

City Council 2021 Priorities Planning Meeting

Lubbock City Council Thursday, November 12, 2020



City Council Priorities Planning Meeting

Thursday, November 12, 2020



9:30 a.m. Co

Convene

I. Welcome, Introductions & Overview - Mayor Dan Pope

II. Citizen Comments

III. Current Council Priorities

IV. Gateway Street Funds

V. Lubbock City Charter

VI. Break for Lunch

VII. Proposed Legislative Agenda a. State

b. Federal

VIII. Future Needs

- a. Fire Station 20b. Streets/Roads, Dirt Residential Streets, Street Maintenance
- c. Lubbock Memorial Civic Center
- d. Parks & Recreation
 - i. 20-21 Parks Master Plan

2020 City Council Priorities

FISCAL DISCIPLINE

COMMUNITY IMPROVEMENT

COMMUNICATION

PUBLIC SAFETY

GROWTH & DEVELOPMENT

ECONOMIC DEVELOPENT & REDEVELOPMENT





Texas Municipal Franchise Fees

- Texas Constitution prohibits Cities from giving away city property. (Article III, Section 52)
- Franchises are generally granted to utilities that exist to further the public interest. Texas
 Cities charge franchise fees to the utilities for use of city property, such as streets and other
 public right-of-way to deliver services to a utility's customers.



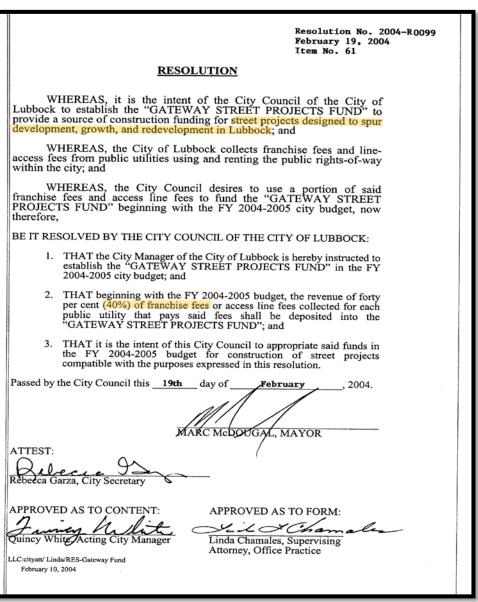
Texas Municipal Franchise Fees

- Prior to the establishment of the Gateway Streets Project Fund, the municipal franchise fee in Lubbock was set at 3% of a franchise company's gross revenue.
- As Franchise Agreements were renewed, the franchise fee rates were increased to 5% and the additional 2% fee was dedicated to the Gateway Streets Project Fund.
 - The additional 2% equals 40% of the revenue collected from the fee.
- 5% is the standard municipal franchise fee rate.



Gateway Street Projects Fund

- Established by resolution in February 2004 to begin in FY 2004-2005. Dedicated revenue source is 40% of franchise fees paid by outside utilities and Lubbock Power and Light.
- Debt service was needed to support the Gateway Street Project Fund Capital Improvement Program (CIP). The debt service is paid with the dedicated revenue collected and deposited in the Fund.
- The Gateway Street Project Fund functions as a debt service fund.
- This program opens areas of the City for development through thoroughfare construction and provides a source of construction funding for street projects designed to spur development, growth and redevelopment



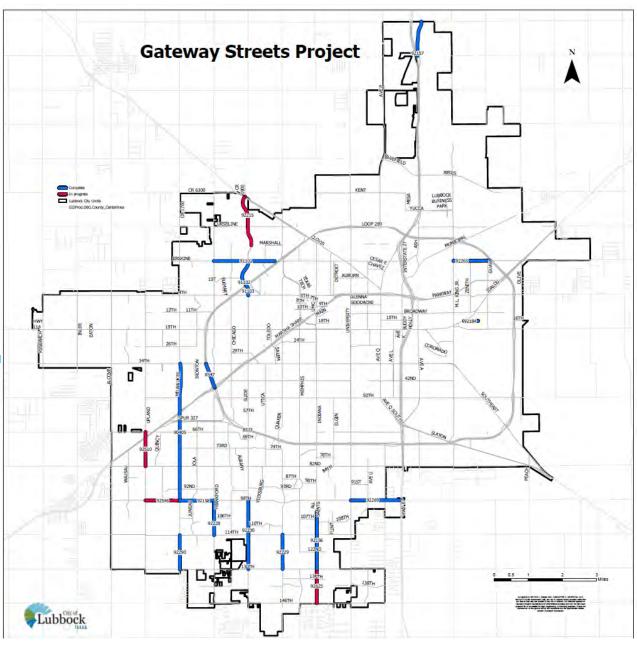


Gateway Street Project Budgets, Expenditures, and Outstanding Debt

as of September 30, 2020

| No. | Project | Appropriation Date | Project Start | Approved Budget | Actual As of 9/30/20 | Status | Remaining Principal | Remaining Interest | Total Debt Outstanding |
|-------|---|-----------------------|---------------|--------------------|-------------------------|-------------|------------------------|-----------------------|---------------------------|
| | GATEWAY STREET PROJECTS | | | | | | | | |
| 8076 | Marsha Sharp Freeway | 10/26/2006 | 1/19/2007 | \$ 12,500,000 | \$ 12,500,000 | Complete | \$ 4,844,284 | \$ 1,101,805 | \$ 5,946,089 |
| 8510 | EQS for North Passage | 10/1/2004 | 5/13/2005 | 400,156 | 400,156 | Complete | - | - | - |
| 8533 | Overpass Loop 289 at Slide | 4/24/2008 | 5/27/2009 | 13,546,325 | 13,546,325 | Complete | 5,400,571 | 1,260,255 | 6,660,826 |
| 8537 | Gateway Streets ROW Coordination | 10/1/2008 | 12/3/2008 | 451,133 | 401,133 | Complete | 213,266 | 60,746 | 274,011 |
| 8547 | West Loop 289 - Frankford to 34th Street | 4/27/2009 | 12/7/2009 | 7,614,411 | 7,614,411 | Complete | 4,048,260 | 1,153,089 | 5,201,349 |
| 8571 | Quaker/Erskine/Loop 289 Interchange | 1/12/2012 | 4/26/2012 | 3,655,160 | 3,655,160 | Complete | - | - | - |
| 8577 | Environmental Assessments Gateway Projects | 10/1/2012 | 9/20/2013 | 334,883 | 334,883 | Complete | 213,148 | 66,204 | 279,352 |
| 90405 | Milwaulkee Avenue 34th Street to 98th Street | 10/1/2004 | 5/13/2005 | 19,343,657 | 19,341,657 | Complete | 3,579,139 | 560,868 | 4,140,006 |
| 91101 | Erskine Street - Frankford to Salem | 10/1/2005 | 2/6/2006 | 16,331,505 | 16,331,505 | Complete | 7,252,802 | 1,758,780 | 9,011,583 |
| 91102 | Slide Road - Loop 289 to Erskine | 10/1/2005 | 2/6/2006 | 5,347,714 | 5,087,133 | Complete | 1,908,060 | 461,260 | 2,369,319 |
| 91103 | Slide Road from 4th Street North to Loop 289 | 10/1/2005 | 9/29/2006 | 5,238,754 | 5,238,754 | Complete | 2,260,193 | 544,595 | 2,804,789 |
| 92155 | Quaker Avenue and 114th Street | 10/1/2008 | 1/29/2009 | 1,095,728 | 1,098,188 | Complete | 582,552 | 165,932 | 748,484 |
| 92156 | Indiana Avenue - 103rd Street to FM 1585 | 10/1/2008 | 12/23/2008 | 8,886,027 | 8,886,027 | Complete | 5,061,464 | 1,500,109 | 6,561,573 |
| 92157 | Ash Avenue - FM 1294 to CR 5800 | 10/1/2008 | 2/25/2009 | 394,660 | 394,660 | Complete | 209,824 | 59,765 | 269,589 |
| 92158 | 98th Street, Frankford Avenue, and Milwaukee Avenue | 10/1/2008 | 1/29/2009 | 3,658,119 | 3,658,119 | Complete | 1,944,867 | 553,967 | 2,498,834 |
| 92159 | Milwaulkee Avenue - 100th Street to FM 1585 | 10/1/2008 | 2/25/2009 | 613,069 | 613,069 | Complete | 325,943 | 92,840 | 418,783 |
| 92160 | Lubbock Business Park Boulevard | 10/1/2008 | 2/27/2009 | 3,176,843 | 3,176,843 | Complete | 1,688,993 | 481,085 | 2,170,079 |
| 92184 | East 16th Street - Idalou Road to Cherry Avenue | 2/12/2009 | 2/20/2009 | 363,571 | 222,267 | Complete | 60,191 | 11,040 | 71,231 |
| 92185 | Lubbock Business Park Boulevard Phase IIA Paving | 2/12/2009 | 8/28/2009 | 791,200 | 791,200 | Complete | 512,454 | 160,327 | 672,780 |
| 92215 | Slide Road from Marshall to US Highway 84 | 11/5/2009 | 10/31/2011 | 2,255,700 | 2,100,068 | In Progress | 161,923 | 50,659 | 212,582 |
| 92228 | Frankford Avenue - 98th to 114th Street | 10/1/2010 | 5/31/2011 | 5,662,812 | 5,662,812 | Complete | 2,948,952 | 826,164 | 3,775,116 |
| 92229 | Quaker Avenue - 114th to FM 1585 | 10/1/2010 | 1/31/2011 | 5,612,606 | 5,612,606 | Complete | 4,097,668 | 995,801 | 5,093,469 |
| 92230 | Slide Road - 98th Street to FM 1585 | 10/1/2010 | 5/31/2011 | 346,319 | 346,319 | Complete | 184,123 | 52,445 | 236,568 |
| 92265 | 92265 - Erskine-MLK to East Loop 289 | 10/1/2011 | 9/28/2012 | 1,566,430 | 1,563,804 | Complete | 959,581 | 293,155 | 1,252,736 |
| 92289 | 98th Street - University Avenue to US 87 | 10/1/2012 | 2/22/2013 | 9,275,300 | 9,275,300 | Complete | 6,221,525 | 1,552,124 | 7,773,649 |
| 92290 | Milwaukee - 114th Street to FM 1585 | 10/1/2012 | 11/1/2013 | 99,774 | 907 | Complete | 53,046 | 15,109 | 68,155 |
| 92502 | West 50th Street Paving | 11/3/2016 | 5/11/2018 | 1,914,281 | 1,914,281 | Complete | 874,038 | 190,238 | 1,064,276 |
| 92510 | Upland Avenue - 66th Street to 82nd Street | 10/1/2017 | 3/31/2018 | 6,360,311 | 1,744,219 | In Progress | 5,520,965 | 1,703,053 | 7,224,018 |
| 92546 | 98th Street - Upland Avenue to Milwaukee Avenue | 10/1/2017 | 2/1/2018 | 2,360,000 | 2,291,530 | Complete | 2,341,845 | 643,704 | 2,985,550 |
| 92562 | Quaker Roadway Improvements | 6/14/2018 | 7/31/2019 | 300,704 | 300,704 | Complete | 298,391 | 82,019 | 380,410 |
| 92625 | Indiana Avenue - 130th to 146th Street | 10/1/2019 | 4/21/2020 | 5,100,000 | 202,901 | In Progress | 4,810,423 | 1,624,196 | 6,434,619 |
| 92670 | 114" Street Quaker Ave to Indiana Ave Design | 5/12/2020 | 7/31/2020 | 1,151,000 | 8,720 | In Progress | 1,200,192 | 389,813 | 1,590,005 |
| | Total GATEWAY STREET PROJECTS | | | 145,748,150 | 134,315,659 | | 69,778,680 | 18,411,147 | 88,189,827 |

Map of Gateway Street Projects





Milwaukee 34th to 98th

- Project initiated in 2004 to construct an 88-foot wide thoroughfare street with 3 lanes of traffic in each direction and a continuous left-turn lane.
- Adjacent landowners/developers participated in the project by dedicating right-of-way at no cost to the public and sharing in the project costs.
 - 10 Development Agreements approved by resolutions 2004–R0437 through 2004–R0444, 2004–R0507 and 2004–R0508
- Design and construction was budgeted at \$20,500,000. Of this, developers paid \$4,175,000 and the City allocated \$16,325,000 from the Gateway Street Project Fund.
 - \$1,090,000 2004 General Obligation Bonds (20-year bonds)
 - \$15,235,000 2005 Certificate of Obligation Bonds (20-year bonds)
- Actual project cost was \$19,343,657
- Remaining outstanding debt is \$4,140,006



City of Lubbock Adopted Budget FY2020-2021 Operating & Capital Program

Funding Source Summary - General Fund

| | Account | Actual | Actual | Actual | Forecast | Budget | % Change from |
|---|---------|------------|------------|------------|---|------------|---|
| FRANCHISE FEES/RIGHT OF WAY | Number | FY 2016-17 | FY 2017-18 | FY 2018-19 | FY 2019-20 | FY 2020-21 | Forecast |
| Suddenlink Cable Franchise | 6102 | 1,199,805 | 1,882,925 | 1,915,170 | 1,752,702 | 1,489,797 | (15.0) |
| Xcel Power Franchise | 6103 | 28,069 | 11,917 | 243,175 | 157,638 | 126,110 | (20.0) |
| Atmos Gas Utility Franchise | 6105 | 1,519,515 | 2,546,208 | 2,459,370 | 2,575,372 | 2,317,835 | (10.0) |
| South Plains Electric Cooperative Franchise | 6107 | 718,915 | 1,474,382 | 1,667,782 | 1,864,523 | 1,491,618 | (20.0) |
| West Texas Gas | 6110 | 11,542 | 13,805 | 19,862 | 25,368 | 22,831 | (10.0) |
| In Lieu of Franchise | 6052 | 14,495,686 | 18,271,576 | 17,887,055 | 17,951,035 | 20,858,228 | 16.2 |
| Telecommunications Right-of-Way | 6125 | 1,630,723 | 2,906,438 | 2,785,856 | 2,466,511 | 1,849,883 | (25.0) |
| TOTAL FRANCHISE FEES/RIGHT OF WAY | | 19,604,254 | 27,107,249 | 26,978,271 | 26,793,149 | 28,156,302 | 5.1 |
| | | | | | contraction of the second s | | and the second se |

FY 2020-2021 Gateway Street Project Fund Revenue: \$8,035,806

- Represents 40% of franchise fees from outside utilities and Lubbock Power and Light



CITY OF LUBBOCK, TEXAS DEBT SERVICE SCHEDULE

| | ALL OUTST | ANDING DEBT | | | | | | | | |
|---------|---------------------|---------------|---------------|--|--|--|--|--|--|--|
| | GATEWAY ALLOCATIONS | | | | | | | | | |
| FISCAL | | | TOTAL | | | | | | | |
| YEAR | PRINCIPAL | INTEREST | REQUIREMENTS | | | | | | | |
| | | | | | | | | | | |
| 2020-21 | 5,793,680 | 3,053,546 | 8,847,226 | | | | | | | |
| 2021-22 | 6,105,000 | 2,719,447 | 8,824,447 | | | | | | | |
| 2022-23 | 6,360,000 | 2,436,769 | 8,796,769 | | | | | | | |
| 2023-24 | 6,605,000 | 2,137,845 | 8,742,845 | | | | | | | |
| 2024-25 | 6,975,000 | 1,818,632 | 8,793,632 | | | | | | | |
| 2025-26 | 6,190,000 | 1,506,604 | 7,696,604 | | | | | | | |
| 2026-27 | 6,270,000 | 1,209,709 | 7,479,709 | | | | | | | |
| 2027-28 | 6,515,000 | 911,713 | 7,426,713 | | | | | | | |
| 2028-29 | 5,450,000 | 648,286 | 6,098,286 | | | | | | | |
| 2029-30 | 3,430,000 | 465,522 | 3,895,522 | | | | | | | |
| 2030-31 | 2,900,000 | 343,576 | 3,243,576 | | | | | | | |
| 2031-32 | 915,000 | 271,625 | 1,186,625 | | | | | | | |
| 2032-33 | 955,000 | 233,250 | 1,188,250 | | | | | | | |
| 2033-34 | 1,000,000 | 193,125 | 1,193,125 | | | | | | | |
| 2034-35 | 925,000 | 154,100 | 1,079,100 | | | | | | | |
| 2035-36 | 760,000 | 120,400 | 880,400 | | | | | | | |
| 2036-37 | 795,000 | 89,300 | 884,300 | | | | | | | |
| 2037-38 | 825,000 | 56,900 | 881,900 | | | | | | | |
| 2038-39 | 495,000 | 30,500 | 525,500 | | | | | | | |
| 2039-40 | 515,000 | 10,300 | 525,300 | | | | | | | |
| 2040-41 | - | - | - | | | | | | | |
| | | - | - | | | | | | | |
| | \$ 69,778,680 | \$ 18,411,147 | \$ 88,189,827 | | | | | | | |

Gateway Streets Fund Debt Service Schedule



| City of Lubbock, Texas | | | | | | | | | | |
|---|--------------|------------|----|---------------|--------------|--------------|--------------|--------------|-------------|--|
| Gateway Model FY 2020-21 Gateway Financial Summary | | | | | | | | | | |
| | | FY 2020-21 | Ga | iteway Financ | cial Summary | | | | | |
| Forecasted ProposedForecastForecast | | | | | | | | | | |
| Financial Summary | | FY 2020 | | FY 2021 | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 | |
| Revenues | | | | | | | | | | |
| Interest | \$ | 358,301 | | 238,303 | 273,436 | 250,584 | 298,169 | 259,023 | 189,981 | |
| Transfer From General Fund - Franchise Fees | Ŷ | 7,459,334 | | 8,035,806 | 8,140,272 | 8,246,095 | 8,353,295 | 8,461,887 | 8,571,892 | |
| Total Funding Sources | \$ | 7,817,635 | | 8,274,110 | 8,413,708 | 8,496,679 | 8,651,463 | 8,720,911 | 8,761,873 | |
| Expenditures | Expenditures | | | | | | | | | |
| Transfer to Debt Service | \$ | 8,400,761 | | 8,847,226 | 8,824,447 | 8,796,769 | 8,959,800 | 9,010,586 | 8,262,188 | |
| Future Debt Issuance - Debt Service | | - | | - | - | 216,955 | - | 348,630 | - | |
| Upland Avenue - 98th to 114th | | - | | - | - | 216,955 | - | - | - | |
| 98th Street - Alcove to Upland | | - | | - | - | - | - | 348,630 | - | |
| Cash funded Capital Projects | | - | | 100,000 | - | - | - | - | - | |
| Total Expenditures | \$ | 8,400,761 | \$ | 8,947,226 | \$ 8,824,447 | \$ 9,013,723 | \$ 8,959,800 | \$ 9,359,216 | \$8,262,188 | |
| | | | | | | | | | | |
| Total Revenues Over/(Under) Expenditures | | (583,126) | | (673,117) | (410,739) | (517,044) | (308,337) | (638,305) | 499,685 | |
| | | | | | | | | | | |
| Key Financial Statistics | | | | | | | | | | |
| Total Fund Balance | \$ | 10,433,022 | | 9,759,906 | 9,349,167 | 8,832,123 | 8,523,786 | 7,885,481 | 8,385,166 | |
| Less: Reserve Fund Requirements | | 8,847,226 | | 6,026,855 | 6,105,204 | 6,184,572 | 6,264,971 | 6,346,416 | 6,428,919 | |
| Total Excess Reserves | \$ | 1,585,796 | | 3,733,051 | 3,243,963 | 2,647,551 | 2,258,815 | 1,539,065 | 1,956,247 | |

| Fiscal Year | Cash Funding | Debt Funding |
|-------------|--------------|--------------|
| FY 2022 | - | 3,140,000 |
| FY 2023 | - | - |
| FY 2024 | - | 5,000,000 |
| FY 2025 | - | - |
| FY 2026 | - | - |
| FY 2027 | - | - |
| FY 2028 | - | - |
| FY 2029 | - | - |
| FY 2030 | - | - |
| FY 2031 | - | - |

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| City of Lubbock, Texas Gateway Model - <u>Debt & Cash Funding Projects</u> | | | | | | | | | |
|---|----|----------------------|----|--------------------|--------------|--------------|----------------------|--------------|-------------|
| | | | | | | | | | |
| Financial Summary | F | orecasted FY 2020 | | Adopted FY 2021 | FY 2022 | FY 2023 | -Forecast FY 2024 | FY 2025 | FY 2026 |
| Revenues | | | | | | | | | |
| Interest | \$ | 358,301 | | 238,303 | 273,436 | 245,084 | 283,748 | 235,485 | 157,124 |
| Transfer From General Fund - Franchise Fees | | 7,459,334 | | 8,035,806 | 8,140,272 | 8,246,095 | 8,353,295 | 8,461,887 | 8,571,892 |
| Total Funding Sources | \$ | 7,817,635 | | 8,274,110 | 8,413,708 | 8,491,179 | 8,637,042 | 8,697,373 | 8,729,017 |
| Expenditures | | | | | | | | | |
| Transfer to Debt Service | \$ | 8,400,761 | | 8,847,226 | 8,824,447 | 8,796,769 | 8,959,800 | 9,010,586 | 8,262,188 |
| Future Debt Issuance - Debt Service | | - | | - | - | 216,955 | - | 348,630 | - |
| Upland Avenue - 98th to 114th | | - | | - | - | 216,955 | - | - | - |
| 98th Street - Alcove to Upland | | - | | - | - | - | - | 348,630 | - |
| Cash funded Capital Projects | | - | | 100,000 | 250,000 | 400,000 | 400,000 | 400,000 | 425,000 |
| Total Expenditures | \$ | 8,400,761 | \$ | 8,947,226 | \$ 9,074,447 | \$ 9,413,723 | \$ 9,359,800 | \$ 9,759,216 | \$8,687,188 |
| Total Revenues Over/(Under) Expenditures | | (583,126) | | (673,117) | (660,739) | (922,544) | (722,758) | (1,061,843) | 41,829 |
| | | | | | | | | | |
| Key Financial Statistics | | | | | | | | | |
| Total Fund Balance | \$ | 10,433,022 | | 9,759,906 | 9,099,167 | 8,176,623 | 7,453,865 | 6,392,022 | 6,433,851 |
| Less: Reserve Fund Requirements | | 8,847,226 | | 6,026,855 | 6,105,204 | 6,184,572 | 6,264,971 | 6,346,416 | 6,428,919 |
| Total Excess Reserves | \$ | 1,585,796 | | 3,733,051 | 2,993,963 | 1,992,051 | 1,188,894 | 45,606 | 4,932 |

| Fiscal Year | Cash Funding | Debt Funding | |
|-------------|--------------|--------------|-------------------------|
| FY 2022 | 250,000 | 3,140,000 | |
| FY 2023 | 400,000 | - | |
| FY 2024 | 400,000 | 5,000,000 | |
| FY 2025 | 400,000 | - | |
| FY 2026 | 425,000 | - | |
| FY 2027 | 425,000 | 5,500,000 | * Debt Project Capacity |
| FY 2028 | 750,000 | - | |
| FY 2029 | 1,500,000 | 6,000,000 | * Debt Project Capacity |
| FY 2030 | 1,500,000 | - | |
| FY 2031 | 1,500,000 | 7,000,000 | * Debt Project Capacity |

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| City of Lubbock, Texas Gateway Model - <u>Cash Funding Projects</u> | | | | | | | | | |
|--|--------------------------|----------------------|----|--------------------|--------------|-------------------|----------------------|--------------|-------------|
| | | | | | | | | | |
| Financial Summary | F | orecasted FY 2020 | | Adopted FY 2021 | FY 2022 | FY 2023 | -Forecast FY 2024 | FY 2025 | FY 2026 |
| | | | | | | | | | |
| Revenues | | | | | | | | | |
| Interest | \$ | 358,301 | | 238,303 | 273,436 | 239,584 | 280,700 | 234,943 | 161,313 |
| Transfer From General Fund - Franchise Fees | | 7,459,334 | | 8,035,806 | 8,140,272 | 8,246,095 | 8,353,295 | 8,461,887 | 8,571,892 |
| Total Funding Sources | \$ | 7,817,635 | | 8,274,110 | 8,413,708 | 8,485,679 | 8,633,994 | 8,696,830 | 8,733,205 |
| Expenditures | | | | | | | | | |
| Transfer to Debt Service | \$ | 8,400,761 | | 8,847,226 | 8,824,447 | 8,796,769 | 8,742,845 | 8,793,632 | 7,696,604 |
| Future Debt Issuance - Debt Service | | - | | - | - | - | - | - | - |
| Upland Avenue - 98th to 114th | | - | | - | - | - | - | - | - |
| 98th Street - Alcove to Upland | | - | | - | - | - | - | - | - |
| Cash funded Capital Projects | | - | | 100,000 | 500,000 | 500,000 | 500,000 | 750,000 | 1,000,000 |
| Total Expenditures | \$ | 8,400,761 | \$ | 8,947,226 | \$ 9,324,447 | \$ 9,296,769 | \$9,242,845 | \$ 9,543,632 | \$8,696,604 |
| Total Revenues Over/(Under) Expenditures | | (583,126) | | (673,117) | (910,739) | (811,090) | (608,851) | (846,801) | 36,602 |
| | | ()-20) | | (| ()) | (,,,,,-,,-,,,,,,- | (,-•-) | (| , |
| Key Financial Statistics | Key Financial Statistics | | | | | | | | |
| Total Fund Balance | \$ | 10,433,022 | | 9,759,906 | 8,849,167 | 8,038,077 | 7,429,226 | 6,582,425 | 6,619,027 |
| Less: Reserve Fund Requirements | | 8,847,226 | | 6,026,855 | 6,105,204 | 6,184,572 | 6,264,971 | 6,346,416 | 6,428,919 |
| Total Excess Reserves | \$ | 1,585,796 | | 3,733,051 | 2,743,963 | 1,853,506 | 1,164,255 | 236,009 | 190,108 |

| Fiscal Year | Cash Funding | Debt Funding |
|-------------|--------------|--------------|
| FY 2022 | 500,000 | - |
| FY 2023 | 500,000 | - |
| FY 2024 | 500,000 | - |
| FY 2025 | 750,000 | - |
| FY 2026 | 1,000,000 | - |
| FY 2027 | 1,000,000 | - |
| FY 2028 | 1,500,000 | - |
| FY 2029 | 2,750,000 | - |
| FY 2030 | 5,000,000 | - |
| FY 2031 | 6,000,000 | - |

16



Lubbock City Charter



- Establishes Lubbock as a home-rule municipality and serves as the City's Constitution
- Adopted on December 27, 1917
 - o Infrequently amended
 - Most recent amendment related to LP&L and creation of Electric Utility Board November 2004
- Charter provisions prevail unless superseded by state and federal law



Charter Amendments

- Must be approved by a majority vote of the qualified voters living within city limits
- Charter amendment election may be held at the same time as municipal elections
- o Election is called by ordinance and must be held on Uniform Election Date
 - Schedule to call election is determined by Texas Election Code
 - Uniform Election Dates are first Saturday in May, and first Tuesday in November
 - Proper notice required
 - Substantial copy of proposed amendment(s)
 - Estimate of anticipated fiscal impact if approved
 - Publication requirements



- Charter Amendments (cont.)
 - Each proposed amendment is limited to one subject and is one yes/no question on the ballot
 - Each proposed amendment stands on its own, voters can approve or disapprove of any one or more amendments without having to approve or disapprove all the amendments
 - Amendment does not take effect until:
 - Approved by voters
 - Council enters order into the record declaring the amendment is adopted
- No charter shall be altered, amended or repealed more than once every two years (Texas Local Govt. Code, Texas Constitution)



Charter Review Committee – 2010

- Seven members, chaired by former Mayor Alan Henry
- Extensive charter review
- Committee held two public hearings and 12 public meetings
 - Input received from:
 - Public, City staff, City management and Electric Utility Board members



- Charter Review Committee 2010 (cont.)
 - Final report and recommendations submitted to Lubbock City Council dated July 13, 2010
 - Recommendations included amendments that were either substantive or clean-up items
 - (Clean-up items addresses changes in governing law or out-of-date language)
 - Committee noted that the clean-up items themselves should not be cause for calling an election



- 2010 recommended amendments
 - 1. Article VI regarding occupation taxes; licenses
 - Substantially delete existing text
 - Replace with "The City Council shall have the power annually to levy and collect occupation taxes, in accordance with the provisions of the laws of the State of Texas."
 - 2. Article VIII regarding bonds
 - Substantially delete existing text
 - Replace with "The City Council shall have authority for the issuance and sale of bonds for permanent improvements and for any other legitimate municipal purpose as may be determined by the City Council. Such bonds shall be issued and sold in accordance with the requirements of state law and in such manner as the City Council may by ordinance determine."



- 2010 recommended amendments (cont.)
 - 3. Electric Utility Board
 - Referenced several items that have since been addressed through Council rules or other matters
 - Term limits
 - Transfers/Fees/etc.
 - Personnel



- 2010 recommended amendments
 - Article I, Section 3 Extension of Boundaries (annexation)
 Change to read "The City may from time to time alter its boundaries by annexing or disannexing any territory adjoining its present or future boundaries in any size or shape desired in any manner provided by state law."
 - 5. Article II, Section 13 Exclusive right to operate and maintain public utility required
 - Add 'sewage system, storm sewer system, transit system, telecommunications' to current listing and delete street railway system and telephone system



- 2010 recommended amendments
 - 6. Art. II, Sec. 15 Street Powers
 - Delete assessment paving language
 - 7. Art. II, Sec. 18 Franchise for use of streets
 - Offered two options generally cleaning up street franchise as follows:
 - "The right to control easement, use and ownership and title to the streets highways, public thoroughfares and property of the city, its avenues, parks, bridges and all other public places and property, are hereby declared to be inalienable, and no grant of any franchise or lease, or right to use the same, either on, through, along, across, under or over the same, by any private corporation, association or individual shall be granted by the city council"



- 2010 recommended amendments
 - 8. Art. II, Sec. 19 Public Works Improvement
 - Deleting local process for assessment against property (damages) and replacing with "in accordance with the laws of the State of Texas"
 - 9. Art. II, Sec. 20 Altering streets, obstructions, encroachments,
 - etc.

• Delete 'sprinkling and cleaning' (of public streets) and replace with "street cleaning".

- 10. Art. II, Sec. 23 Peace and good order; police powers; nuisances, control over • Largely language clean-up – Commission to City Council
 - Deletes hoops, velocipedes, crying of goods, jitney cars and similar
 - Replaces with appropriate language



- 2010 recommended amendments
 - 11. Art. II-A Street Improvements
 - Delete specific reference to 40th Legislature and replace with "Transportation Code of the State of Texas, as amended"
 - In Section 1 and 2 as appropriate
 - 12. Art. IX, Sec. 6 Election returns
 - Adjust language to be "in accordance with the Election Code of the State of Texas, as amended."
 - 13. Art IX, Section 6a regarding runoff elections
 - Adjust language to match Election Code and delete provisions superseded by Election Code and amendments



- 2010 recommended amendments
 - 11. Art, IX, Sec. 8 Election; laws controlling general elections; when held special
 - Adjusts section language to declare regular election in May, not April; Special elections to be per Election Code
 - 12. Art. IX, Sec. 23 Salaries, officers and employees
 - Strikes outdated language regarding payroll, reference to City auditor, etc.
 - 13. Art. IX, Sec. 26 Audit and Examination
 - Strikes outdated language regarding annual audit and substitutes "audit shall be performed in accordance with the laws of the State of Texas."



- 2010 recommended amendments
 - 14. Art. IX, Sec. 27 Contracts; bids for; limitations
 - Strikes outdated contracting/purchasing language and replaces with All contracts for "goods and services shall be procured and executed in accordance with the laws of the State of Texas and this Charter."
 - Note: Report summarized for presentation purposes.





Proposed Legislative Agenda



LEGISLATIVE AGENDA

87th Session – Texas Legislature – Key Dates

o Pre-filing began November 9, 2020
o Session convenes January 12, 2020
o Session adjourns May 31, 2021



LEGISLATIVE AGENDA

- Key Issues
 - Known House will elect new Speaker of the House
 - Presumed to be Rep. Dade Phelan, District 21, Beaumont
 - Known Biennial Budget
 - Known Redistricting
 - Presumed Comptroller rules regarding distribution of online sales tax collection
 - \circ Possible COVID related legislation
 - Possible Enhancing broadband access
 - Possible Medicaid expansion
 - Possible Limits on municipal authority pre-emption
 - Possible Limits on 'taxpayer funded lobbying'
 - Possible Modifications to emergency powers or Disaster Act
 - Possible Police reform



Basic Components

Work to pass priority legislation (seek filing & passage)
 Support legislation of benefit to the Community & City
 Oppose legislation eroding governing authority of the elected City Council or ability to meet obligations under the Charter, applicable law or provide local services
 Oppose mandates not providing commensurate level of compensation
 Provide ability to move quickly to address issues outside the adopted Legislative agenda



Initiate

○ Vacant building registration authority

- o Currently outside the required two million population threshold
- o Recommended by adopted Downtown Master Plan
- Reviewed by Lubbock City Council
- Requires bill & sponsor



LEGISLATIVE AGENDA

Support

- Designation of Interstate-27 south/north from its current limits (HB 1079
- Appropriation of capital funding to construct future I-27 improvements
- Long-term funding for completion of Loop 88
- Lubbock Power & Light's continued integration to ERCOT and the competitive market for retail electric provider choice
- Changes to Chapter 143, Local Government Code to enhance Chief's authority in personnel matters
- Clear definition regarding the terms 'deliberation' and 'consideration' in light of changes from 86th session to Texas Open Meetings Act
- Inclusion of large municipal fire departments in matters before the Texas Commission on Fire Protection (TCFP)



LEGISLATIVE AGENDA

Support (cont.)

- Improved vehicular and pedestrian safety along Avenue Q (Highway 84) within the city limits and related funding
- Ensure local management of utility installations within City rights-of-way
- Support for Texas Tech University
- Full state funding for Texas Recreation & Parks Account local grant program
- Full state funding for mental health treatment
- Full state funding to address chronic homelessness
- Expansion of broadband availability
- Requiring marketplace providers or facilitators of short-term rentals to remit the local portion of the HOT directly to the appropriate municipality



LEGISLATIVE AGENDA

Oppose

- Limits on effective municipal participation in the legislative process, including representation and effective notice of legislative meetings
- Additional limits on municipal finance
- Additional limits on home rule authority
- Pre-emption
- Pass-through regulatory fees collected for or on-behalf of the state



LEGISLATIVE AGENDA

Federal

- o Support
 - Funding for mass transit and highway systems
 - Designation of future Interstate 27
 - Continued funding for Community Development Block Grant (CDBG) and HOME partnership programs
 - Directing COVID-19 financial assistance direct to municipalities regardless of population



Future Needs



FUTURE NEEDS

- Reviewed by Council November 5, 2019
 - Four topics
 - Public Safety
 - o Streets
 - Convention & Civic Center
 - o Quality of Life
 - Libraries
 - Parks



FUTURE NEEDS

- Public Safety Status
 - Public Safety Improvement Project
 - Substations under construction East opening June, 2021
 - Municipal Court GMP December 2020
 - Outdoor Warning System
 - Look at programming into capital and operating budgets
 - Possible 2 year split
 - \circ Cash funded in FY21 budget
 - Public Health Department
 - Evaluate 3rd party programming assistance submitted and under review
 - Assign to Council Facilities Committee to review & recommend in progress
 - Fire Station 20 Chief Fogerson/Assistant Chief Keinast

- Fire Department Purpose
 - Life Safety
 - Property Conservation
 - Incident Stabilization Dependent on the deployment model.
 - This is also known as standard of coverage.
 - Community Risk Reduction Through education, inspection, and enforcement.
 - Largely takes place between emergency calls.
 - Performance of the above functions by operating within the resources allocated by the community through fiscal policy.



Striking a Balance

- Evaluating risk in the community
- Matching that risk to current resources
- Analyzing growth and expressing current risk based on that growth
- Predicting future growth and expressing future risk based on that growth trend



• What is growth to the fire service?

- For the Fire Service, growth is a combination of 3 factors that have complex and proportional relationships:
 - Construction complexity
 - Population density
 - **o** Geographical and spatial arrangement of the first two factors

These 3 factors have the greatest influence on operational performance of the Fire Department.



Maximizing Operational Effectiveness

- Resource availability and capability equate to operational effectiveness.
- Capability is the appropriate resources to match the risk.
- Availability is the appropriate number of resources based on:
 - 1. Population Density
 - 2. Distance and Travel Time
 - 3. Complexity



- Poorly Matched Resources and Risks
 - Human Impacts- Less than favorable results
 - Economic Impacts- Direct and indirect property loss as a fire spreads to exposures.
 - Psychological Impact- Erosion of public confidence and a reduced perception of safety.
 - Functional Impact- Not enough resources available for continuity of operations.



Risks Analysis and Matching

- Conduct a risk analysis based on the criteria we have discussed thus far.
- See if current resources can be re-deployed with only acceptable outcomes,
 - i.e., no reduction in other service areas.
- Consult national standards and use them as the basis for future deployment models.
 NFPA 1710 is the gold standard for such deployment models.



• NFPA 1710:

 Standard for the Organization and Deployment of Fire Suppression Operations, Emergency Medical Operations and Special Operations to the Public by Career Fire Departments



- Fire Department will establish following objectives:
 - Fire Response
 - 240 seconds or less travel time for the first arriving engine company at a fire suppression incident.
 - For other than a high-rise, 480 seconds or less travel time for the deployment of an initial full alarm assignment at a fire suppression incident.
 - The ISO standard for a full alarm assignment:
 - 3 engines (pumpers)
 - 1 aerial ladder truck
 - 1 command unit



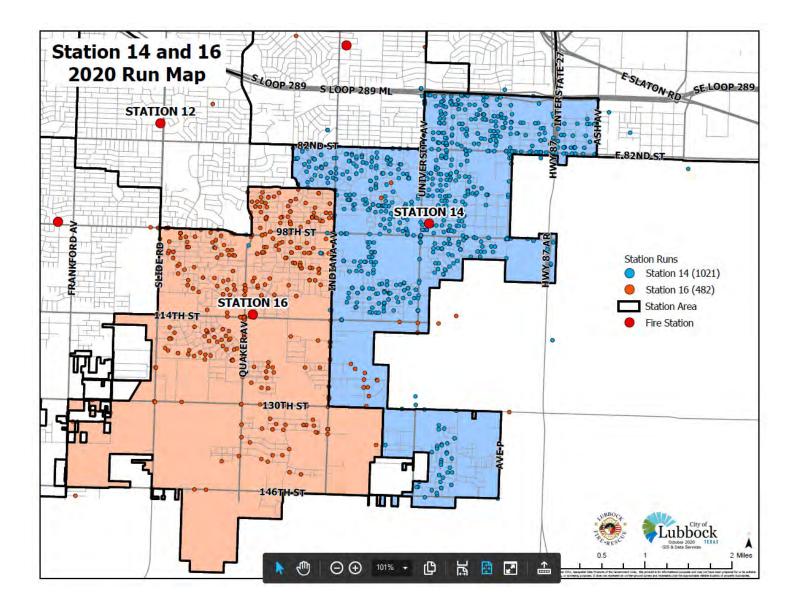
- Fire Department will establish following objectives:
 - Medical Response
 - <u>240 seconds</u> or less travel time for the arrival of a unit with a first responder with automatic external defibrillator (AED) or higher level capability at an emergency medical incident.
 - <u>480 seconds or less travel time</u> for the arrival of an advanced Life Support (ALS) unit at an emergency medical incident, provided that a trained first responder with AED arrived within 240 seconds (as above).



Station Response Data (Volume)

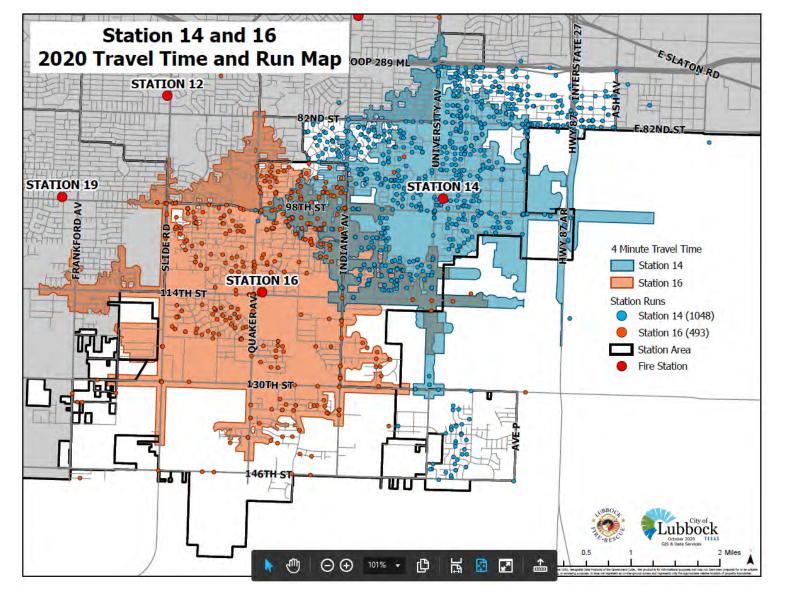
| Calendar Year | Station 14 - 96 th and Ave. X | Station 16 - 114 th and Quaker |
|---|---|---|
| 2018 Calls for Service | 1105 | 484 |
| 2019 Calls for Service | 1137 (3% increase) | 569 (18% increase) |
| 2020 Calls for Service (10 months) | 1210 | 579 |
| 2020 Calls for Service (Projected 12 months) | 1465 (29% increase) | 690 (21% increase) |



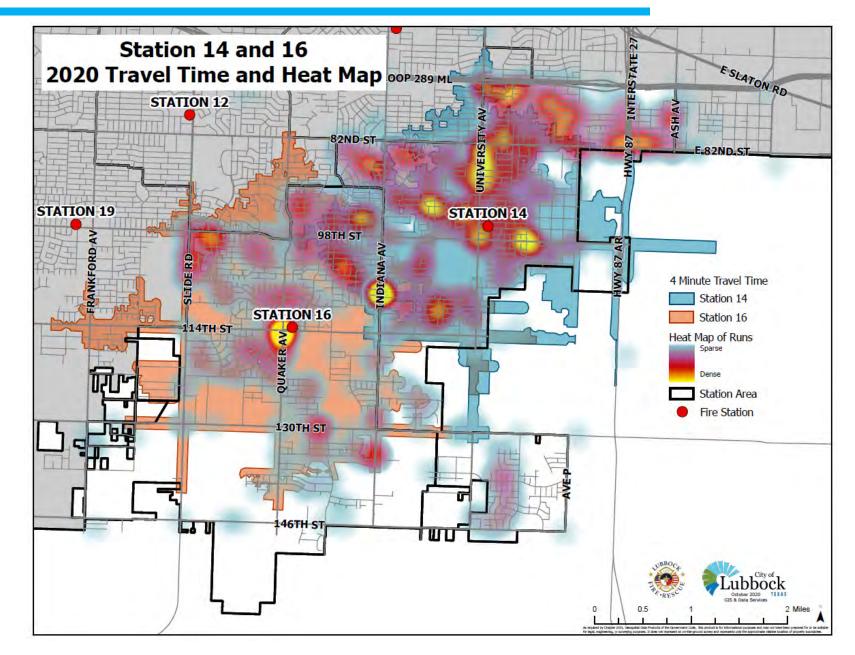




Distance









- ISO Class 1 Rating for City of Lubbock
 - The coveted Class I rating represents a large investment by the City of Lubbock.
 - Response equipment, response time, and travel distance account for 38% of the composite score that achieves that ISO Class I rating.
 - Response time is graded on the criteria set forth in NFPA 1910.



PUBLIC SAFETY

• Fire Station 20 – Based on Fire Stations 14 and 16 Zone and Development Patterns

\$2,585,000

- Located generally south of Loop 88 between Avenue P and Indiana
 - Capital Cost station & apparatus \$7,700,000
 - Operating Cost 1st Year \$1,355,000
 - Operating Cost at full staff
- Subtotal \$10.3 million

Recommended on-line date January, 2023. Can phase staffing over 2 years.

Notes: Land & off-site utilities not included. Operating cost is part of General Fund and equivalent to 1.6 cents tax levy.



Year 1

• Fire Station 20 Phase 1: Single Company

o Located south of Loop 88 between Avenue P and Indiana

\$6,300,000

\$1,355,000

- Capital Cost station & apparatus
- Operating Cost 1st Year
- o Complement
 - 15 Fire Personnel
 - 1 Pumper, 1 Brush Truck, 1 Tanker
- Subtotal \$7.7 million

Recommended on-line date January, 2023. Can phase staffing over 2 years.

Notes: : Land & off-site utilities not included. Operating cost is part of General Fund and equivalent to 1.6 cents tax levy.

- Year 2
 - Fire Station 20 Phase 2: Multi Company
 - o Located south of Loop 88 between Avenue P and Indiana
 - Capital Cost Apparatus
 - Operating Cost 2nd Year
 - 15 Additional Fire Personnel
 - 1 Aerial Ladder Truck
 - o Subtotal \$3.99 million

Notes: Total of 30 personnel, 1 Pumper, 1 Aerial Ladder Truck, 1 Brush Truck, and 1 Tanker at the completion of Phase 2. Brush Truck and Tanker will only be staffed in time of need.

\$1,400,000

\$2,585,000

Station will be expandable to the Fourth Battalion Model in future years when the need arises.

Year 3

• Fire Station 20 Completed Multi Company

- o Located south of Loop 88 between Avenue P and Indiana
 - Operating Cost 3rd Year \$2,585,000

Notes: Total of 30 personnel, 1 Pumper, 1 Aerial Ladder Truck, 1 Brush Truck, and 1 Tanker at the completion of Phase 2. Brush Truck and Tanker will only be staffed in time of need.

Station will be expandable to the Fourth Battalion Model in future years, when the need arises.





Questions?

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-

FUTURE NEEDS

- Streets Status
 - 11/5/2019 Discussion identified
 - Dirt Road Residential discussed \$10 million placeholder = 13.5 miles
 - Residential Rebuild
 - Target list?
 - Target cost?
 - Brick Street Project
 - Present policy discussion at work session done
 - Develop hybrid model sample model in Downtown Master Plan (not adopted)
 - If selected, segments and design should correspond with Downtown Master Plan
 - Arterial Expansion
 - Assign Council Committee: Mayor Pro Tem Griffith, Councilmember Juan Chadis, Councilmember Randy Christian

• Presentation & Report – Council Streets Committee, Jesica McEachern, John Turpin

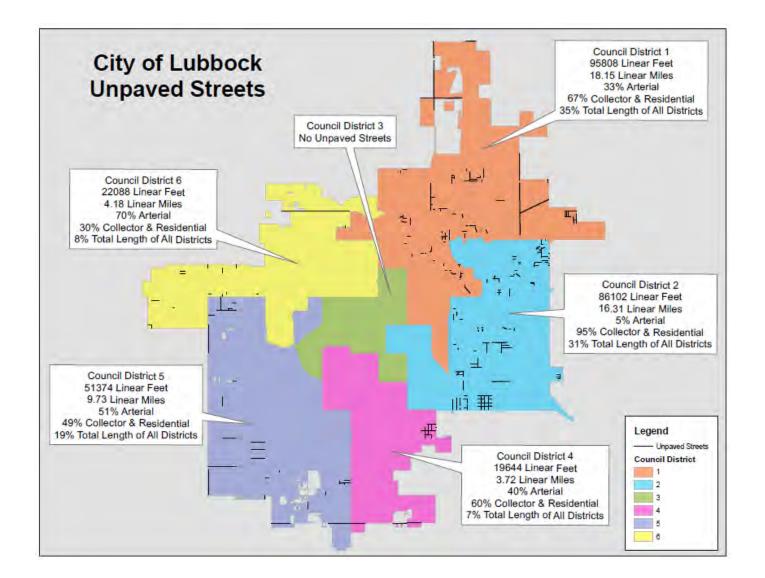


Streets City Council Subcommittee Report

City Council Strategic Planning Session November 12, 2020



STREETS – DIRT ROAD RESIDENTIAL - SUMMARY BY DISTRICT





STREETS – DIRT ROAD RESIDENTIAL – PRIORITY RESIDENTIAL LIST

- Phase 1 FY 2017/2018
 - o \$400,000 allocated by City
 - \$800,000 allocated from Community
 Development Grant
- Phase 2 FY 2018/2019
 - o \$400,000 allocated by City
 - \$250,000 allocated from Community Development Grant
- Phase 2 (cont'd) FY 2019/2020
 - \$400,000 allocated by City
- Phase 3 FY 2020/2021
 - o \$800,000 allocated by City
 - Highlighted projects in list are funded
 - *\$500,000 additional funding expected from*
 - Community Development Grant for LMI eligible



| | | | | | | | | | Low to |
|----------|---------------|---------------|----------|------------------------|-------------------------------|----------|--------------|--------------|---------|
| | | | | | | | | | Moderat |
| | | Length | Number | | | Council | | Cost per | Income |
| Priority | Street | (ft) | of Homes | From | То | District | Estimate | Home | (LMI) |
| 1 | 76th Street | 640 | 10 | Ash Avenue | Cedar Ave. | 2 | \$157,920.00 | \$ 15,792.00 | N |
| 2 | 22nd Street | 520 | 6 | Upland Ave. | Urbana Ave. | 5 | \$140,530.00 | \$ 23,421.67 | Y |
| 3 | 47th Street | 650 | 6 | Ute Ave. | Vanda Ave. | 2 | \$160,387.50 | \$ 26,731.25 | Ν |
| 4 | 81st Street | 600 | 6 | Ash Ave. | Cedar Ave. | 4 | \$183,300.00 | \$ 30,550.00 | Ν |
| 5 | 26th Street | 840 | 7 | Upland Ave. | Urbana Place | 5 | \$217,140.00 | \$ 31,020.00 | Y |
| 6 | 6th Street | 940 | 7 | Hall Ave. | Inler Ave. | 6 | \$220,900.00 | \$ 31,557.14 | Ν |
| 7 | Waco Ave | 520 | 5 | Auburn St. | Auburn Street North of RR Row | 1 | \$158,860.00 | \$ 31,772.00 | Y |
| 8 | Grinnell Ave | 660 | 5 | North Ave. J | N. Ave. L | 1 | \$162,855.00 | \$ 32,571.00 | Ν |
| 9 | Twinberry Ave | 1,100 | 9 | East Rice St. | E. Ursuline St. | 1 | \$310,200.00 | \$ 34,466.67 | Ν |
| 10 | Newcomb | 460 | 3 | North Ave. E | Mesa Road | 1 | \$108,100.00 | \$ 36,033.33 | N |
| 11 | 8th Street | 970 | 6 | Hall Ave. | Inler Ave. | 6 | \$227,950.00 | \$ 37,991.67 | Ν |
| 12 | Marlboro | 650 | 4 | N. Ivory Ave. | North King Ave. | 1 | \$152,750.00 | \$ 38,187.50 | Y |
| 13 | Tulip Ave | 1,100 | 8 | East Rice St. | E. Ursuline St. | 1 | \$310,200.00 | \$ 38,775.00 | Ν |
| 14 | 25th Street | 730 | 5 | Urbana Place | Venita Ave. | 5 | \$197,282.50 | \$ 39,456.50 | Y |
| 15 | 26th Street | 760 | 5 | Urbana Place | Venita Ave. | 5 | \$205,390.00 | \$ 41,078.00 | Y |
| 16 | 21st Street | 1,310 | 8 | Research Blvd Dead End | Research Blvd | 6 | \$369,420.00 | \$ 46,177.50 | Ν |
| 17 | Avenue Q | 640 | 3 | Baylor St. | Cesar E. Chavez Dr. | 1 | \$150,400.00 | \$ 50,133.33 | Y |
| 18 | Mesa Dr. | 440 | 2 | Newcomb St. | Owen St. | 1 | \$103,400.00 | \$ 51,700.00 | N |
| 19 | 74th Street | 640 | 3 | Ash Avenue | Cedar Ave. | 2 | \$157,920.00 | \$ 52,640.00 | N |
| 20 | Fordham | 660 | 3 | North Ave. J | N. Ave. K | 1 | \$162,855.00 | \$ 54,285.00 | N |
| 21 | Ivory | 660 | 3 | E. 56th St. | E. 58th St. | 2 | \$162,855.00 | \$ 54,285.00 | N |
| 22 | Loyola | 1,090 | 6 | I-27 | N. Elm Ave. | 1 | \$332,995.00 | \$ 55,499.17 | Y |
| 23 | Loyola | 1,310 | 7 | North Elm | N. Ivory Ave. | 1 | \$400,205.00 | \$ 57,172.14 | Y |
| 24 | Avenue A | 720 | 3 | Rice St. | Tulane St. | 1 | \$177,660.00 | \$ 59,220.00 | Ν |
| 25 | Avenue M | 510 | 2 | N. Loop 289 | Walbash St. | 1 | \$119,850.00 | \$ 59,925.00 | Ν |
| 26 | Vanda | 450 | 2 | E. 47th Street | E. 48th St. | 2 | \$126,900.00 | \$ 63,450.00 | Ν |
| 27 | Upton | 410 | 2 | 122nd St. | 124th St. | 5 | \$134,890.00 | \$ 67,445.00 | Ν |
| 28 | Colgate | 700 | 3 | N. Mulberry Ave. | N. Niter Ave. | 2 | \$213,850.00 | \$ 71,283.33 | Y |
| 29 | Grinnell Ave | 630 | 2 | N. Ave. X | N. Universtiy | 1 | \$148,050.00 | \$ 74,025.00 | Y |
| 30 | Oberlin | 640 | 2 | University Ave. | N. Akron Ave. | 1 | \$150,400.00 | \$ 75,200.00 | Y |
| 31 | 47th Street | 1,820 | 7 | Vanda Ave. | Southeast Dr. | 2 | \$534,625.00 | \$ 76,375.00 | Ν |
| 32 | 13th Street | 620 | 2 | June Ave. | Keel Ave. | 2 | \$152,985.00 | | Y |
| 33 | 1st Street | 620 | 2 | Mulberry Ave. | Niter Ave. | 2 | \$152,985.00 | \$ 76,492.50 | Y |
| 34 | 49th Street | 700 | 2 | Globe Ave. | Glove Ave. | 2 | \$164,500.00 | \$ 82,250.00 | Ν |
| 35 | 45th Street | 720 | 2 | Avenue D | Ave D. Dead-end | 2 | \$169,200.00 | \$ 84,600.00 | Y |
| 36 | Magnolia | 600 | 2 | E. 48th St. | E. 50th St. | 2 | \$169,200.00 | | Ν |
| 37 | 120th Street | 1,050 | 3 | Milwaukee Ave. Deadend | Milwaukee Ave. | 5 | \$296,100.00 | | N |
| 38 | 100th Street | 2,470 | 7 | Milwaukee Ave. | Milwaukee Ave. Deadend | 5 | \$754,585.00 | \$107,797.86 | Ν |
| 39 | 46th Street | 1,410 | 3 | Vanda Ave. | Southeast Dr. | 2 | \$381,052.50 | \$127,017.50 | N |
| 40 | Mesa Dr. | 1,070 | 2 | Kent Street | Newcomb St. | 1 | \$264,022.50 | \$132,011.25 | N |
| 41 | Bradley | 1,315 | 3 | MLK Blvd 1,000 ft East | MLK Blvd 2,315 ft East | 1 | \$401,732.50 | \$133,910.83 | Ν |
| 42 | 46th Street | 1,730 | 3 | MLK Blvd | Vanda Ave. | 2 | \$447,205.00 | \$149,068.33 | Ν |
| 43 | 110th Street | 2,510 | 4 | Milwaukee Ave. | Milwaukee Ave. Deadend | 5 | \$648,835.00 | \$162,208.75 | N |
| | Avenue D | 2,100 | 5 | 76th Street | 82nd Street | 2 | \$467,509.00 | \$ 93,501.80 | N |
| | Locust | 510 | 1 | E. Kent | E. Loyola | 1 | \$149,813.00 | \$149,813.00 | Y |

STREETS – DIRT ROAD RESIDENTIAL – FUTURE TOP 20 RESIDENTIAL

The City Council Streets Subcommittee reviewed and recommends the priority order of the list. The segments below are in priority order and exclude the segments which are currently under way in FY 2020-2021.

| | | | | | | | | | Low to |
|----------|---------------|---------------|----------|------------------------|-------------------------------|----------|--------------|--------------|----------|
| | | _ | | | | | | ~ | Moderate |
| | | Length | Number | | | Council | | Cost per | Income |
| Priority | Street | (ft) | of Homes | From | То | District | Estimate | Home | (LMI) |
| 3 | 47th Street | 650 | 6 | Ute Ave. | Vanda Ave. | 2 | \$160,387.50 | \$ 26,731.25 | Ν |
| 4 | 81st Street | 600 | 6 | Ash Ave. | Cedar Ave. | 4 | \$183,300.00 | \$ 30,550.00 | Ν |
| 5 | 26th Street | 840 | 7 | Upland Ave. | Urbana Place | 5 | \$217,140.00 | \$ 31,020.00 | Y |
| 6 | 6th Street | 940 | 7 | Hall Ave. | Inler Ave. | 6 | \$220,900.00 | \$ 31,557.14 | Ν |
| 7 | Waco Ave | 520 | 5 | Auburn St. | Auburn Street North of RR Row | 1 | \$158,860.00 | \$ 31,772.00 | Y |
| 9 | Twinberry Ave | 1,100 | 9 | East Rice St. | E. Ursuline St. | 1 | \$310,200.00 | \$ 34,466.67 | Ν |
| 10 | Newcomb | 460 | 3 | North Ave. E | Mesa Road | 1 | \$108,100.00 | \$ 36,033.33 | Ν |
| 11 | 8th Street | 970 | 6 | Hall Ave. | Inler Ave. | 6 | \$227,950.00 | \$ 37,991.67 | Ν |
| 13 | Tulip Ave | 1,100 | 8 | East Rice St. | E. Ursuline St. | 1 | \$310,200.00 | \$ 38,775.00 | Ν |
| 14 | 25th Street | 730 | 5 | Urbana Place | Venita Ave. | 5 | \$197,282.50 | \$ 39,456.50 | Y |
| 15 | 26th Street | 760 | 5 | Urbana Place | Venita Ave. | 5 | \$205,390.00 | \$ 41,078.00 | Y |
| 16 | 21st Street | 1,310 | 8 | Research Blvd Dead End | Research Blvd | 6 | \$369,420.00 | \$ 46,177.50 | Ν |
| 18 | Mesa Dr. | 440 | 2 | Newcomb St. | Owen St. | 1 | \$103,400.00 | \$ 51,700.00 | Ν |
| 20 | Fordham | 660 | 3 | North Ave. J | N. Ave. K | 1 | \$162,855.00 | \$ 54,285.00 | Ν |
| 21 | Ivory | 660 | 3 | E. 56th St. | E. 58th St. | 2 | \$162,855.00 | \$ 54,285.00 | Ν |
| 22 | Loyola | 1,090 | 6 | I-27 | N. Elm Ave. | 1 | \$332,995.00 | \$ 55,499.17 | Y |
| 23 | Loyola | 1,310 | 7 | North Elm | N. Ivory Ave. | 1 | \$400,205.00 | \$ 57,172.14 | Y |
| 24 | Avenue A | 720 | 3 | Rice St. | Tulane St. | 1 | \$177,660.00 | \$ 59,220.00 | Ν |
| 25 | Avenue M | 510 | 2 | N. Loop 289 | Walbash St. | 1 | \$119,850.00 | \$ 59,925.00 | Ν |
| 26 | Vanda | 450 | 2 | E. 47th Street | E. 48th St. | 2 | \$126,900.00 | \$ 63,450.00 | Ν |

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STREETS

Brick Streets

- Brick Street Ordinance No. 2020-00098 passed by City Council on August 25, 2020
- Amended the regulations and protections with regard to brick streets and alleys to align with the recommendations of the recently updated Downtown Master Plan
- Maintained the flexibility to choose design based on individual project (such as all brick or hybrid design, old or new brick)



STREETS

Brick Streets – Broadway Reconstruction

| NIT | No. | | | | |
|---|---|---|--|--|--|
| Project: Broadway between University Avenue to Avenue E | | Preliminary Cost Estimate | | | |
| Date | of Estimate: November 2020 | | | | |
| | and the second se | the second se | | | |
| Cost | Estimate Total for Broadway Re | ebuild and Utility | Replacement | | |
| Cost | Estimate Total for Broadway Re Roadway Estimate | ebuild and Utility] | | | |
| Cost | Roadway Estimate | ebuild and Utility I | \$24,968,312.40 | | |
| Cost | | ebuild and Utility] | Replacement \$24,968,312.40 \$1,270,897.20 \$2,934,583.80 | | |



STREETS

Thoroughfare Expansion

- Master Thoroughfare Plan was updated by Kimley-Horn and Associates (KHA) in 2018
- KHA prepared a Roadway Capital Improvement Plan (CIP) in 2019 which included identifying and scoring projects to develop a priority list
- KHA evaluated roadways using the following criteria: traffic volume (30%), congestion reduction (30%), crash rate (25%), connection to amenities (10%) and multi-modal (5%)
- City Council Streets Subcommittee reviewed the recommended Roadway CIP list prepared by KHA and identified their recommended highest priority projects in each district



STREETS – Thoroughfare Expansion

Project Evaluation Scoring



| ~ | | | Below 1,000 veh | 1 |
|----------------------------|------|---|-----------------------------------|----|
| Volumes | 30% | 1. What is the change in traffic volumes? | 1,000 - 5,000 veh | 4 |
| /olu | 50% | 1. What is the change in tranic volumes? | 5,000 - 10,000 veh | 7 |
| - | | | Above 10,000 veh | 10 |
| | | | New Roadway | 1 |
| tion | | 2. What is the existing | 0 - 0.20 | 4 |
| Congestion Reduction | | volume-to-capacity ratio? | 0.21 - 0.40 | 7 |
| Re | 30% | | Above 0.40 | 10 |
| tion | 3075 | | Above 0.30 | 1 |
| ges | | 3. What is the change in the | 0.11 - 0.30 | 4 |
| Con | | volume-to-capacity ratio? | 0-0.10 | 7 |
| S | | | Below 0 | 10 |
| | | | Low (Below 1*) | 0 |
| ţe | 25% | 4. What is the crash segment rate of the road? (CRIS Data) | Moderate (above 1*) | S |
| n Ra | | | High (above 30*) | 10 |
| Crash Rate | | | New Minor Arterial | 2 |
| 0 | | *(crashes per one million vehicle-miles of travel) | New Principal Arterial (Modified) | 5 |
| | | | New Principal Arterial | 8 |
| 9 | | | No | 0 |
| ities | 10% | 5. Is the project adjacent to a common/popular | Yes, within 1 mile. | 4 |
| Connection to Amenities | 10% | destination or attraction? | Yes, within 0.5 miles. | 7 |
| 8 | | | Yes, within 0.25 miles. | 10 |
| - | | 6. Is the project within a reasonably walkable proximity | No | |
| Multi-Modal | 5% | to an existing transit stop? | Yes, within a 0.5 mile radius. | 5 |
| | 278 | 7. Is the project along an existing | No | 0 |
| | | bicycle lane, route, or trail? | Yes | 5 |

STREETS – Thoroughfare Expansion – Funded Projects

| Road Name | Project Type | Existing | Limits | Score | District | |
|-------------|--------------|----------|---------------------------|-------|----------|-----------------------------|
| | | Pavement | | | | |
| 114th St | Widening | 2 lane | Quaker Ave to Indiana Ave | 87.00 | 4 | |
| Indiana Ave | Widening | 2 lane | 130th St to 146th St | 87.00 | 4 | ojects gramed funding |
| 114th St | Widening | 2 lane | Slide Rd to Quaker Ave | 87.00 | 5 | ects ame undi |
| Upland Ave | Widening | 2 lane | 98th St to 114th St | 87.00 | 5 | |
| Upland Ave | Widening | 2 lane | US 62/82 NBFR to 82nd St | 87.00 | 5 | Pro Pro with |
| Upland Ave | Widening | 2 lane | 82nd St to 98th St | 87.00 | 5 | |



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STREETS – Thoroughfare Expansion

- Subcommittee recommended priorities by district

This list includes the top recommended priorities in each City Council District as determined by the City Council Streets Subcommittee.

They are listed in order by district, not priority.



| Road Name | Project Type | Existing Pavement | Limits | Score | District | |
|--------------|--------------|----------------------|-------------------------------|-------|----------|--------------------------|
| Erskine St | Widening | 4 lane | University Ave to I-27 | 70.00 | 1 | |
| 82nd St | Widening | 2 lane | IH-27 to Martin Luther King | 59.00 | 2 | |
| 19th St | Widening | 3 lane | Idalou Hwy to E. City Limits | 50.00 | 2 | ed |
| MLK Blvd | Widening | 3 lane | Slaton HWY to 82nd St | 50.00 | 2 | end |
| 114th St | Widening | 2 lane | Indiana Ave to E. City Limits | 86.00 | 4 | mu |
| University | Widening | 3 lane | 98th St to S. City Limits | 68.50 | 4 | 100 |
| Quaker Ave | New | Dirt | 146th St to Woodrow Rd | 45.50 | 4 | e Re |
| 114th St | Widening | 2 lane | Frankford Ave to Slide Rd | 86.00 | 5 | Subcommittee Recommended |
| Upland Ave | Widening | 2 lane | 50th St to 66th St | 71.50 | 5 | uu |
| Upland Ave | Widening | 2 lane | 34th St to 50th St | 71.50 | 5 | subcomn |
| 114th St | Widening | 2 lane | Upland Ave to Milwaukee | 67.00 | 5 | Sub |
| 114th St | Widening | 2 lane | Milwaukee to Frankford | 67.00 | 5 | |
| Milwaukee | Widening | 2 lane+ | Erskine to 4th St | 59.00 | 6 | Street |
| Erskine St | Widening | 2 lane | W. City Limits to Frankford | 50.00 | 6 | |
| Milwaukee | Widening | 2 lane | Erskine to CR 6430 | 37.50 | 6 | |

STREETS – Thoroughfare Expansion – Top 20 By Score

The following list includes the top 10 roadway expansion projects as scored and ranked by Kimley-Horn and Associates in the Master Thoroughfare Plan - Roadway Capital Improvement Plan (2019). The list was not adopted or recommended by the City Council Streets Subcommittee.

| Road Name | Project Type | Existing | Limits | Score | District |
|------------|--------------|----------|-----------------------------|-------|----------|
| 114th St | Widening | 2 lane | Indiana Ave to City Limits | 86.00 | 4 |
| 114th St | Widening | 2 lane | Frankford Ave to Slide Rd | 86.00 | 5 |
| 98th St | Widening | 3 lane | Upland Ave to Milwaukee Ave | 76.50 | 5 |
| Upland Ave | Widening | 2 lane | 114th St to 130th St | 72.50 | 5 |
| 98th St | Widening | 3 lane | Milwaukee Ave to Fulton Ave | 72.00 | 5 |
| Upland Ave | Widening | 2 lane | 50th St to US 62/82 SBFR | 71.50 | 5 |
| Upland Ave | Widening | 2 lane | SH 114 to 34th St | 71.50 | 5 |
| Upland Ave | Widening | 2 lane | 34th St to 50th St | 71.50 | 5 |
| Upland Ave | Widening | 2 lane | N. City Limits to SH 114 | 71.50 | 6 |
| Erskine St | Widening | 4 lane | University Ave to I-27 | 70.00 | 1 |

FUTURE NEEDS

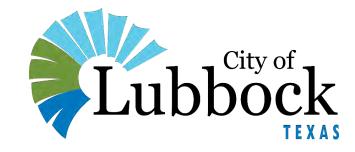
- Quality of Life Status
 - o Libraries
 - Present Strategic Plan at work session complete
 - Consider:
 - Libraries of the Future
 - Co-location options
 - o Results
 - Identified near term improvements (programming, etc.)
 - Capital needs minimal at current time
 - \odot Civic and Convention Center
 - Secure localized cost estimates for identified needs
 - Assign to Council Facilities Committee
 - Presentation & Report Council Facilities Committee, Lisa Thomason, Brooke Witcher





Lubbock Memorial Civic Center

November 12, 2020 City Council Priorities



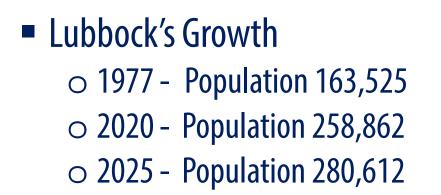
CIVIC AND CONVENTION CENTER

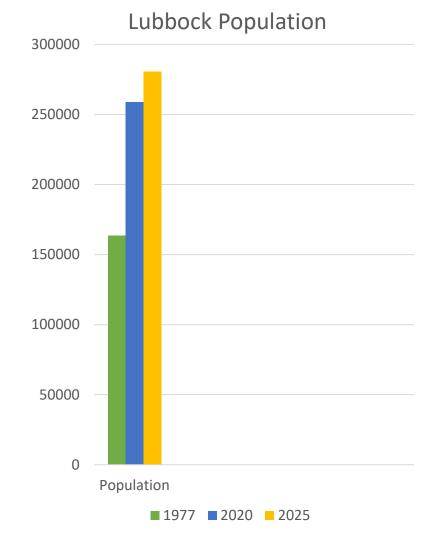
- A brief history
 - In the wake of the May 11, 1970 tornado, a Citizens Advisory Council on Rehabilitation was created
 - The Lubbock Memorial Civic Center opened March 1977 in memory of the 26 residents who lost their live.
 - Cost: \$16 million





CIVIC AND CONVENTION CENTER







Civic and Conference Center

- Renovation Projects

 1995-2000 \$1,470,803
 - Carpeting
 - o Banquet Seating
 - o Pedestrian Mall Window Shades
 - o Occasional Furniture
 - Parquet Flooring Removal, Banquet Hall
 - o Theatrical Lighting
 - Portable Dance Floor
 - Recessed Projection Screens
 - Exterior Door Replacement
 - Banquet Hall Sound System
 - Painting and Wall Textures
 - Theatrical Draping
 - o Lighting



Civic and Conference Center

Renovation Projects 0 2010-2019 \$9,661,549

- o Theatrical Drapes
- o Electrical Enhancements Theatre
- Carpeting
- o Painting and Wall Textures
- o LED Lighting Exterior & Interior
- o New Roof
- Seating Theatre, Banquet & Telescopic Seating Risers
- Wayfinding Signs Exhibit Hall
- Complete Restroom Renovation, including ADA Compliance
- Theatre Dressing Rooms, including ADA Compliance

- o HVAC Controls
- Kitchen Equipment
- Theatre Stage Floor Replacement
- Stage Riser Replacement, including ADA Compliance
- Concrete Sidewalk, including ADA Compliance
- o Technology Upgrades
- Removal of Plaza Fountain & Resurfacing of Plaza
- o Elevator Upgrades
- Occasional Furniture



Three Phase Expansion Plan



Phase One

North Foyer Pedestrian Mall Expansion Banquet Hall Expansion Plaza Enclosure Loading Dock Canopy

113,670 Square Feet

Cost Estimate \$36,372,531

Three Phase Expansion Plan



Exhibit Hall Storm Shelter

136,666 Square Feet

Cost Estimate \$46,299,598

City of

Chapman Harvey

F E X A S

84

Three Phase Expansion Plan

Phase Three

Theatre Backstage Expansion

20,000 Square Feet

Cost Estimate \$7,953,890

ChapmanHarvey City of

Opinion of Probable Cost

| Area | SF | Cost | Cost/SF |
|--|---------|---------------|----------|
| Phase I | | | |
| Banquet Hall & Pedestrian Mall Expansion | 77,940 | \$ 23,085,308 | \$296.19 |
| Courtyard | 13,500 | \$ 6,826,183 | \$505.64 |
| Pre-Event, Foyer & Vestibule Area | 11,430 | \$ 4,429,263 | \$387.51 |
| Loading Dock Canopy | 10,800 | \$ 1,131,777 | \$104.79 |
| Site Modifications Allowance | | \$ 900,000 | |
| Totals - Phase I | 113,670 | \$ 36,372,531 | \$319.98 |
| Phase II | | | |
| Exhibit Hall | 107,360 | \$ 32,208,000 | \$300.00 |
| Storm Shelter | 29,306 | \$ 6,886,910 | \$235.00 |
| Subtotal | 136,666 | \$ 39,094,910 | \$286.06 |
| Inflation (3 years @ 5.8% per year) | | \$ 7,204,688 | |
| Totals - Phase II | 136,666 | \$ 46,299,598 | \$338.78 |
| Phase III | | | |
| Theatre & Backstage Expansion | 20,000 | \$ 6,000,000 | \$300.00 |
| Inflation (5 years @ 5.8% per year) | | \$ 1,953,890 | |
| Totals - Phase 3 | 20,000 | \$ 7,953,890 | \$397.69 |
| Grand Total of All Phases | 270,336 | \$ 90,626,019 | \$ 335 |

Questions and Comments

FUTURE NEEDS

- Quality of Life (cont.)
 O Parks
 - Update existing Park Master Plan 1st
 - Cash funded in FY 21 budget
 - Report Colby VanGundy



Parks and Recreation

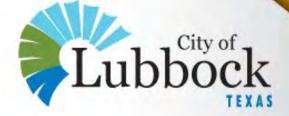
MASTER





The Process

- 2011- last council approved parks master plan
- 2016- an update was completed but not presented to council for approval





- A parks and recreation master plan is a comprehensive, longrange strategy for the creation, optimization, and maintenance of the community's parks and recreation assets.
- It doesn't focus on one particular park but instead offers a bird'seye view of a community's parks and recreation landscape, both today and beyond.
- It examines the parks and recreation assets' ability to meet the needs of the community and outlines steps for closing the gap between current capabilities and those needs.

The Process





Engage the Community- comprehensive communication strategy seeking community input through a variety of means; including social media, community meetings, surveys.

Engage Other Stakeholders- engage potential partners early in the process for input and buy-in. <u>Examples:</u> Universities, local school districts, local business owners, non-profit groups, clubs.

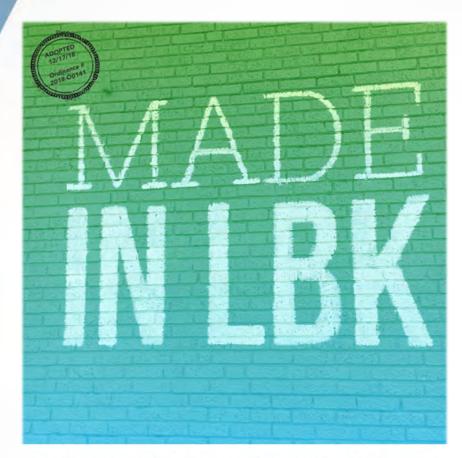
Examine Current Assets- preform a thorough analysis of current assets including facility type, size, condition, programming and location.

Determine Focus Areas- determine areas of importance to community and identify performance indicators for projects/programming.

Create a Plan- plan to serve as a roadmap for action. Plan is revisited continuously to ensure relevancy

Develop pathways for 2040 Comprehensive Plan recommendations





COMPREHENSIVE PLAN FOR THE FUTURE

PLANLUBB CK

1. Conduct a full update on the park plan

2.Coordinate with local school districts

3. Leverage the playa lakes

4. Develop and adopt a parkland dedication ordinance

5. Create a vision for canyon lakes

6. Develop connectivity throughout the city

Funding avenue

Master Plan

Texas Parks and Wildlife Grants

An approved master plan, helps the city position itself for potential points through the applicable "Project Priority Scoring System" for projects which meet priorities identified in Department-accepted, locally-endorsed parks, recreation, and open space master plans.







Grant Programs

Boating Access Grant- Program provides 75% matching fund grant assistance to construct new, or renovate existing, public boat ramps that provide public access to public waters for recreational boating.

Local Park Grant- Program consists of 5 individual programs that assist local units of government with the acquisition and/or development of public recreation areas and facilities throughout the State of Texas. The program provides 50% matching grants

Recreation Trails Grants- 80% of project cost. Funds can be spent on both motorized and non-motorized recreational trail projects such as the construction of new recreational trails, to improve existing trails, to develop trailheads or trailside facilities, and to acquire trail corridors \$666k total project \$166,000 Local \$500,000 Match

1.5 Million total project \$750k Local \$750k Match

> \$250k total project \$50k Local \$200k Match Non-motorized

> \$500k total project \$100k Local \$400k Match **Motorized**

Lubbock & **Texas Parks and** Wildlife Grants



Records date back to the 1960's

Multiple projects from the 1970's -1990's

Fewer projects through the early 2000's

- Mackenzie Park 70's
- Canyon Lakes Plan, Dams, and Surveys 1975
- Lubbock Parks (Jennings, McCullough) 1982
- Local Parks, Recreation and Open Space Fund- Canyon Lake #6 Mae Simmons Park 1983
- Local Parks, Recreation and Open Space Fund- Southwest Reg Park (Bill McAlister) 1983
- Local Parks, Recreation and Open Space Fund- Southwest Reg Park II (Bill McAlister) 1983
- Lubbock Neighborhood Parks (Berry, Hollins, Chatman, Furr/Pioneer Parks) 1985
- Aztlan Park 1988
- Recreational Trails Grant Sam Wahl Recreation Area Lake Alan Henry 2002
- Local Parks, Recreation, and Open Space Fund Lubbock Jim Bertram Lakes System (Fiesta Plaza)

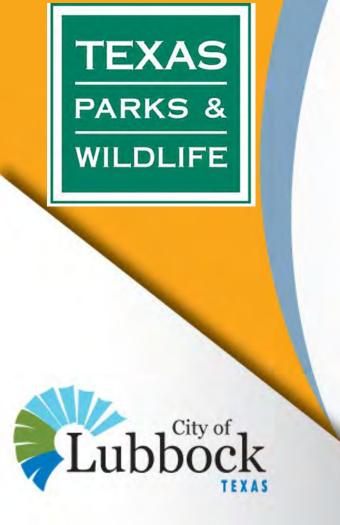
2002

McAlister Park Hummer Track, Motorized Trail Grant 2003

| State of Texas Texas Parks and Wildlife Departmen John H. Reagan State Office Buildin Austin, Texas 78701 | t Billi ng Perio | Project Number: 42-00022 Billing Number: Two (Final) Period Covered by this Billing: Sept. 1, 1967 thru Dec. 31, 1967 | | |
|--|--------------------------------------|--|-------------|--|
| LUBBO | OCK REGIONAL PARK | | | |
| Cost Categories | Obligations Since Last Billing | Total Obligations To Date | For BOR Use | |
| Land Acquisition State Administrative Costs | \$48,346.00 244.00 | \$159,406.00 244.00 | | |
| TOTAL | \$48,590.00 | \$159,650.00 | | |
| Less: State Contribution | \$24,295.00 | \$ 79,825.00 | | |
| | + or - Sub-to Less 5 Sub-to | Sub-total + or - Sub-total Less 5% Sub-total Previous Payments | | |
| Fund Contribution | \$24,295.00 | \$ 79,825.00 | | |

95

Lubbock & Texas Parks and Wildlife Grants



Favorable amenities for potential grant points

- Water access
- Parkland dedication (new parks/parkland)
- Growth in Lubbock (underserved areas)
- Recreation trails potential
- Lake Alan Henry
- Canyon Lakes
- Playa Lakes

Timeline

FY 2021 Budget

• Allocates funding for consultant

October 2020

 Request for qualifications (RFQ) are advertised November 17th
RFQ submittals due to city

Early 2021

 Councilto consider recommendation for consultant

12-18 Months

• Completion of plan

Lubbock

Questions and Comments





Discussion and Recommendations

