



**PROPOSED
OPERATING BUDGET
& CAPITAL PROGRAM**

FY19-20 / VOLUME II



Fiscal Year 2019-20
Proposed Operating Budget and Capital Program – Volume 2

City Council

Daniel M. Pope	Mayor
Jeff Griffith	Mayor Pro Tem - District 3
Juan Chadis	Council Member - District 1
Shelia Patterson-Harris	Council Member - District 2
Steve Massengale	Council Member - District 4
Randy Christian	Council Member - District 5
Latrelle Joy	Council Member - District 6

Senior Management

W. Jarrett Atkinson	City Manager
Becky Garza	City Secretary
Chad Weaver	City Attorney
Bill Howerton	Deputy City Manager
D. Blu Kostelich	Chief Financial Officer
Mark Yearwood	Assistant City Manager
Jesica McEachern	Assistant City Manager
Brooke Witcher	Assistant City Manager
Shaun Fogerson	Fire Chief
Jerry Brewer	Interim Chief of Police
David McCalla	Director of Electric Utilities
Cheryl Brock	Director of Financial Planning & Analysis
Linda Cuellar	Director of Accounting

This budget will raise more total property taxes than last year's budget by \$6,941,281, or 7.85%, and of that amount \$2,233,883 is tax revenue to be raised from new property added to the roll this year.





GOVERNMENT FINANCE OFFICERS ASSOCIATION

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Budget Presentation
Award*

PRESENTED TO

**City of Lubbock
Texas**

For the Fiscal Year Beginning

October 1, 2018

Christopher P. Morrill

Executive Director



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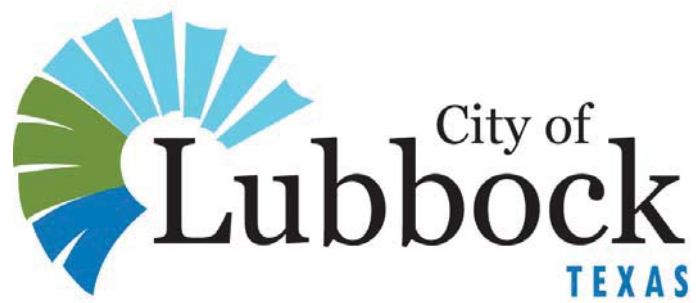
Enterprise Funds Overview

Enterprise Funds are primarily funded through user fees charged for goods or services. The Enterprise Funds provide a broad spectrum of services with user fees as the common factor. As operating expenses and customer usage change, user fees are adjusted accordingly.

For FY 2019-20, there is one utility rate change in the Enterprise Funds. Storm Water rates for both residential and commercial customers are decreasing by 17.05 percent compared to the prior year.

The FY 2019-20 Operating Budget and Capital Program includes the following Enterprise Funds:

- Airport Services
- Cemetery
- Civic Centers
- Lake Alan Henry
- Lubbock Power and Light
- Storm Water
- Transit
- Water/Wastewater



Funding Source Summary by Fund

	Actual	Actual	Actual	Re-Forecasted	Budget	% Change
ENTERPRISE FUNDS	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Forecast
Utilities						
Lake Alan Henry	601,072	573,036	619,704	825,081	753,489	(8.7)
LP&L	224,975,147	246,125,218	244,726,731	262,193,268	240,774,566	(8.2)
Solid Waste*	21,142,331	23,625,378	-	-	-	-
Storm Water	27,543,578	27,327,767	29,376,579	26,490,744	24,497,264	(7.5)
Water/ Wastewater	123,950,562	132,710,678	141,617,676	139,166,820	145,331,488	4.4
Transportation						
Airport	11,320,830	11,729,706	13,149,183	14,487,357	16,284,991	12.4
Transit	12,502,756	12,426,463	13,738,759	13,644,999	14,152,316	3.7
Other Enterprise Funds						
Cemetery	756,825	734,808	584,114	815,471	740,912	(9.1)
Civic Centers	3,700,068	3,824,052	3,489,014	2,824,026	3,703,060	31.1
TOTAL ENTERPRISE FUNDS	426,493,171	459,077,109	447,301,759	460,447,767	446,238,087	2.9

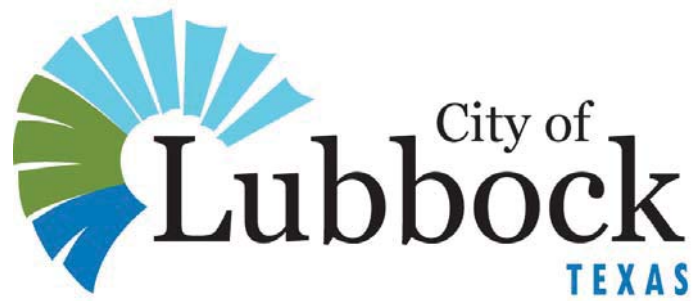
Appropriation Summary by Fund

	Actual	Actual	Actual	Re-Forecasted	Budget	% Change
ENTERPRISE FUNDS	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Forecast
Utilities						
Lake Alan Henry	479,590	523,171	522,860	825,081	532,135	(35.5)
LP&L	220,775,769	244,797,493	243,504,569	257,258,647	240,774,566	(6.4)
Solid Waste*	21,142,331	23,625,378	-	-	-	-
Storm Water	22,433,875	22,117,222	24,431,047	24,266,791	24,497,264	0.9
Water/ Wastewater	123,950,562	132,710,678	140,158,247	139,166,820	145,331,488	4.4
Transportation						
Airport	10,517,671	11,071,679	11,318,149	12,781,682	15,938,408	24.7
Transit	12,426,757	12,408,324	13,738,759	13,644,999	14,152,316	3.7
Other Enterprise Funds						
Cemetery	702,516	734,808	584,114	815,471	740,912	(9.1)
Civic Centers	3,370,016	3,403,724	3,489,014	2,824,026	3,703,060	31.1
TOTAL ENTERPRISE FUNDS	415,799,088	451,392,476	437,746,761	451,583,517	445,670,150	3.2

Position History by Fund

	Actual	Actual	Actual	Re-Forecasted	Budget	% Change
ENTERPRISE FUNDS	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Forecast
Airport	48	48	49	50	50	-
Cemetery	7	7	6	6	6	-
Civic Centers	27	27	21	16	16	-
Lake Alan Henry	1	1	1	2	2	-
LP&L	303	303	324	329	335	6
Solid Waste*	113	112	-	-	-	-
Storm Water	38	38	38	33	33	-
Water/ Wastewater	246	250	249	219	224	5
TOTAL ENTERPRISE FUNDS	783	786	688	655	666	11

*Solid Waste was incorporated into the General Fund in FY 2017-18



Water & Wastewater Utilities Overview

Mission Statement

Our mission is to develop, protect, and preserve valuable water resources while providing high quality utility services and exceptional customer service.

Vision Statement

We are the regional leader in maximizing and protecting water resources. Our customers trust our ability to provide sustainable water and wastewater services at an optimal value. Below are the core values associated with our mission:

Partnership
Facilitating teamwork within the utility and other departments. Fostering cooperation with regulatory agencies and other stakeholders.
Stewardship
Preserving and protecting natural resources. Maintaining and improving critical assets. Demonstrating financial responsibility to our ratepayers.
Integrity
Being honorable and trustworthy at all times. Striving to be fair in our interactions with others.
Safety
Ensuring the safety of the public, City employees, and contractor in all our activities.
Excellence
Striving to help employees achieve their best. Emphasizing the development and growth of employees. Recognizing and rewarding innovation and initiative.
Service
Valuing customers by providing quality, professional services in a timely manner. Supporting the sustainable development of the community through outreach and education.

The Water Utility provides the following services:

- Safe and high-quality drinking water that meets state, federal, and operating requirements.
- An adequate supply of water at sufficient pressure through efficient operations and maintenance efforts.
- Engineering and water resource planning to manage and protect water resources and infrastructure.
- Public education regarding water conservation, water-wise landscaping, water supply and treatment as well as watershed and backflow protection.
- Prompt responses to customer service requests; accurate metering of delivered water, and timely repair or replacement of malfunctioning meters.
- Predictive, preventative, and emergency maintenance of all water lines, pump stations, valves, and fire hydrants.

The Wastewater Utility provides the following services:

- Public education concerning direct and indirect wastewater reuse benefits to long-term water supply planning.
- Education of commercial and residential customers regarding the importance of minimizing the discharge of fats, oils, and greases into the sewer system and sanitary sewer overflow prevention.
- Engineering and wastewater resources planning necessary to improve wastewater infrastructure and optimize the beneficial reuse of treated wastewater.
- Predictive, preventative, and emergency maintenance of to all wastewater lines, lift stations, and manholes.

The City currently receives its water supply from the following City-owned supplies and the Canadian River Municipal Water Authority (CRMWA):

- Bailey County Well Field (City-owned)
- Lake Alan Henry (City-owned);
- Roberts County Well Field (CRMWA)
- Lake Meredith (CRMWA)

In FY 2018, the City obtained the following amounts of water from these sources:

- CRMWA – 8.2 billion gallons
- Bailey County Well Field – 2.5 billion gallons
- Lake Alan Henry – 2.1 billion gallons

The City has two surface water treatment plants that consist of the following treatment capacities:

- South Water Treatment Plant (SWTP) - 15 million gallons per day
- North Water Treatment Plant (NWTP) - 75 million gallons per day

The SWTP and the NWTP have a 225 million gallon and a 425 million gallon terminal storage reservoir, respectively.

The City provides potable water service to over 88,834 meters. The distribution system consists of 1,780 miles of distribution lines, 14 pump stations, 25,941 valves, and 6,670 fire hydrants. The City also provides treated water to political subdivisions outside of the incorporated limits by contract to:

- City of Shallowater
- Town of Ransom Canyon
- Buffalo Springs Village
- Reese Redevelopment Authority
- Lubbock Cooper ISD’s main campus
- Texas Department of Criminal Justice’s Montford Unit
- Texas Tech University East Petroleum Engineering Classroom facility

The City is under contract to provide potable water under emergency conditions to the cities of Littlefield and Wolfforth.

Water & Wastewater Utilities Overview

The daily capacity of the City's water supply and treatment is 74 million gallons, with an average utilization of 35.13 million gallons per day.

Wastewater collection and treatment is provided within the city limits to residential, commercial, and industrial customers. The collection system consists of 1,202 miles of sanitary sewer lines, 34 lift stations, and 17,747 manholes. The Southeast Water Reclamation Plant's permitted capacity is 31.5 million gallons per day with an average utilization of approximately 18.81 million gallons per day. The peak utilization of the wastewater treatment plant is 24 million gallons per day. Approximately 6.86 billion gallons of wastewater was treated and reused or disposed of during 2018.

In 2018, treated wastewater was reused for beneficial purposes:

- Crop irrigation at the Lubbock and Hancock Land Application Sites –55 percent
- Cooling tower water at Xcel Energy's Jones Power Plant – 13 percent

The remaining treated wastewater was discharged into the North Fork of the Double Mountain Fork of the Brazos River (North Fork). Dewatered solids generated during the wastewater treatment process were hauled and disposed of at the City's regional solid waste landfill in Abernathy, Texas.

The City provides wastewater collection and treatment services to political subdivisions outside of the incorporated limits by contract to:

- Reese Redevelopment Authority
- Lubbock Cooper ISD's main campus
- Texas Department of Criminal Justice's Montford Unit
- Texas Tech University East Engineering building

Supplementing the City's potable water supply with indirect and/or direct reuse of the City's reclaimed water is an important part of the City's 2018 Strategic Water Supply Plan adopted by the City Council. As a result, improvements to the Southeast Water Reclamation Plant (SEWRP) are being performed in four phases in order to increase the treated wastewater quality. The City has completed the following phases:

- Phase I - headworks lift station upgrades
- Phase II - biological nutrient removal upgrades to Plant 4
- Phase III - solids handling improvements

Phase IV will include upgrades to Plant 3 for biological removal. These efforts will improve the quality of the City's effluent discharge and prepare it for possible future direct or indirect potable reuse.

An update to the City's Strategic Water Supply Plan was completed in 2018 and adopted by the City Council during

January 2019. The City works closely with the Llano Estacado (Region O) Water Planning Group in preparing their portion of the State Water Plan, which includes the City's water supply needs and its various water supply strategies.

In May 2017, the City completed a comprehensive Water Distribution System Master Plan and Model. This plan provides the basis for capital improvement projects associated with maintaining, improving, and expanding the water distribution system over the next 50 years.

The 2008 Wastewater Master Plan recommended several improvements to the collection system in order to meet population growth as well as to replace aging infrastructure. In 2019, a new wastewater master plan should be completed. The new plan incorporates changes that have occurred in the system over the last decade and includes additional project recommendations. Current projects associated with the master plan include:

- South Lubbock Sanitary Sewer System Expansion Phase II: This project allows wastewater flow along the FM 1585 corridor from FM 1585 and Quaker Ave to be treated at the SEWRP. The City will continue to procure easement for the South Lubbock Sanitary Sewer System westward to Milwaukee Avenue. The extension of this sewer main will relieve the surcharge of sewer mains currently servicing multiple sewer sheds in south Lubbock.
- Northwest Water Reclamation Plant (NWWRP): This Plant was completed in 2018. This project is relieving potential sewer main surcharges in North Lubbock.
- Canyon Lakes Interceptor Rehabilitation Phase I: This project includes the rehabilitation of the sewer interceptor in specific locations. This phase will be completed by the end of 2019.

Goals and Objectives

Most water goals are associated with the implementation of the 2018 Strategic Water Supply Plan and the 2017 Water Distribution Master Plan. Objectives include:

- Encouraging water conservation to extend the life of existing water supply sources and infrastructure to keep water supply costs as low as possible.
- Maintaining long-term infrastructure viability by repairing, replacing and/or rehabilitating aging water lines, valves, hydrants, meters, supply, treatment, transmission, and pumping facilities in order to minimize system water loss.
- Continuing inspections at both residential and commercial facilities to determine whether backflow protection devices are necessary and ensure that existing devices are functioning properly in order to protect water quality in the distribution system.
- Continuing to refine and develop the City's Strategic Water Supply Plan by implementing recommended strategies.

Water & Wastewater Utilities Overview

- Prioritizing and implementing recommendations detailed in the City's Water Distribution System Master Plan.
- Providing the best water customer service to our citizens.

Most wastewater goals are associated with the implementation of the 2008 Wastewater Master Plan and the 2018 Strategic Water Supply Plan. Objectives include:

- Meeting treatment standards and regulatory requirements for the wastewater system by:
 - Striving to be efficient and effective.
 - Seeking to stay current on regulatory changes.
 - Striving to comply with regulatory permits.
- Developing a sustainable water supply portfolio by incorporating wastewater reuse:
 - Improving the existing wastewater treatment facilities by increasing the effluent quality to stream discharge standards and diversifying beneficial uses of effluent.
 - Discharging treated wastewater and playa lake storm water to the North Fork and securing water rights permits to transport and divert this water for future reuse.
 - Securing water rights permits to transport, divert, and construct reservoirs and infrastructure on the North Fork to capture developed water for beneficial use.
 - Evaluate the potential for direct potable reuse of wastewater.
- Maintaining long-term infrastructure viability by replacing and/or rehabilitating aging wastewater lines, manholes, and treatment and lift station facilities.
- Expanding the wastewater collection infrastructure and treatment facilities to accommodate developing areas of the City, and remove flow restrictions from the system.

Accomplishments for FY 2018-19

Water:

- Provided 26 adult education presentations, 101 youth education events and 23 community events informing the public about water conservation, treatment, distribution, protection, reuse and smartscape landscaping.
- Completed Pump Station #10 Rehabilitation Project located at 82nd & Memphis.
- Completed design for Abandonment of Lowhead B Pump Station, Pump Station 7, and Reese Asbestos Pipeline.
- Updated Water Model with new GIS information.
- Began engineering design of Lowhead C Pump Station and Pipeline. Completed Pipeline route study and Easement Acquisition for Lowhead C pipeline.
- Began evaluating potential alternative funding sources and methods or building infrastructure to new developments in the City.

- Awarded approximately \$19 million dollar low interest loan and a \$1 million dollar grant from Texas Water Development Board (TWDB) utilizing the Clean Water State Revolving Fund for the AMI project.
- Completed looping over 5 miles of dead end water lines within the system.
- Began construction of Comprehensive Water Line Change Outs – Phase IV.
- Completed the updated Vulnerability Assessment for the Water System.
- Began engineering design of North Water Treatment Plant Improvements – Phase III. Consisting of replacement of clarifiers and backwash handling improvements.
- Completed replacement of aging pumps & motors located at Pump Station #4.
- Continued repair and upgrades to the Bailey County Well Field electrical system.
- Began engineering design of five new elevated storage tank projects. Project includes constructing three elevated storage tanks at new locations and two at existing locations.
- Adjusted 100 water valves boxes and 34 manholes.
- Replaced 57 water valves.
- Located and exercised 3,129 water valves.
- Purchased an insert-a-valve machine to replace broken valves without interrupting service to customers.
- Replaced 3,746 large and small meters that were at least ten years old.
- Replaced 2,893 damaged water meter boxes.
- Began full deployment of an automated metering infrastructure (AMI) project.
- Conducted 3,903 Irrigation inspections.
- Received 13,366 Backflow Test Reports.
- Sprayed the emergency spillway for mesquite totaling 220 acres.

Wastewater:

- Provided two adult education presentations, 10 youth education events, and one community event regarding the importance of minimizing the discharge of fats, oils and greases into the sewer system and sanitary sewer overflow prevention.
- Continued the preparation of an updated wastewater master plan.
- Completed construction of sewer line on 3rd Street from Ave to S to Waco Ave.
- Finished rehabilitation of Secondary Clarifier in SEWRP Plant 4.
- Began design and upgrades to the Carlisle Lift Station.
- Began construction of the South Sanitary Sewer Line Phase III project.
- Began construction of the SEWRP Transformer Rehabilitation project.

Water & Wastewater Utilities Overview

- Continued design of Plant 3 clarifier and air piping upgrades at the SEWRP.
- Began construction of selected repair locations on the Canyon Lake Interceptor - Phase II project.
- Cleaned 126 linear miles of wastewater mains.
- Pumped 600 million gallons of groundwater from under the Lubbock Land Application Site to aid in remediation of nitrate contamination.
- Inspected 28 miles of sewer lines and manholes.
- Completed construction and began operation of the Northwest Water Reclamation Plant.
- Monitored 485 food establishments as part of the wastewater surcharge program.
- Conducted 85 Commercial/Industrial Site Inspections.
- Sampled 157 wells on the Lubbock Land Application Site, the Hancock Land Application Site, and along the Jim Bertram Lake System to determine nitrogen concentration levels in the groundwater.
- Conducted a water balance evaluation for the Wastewater Reservoirs for the Lubbock and Hancock Land Application sites to confirm reservoir liner integrity.

Objectives for FY 2019-20

Water:

- Continue public education outreach on water conservation, infrastructure, treatment, water quality, and water supplies to maintain a positive relationship and image with the community.
- Complete the installation of equipment and transition to an AMI system that will be integrated with a new Customer Information System (CIS).
- Continue implementation of Lake Alan Henry best management practices recommended in the City's watershed management plan including a brush control program.
- Begin construction of North Water Treatment Plant Phase III Improvements consisting of flocculator replacements and filter backwash handling improvements.
- Continue repair and upgrades to the Bailey County Well Field major electric system infrastructure.
- Continue optimization of system-wide treatment and pumping systems.
- Continue to locate exercise and replace broken valves to assist in reducing the time needed to isolate main breaks.
- Begin construction of Lowhead C Pump Station and Supply Line. This project will allow Lake Alan Henry treated water to be delivered to Pump Station No.16.
- Begin construction of 2 million gallon elevated storage tanks at 1) 50th Street and Indiana Ave and 2) Milwaukee Ave and 104th Street.
- Increase the number of TCEQ required Customer Service Inspections for existing business.

Wastewater:

- Continue public education outreach on wastewater, infrastructure, treatment, water quality, and reuse to maintain positive relationship and image with the community.
- Perform a condition assessment of the aging effluent outfall that supplies reuse water to XCEL Energy's Jones Power Plant.
- Continue design and construction of SEWRP Plant 4 Blower Improvements Project.
- Begin design of Canyon Lakes Interceptor Rehabilitation Phase III project.

Financial Condition

Adjusting for accounts payable, other current liabilities, and restricted cash at September 30, 2018, \$61.2 million is available for appropriation. Bringing that amount forward, the amount available for appropriation at September 30, 2019 is expected to be \$60.4 million. The Water/Wastewater Fund is required by policy to have 25 percent of revenue set aside as a reserve. The fund is forecast to have a reserve surplus of \$27.1 million at September 30, 2019.

Current Assets at September 30, 2018	\$ 68,516,665
Less: Accounts Payable and Accrued Liabilities	(27,820,092)
Net Current Assets	\$ 40,696,573
Cashflow Calculations	
Current Assets Less Current Liabilities	40,696,573
Add: Restricted Cash reserved for Debt Service	20,481,855
Total Available Cash at September 30, 2018	\$ 61,178,428
FY 2018-19 Budget Forecast:	
Operating Revenues	133,092,048
Non-Operating Revenues	5,298,943
Less: Expenses	(139,166,819)
Net Operating	(775,828)
Total Available Cash by September 30, 2019	\$ 60,402,598
Estimated September 30, 2019	
Target Percent Policy Reserve	25.00%
Target Policy Reserves	\$ 33,210,512
Excess Reserves at September 30, 2019	\$ 27,192,086

Revenue Overview

- Revenues increased \$1.4 million for FY 2019-20. The change in revenue is driven by two main factors, increase in water and wastewater metered sales associated with growth and usage offset with decreases in projected interest earnings. Interest is projected to decrease \$614 thousand compared to re-forecasted due to continuing to cash fund capital projects. Water Metered sales are projected to increase \$1.5 million based on water consumption. A tier defined water rate

Water & Wastewater Utilities Overview

structure was implemented January 2018 and there is no increase proposed for FY 2019-20. The Wastewater Metered sales are projected to increase \$452.9 thousand or 1 percent and there is no increase proposed for FY 2019-20.

- Enterprise Fund Fees are increasing \$5,101, or 2.1 percent due to slight increases to land leases and hay sales as well as cattle grazing.
- Rentals are increasing \$38,000, or 17.9 percent due to the addition of one elevated storage lease agreement for telecommunications.
- Junk Sales increased \$3,100, or 7.7 percent due to increase in sale of junk meters.
- Wastewater Department Operations increased \$21,125 or 1.6 percent due to projected increases to sale of effluent water and sewer pro rata revenue.
- Transfer from other funds remains at \$136.3 thousand to fund debt service payment associated with Lake Alan Henry recreational improvements.
- Use of Excess Reserves for FY 2019-20 is \$5.6 million. This is an increase of \$4.8 million over the prior year.

Expense Overview

- Expenses increased \$6.2 million, or 4.4 percent, for FY 2019-20.
- Compensation increased \$352.9 thousand, or 3.5 percent due to addition of five positions including an Assistant Director of Public Works as well as a Curb Stop and Box worker crew of two and a crew of two Water Meter Service Workers.
- Benefits increased \$225.9 thousand, or 4.6 percent, when compared to the FY 2018-19 Operating Budget also associated with the addition of five positions.
- Supplies increased \$121.3 thousand or 2.8 percent, due to increase in chemical supplies offset by decreases in projected fuel expenses.
- Maintenance increased \$270.9 thousand, or 6.3 percent, due to increase to water system maintenance as well as vehicle and building maintenance.
- Professional Services increased \$481.1 thousand, or 13.2 percent due to reimbursement to the General Fund for engineering services and dispatch.
- Scheduled Charges decreased \$117.9 thousand, or 0.8 percent due to increase in electric, gas and solid waste utilities offset by decrease in CRMWA costs.
- Capital Outlay increased \$749 thousand or 71.1 percent due to increases to water and sewer system improvements as well as the purchase of a gas chromatograph for water lab as well as several large valves at the Lake Alan Henry Pump Station needed to avoid a major failure.
- Debt Service decreased \$1.7 million, or 2.8 percent for FY 2019-20.
- Vehicle/Equipment debt decreased \$228.9 thousand, or 22.1 percent due to a decrease in the scheduled vehicle/equipment debt payment for FY 2019-20.

- Indirect cost allocation decreased \$142 thousand, or 8.2 percent for FY 2019-20. This is based on the Cost Allocation Plan completed by the Accounting Department.
- Payment in lieu of property tax increased \$307.6 thousand, or 4.3 percent, due to \$0.01 increase to property tax rate.
- The Franchise fees increased \$230.4 thousand, or 3.4 percent, due to increase in projected revenue. The amount budgeted is equal to 5 percent of gross revenues.
- The transfer to the General Fund for paved streets decreased \$48,742, or 5.5 percent due to a decrease in cost for paved streets.
- The transfer to LP&L for collection services decreased \$654.6 thousand, or 14.6 percent. The distribution is set by the Electric Fund for the portion of the charge related to meter reading, billing and customer service for the Water/Wastewater Fund.
- The transfer to Water/Wastewater Capital increased \$5.2 million or 53.9 percent, due to an increase in cash funded projects.
- The transfer to Fleet capital for the purchase of vehicles increased \$68,500, or 9.6 percent, due to increased number of vehicles to replace for the Water/Wastewater fund.
- The transfer to the Vehicle Replacement Fund is increasing \$63,548. This fund will be reserved for future vehicle replacement purchases with transfers made every year so that funding is available when replacements are needed.
- The transfer to LP&L for customer information systems decreased \$67,877, or 13.1 percent while the transfer to LP&L associated with Citizens Tower decreased \$63,375.
- Three new transfers to LP&L for AMI debt, vehicle replacements and capital purchases associated with collections are included for FY 2019-20. These three transfers to LP&L total \$878.6 thousand
- The transfer to the Debt Service Fund for Citizens Tower remained relatively flat at \$146.5 thousand.

Capital Program Overview

The Water/Wastewater Fund has 37 active capital projects with appropriations of \$225.1 million. An additional \$63.7 million is included in FY 2019-20 for the following existing projects:

- Sanitary Sewer Manhole Adjustments, \$50,000
- Transmission Line & Easement Maintenance, \$300 thousand
- Locate and Repair Water Valves, \$400 thousand
- BCWF Supply Line/Pumping System, \$750 thousand
- SEWRP Improvements Plant 3, \$4.8 million
- SEWRP Transformer Rehabilitation, \$3 million
- Sewer Line Replacement, \$100 thousand

Water & Wastewater Utilities Overview

- Sewer Tap Replacement, \$800 thousand
- Lowhead C Pump Station and Supply Line, \$28 million
- Elevated Storage Tanks, \$9.4 million
- Water Line Replacement, \$550 thousand
- Water Lines Ahead of Street Pavings, \$750 thousand
- Water Meter Replacements, \$480 thousand
- Pumping System Improvements Phase II, \$500 thousand
- Water Treatment Plant Improvements Phase III, \$13 million
- Lift Station Rehabilitation, \$300 thousand
- Large Valve Project, \$500 thousand
- Fire Hydrant Repair & Replacement, \$300 thousand
- North West Treatment Plant 8 MG Ground Storage Tank, \$8.5 million
- Downtown Sewer Line Replacement, \$150 thousand
- Low Pressure Supply Line Lining Project, \$500 thousand
- Crime Lab and Warehouse Water Line Upgrades, \$500 thousand
- Roberts County Well Field New Transmission Line, \$500 thousand

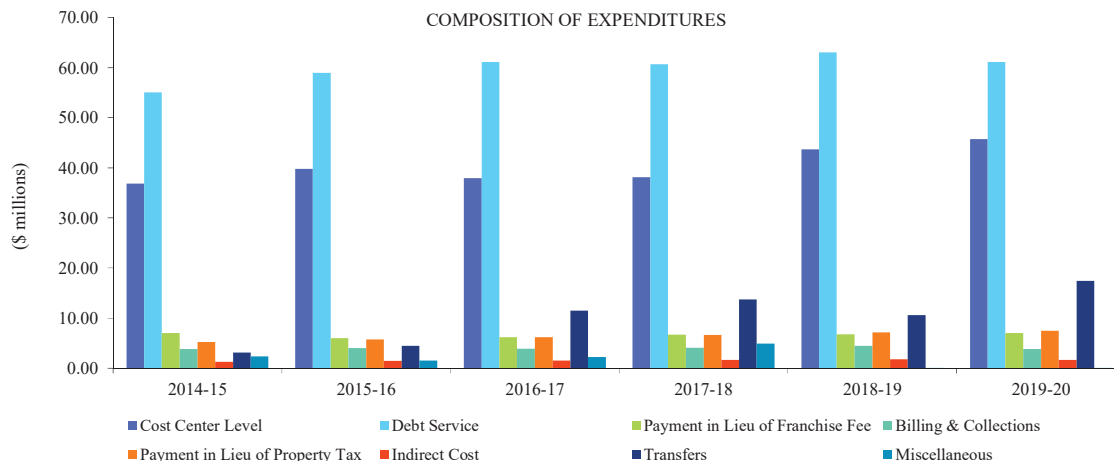
Eight new projects are added for FY 2019-20 with anticipated costs totaling \$13.2 million:

- SEWRP Effluent Pump Station #2 Improvements, \$250 thousand
- Bailey County Electrical Improvements, \$2.5 million

The funding sources for the FY 2019-20 appropriations are:

- Cash funding of \$14.8 million
- Unspent prior bond proceeds funding of \$2.9 million
- Unspent Prior year cash funding of \$462 thousand
- Water/Wastewater Revenue CO's of \$58.7 million

Enterprise Fund - Water/Wastewater Utility



	Actual	Actual	Actual	Amended	Budget	Change
STAFFING	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Administration	6	6	5	3	4	1
Water Resources	11	12	12	13	13	-
Customer Relations Water	-	-	-	4	4	-
Engineering	19	19	19	-	-	-
Water Meter & Customer Service	26	26	26	19	23	4
Equipment Maintenance	4	4	4	4	4	-
Distribution & Maintenance	46	46	46	45	45	-
Process Control Lab Svcs.	7	7	7	7	7	-
Pumping & Control	18	18	18	19	19	-
Water Treatment	11	11	11	11	11	-
Production	10	10	10	10	10	-
Reservoir	9	9	9	8	8	-
Water Microbiology Lab	3	3	3	3	3	-
Wastewater Treatment	28	31	26	27	27	-
Collection	16	16	16	16	16	-
Land Application	15	15	15	10	10	-
Industrial Monitoring	8	8	8	6	6	-
Laboratory	6	6	6	6	6	-
Sampling & Monitoring	3	3	3	3	3	-
North West Water Rec Plant	-	-	5	5	5	-
TOTAL STAFFING	246	250	249	219	224	5

	Actual	Actual	Actual	Projected	Target	% Change
METRICS/PERFORMANCE MEASURES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Projected
WATER						
Water Supply						
Total Water Supplied - ALL SOURCES (mg)	12,335	12,020	12,847	13,335	13,736	3.0
Water Supplied - Lake Alan Henry (%)	21.0%	20.0%	17.0%	19.0%	19.0%	-
Water Supplied - Bailey County Well Field (%)	29.0%	15.2%	18.0%	15.0%	15.0%	-
Water Supplied - CRMWA - Lake Meredith (%)	13.0%	8.0%	17.0%	20.0%	20.0%	-
Water Supplied - CRMWA - Roberts County Well Field (%)	37.0%	57.0%	48.0%	46.0%	46.0%	-

Enterprise Fund - Water/Wastewater Utility

METRICS/PERFORMANCE MEASURES	Actual FY 2015-16	Actual FY 2016-17	Actual FY 2017-18	Projected FY 2018-19	Target FY 2019-20	% Change from Projected
Water Treatment & Distribution						
Total Water Treated - North Water						
Treatment Plant (mg)	6,361	7,928	8,339	7,979	9,056	13.5
Total Water Treated - South Water						
Treatment Plant (mg)	2,433	2,374	2,167	3,026	2,607	(13.8)
Total Water Treated - Bailey County						
Well Field (mg)	3,619	1,893	2,451	2,330	2,073	(11.0)
Total Water Used - Lubbock (mg)	12,125	11,809	12,614	13,113	13,510	3.0
Total Water Used - Wholesale Customers (mg)	210	212	232	222	226	1.8
Total Water Treated & Delivered to						
6 CRMWA Cities (mg)	1,778	1,878	1,894	1,818	1,818	-
Total Water delivered per employee (mgd)	0.58	0.57	0.61	0.65	0.65	-
Water Resource Protection						
Irrigation System Inspections	-	4,212	3,903	5,250	5,250	-
Time to Complete Irrigation Inspection (1 day)	-	-	99.0%	90.0%	93.0%	-
Backflow Test Reports Received	11,508	13,327	13,366	15,000	15,000	-
Average Days to Backflow Device Test						
Compliance	14	19	19	17	17	-
Customer Service Inspections Conducted	2,488	4,814	3,617	5,250	5,250	-
Backflow Inspections per Employee	-	86	293	86	200	132.6
Time to Complete a Customer Service						
Inspection (1 day)	-	-	99.0%	90.0%	93.0%	3.3
Water Conservation & Customer Outreach						
Gallons Per Capita Per Day (gpcd)						
Consumption (Goal < 140)	-	130	139	140	140	-
Peak Day Demand (MGD) (Goal < 55)	-	50	53	55	55	-
System Water Loss (Goal < 10%)	-	7.8%	8.5%	10.0%	10.0%	-
School Presentations Conducted	217	130	130	200	200	-
Youth Receiving Info from School						
Presentations	-	-	2,619	2,625	2,625	-
Adult Presentations Conducted	-	-	26	20	20	-
Adults Receiving Info from Adult						
Presentations	-	-	554	500	500	-
Community Events Conducted	-	-	33	33	33	-
Community Events Attendance	-	-	8,358	8,300	8,300	-
Social Media Posts	-	-	96	140	140	-
Social Media Posts Read by Audience	-	-	46,727	41,600	41,600	-
Time to Review/Decide Credit Request						
(2 Days)	-	-	-	95.0%	90.0%	(5.3)
Meter & Field Services						
Large Meters Changed Out (1.5" & 2")	101	106	111	110	110	-
Small Meters Changed Out (3/4" & 1")	3,466	3,640	3,822	3,800	4,100	7.9
Curb Stops/Boxes Changed Out	2,755	2,893	2,893	2,900	2,950	1.7
Time to Perform Requested Meter						
Re-Reads (1 day)	-	-	-	90.0%	90.0%	-
Time to Diagnose Leak Complaint (4 Hours)	-	-	-	90.0%	90.0%	-
Pipeline Maintenance						
Valves Located & Exercised	2,290	2,405	2,525	2,450	2,573	5.0
Water Mains Repaired	744	780	819	661	436	(34.0)
Water Mains Replaced (feet)	1,100	1,155	1,213	1,204	1,114	(7.5)
Time to Isolate Leak After Notification (2 Hours)	-	-	-	90.0%	85.0%	(5.6)
Time to Complete Water Main Repair						
after Utility Clearance (6 hours)	-	-	-	80.0%	80.0%	-
Time to Backfill Excavation - Winter (5 Days)	-	-	-	80.0%	80.0%	-
Time to Backfill Excavation - Summer (2 Days)	-	-	-	90.0%	90.0%	-

Enterprise Fund - Water/Wastewater Utility

METRICS/PERFORMANCE MEASURES	Actual FY 2015-16	Actual FY 2016-17	Actual FY 2017-18	Projected FY 2018-19	Target FY 2019-20	% Change from Projected
WASTEWATER						
Water Reclamation						
Treatment - Southeast Water Reclamation Plant (mg)						
Plant (mg)	-	7,155	6,747	6,300	6,500	3.2
Treatment - Northwest Water Reclamation						
Plant (mg)	-	-	263	375	390	4.0
Total Treated Effluent Beneficially Used -						
ALL SOURCES	-	-	7,302	6,820	7,100	4.1
Effluent Used - Land Application (%)	-	51.9%	55.0%	46.0%	40.0%	(13.0)
Effluent Used - Industrial Reuse (%)	-	7.4%	13.0%	7.0%	9.0%	28.6
Effluent Used - Stream Discharge (%)	-	40.7%	32.0%	47.0%	51.0%	8.5
Wastewater Processed per Employee (mgd)	-	-	0.7	0.6	0.6	(1.6)
Commercial & Industrial Pretreatment						
Commercial/Industrial Meetings Conducted	302	234	241	225	225	-
Commercial/Industrial Site Inspections						
Conducted	166	70	85	70	70	-
Industries on the Surcharge Program	485	490	490	495	495	-
Conduct fats, oils & grease education meetings	-	25	14	33	33	-
Pretreatment Installation Inspections	161	150	239	145	145	-
Pretreatment Inspections per Inspector	-	30.0	59.8	36.3	36.3	-
Time to Prepare Pretreatment Inspection						
Reports (3 Days)	-	-	100.0%	90.0%	90.0%	-
Time to Perform Grease Trap Sample Port						
Inspection (1 day)	-	-	100.0%	90.0%	93.0%	3.3
Wastewater Collection						
Manholes Rehabilitated	184	260	122	125	125	-
Sewer Lines Inspected (miles)	-	27.5	32.0	27.5	27.5	-
Sewer Lines Cleaned (miles)	130	140	206	126	126	-
Sewer System Cleaned with Regular						
Maintenance (%)	15.0%	15.0%	17.0%	11.0%	11.0%	-
Sewer Mains Replaced (feet)	776	815	3,082	1,270	572	(55.0)
Time to Complete Sewer Repair after						
Utility Clearance (6 hours)	-	-	-	95.0%	100.0%	5.3
Time to Backfill Excavation (4 hours)	-	-	-	90.0%	95.0%	5.6

FULL-TIME POSITIONS

Administrative Assistant	6	Sr Construction & Maintenance Foreman	3
Assistant Director of Public Works	1	Sr Landscape & Irrigation Inspector	1
Chemist	8	Sr Water Quality Inspector	1
Construction & Maintenance Foreman	10	Technical Program & Education Coordinator	1
Customer Service Representative	1	Treatment Plant Operator	7
Construction & Maintenance Leader	12	Treatment Plant Operator Apprentice	6
Construction & Maintenance Worker	5	Water Superintendent	1
Construction & Maintenance Foreman	1	Wastewater Treatment Plant Superintendent	1
Curb Stop and Box Worker	8	Water Resource Manager	1
Division Director of Public Works	1	Wastewater System Supervisor	1
Director of Water Utilities	1	Water Program Educator	1
Environmental Compliance Coordinator	1	Water System Supervisor	1
Environ Compliance Specialist II	2	Water Utility Maintenance Foreman	2
Environ Compliance Specialist I	5	Water Senior Customer Service Foreman	1
Environmental Field Technician	2	Water Supply Supervisor	1
Electrical Equipment Foreman	2	Water Education Coordinator	1
Electrician Assistant	1	Water Utility Operations Coord	1
Equipment Operator II	18	Water Utility Customer Relations Manager	1
Farm Irrigation Technician	8	Water Utility SCADA System Specialist	1
Ground Water Production Coordinator	1	Water System Electrician	9
Heavy Equipment Operator	5	Water/Wastewater System Mechanic	11
Irrigation Foreman	1	Water Utility Shift Leader	14
JTM Dam Tender	1	Water Production Foreman	1
Lab Service Coord	2	Water Well Production Tech	5
Lab Technician	6	Water/Wastewater System Mechanic Assistant	10
Management Assistant	2	Wastewater Service Worker	6
Meter Shop Technician	1	Water Meter Service Worker	11
Pipeline Maintenance Supvr	1	Water Quality Inspector	6
Site Supervisor	1	Welder	2
Water Utility Maintenance Manager	1	Welding & Maintenance Foreman	1

TOTAL FULL-TIME POSITIONS

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Water/Wastewater Utility - Fund Overview

FUNDING SOURCES	Actual	Actual	Actual	Reforecasted	Budget	% Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
License and Permits	\$ 5,300	3,250	6,910	5,100	5,100	-
Enterprise Fund Fees	593,666	457,801	425,093	244,899	250,000	2.1
Interest Earnings	1,505,960	2,319,136	4,751,657	5,122,350	4,508,000	(12.0)
Rentals	184,385	196,637	209,612	212,000	250,000	17.9
Junk Sales	214,072	47,668	35,366	40,300	43,400	7.7
Water Metered Sales	79,725,473	80,085,418	85,827,728	82,553,205	84,046,816	1.8
Water Department Operations	2,359,605	2,050,543	1,943,674	2,147,171	2,136,555	(0.5)
Wastewater Metered Services	37,109,286	41,362,273	46,791,179	46,617,534	47,070,463	1.0
Wastewater Department Operations	1,280,695	1,007,766	1,387,625	1,312,138	1,333,263	1.6
Grants	120,540	29,460	90,000	-	-	-
Transfer from Other Funds	201,437	225,432	148,832	136,293	136,293	-
Total Revenue Sources	123,300,418	127,785,384	141,617,676	138,390,990	139,779,890	1.0
Use of Excess Reserves	650,143	4,925,294	-	775,830	5,551,598	615.6
TOTAL FUNDING SOURCES	\$ 123,950,562	132,710,678	141,617,676	139,166,820	145,331,488	4.4

DEPARTMENT LEVEL EXPENSES	Actual	Actual	Actual	Amended	Budget	% Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Compensation	\$ 9,317,278	9,211,323	9,516,163	10,090,480	10,443,364	3.5
Benefits	4,545,855	4,657,575	4,434,625	4,894,513	5,120,394	4.6
Supplies	2,625,482	2,694,421	3,139,821	4,390,967	4,512,257	2.8
Maintenance	4,151,705	4,236,253	4,191,322	4,302,437	4,573,325	6.3
Professional Services/Training	1,503,697	1,412,608	1,767,660	3,630,854	4,111,933	13.2
Other Charges	238,404	202,524	119,223	167,610	122,889	(26.7)
Scheduled Charges	16,618,832	14,405,656	14,174,156	15,184,786	15,066,920	(0.8)
Capital Outlay/Reimbursements	767,014	1,108,457	821,491	1,054,000	1,803,000	71.1
TOTAL DEPARTMENT LEVEL EXPENSES	\$ 39,768,267	37,928,817	38,164,461	43,715,646	45,754,083	4.7

FUND LEVEL EXPENSES						
	Actual	Actual	Actual	Amended	Budget	% Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Water Debt Service	\$ 37,314,129	38,560,043	38,410,506	38,731,982	37,225,775	(3.9)
Water Vehicle/Equipment Debt	605,212	548,037	588,958	398,906	270,793	(32.1)
Wastewater Debt Service	22,481,227	23,538,021	22,830,043	23,272,271	23,052,940	(0.9)
Wastewater Vehicle/Equipment Debt	528,896	684,378	781,408	636,273	535,494	(15.8)
Indirect Cost Allocation	1,498,698	1,541,379	1,643,148	1,739,209	1,597,207	(8.2)
Payment In Lieu of Property Tax	5,725,501	6,196,841	6,642,842	7,108,135	7,415,705	4.3
Franchise Fee	6,012,047	6,188,159	6,663,675	6,758,641	6,988,995	3.4
Transfer to Paved Streets	755,786	773,731	776,901	880,942	832,200	(5.5)
Transfer to Water Capital	3,179,375	7,242,196	7,239,370	5,707,908	7,317,954	28.2
Transfer to Wastewater Capital	416,264	3,328,000	5,639,292	3,917,401	7,495,169	91.3
Transfer to Fleet CIP	-	-	517,000	713,500	782,000	9.6
Transfer to Other Funds	117,641	123,869	89,629	-	-	-
Transfer to Vehicle Replacement Fund	-	-	-	40,147	103,695	158.3
Transfer to LP&L - Collections	4,008,988	3,867,509	4,089,230	4,477,337	3,822,721	(14.6)
Transfer to LP&L - Customer Information Sys	-	-	12,942	519,404	451,527	(13.1)
Transfer to LP&L - Citizen Tower	-	-	827,673	389,113	325,738	(16.3)
Transfer to LP&L - AMI Debt	-	-	-	-	142,256	-
Transfer to LP&L - Vehicle Replacment	-	-	-	-	50,147	-
Transfer to LP&L - Capital Purchase	-	-	-	-	686,175	-
Transfer to Debt Service Fund - Citizen Tower	-	-	318,644	146,577	146,458	(0.1)
Miscellaneous	1,538,530	2,189,698	4,922,526	13,427	12,000	(10.6)
TOTAL FUND LEVEL EXPENSES	\$ 84,182,294	94,781,861	101,993,786	95,451,174	99,254,948	4.0
Compensation Adjustment	-	-	-	-	322,457	-
TOTAL EXPENSES	\$ 123,950,562	132,710,678	140,158,247	139,166,820	145,331,488	4.4

Water/Wastewater Utility - Rate Model

FUNDING SOURCES	Budget		Forecast			
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interest Earnings	\$ 4,508,000	4,007,000	4,095,000	4,185,000	4,277,000	4,371,000
License and Permits	5,100	5,253	5,411	5,573	5,740	5,912
Enterprise Fund Fees	250,000	255,000	260,100	265,302	270,608	276,020
Rentals	250,000	252,500	255,025	257,575	260,151	262,753
Junk Sales	43,400	43,400	43,400	43,400	43,400	43,400
Metered Sales	131,117,279	135,016,974	139,256,365	142,920,511	147,187,222	150,887,710
Department Operations	3,469,818	3,521,245	3,573,567	3,626,802	3,680,966	3,736,077
Transfer from Other Funds	136,293	118,765	118,976	114,305	71,412	71,413
Total Revenue Sources	139,779,890	143,220,137	147,607,845	151,418,469	155,796,500	159,654,285
Use of Excess Reserves	5,551,598	2,378,159	-	-	-	-
TOTAL FUNDING SOURCES	\$ 145,331,488	145,598,295	147,607,845	151,418,469	155,796,500	159,654,285

DEPARTMENT LEVEL EXPENSES	Budget		Forecast			
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Compensation	\$ 10,765,821	10,982,750	11,204,057	11,429,832	11,660,165	11,895,148
Benefits	5,120,394	5,345,975	5,585,305	5,839,353	6,109,157	6,395,834
Supplies	4,512,257	4,602,502	4,694,552	4,788,443	4,884,212	4,981,897
Maintenance	4,573,325	4,664,792	4,758,088	4,853,250	4,950,315	5,049,321
Professional Services / Training	4,111,933	4,194,172	4,278,056	4,363,617	4,450,889	4,539,907
Other Charges	10,365,109	10,540,206	10,718,451	10,899,905	11,084,626	11,272,676
Scheduled Charges	4,824,700	4,902,324	4,981,293	5,061,633	5,143,367	5,226,523
Capital Outlay/Reimbursements	1,803,000	1,839,060	1,875,841	1,913,358	1,951,625	1,990,658
TOTAL DEPARTMENT LEVEL EXPENSES	\$ 46,076,539	47,071,780	48,095,644	49,149,390	50,234,356	51,351,963

FUND LEVEL EXPENSES						
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Debt Service	\$ 60,278,715	62,151,966	59,024,953	60,121,743	62,375,851	61,348,967
Vehicle/Equipment Debt	806,287	715,224	553,279	361,729	210,190	121,813
Miscellaneous	12,000	12,240	12,485	12,734	12,989	13,249
Payment In Lieu of Property Tax	7,415,705	7,638,176	7,867,321	8,103,341	8,346,441	8,596,835
Utility - Cost of Business	6,988,994	7,161,007	7,380,392	7,570,923	7,789,825	7,982,714
Total Transfers	8,940,124	9,197,902	9,463,392	9,736,829	10,018,456	10,308,523
Cash Funding to CIP	14,813,123	11,650,000	8,530,000	9,960,000	9,640,000	14,170,001
TOTAL FUND LEVEL EXPENSES	\$ 99,254,948	98,526,515	92,831,822	95,867,300	98,393,752	102,542,101

TOTAL EXPENSES	\$ 145,331,488	145,598,295	140,927,466	145,016,690	148,628,109	153,894,064
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Excess Reserves	Reforecasted	Budget					
	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Excess Reserves	\$ 60,402,598	54,851,000	52,472,842	59,153,221	65,554,999	72,723,391	78,483,612
Less: Excess Reserve Policy	(33,210,512)	(33,709,274)	(34,697,680)	(35,771,239)	(36,701,222)	(37,782,085)	(38,721,635)
Total Excess Reserves	\$ 27,192,086	21,141,726	17,775,162	23,381,981	28,853,777	34,941,306	39,761,977

Water Rate Analysis

Base Rate	18.00	18.00	18.00	19.00	20.00	21.00	22.00
Volume Charge	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

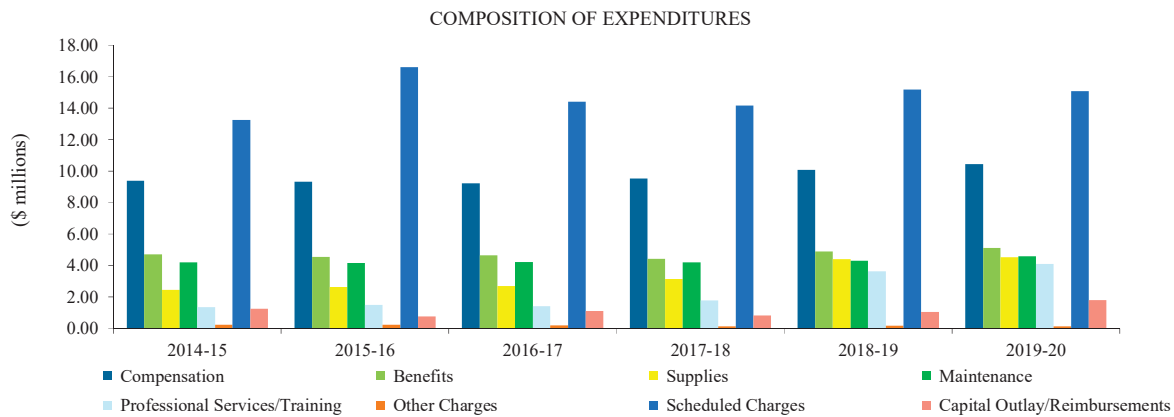
Wastewater Rate Analysis

Base Rate	16.50	16.50	16.55	16.60	16.65	16.70	16.75
Volume Charge	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Assumptions

- The proposed rate structure incorporated in this model is subject to change depending on many variables. Some of these variables may include: water/wastewater volumes, interest rates, commodity prices, inflation rates, the operational impact of new facilities, and changes in the cost or priority of capital projects.
- The estimated growth of expenditures is forecasted at 2-3% unless trends indicate otherwise.

Water/Wastewater Utility - Department Overview



EXPENDITURES BY CATEGORY	Actual	Actual	Actual	Amended	Budget	% Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Compensation	\$ 9,317,278	9,211,323	9,516,163	10,090,480	10,443,364	3.5
Benefits	4,545,855	4,657,575	4,434,625	4,894,513	5,120,394	4.6
Supplies	2,625,482	2,694,421	3,139,821	4,390,967	4,512,257	2.8
Maintenance	4,151,705	4,236,253	4,191,322	4,302,437	4,573,325	6.3
Professional Services/Training	1,503,697	1,412,608	1,767,660	3,630,854	4,111,933	13.2
Other Charges	238,404	202,524	119,223	167,610	122,889	(26.7)
Scheduled Charges	16,618,832	14,405,656	14,174,156	15,184,786	15,066,920	(0.8)
Capital Outlay/Reimbursements	767,014	1,108,457	821,491	1,054,000	1,803,000	71.1
TOTAL EXPENDITURES BY CATEGORY	\$ 39,768,267	37,928,817	38,164,461	43,715,646	45,754,083	4.7

EXPENDITURES BY DEPARTMENT	Actual	Actual	Actual	Amended	Budget	% Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Administration	\$ 1,007,174	943,052	983,032	2,070,148	2,384,730	15.2
Water Resources	990,260	1,044,587	1,201,787	1,197,537	1,229,703	2.7
Water Pro Rata	328,845	294,100	364,348	135,000	304,237	125.4
Water Customer Relations	-	-	-	329,468	375,228	13.9
Engineering	1,103,570	1,021,202	1,049,152	-	-	-
Water Meter & Customer Service	1,997,504	1,980,745	2,017,001	1,827,468	1,999,040	9.4
Equipment Maintenance	277,786	236,532	156,909	259,322	250,773	(3.3)
Distribution & Maintenance	2,865,372	2,941,967	2,743,272	3,840,234	3,906,589	1.7
Process Control Lab Svcs.	561,515	592,694	585,471	613,173	722,554	17.8
Pumping & Control	3,393,662	3,583,635	3,721,328	3,991,664	4,045,067	1.3
Water Treatment	10,967,636	9,025,023	8,523,990	10,154,920	10,331,130	1.7
Production	2,036,813	1,844,600	1,890,356	2,109,808	2,155,837	2.2
Reservoir	2,644,864	2,758,328	2,838,211	3,296,297	3,565,391	8.2
Water Microbiology Lab	239,602	233,049	232,500	245,696	231,011	(6.0)
Water Taps	536,292	614,772	526,088	480,580	605,500	26.0
Wastewater Treatment	5,089,987	5,240,723	5,024,715	7,197,752	6,970,715	(3.2)
Collection	1,257,959	1,364,363	1,117,175	1,400,649	1,498,119	7.0
Land Application	2,295,041	2,158,580	2,000,782	1,460,534	1,574,741	7.8
Industrial Monitoring	711,675	623,545	709,569	596,845	621,912	4.2
Laboratory	481,992	523,997	514,893	551,122	531,455	(3.6)
Sampling & Monitoring	623,765	598,299	716,680	763,175	991,717	29.9
Wastewater Pro Rata	189,148	148,178	150,200	46,809	179,237	282.9
North West Water Rec Plant	-	-	940,524	991,866	1,098,474	10.7
Sewer Taps	167,806	156,847	156,476	155,580	180,923	16.3
TOTAL EXPENDITURES BY DEPARTMENT	\$ 39,768,267	37,928,817	38,164,461	43,715,646	45,754,083	4.7

Water/Wastewater Utility - Department Expenditures

Administration	Actual	Actual	Actual	Amended	Budget	% Change
EXPENDITURES BY CATEGORY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Compensation	\$ 492,296	469,280	473,738	417,601	491,412	17.7
Benefits	183,392	174,916	164,592	134,737	165,937	23.2
Supplies	8,006	7,881	6,242	6,798	6,137	(9.7)
Maintenance	4,830	3,945	4,205	4,403	3,089	(29.8)
Professional Services/Training	240,947	243,056	294,284	1,467,712	1,666,304	13.5
Other Charges	1,247	844	1,539	600	1,600	166.7
Scheduled Charges	76,456	43,130	38,431	38,298	50,250	31.2
Capital Outlay/Reimbursements	-	-	-	-	-	-
TOTAL ADMINISTRATION	\$ 1,007,174	943,052	983,032	2,070,148	2,384,730	15.2

Water Resources

EXPENDITURES BY CATEGORY						
Compensation	\$ 488,285	533,414	579,057	658,100	651,349	(1.0)
Benefits	254,372	276,747	266,117	278,835	315,426	13.1
Supplies	60,247	71,751	65,171	46,305	45,417	(1.9)
Maintenance	22,412	24,205	18,443	13,307	22,480	68.9
Professional Services/Training	102,564	52,522	168,791	76,434	76,434	-
Other Charges	3,097	2,036	7,238	2,761	2,761	-
Scheduled Charges	59,284	83,911	96,970	121,796	115,836	(4.9)
Capital Outlay/Reimbursements	-	-	-	-	-	-
TOTAL WATER RESOURCES	\$ 990,260	1,044,587	1,201,787	1,197,537	1,229,703	2.7

Water Pro Rata

EXPENDITURES BY CATEGORY						
Compensation	\$ 124,342	103,469	106,517	-	86,551	-
Benefits	63,762	53,913	51,328	-	42,686	-
Supplies	900	-	-	-	-	-
Maintenance	-	-	-	-	-	-
Professional Services/Training	94	60	237	-	-	-
Other Charges	2,965	366	98	-	-	-
Scheduled Charges	-	1,835	-	-	-	-
Capital Outlay/Reimbursements	136,783	134,458	206,168	135,000	175,000	29.6
TOTAL WATER PRO RATA	\$ 328,845	294,100	364,348	135,000	304,237	125.4

Customer Relations Water

EXPENDITURES BY CATEGORY						
Compensation	\$ -	-	-	162,642	186,864	14.9
Benefits	-	-	-	80,526	89,798	11.5
Supplies	-	-	-	23,500	24,220	3.1
Maintenance	-	-	-	100	1,568	1,468.5
Professional Services/Training	-	-	-	59,900	60,900	1.7
Other Charges	-	-	-	300	1,395	365.0
Scheduled Charges	-	-	-	2,500	10,483	319.3
Capital Outlay/Reimbursements	-	-	-	-	-	-
TOTAL CUSTOMER RELATIONS WATER	\$ -	-	-	329,468	375,228	13.9

Engineering

EXPENDITURES BY CATEGORY						
Compensation	\$ 598,358	552,031	608,381	-	-	-
Benefits	270,997	252,274	245,653	-	-	-
Supplies	30,206	26,142	27,011	-	-	-
Maintenance	23,765	20,400	15,632	-	-	-
Professional Services/Training	12,743	13,205	13,262	-	-	-
Other Charges	9,091	13,660	8,806	-	-	-
Scheduled Charges	158,410	119,448	130,407	-	-	-
Capital Outlay/Reimbursements	-	24,041	-	-	-	-
TOTAL ENGINEERING	\$ 1,103,570	1,021,202	1,049,152	-	-	-

Water/Wastewater Utility - Department Expenditures

Water Meter & Customer Service	Actual	Actual	Actual	Amended	Budget	% Change
EXPENDITURES BY CATEGORY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Compensation	\$ 847,940	835,849	883,144	701,223	814,922	16.2
Benefits	459,674	495,921	480,001	422,884	488,478	15.5
Supplies	110,516	105,738	106,628	102,607	120,117	17.1
Maintenance	372,210	351,144	350,388	356,815	354,812	(0.6)
Professional Services/Training	18,689	22,530	18,202	17,880	14,180	(20.7)
Other Charges	996	534	1,052	1,360	6,582	384.0
Scheduled Charges	187,479	169,028	177,585	224,699	199,949	(11.0)
Capital Outlay/Reimbursements	-	-	-	-	-	-
TOTAL WATER METER & CUSTOMER SERVICE	\$ 1,997,504	1,980,745	2,017,001	1,827,468	1,999,040	9.4

Equipment Maintenance

EXPENDITURES BY CATEGORY						
Compensation	\$ 123,667	95,585	60,976	126,824	126,539	(0.2)
Benefits	71,995	63,061	35,961	73,641	73,708	0.1
Supplies	26,329	18,104	27,508	24,457	22,132	(9.5)
Maintenance	17,017	16,334	9,463	12,569	12,052	(4.1)
Professional Services/Training	62	625	-	570	170	(70.2)
Other Charges	542	276	-	360	360	-
Scheduled Charges	30,039	42,548	23,001	20,902	15,811	(24.4)
Capital Outlay/Reimbursements	8,134	-	-	-	-	-
TOTAL EQUIPMENT MAINTENANCE	\$ 277,786	236,532	156,909	259,322	250,773	(3.3)

Distribution & Maintenance

EXPENDITURES BY CATEGORY						
Compensation	\$ 999,856	1,048,560	1,017,304	1,682,209	1,686,636	0.3
Benefits	561,743	589,643	522,303	892,001	908,126	1.8
Supplies	235,914	221,581	205,506	234,537	230,709	(1.6)
Maintenance	864,600	957,178	859,918	829,251	919,699	10.9
Professional Services/Training	26,509	34,007	26,082	32,476	32,476	-
Other Charges	6,076	4,060	4,867	10,981	10,981	-
Scheduled Charges	170,674	86,940	107,291	158,779	117,962	(25.7)
Capital Outlay/Reimbursements	-	-	-	-	-	-
TOTAL DISTRIBUTION & MAINTENANCE	\$ 2,865,372	2,941,967	2,743,272	3,840,234	3,906,589	1.7

Process Control Lab Svcs.

EXPENDITURES BY CATEGORY						
Compensation	\$ 309,474	305,044	317,103	330,817	333,752	0.9
Benefits	148,283	157,762	152,882	153,939	153,285	(0.4)
Supplies	62,270	78,625	63,590	63,350	62,580	(1.2)
Maintenance	15,503	8,271	18,321	15,000	15,000	-
Professional Services/Training	4,461	4,018	4,479	4,254	4,548	6.9
Other Charges	75	1,231	-	-	-	-
Scheduled Charges	21,450	37,742	29,096	45,812	31,389	(31.5)
Capital Outlay/Reimbursements	-	-	-	-	122,000	-
TOTAL PROCESS CONTROL LAB SVCS.	\$ 561,515	592,694	585,471	613,173	722,554	17.8

Pumping & Control

EXPENDITURES BY CATEGORY						
Compensation	\$ 695,755	712,080	768,723	901,903	893,866	(0.9)
Benefits	354,595	350,100	384,288	439,198	433,332	(1.3)
Supplies	121,473	87,667	83,291	98,760	86,448	(12.5)
Maintenance	327,416	432,849	295,310	376,597	397,531	5.6
Professional Services/Training	221,418	246,589	241,953	251,000	251,000	-
Other Charges	1,127	769	2,329	1,440	1,800	25.0
Scheduled Charges	1,671,878	1,753,580	1,937,019	1,822,765	1,881,089	3.2
Capital Outlay/Reimbursements	-	-	8,415	100,000	100,000	-
TOTAL PUMPING & CONTROL	\$ 3,393,662	3,583,635	3,721,328	3,991,664	4,045,067	1.3

Water/Wastewater Utility - Department Expenditures

Water Treatment	Actual	Actual	Actual	Amended	Budget	% Change
EXPENDITURES BY CATEGORY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Compensation	\$ 509,564	491,956	564,212	590,081	585,668	(0.7)
Benefits	243,357	243,253	250,230	267,737	268,318	0.2
Supplies	661,660	859,189	851,426	1,495,388	1,607,278	7.5
Maintenance	298,590	301,143	345,346	261,851	293,164	12.0
Professional Services/Training	51,814	84,104	65,695	54,500	256,500	370.6
Other Charges	3,161	34,459	-	500	-	(100.0)
Scheduled Charges	9,199,489	6,952,480	6,447,081	7,384,863	7,220,203	(2.2)
Capital Outlay/Reimbursements	-	58,440	-	100,000	100,000	-
TOTAL WATER TREATMENT	\$ 10,967,636	9,025,023	8,523,990	10,154,920	10,331,130	1.7

Production						
EXPENDITURES BY CATEGORY						
Compensation	\$ 422,129	392,384	382,905	446,447	441,357	(1.1)
Benefits	203,066	189,103	183,329	223,604	222,116	(0.7)
Supplies	167,989	139,351	144,111	160,956	168,118	4.4
Maintenance	685,554	658,869	731,003	775,609	767,014	(1.1)
Professional Services/Training	29,128	26,027	47,636	32,536	46,514	43.0
Other Charges	(116)	(10)	(143)	-	1,950	-
Scheduled Charges	529,063	356,036	401,514	370,656	408,768	10.3
Capital Outlay/Reimbursements	-	82,839	-	100,000	100,000	-
TOTAL PRODUCTION	\$ 2,036,813	1,844,600	1,890,356	2,109,808	2,155,837	2.2

Reservoir						
EXPENDITURES BY CATEGORY						
Compensation	\$ 442,025	444,386	472,299	477,282	468,580	(1.8)
Benefits	205,172	220,839	212,560	224,099	222,199	(0.8)
Supplies	305,998	323,733	342,350	670,354	501,134	(25.2)
Maintenance	250,883	245,138	313,703	327,078	377,100	15.3
Professional Services/Training	78,779	129,998	240,638	105,038	101,393	(3.5)
Other Charges	67,401	24,185	22,942	56,700	6,500	(88.5)
Scheduled Charges	1,294,607	1,340,394	1,203,911	1,405,747	1,457,485	3.7
Capital Outlay/Reimbursements	-	29,655	29,808	30,000	431,000	1,336.7
TOTAL RESERVOIR	\$ 2,644,864	2,758,328	2,838,211	3,296,297	3,565,391	8.2

Water Microbiology Lab						
EXPENDITURES BY CATEGORY						
Compensation	\$ 101,385	101,848	101,890	104,961	105,669	0.7
Benefits	56,247	59,212	54,125	56,817	57,010	0.3
Supplies	69,425	50,181	69,930	61,630	62,480	1.4
Maintenance	1,358	811	1,057	1,500	1,500	-
Professional/Training	3,793	2,856	3,327	2,985	2,370	(20.6)
Other Charges	154	54	44	-	-	-
Scheduled Charges	7,241	18,086	2,128	17,804	1,983	(88.9)
Capital Outlay/Reimbursements	-	-	-	-	-	-
TOTAL WATER MICROBIOLOGY LAB	\$ 239,602	233,049	232,500	245,696	231,011	(6.0)

Water Taps						
EXPENDITURES BY CATEGORY						
Compensation	\$ 63,926	59,060	61,946	20,477	20,391	(0.4)
Benefits	34,127	32,248	30,178	10,103	10,109	0.1
Supplies	-	-	-	-	-	-
Maintenance	-	-	-	-	-	-
Professional/Training	-	-	-	-	-	-
Other Charges	116	129	107	-	-	-
Scheduled Charges	-	-	-	-	-	-
Capital Outlay/Reimbursements	438,124	523,336	433,858	450,000	575,000	27.8
TOTAL WATER TAPS	\$ 536,292	614,772	526,088	480,580	605,500	26.0

Water/Wastewater Utility - Department Expenditures

Wastewater Treatment	Actual	Actual	Actual	Amended	Budget	% Change
EXPENDITURES BY CATEGORY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Compensation	\$ 1,112,632	1,128,254	1,071,260	1,474,479	1,497,449	1.6
Benefits	483,955	522,398	462,071	660,314	660,009	(0.0)
Supplies	261,878	227,117	609,047	705,153	878,709	24.6
Maintenance	564,952	590,313	576,642	667,484	664,459	(0.5)
Professional Services/Training	214,090	159,134	136,627	1,013,316	985,917	(2.7)
Other Charges	20,417	13,094	21,254	18,300	17,600	(3.8)
Scheduled Charges	2,432,063	2,600,413	2,147,813	2,658,708	2,266,572	(14.7)
Capital Outlay/Reimbursements	-	-	-	-	-	-
TOTAL WASTEWATER TREATMENT	\$ 5,089,987	5,240,723	5,024,715	7,197,752	6,970,715	(3.2)

Collection						
EXPENDITURES BY CATEGORY						
Compensation	\$ 448,668	434,739	409,138	581,982	586,708	0.8
Benefits	231,084	239,063	199,322	311,515	315,079	1.1
Supplies	110,741	101,349	92,226	122,422	108,517	(11.4)
Maintenance	242,180	268,306	239,818	251,350	274,850	9.3
Professional Services/Training	4,158	3,917	1,351	5,344	5,569	4.2
Other Charges	-	390	(4)	-	-	-
Scheduled Charges	180,243	198,847	175,325	128,036	207,396	62.0
Capital Outlay/Reimbursements	40,887	117,752	-	-	-	-
TOTAL COLLECTION	\$ 1,257,959	1,364,363	1,117,175	1,400,649	1,498,119	7.0

Land Application						
EXPENDITURES BY CATEGORY						
Compensation	\$ 659,901	683,288	660,781	458,419	469,581	2.4
Benefits	296,269	329,170	304,995	212,095	214,162	1.0
Supplies	293,577	265,294	258,385	215,717	257,123	19.2
Maintenance	368,434	288,461	268,812	251,567	293,362	16.6
Professional Services/Training	97,122	56,675	51,153	31,000	30,800	(0.6)
Other Charges	87,069	55,712	12,646	12,908	11,500	(10.9)
Scheduled Charges	492,669	472,329	444,010	278,829	298,212	7.0
Capital Outlay/Reimbursements	-	7,650	-	-	-	-
TOTAL LAND APPLICATION	\$ 2,295,041	2,158,580	2,000,782	1,460,534	1,574,741	7.8

Industrial Monitoring						
EXPENDITURES BY CATEGORY						
Compensation	\$ 395,247	341,307	381,246	317,233	300,111	(5.4)
Benefits	181,430	158,355	162,953	141,145	137,887	(2.3)
Supplies	19,190	14,121	18,212	19,209	20,620	7.3
Maintenance	10,263	8,809	10,478	11,080	22,265	100.9
Professional/Training	54,960	36,615	60,655	50,757	69,863	37.6
Other Charges	-	-	346	-	-	-
Scheduled Charges	50,585	64,338	75,680	57,422	71,166	23.9
Capital Outlay/Reimbursements	-	-	-	-	-	-
TOTAL INDUSTRIAL MONITORING	\$ 711,675	623,545	709,569	596,845	621,912	4.2

Laboratory						
EXPENDITURES BY CATEGORY						
Compensation	\$ 239,965	250,214	245,306	269,337	255,907	(5.0)
Benefits	115,240	127,569	118,041	126,792	122,190	(3.6)
Supplies	65,435	83,910	89,194	82,560	82,470	(0.1)
Maintenance	27,972	22,552	22,866	32,000	38,500	20.3
Professional/Training	3,656	5,035	4,949	4,553	4,535	(0.4)
Other Charges	-	-	-	-	-	-
Scheduled Charges	29,724	34,717	34,537	35,880	27,853	(22.4)
Capital Outlay/Reimbursements	-	-	-	-	-	-
TOTAL LABORATORY	\$ 481,992	523,997	514,893	551,122	531,455	(3.6)

Water/Wastewater Utility - Department Expenditures

Sampling & Monitoring	Actual	Actual	Actual	Amended	Budget	% Change
EXPENDITURES BY CATEGORY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Compensation	\$ 102,206	116,274	118,217	120,574	124,361	3.1
Benefits	54,210	61,799	59,782	62,582	63,524	1.5
Supplies	12,832	12,506	11,794	14,409	11,750	(18.5)
Maintenance	53,765	37,524	80,738	68,428	72,520	6.0
Professional Services/Training	338,603	291,564	378,097	411,488	486,449	18.2
Other Charges	34,671	50,352	36,027	58,400	58,360	(0.1)
Scheduled Charges	27,477	28,280	32,025	27,293	174,753	540.3
Capital Outlay/Reimbursements	-	-	-	-	-	-
TOTAL SAMPLING & MONITORING	\$ 623,765	598,299	716,680	763,175	991,717	29.9

Wastewater Pro Rata

EXPENDITURES BY CATEGORY						
Compensation	\$ 112,892	86,779	83,436	22,254	86,551	288.9
Benefits	58,509	46,293	40,180	10,555	42,686	304.4
Supplies	900	181	-	-	-	-
Maintenance	-	-	-	-	-	-
Professional Services/Training	107	70	238	-	-	-
Other Charges	268	350	54	-	-	-
Scheduled Charges	-	1,573	-	-	-	-
Capital Outlay/Reimbursements	16,471	12,932	26,292	14,000	50,000	257.1
TOTAL WASTEWATER PRO RATA	\$ 189,148	148,178	150,200	46,809	179,237	282.9

North West Water Rec Plant

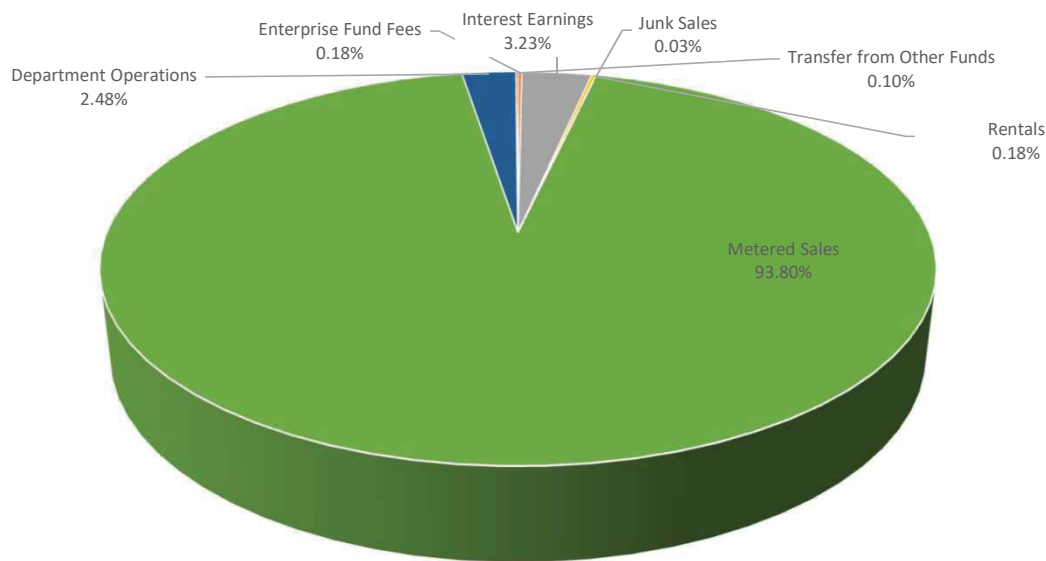
EXPENDITURES BY CATEGORY						
Compensation	\$ -	-	122,103	205,157	208,749	1.8
Benefits	-	-	40,710	101,292	103,796	2.5
Supplies	-	-	68,199	242,856	216,298	(10.9)
Maintenance	-	-	29,178	46,450	42,359	(8.8)
Professional Services/Training	-	-	10,003	9,111	16,013	75.8
Other Charges	-	-	-	3,000	1,500	(50.0)
Scheduled Charges	-	-	670,332	384,000	509,758	32.7
Capital Outlay/Reimbursements	-	-	-	-	-	-
TOTAL NORTH WEST WATER REC PLANT	\$ -	-	940,524	991,866	1,098,474	10.7

Sewer Taps

EXPENDITURES BY CATEGORY						
Compensation	\$ 26,767	25,521	26,482	20,477	20,391	(0.4)
Benefits	14,377	13,936	13,023	10,103	10,532	4.2
Supplies	-	-	-	-	-	-
Maintenance	-	-	-	-	-	-
Professional/Training	-	-	-	-	-	-
Other Charges	47	35	21	-	-	-
Scheduled Charges	-	-	-	-	-	-
Capital Outlay/Reimbursements	126,616	117,355	116,950	125,000	150,000	20.0
TOTAL SEWER TAPS	\$ 167,806	156,847	156,476	155,580	180,923	16.3

Water/Wastewater Fund Revenue Analysis

FUNDING SOURCES	Actual FY 2015-16	Actual FY 2016-17	Actual FY 2017-18	Re-Forecasted FY 2018-19	Budget FY 2019-20
License and Permits	5,300	3,250	6,910	5,100	5,100
Enterprise Fund Fees	593,666	457,801	425,093	244,899	250,000
Interest Earnings	1,505,960	2,319,136	4,751,657	5,122,350	4,508,000
Rentals	184,385	196,637	209,612	212,000	250,000
Junk Sales	214,072	47,668	35,366	40,300	43,400
Metered Sales	116,834,759	121,447,691	132,618,908	129,170,739	131,117,279
Department Operations	3,640,299	3,058,310	3,331,299	3,459,309	3,469,818
Transfer from Other Funds	201,437	225,432	148,832	136,293	136,293
Grants	120,540	29,460	90,000	-	-
Total Revenue Sources	123,300,418	127,785,384	141,617,676	138,390,990	139,779,890
Utilization of Net Assets	650,143	4,925,294	-	775,830	5,551,598
TOTAL FUNDING SOURCES	123,950,562	132,710,678	141,617,676	139,166,820	145,331,488



Ninety-four percent of the revenues in the Water/Waste Water Fund are generated by metered sales. These revenues are projected utilizing a long-term model that projects the growth in the customer base and the revenue requirement of the fund based on capital and operating expenses. The Water/Waste Water Fund has a five-year capital plan that is incorporated into the model to project current and future revenue needs. The model is included in this section. The factors utilized to project metered sales include, historical trends, weather, growth in population, and volume rate changes. This year there were no changes to either the wastewater metered fees or the water metered fees. Three percent of the revenue comes from interest earnings. Three percent of the revenue is also generated from Department Operations. This includes the sale of water, effluent water, water and wastewater pro rata fees, and water and wastewater tap fees as well as septic load and cleaning sewer line fees. The water and wastewater pro rata and tap fees were projected based upon anticipated development and are revised to meet the actual cost of providing service. There are also changes to cleaning sewer lines, sewage disposal permits, and septic load fees. Enterprise Fund Fees make up 0.2 percent of the revenue in this fund. This include fees for the sale of hay as well as fees associated with grazing at the Land Application Site.

Water/Wastewater Fund Line Item Funding Source Summary

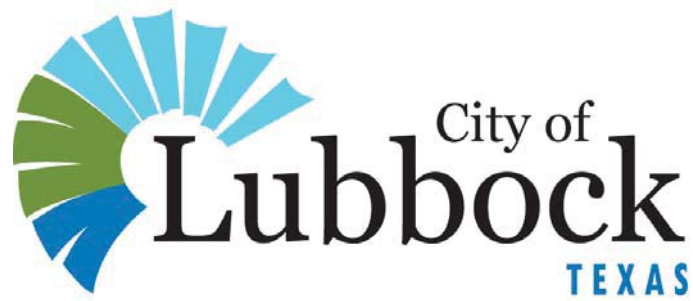
FUNDING SOURCES	Account	Actual	Actual	Actual	Reforecasted	Budget	% Change
	Number	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Reforecasted
Water Taps	6054	\$ 419,632	404,742	360,899	400,000	415,000	3.8
Sewer Taps	6055	138,868	147,959	123,950	141,000	143,000	1.4
Sewage Disposal Permit	6219	5,300	3,250	6,910	5,100	5,100	-
Grants	6367	120,540	29,460	90,000	-	-	-
Cleaning Sewer Lines	6601	9,731	5,990	13,360	9,000	9,000	-
Hay Sales	6602.01763	373,704	251,585	246,921	112,385	115,000	2.3
Cattle Grazing	6602.01764	189,600	186,023	159,295	112,392	115,000	2.3
Miscellaneous Lease	6602.01765	30,362	20,192	18,877	20,122	20,000	(0.6)
Interest on Investments	6802	1,505,960	2,319,136	4,751,657	5,122,350	4,508,000	(12.0)
Rent - Telecom Water Tower	6927	184,385	196,637	209,612	212,000	250,000	17.9
Recoveries	7011	5,606	2,977	9,437	-	-	-
Sale of Equipment Vehicle	7104	111,915	-	-	-	-	-
Sale of Water Effluent	7106	748,438	476,678	887,216	812,138	820,263	1.0
Sale of Land	7107	22,500	-	-	-	-	-
Sale of Junk Meters	7109	35,183	32,340	18,303	31,800	36,400	14.5
Junk Sales	7112	38,868	12,350	7,625	8,500	7,000	(17.6)
Contribution from Other	7401	-	-	-	-	-	-
Reconnect Fees	7515	307,456	374,734	243,214	316,000	340,000	7.6
Water Pro Rata	7427	759,179	486,806	439,854	600,000	506,000	(15.7)
Wastewater Pro Rata	7428	271,667	269,125	230,916	220,000	230,000	4.5
Subrogation	7510	-	372	-	-	-	-
Water General Consumption Metered	7523	79,725,473	80,085,418	85,827,728	82,553,205	84,046,816	1.8
Wastewater General Consumer Metered	7523	35,905,000	39,962,474	45,346,729	45,117,534	45,520,463	0.9
Surcharge	7533	1,204,286	1,399,799	1,444,451	1,500,000	1,550,000	3.3
Sale of Water Treatment	7587	299,043	348,163	463,953	381,000	416,044	9.2
Reimbursement from Other Cities	7588	234,171	234,171	234,171	234,171	234,171	-
Septic Load Fees	7604	112,217	107,629	132,183	130,000	131,000	0.8
Water Meter Set Fees	7609	210,483	120,064	108,503	134,000	135,340	1.0
Water Microbiology Laboratory Services Fee	7610	93,779	75,683	82,678	82,000	90,000	9.8
Miscellaneous Revenue	7681	35,637	6,194	10,401	-	-	-
Transfer from Special Revenue Fund	7903	141,937	164,180	148,832	136,293	136,293	(0.0)
Transfer from Water Revenue Fund	7924	29,750	30,626	-	-	-	-
Transfer from Solid Waste	7937	29,750	30,626	-	-	-	-
TOTAL REVENUE SOURCES		\$ 123,300,418	127,785,384	141,617,676	138,390,990	139,779,890	1.0

Summary of Water/Wastewater Fee Changes

ACCOUNT DESCRIPTION	Account Number	Rate Details	Actual FY 2015-16	Actual FY 2016-17	Actual FY 2017-18	Budget FY 2018-19	Proposed FY 2019-20	\$ Change from Budget
Water Taps	221.6054	3/4 inch meter	400.00	400.00	495.00	495.00	653.00	158.00
		1 inch	400.00	400.00	495.00	495.00	653.00	158.00
		1.5 inch meter	725.00	725.00	950.00	950.00	1,260.00	310.00
		2 inch meter	800.00	800.00	975.00	975.00	1,293.00	318.00
Water Pro Rata	222.7427	Mobilization	300.00	300.00	300.00	300.00	750.00	450.00
		Linear Feet of 6" C900 PVC Pipe LF	21.00	21.00	20.00	20.00	23.00	3.00
		Linear Feet of 8" C900 PVC Pipe LF	28.00	28.00	26.00	26.00	28.00	2.00
		Linear Feet of 10" C900 PVC Pipe LF	32.00	32.00	32.00	32.00	35.00	3.00
		Linear Feet of 12" C900 PVC Pipe LF	40.00	40.00	38.00	38.00	43.00	5.00
		6" Gate Valve Box EA	1,050.00	1,050.00	1,050.00	1,050.00	1,000.00	(50.00)
		8" Gate Valve Box EA	1,450.00	1,450.00	1,540.00	1,540.00	1,430.00	(110.00)
		10" Gate Valve Box EA	2,100.00	2,100.00	2,180.00	2,180.00	1,980.00	(200.00)
		12" Gate Valve Box EA	2,600.00	2,600.00	2,600.00	2,600.00	2,440.00	(160.00)
		16" Gate Valve Box EA	9,000.00	9,000.00	7,750.00	7,750.00	7,050.00	(700.00)
		6" x 4" Tapping Sleeve EA	1,500.00	1,500.00	1,300.00	1,300.00	1,140.00	(160.00)
		6" x 6" Tapping Sleeve EA	1,600.00	1,600.00	1,450.00	1,450.00	1,190.00	(260.00)
		8" x 4" Tapping Sleeve EA	1,500.00	1,500.00	1,400.00	1,400.00	1,310.00	(90.00)
		8" x 6" Tapping Sleeve EA	1,600.00	1,600.00	1,500.00	1,500.00	1,350.00	(150.00)
		10" x 4" Tapping Sleeve EA	1,700.00	1,700.00	1,500.00	1,500.00	1,300.00	(200.00)
		10" x 6" Tapping Sleeve EA	1,850.00	1,850.00	1,600.00	1,600.00	1,400.00	(200.00)
		10" x 8" Tapping Sleeve EA	2,300.00	2,300.00	2,000.00	2,000.00	1,700.00	(300.00)
		12" x 6" Tapping Sleeve EA	2,300.00	2,300.00	2,000.00	2,000.00	1,600.00	(400.00)
		12" x 8" Tapping Sleeve EA	2,700.00	2,700.00	2,200.00	2,200.00	1,800.00	(400.00)
		12" x 10" Tapping Sleeve EA	3,100.00	3,100.00	2,750.00	2,750.00	2,300.00	(450.00)
		16" x 6" Tapping Sleeve EA	2,800.00	2,800.00	2,500.00	2,500.00	2,200.00	(300.00)
		16" x 8" Tapping Sleeve EA	3,100.00	3,100.00	2,850.00	2,850.00	2,400.00	(450.00)
		16" x 10" Tapping Sleeve EA	4,000.00	4,000.00	3,700.00	3,700.00	3,100.00	(600.00)
		Ductile Iron Fittings	5.50	5.50	5.00	5.00	6.50	1.50
		Water Main Cost per linear foot for determining Water Adjacent Main Fees						
		6"	31.00	31.00	31.00	31.00	32.00	1.00
		8"	49.00	49.00	49.00	49.00	47.00	(2.00)
		12"	63.00	63.00	63.00	63.00	64.00	1.00
Water Disconnect/Reconnect	221.7515	Water Reconnect-Regular Working Hours	55.00	55.00	55.00	55.00	0.00	(55.00)
		Water Disconnect-Regular Working Hours	0.00	0.00	0.00	0.00	30.00	30.00
		Water Reconnect-Regular Working Hours	0.00	0.00	0.00	0.00	30.00	30.00
		Water Reconnect-After Hours/Holidays	87.00	87.00	87.00	87.00	0.00	(87.00)
		Water Disconnect-After Hours/Holidays	0.00	0.00	0.00	0.00	45.00	45.00
		Water Reconnect-After Hours/Holidays	0.00	0.00	0.00	0.00	45.00	45.00
Wastewater Taps	231.6055	Sewer Tap Connections 0-4 feet	400.00	400.00	400.00	400.00	572.00	172.00
		Connections 5-8 feet per additional foot	35.00	35.00	35.00	35.00	50.00	15.00
		Connections > 8 feet per additional foot	55.00	55.00	55.00	55.00	79.00	24.00
		Charge per foot for additional pipe	11.50	11.50	11.50	11.50	16.00	4.50
Cleaning Sewer Lines	231.6601	SCBA Unit per hour	30.00	30.00	30.00	30.00	75.00	45.00
		Smoke Test Equipment per hour	20.00	20.00	20.00	20.00	75.00	55.00
Sewage Disposal Permits	231.6219	Industrial Permit	300.00	300.00	300.00	300.00	600.00	300.00
Septic Load Fees	231.7604	Dumping Fees	35.00	35.00	35.00	35.00	37.00	2.00
		BOD surcharge	0.02531	0.2736	0.2954	0.3199	0.3494	0.0295
		TSS surcharge	0.2298	0.2474	0.2640	0.2898	0.3151	0.0253
		Fee per additional 100 gallons over 750 gallons	0.14	0.14	0.14	0.14	0.20	0.06
Wastewater Pro Rata	232.7428	Mobilization	400.00	40000.00%	400.00	400.00	750.00	350.00
		Linear Feet of 6" SDR35, 8'-10' Cut LF	24.00	24.00	24.00	24.00	23.00	(1.00)
		Linear Feet of 6" SDR35, 16'-18' Cut LF	32.00	32.00	32.00	32.00	30.00	(2.00)
		Linear Feet of 8" SDR35, 0'-4' Cut LF	22.00	22.00	22.00	22.00	23.00	1.00
		Linear Feet of 8" SDR35, 4'-6' Cut LF	24.00	24.00	24.00	27.00	25.00	(2.00)
		Linear Feet of 8" SDR35, 6'-8' Cut LF	26.00	26.00	26.00	26.00	27.00	1.00

Summary of Water/Wastewater Fee Changes

ACCOUNT DESCRIPTION	Account	Rate	Actual	Actual	Actual	Budget	Proposed	\$ Change
	Number	Details	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Budget
		Linear Feet of 8" SDR35, 8'-10' Cut LF	28.00	28.00	28.00	28.00	29.00	1.00
		Linear Feet of 8" SDR35, 10'-12' Cut LF	29.00	29.00	29.00	29.00	31.00	2.00
		Linear Feet of 8" SDR35, 12'-14' Cut LF	31.00	31.00	31.00	31.00	33.00	2.00
		Linear Feet of 8" SDR35, 14'-16' Cut LF	33.00	33.00	33.00	32.00	35.00	3.00
		Linear Feet of 8" SDR35, 16'-18' Cut LF	35.00	35.00	35.00	35.00	37.00	2.00
		Linear Feet of 8" SDR35, 18'-20' Cut LF	37.00	37.00	37.00	37.00	39.00	2.00
		Linear Feet of 10" SDR35, 0'-4' Cut LF	26.00	26.00	26.00	26.00	27.00	1.00
		Linear Feet of 10" SDR35, 4'-6' Cut LF	28.00	28.00	28.00	28.00	29.00	1.00
		Linear Feet of 10" SDR35, 6'-8' Cut LF	30.00	30.00	30.00	30.00	31.00	1.00
		Linear Feet of 10" SDR35, 8'-10' Cut LF	32.00	32.00	32.00	31.00	33.00	2.00
		Linear Feet of 10" SDR35, 10'-12' Cut LF	33.00	33.00	33.00	33.00	35.00	2.00
		Linear Feet of 10" SDR35, 12'-14' Cut LF	35.00	35.00	35.00	35.00	37.00	2.00
		Linear Feet of 10" SDR35, 14'-16' Cut LF	37.00	37.00	37.00	37.00	39.00	2.00
		Linear Feet of 10" SDR35, 16'-18' Cut LF	39.00	39.00	39.00	39.00	41.00	2.00
		Linear Feet of 10" SDR35, 18'-20' Cut LF	41.00	41.00	41.00	41.00	43.00	2.00
		Linear Feet of 12" SDR35, 4'-6' Cut LF	33.00	33.00	33.00	34.00	33.00	(1.00)
		Linear Feet of 12" SDR35, 12'-14' Cut LF	40.00	40.00	40.00	40.00	41.00	1.00
		Linear Feet of 12" SDR35, 14'-16' Cut LF	42.00	42.00	42.00	42.00	43.00	1.00
		Linear Feet of 12" SDR35, 16'-18' Cut LF	45.00	45.00	45.00	46.00	45.00	(1.00)
		Linear Feet of 12" SDR35, 18'-20' Cut LF	49.00	49.00	49.00	50.00	47.00	(3.00)
		6"x 4" Wyes w/ plug EA	185.00	185.00	185.00	195.00	185.00	(10.00)
		10"x 4" Wyes w/ plug EA	400.00	400.00	400.00	445.00	395.00	(50.00)
		12"x 4" Wyes w/ plug EA	480.00	480.00	480.00	550.00	480.00	(70.00)
		8" Riser Pipe (connect to property) LF	21.00	21.00	21.00	23.00	24.00	1.00
		10" Riser Pipe (connect to property) LF	25.00	25.00	25.00	26.00	29.00	3.00
		12" Riser Pipe (connect to property) LF	31.00	31.00	31.00	32.00	36.00	4.00
		Tie to Standard Manhole EA	1000.00	1000.00	1000.00	1050.00	1,080.00	30.00
		Tie to Drop Manhole EA	1500.00	1500.00	1500.00	1350.00	1,300.00	(50.00)
		EVF Drop Tie-in Manhole VLF	185.00	185.00	185.00	150.00	TBD	
		48" Diameter Std. Manhole 4' Deep EA	2750.00	2750.00	2750.00	3225.00	3,900.00	675.00
		60" Diameter Std. Manhole 4' Deep EA	3750.00	3750.00	3750.00	3700.00	7,100.00	3,400.00
		Drop Manhole EA	4000.00	4000.00	4000.00	4050.00	TBD	
		EVF 48" Standard Manhole VLF	300.00	300.00	300.00	220.00	245.00	25.00
		EVF 60" Standard Manhole VLF	500.00	500.00	500.00	320.00	480.00	160.00



Water & Wastewater Utilities

Appropriation Summary

Project Name	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
8555 Sanitary Sewer Manhole Adjustments	500,000	50,000	75,000	75,000	75,000	75,000	75,000	925,000
8614 Asset Management	1,440,000	0	0	0	0	0	0	1,440,000
8615 Transmission Line & Easement Maintenance	200,000	300,000	0	0	0	0	0	500,000
8622 Pressure Zone Delineation and Valve Repair Project	495,000	0	0	0	0	0	0	495,000
8623 Water System Vulnerabilty Assessment	150,000	0	0	0	0	0	0	150,000
8624 Locate and Repair Water Valves	600,000	400,000	400,000	400,000	400,000	400,000	400,000	3,000,000
8639 Future Infrastructure Funding Study	266,500	0	0	0	0	0	0	266,500
8641 Jones Power Plant Effluent Reuse Line Evaluation	250,000	0	0	0	0	0	0	250,000
91033 Pumping System Improvements Phase I	2,806,875	0	0	0	0	0	0	2,806,875
92221 Northwest Water Reclamation Plant	94,300,000	0	0	0	0	0	0	94,300,000
92255 BCWF Supply Line/Pumping System	44,100,000	750,000	0	0	0	0	0	44,850,000
92318 Major Sanitary Sewer Mains Rehabilitation	16,500,000	0	0	0	0	0	0	16,500,000
92353 South Lubbock Water Treatment Plant Expansion	3,500,000	0	0	0	0	0	0	3,500,000
92444 SEWRP Improvements Plant 3	2,500,000	4,800,000	0	0	0	0	0	7,300,000
92445 SEWRP Transformer Rehabilitation	500,000	3,000,000	0	0	0	0	0	3,500,000
92446 Sewer Line Replacement	1,421,069	100,000	315,000	315,000	315,000	315,000	315,000	3,096,069
92447 Sewer Tap Replacements	1,650,000	800,000	800,000	800,000	800,000	800,000	800,000	6,450,000
92448 Water Reclamation Plant Replacements	1,500,000	0	300,000	300,000	300,000	300,000	300,000	3,000,000
92450 Lowhead C Pump Station and Supply Line	2,750,000	28,000,000	0	0	0	0	0	30,750,000
92451 Lake Alan Henry Watershed Management	400,000	0	0	0	0	0	0	400,000
92452 Elevated Storage Tanks	2,450,000	9,400,000	0	9,400,000	4,700,000	0	0	25,950,000
92453 Water Line Replacement	1,693,313	550,000	550,000	550,000	550,000	550,000	550,000	4,993,313
92454 Water Lines Ahead of Street Pavings	1,866,338	750,000	250,000	250,000	250,000	250,000	250,000	3,866,338
92455 Water Meter Replacements	910,000	480,000	490,000	500,000	510,000	520,000	530,000	3,940,000
92513 Pumping System Improvements Phase II	1,000,000	500,000	500,000	500,000	500,000	500,000	500,000	4,000,000
92514 Sewer Lines Ahead of Street Paving	500,000	0	250,000	250,000	250,000	250,000	250,000	1,750,000
92539 Water Treatment Plant Improvements Phase III	3,808,319	13,000,000	8,000,000	0	0	0	0	24,808,319
92541 South Lubbock Sanitary Sewer Expansion Phase III	5,674,649	0	0	0	0	0	0	5,674,649
92583 Automated Metering Infrastructure	20,635,000	0	0	0	0	0	0	20,635,000
92584 Post Ground Storage Reservoir Improvements	100,000	0	0	0	0	0	0	100,000

Water & Wastewater Utilities

Appropriation Summary

Project Name	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
92585 Annexation Water Lines for Fire Protection	6,500,000	0	0	0	0	0	0	6,500,000
92587 Loop 88 Sewer Line Relocation	750,000	0	0	0	0	0	0	750,000
92588 Loop 88 Water Line Relocations	1,500,000	0	0	0	0	0	0	1,500,000
92589 Water Line Upsizing for Development	150,000	0	0	0	0	0	0	150,000
92590 Sewer Line Upsizing for Development	200,000	0	0	0	0	0	0	200,000
92591 Lift Station Rehabilitation	1,040,000	300,000	300,000	300,000	300,000	300,000	300,000	2,840,000
92592 Large Valve Project	500,000	500,000	500,000	500,000	500,000	500,000	500,000	3,500,000
2011021 Bertram Lake 7 Permitting & Mitigation	0	0	0	0	0	0	4,500,000	4,500,000
2012029 Land Application Closure Evaluation	0	0	250,000	0	0	0	0	250,000
2018063 SEWRP Effluent Pump Station #2 Improvements	0	250,000	1,350,000	0	0	0	0	1,600,000
2018065 SEWRP Improvements Plant 3 Nutrient Removal	0	0	2,200,000	10,000,000	10,000,000	0	0	22,200,000
2019084 Bailey County Electrical Improvements	0	2,500,000	2,500,000	2,500,000	0	0	0	7,500,000
2019096 Fire Hydrant Repair & Replacement	0	300,000	320,000	340,000	360,000	380,000	400,000	2,100,000
2019102 Pump Station 11 Rehabilitation Project	0	0	0	1,250,000	15,750,000	0	0	17,000,000
2019103 NWTP 8 MG Ground Storage Tank	0	8,450,000	0	0	0	0	0	8,450,000
2019104 Northwest Loop 289 Interceptor Project Phase I	0	0	550,000	6,000,000	350,000	3,500,000	0	10,400,000
2019105 Downtown Sewer Line Replacement	0	150,000	1,450,000	450,000	4,250,000	0	0	6,300,000
2019149 Low Pressure Supply Line Lining Project	0	500,000	6,500,000	0	0	0	0	7,000,000
2019150 Crime Lab and Warehouse Water Line Upgrades	0	500,000	0	0	0	0	0	500,000
2019166 Roberts County Well Field New Transmission Line	0	500,000	500,000	500,000	4,500,000	4,500,000	4,500,000	15,000,000
Total Water Utility	225,107,063	76,830,000	28,350,000	35,180,000	44,660,000	13,140,000	14,170,000	437,437,063

Water And Wastewater Utilities

Funding Source	Funding to Date	Unappropriated Planning Years						Total Fundings
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
2005 Wastewater Revenue CO's	139,641	0	0	0	0	0	0	139,641
FY 2008 Wastewater Revenue CO's	2,257,726	0	0	0	0	0	0	2,257,726
FY 2008 Water Revenue CO's	923,845	0	0	0	0	0	0	923,845
FY 2009 10-year Water Revenue CO's	822,390	0	0	0	0	0	0	822,390
FY 2009 Water Revenue CO's	668,985	0	0	0	0	0	0	668,985
FY 2010 10-year Water Revenue CO's	384,485	0	0	0	0	0	0	384,485
FY 2010 Wastewater Cash	250,000	0	0	0	0	0	0	250,000
FY 2010 Wastewater Revenue CO's	1,860,359	0	0	0	0	0	0	1,860,359
FY 2010 Water Revenue CO's	19,177,038	181,221	0	0	0	0	0	19,358,259
FY 2011 10-year Water Revenue CO's	1,833,000	0	0	0	0	0	0	1,833,000
FY 2011 Tax and Waterworks CO's	307,251	0	0	0	0	0	0	307,251
FY 2011 Wastewater Revenue CO's	5,089,098	0	0	0	0	0	0	5,089,098
FY 2011 Water Revenue CO's	1,105,469	0	0	0	0	0	0	1,105,469
FY 2012 10-year Water Revenue CO's	200,000	0	0	0	0	0	0	200,000
FY 2012 Water Revenue CO's	11,410,412	45,770	0	0	0	0	0	11,456,182
FY 2013 Wastewater Revenue CO's	22,210,103	0	0	0	0	0	0	22,210,103
FY 2014 10-year Water Revenue CO's	700,000	0	0	0	0	0	0	700,000
FY 2014 Wastewater Revenue CO's	1,500,652	1,520,456	0	0	0	0	0	3,021,108
FY 2014 Water Revenue CO's	2,952,890	0	0	0	0	0	0	2,952,890
FY 2015 10-year Water Revenue CO's	500,000	0	0	0	0	0	0	500,000
FY 2015 Wastewater Revenue CO's	58,877,722	402,599	0	0	0	0	0	59,280,321
FY 2015 Water Cash	180,149	0	0	0	0	0	0	180,149
FY 2016 Wastewater Revenue CO's	19,429,194	31,776	0	0	0	0	0	19,460,970
FY 2016 Water Cash	843,068	0	0	0	0	0	0	843,068
FY 2016 Water Revenue CO's	10,684,253	0	0	0	0	0	0	10,684,253
FY 2017 Wastewater Cash	1,865,708	0	0	0	0	0	0	1,865,708
FY 2017 Wastewater Revenue CO's	2,692,749	0	0	0	0	0	0	2,692,749
FY 2017 Water Cash	5,697,677	462,046	0	0	0	0	0	6,159,723
FY 2017 Water Revenue CO's	0	711,582	0	0	0	0	0	711,582
FY 2018 Water/Wastewater Cash	11,620,990	0	0	0	0	0	0	11,620,990
FY 2019 LP&L Cash	490,000	0	0	0	0	0	0	490,000

Water And Wastewater Utilities

Funding Source	Funding to Date	Unappropriated Planning Years						Total Fundings
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2019 Texas Water Development Board Bonds	20,635,000	0	0	0	0	0	0	20,635,000
FY 2019 Water/Wastewater Cash	9,641,809	0	0	0	0	0	0	9,641,809
FY 2019 Water/Wastewater Revenue CO's	6,500,000	0	0	0	0	0	0	6,500,000
FY 2020 Water/Wastewater Cash	0	14,813,123	0	0	0	0	0	14,813,123
FY 2020 Water/Wastewater Revenue CO's	0	58,661,427	0	0	0	0	0	58,661,427
FY 2021 Water/Wastewater Cash	0	0	11,650,000	0	0	0	0	11,650,000
FY 2021 Water/Wastewater Revenue CO's	0	0	16,700,000	0	0	0	0	16,700,000
FY 2022 Water/Wastewater Cash	0	0	0	8,530,000	0	0	0	8,530,000
FY 2022 Water/Wastewater Revenue CO's	0	0	0	26,650,000	0	0	0	26,650,000
FY 2023 Water/Wastewater Cash	0	0	0	0	9,960,000	0	0	9,960,000
FY 2023 Water/Wastewater Revenue CO's	0	0	0	0	34,700,000	0	0	34,700,000
FY 2024 Water/Wastewater Cash	0	0	0	0	0	9,640,000	0	9,640,000
FY 2024 Water/Wastewater Revenue CO's	0	0	0	0	0	3,500,000	0	3,500,000
FY 2025 Water/Wastewater Cash	0	0	0	0	0	0	14,170,000	14,170,000
Wastewater Capital Project Fund	250,000	0	0	0	0	0	0	250,000
Wastewater Cash	320,082	0	0	0	0	0	0	320,082
Water/Wastewater Capital Project Fund	1,085,318	0	0	0	0	0	0	1,085,318
Total All Projects	225,107,063	76,830,000	28,350,000	35,180,000	44,660,000	13,140,000	14,170,000	437,437,063

Water Utility

Appropriation Summary

Project Name	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
8614 Asset Management	1,440,000	0	0	0	0	0	0	1,440,000
8615 Transmission Line & Easement Maintenance	200,000	300,000	0	0	0	0	0	500,000
8622 Pressure Zone Delineation and Valve Repair Project	495,000	0	0	0	0	0	0	495,000
8623 Water System Vulnerabilty Assessment	150,000	0	0	0	0	0	0	150,000
8624 Locate and Repair Water Valves	600,000	400,000	400,000	400,000	400,000	400,000	400,000	3,000,000
8639 Future Infrastructure Funding Study	266,500	0	0	0	0	0	0	266,500
91033 Pumping System Improvements Phase I	2,806,875	0	0	0	0	0	0	2,806,875
92255 BCWF Supply Line/Pumping System	44,100,000	750,000	0	0	0	0	0	44,850,000
92353 South Lubbock Water Treatment Plant Expansion	3,500,000	0	0	0	0	0	0	3,500,000
92450 Lowhead C Pump Station and Supply Line	2,750,000	28,000,000	0	0	0	0	0	30,750,000
92451 Lake Alan Henry Watershed Management	400,000	0	0	0	0	0	0	400,000
92452 Elevated Storage Tanks	2,450,000	9,400,000	0	9,400,000	4,700,000	0	0	25,950,000
92453 Water Line Replacement	1,693,313	550,000	550,000	550,000	550,000	550,000	550,000	4,993,313
92454 Water Lines Ahead of Street Pavings	1,866,338	750,000	250,000	250,000	250,000	250,000	250,000	3,866,338
92455 Water Meter Replacements	910,000	480,000	490,000	500,000	510,000	520,000	530,000	3,940,000
92513 Pumping System Improvements Phase II	1,000,000	500,000	500,000	500,000	500,000	500,000	500,000	4,000,000
92539 Water Treatment Plant Improvements Phase III	3,808,319	13,000,000	8,000,000	0	0	0	0	24,808,319
92583 Automated Metering Infrastructure	20,635,000	0	0	0	0	0	0	20,635,000
92584 Post Ground Storage Reservoir Improvements	100,000	0	0	0	0	0	0	100,000
92585 Annexation Water Lines for Fire Protection	6,500,000	0	0	0	0	0	0	6,500,000
92588 Loop 88 Water Line Relocations	1,500,000	0	0	0	0	0	0	1,500,000
92589 Water Line Upsizing for Development	150,000	0	0	0	0	0	0	150,000
92592 Large Valve Project	500,000	500,000	500,000	500,000	500,000	500,000	500,000	3,500,000
2011021 Bertram Lake 7 Permitting & Mitigation	0	0	0	0	0	0	4,500,000	4,500,000
2019084 Bailey County Electrical Improvements	0	2,500,000	2,500,000	2,500,000	0	0	0	7,500,000
2019096 Fire Hydrant Repair & Replacement	0	300,000	320,000	340,000	360,000	380,000	400,000	2,100,000
2019102 Pump Station 11 Rehabilitation Project	0	0	0	1,250,000	15,750,000	0	0	17,000,000
2019103 NWTP 8 MG Ground Storage Tank	0	8,450,000	0	0	0	0	0	8,450,000
2019149 Low Pressure Supply Line Lining Project	0	500,000	6,500,000	0	0	0	0	7,000,000
2019150 Crime Lab and Warehouse Water Line Upgrades	0	500,000	0	0	0	0	0	500,000
2019166 Roberts County Well Field New Transmission Line	0	500,000	500,000	500,000	4,500,000	4,500,000	4,500,000	15,000,000
Total Water Utility	97,821,345	67,380,000	20,510,000	16,690,000	28,020,000	7,600,000	12,130,000	250,151,345

Water Utility

Funding Summary

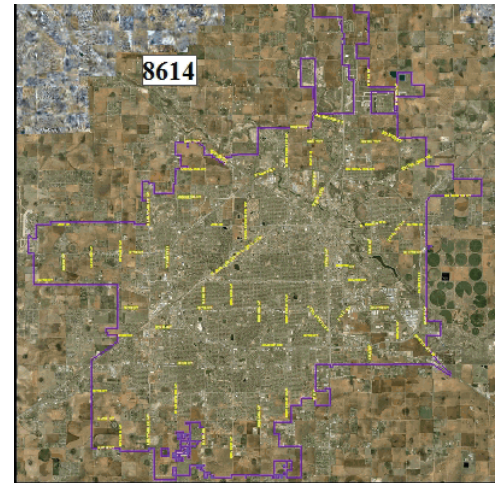
Funding Source	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2008 Water Revenue CO's	923,845	0	0	0	0	0	0	923,845
FY 2009 10-year Water Revenue CO's	822,390	0	0	0	0	0	0	822,390
FY 2009 Water Revenue CO's	668,985	0	0	0	0	0	0	668,985
FY 2010 10-year Water Revenue CO's	384,485	0	0	0	0	0	0	384,485
FY 2010 Water Revenue CO's	19,177,038	181,221	0	0	0	0	0	19,358,259
FY 2011 10-year Water Revenue CO's	1,833,000	0	0	0	0	0	0	1,833,000
FY 2011 Water Revenue CO's	1,105,469	0	0	0	0	0	0	1,105,469
FY 2012 10-year Water Revenue CO's	200,000	0	0	0	0	0	0	200,000
FY 2012 Water Revenue CO's	11,410,412	45,770	0	0	0	0	0	11,456,182
FY 2014 10-year Water Revenue CO's	700,000	0	0	0	0	0	0	700,000
FY 2014 Water Revenue CO's	2,952,890	0	0	0	0	0	0	2,952,890
FY 2015 10-year Water Revenue CO's	500,000	0	0	0	0	0	0	500,000
FY 2015 Water Cash	180,149	0	0	0	0	0	0	180,149
FY 2016 Water Cash	843,068	0	0	0	0	0	0	843,068
FY 2016 Water Revenue CO's	10,684,253	0	0	0	0	0	0	10,684,253
FY 2017 Water Cash	5,697,677	462,046	0	0	0	0	0	6,159,723
FY 2017 Water Revenue CO's	0	711,582	0	0	0	0	0	711,582
FY 2018 Water/Wastewater Cash	5,807,406	0	0	0	0	0	0	5,807,406
FY 2019 LP&L Cash	490,000	0	0	0	0	0	0	490,000
FY 2019 Texas Water Development Board Bonds	20,635,000	0	0	0	0	0	0	20,635,000
FY 2019 Water/Wastewater Cash	5,724,408	0	0	0	0	0	0	5,724,408
FY 2019 Water/Wastewater Revenue CO's	6,500,000	0	0	0	0	0	0	6,500,000
FY 2020 Water/Wastewater Cash	0	7,317,954	0	0	0	0	0	7,317,954
FY 2020 Water/Wastewater Revenue CO's	0	58,661,427	0	0	0	0	0	58,661,427
FY 2021 Water/Wastewater Cash	0	0	6,010,000	0	0	0	0	6,010,000
FY 2021 Water/Wastewater Revenue CO's	0	0	14,500,000	0	0	0	0	14,500,000
FY 2022 Water/Wastewater Cash	0	0	0	6,040,000	0	0	0	6,040,000
FY 2022 Water/Wastewater Revenue CO's	0	0	0	10,650,000	0	0	0	10,650,000
FY 2023 Water/Wastewater Cash	0	0	0	0	7,570,000	0	0	7,570,000
FY 2023 Water/Wastewater Revenue CO's	0	0	0	0	20,450,000	0	0	20,450,000
FY 2024 Water/Wastewater Cash	0	0	0	0	0	7,600,000	0	7,600,000
FY 2025 Water/Wastewater Cash	0	0	0	0	0	0	12,130,000	12,130,000
Water/Wastewater Capital Project Fund	580,870	0	0	0	0	0	0	580,870
Water Utility TFFo	97,821,345	67,380,000	20,510,000	16,690,000	28,020,000	7,600,000	12,130,000	250,151,345

Managing Department **Public Works Engineering**

Project Manager **Mike Keenum**

Project Classification **Master Plans/Studies**

Project Status **Approved**



Project Scope

This project is intended to provide an enterprise solution for the City in order to provide a work order and asset management system for multiple departments throughout the City. Phase 1 of this project is intended to include requests for qualifications for professional services for an Asset Management Implementation Plan. This plan will assist the City in at least the following:

- Gaining an understanding of asset management best practices, including benchmarking;
- Workshops with the staff from multiple departments to include but not limited to the Water Utility, Storm Water utility, Parks, Fleet, Facilities, Electric Utility, Public Works, Finance and IT departments to discuss asset management issues along with the City's goals and desired integration with other systems
- Gap analysis on existing asset data (GIS, work order system, etc.);
- Review of existing business practices, work flows, and procedures including recommendations of areas for business process improvement;
- Prepare Asset Management Implementation Plan identifying data and business process gaps and a phased plan consisting of measures to address the gaps, implementation schedule and costs

Phase 2 is intended to include at least the following:

- Evaluation of existing software systems;
- Development of Asset Management software requirements definition, including necessary integration with existing systems.
- Development of software search and selection criteria.
- Selection of software vendor to best meet the needs of the most departments. This project includes professional services, software, licensing, and the first year of annual maintenance for the software.

Enterprise Asset Management Software will be selected in FY 2019 and begin implementation.

Project Justification

The City of Lubbock has spent many years to identify locations and conditions of much of its infrastructure. Currently these assets remain static and do not have a standard procedure for identifying present and future maintenance needs and historical repairs performed. These assets range from water and sewer pipelines, valves, and manholes to park benches, playground equipment, air filters in city-owned facilities, and oil changes on city vehicles. A comprehensive asset management system will help the City to take a proactive approach at assessing its needs and maintenance schedules for ongoing maintenance and replacement projects. It will also provide a better mechanism to track, maintain, and schedule work for all levels of staff in order to maximize efficiency and reduce unfilled requests.

The Public Works Engineering group as well as many other city departments do not have an adequate way to track and plan the maintenance needs of all of the city infrastructure assets. As the City continues to grow, expand, and age, it is essential that it has mechanisms in place to identify the ongoing condition of its infrastructure as well as effectively plan and track routine maintenance needs in order to preserve and extend the life of its assets as long as possible.

Project History

The City of Lubbock has expended significant effort and finances to identify many of its assets in a GIS environment. This project cost is anticipated to be shared by many departmental funds.

\$200,000 was appropriated in the FY 2016-17 Budget, Ord. No. 2016-00135, October 1, 2016.

\$200,000 was appropriated in the FY 2017-18 Budget, Ord. No. 2017-00111, October 1, 2017.

\$1,040,000 was appropriated in the FY 2018-19 Budget, Ord. No. 2018-00109, October 1, 2018.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Design and Engineering	1,440,000	0	0	0	0	0	0	1,440,000
Total Project Appropriation	1,440,000	0	0	0	0	0	0	1,440,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2017 Water Cash	200,000	0	0	0	0	0	0	200,000
FY 2018 Water/Wastewater Cash	200,000	0	0	0	0	0	0	200,000
FY 2019 LP&L Cash	490,000	0	0	0	0	0	0	490,000
FY 2019 Water/Wastewater Cash	550,000	0	0	0	0	0	0	550,000
Total Funding Sources	1,440,000	0	0	0	0	0	0	1,440,000

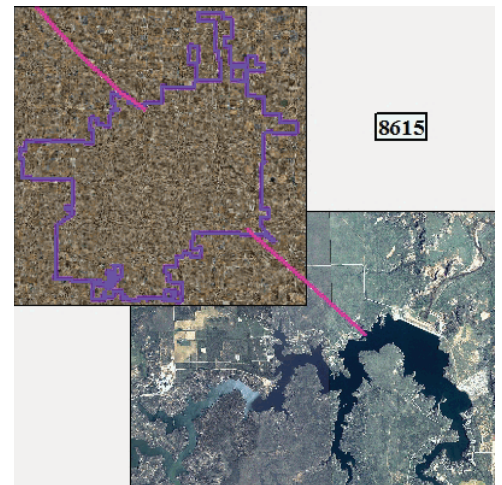
<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Information Technology	100,000	100,000	100,000	100,000	100,000	0	500,000
Total Operating Budget Impact	100,000	100,000	100,000	100,000	100,000	0	500,000

Managing Department **Water Production**

Project Manager **Aubrey Spear**

Project Classification **Infrastructure Improvements**

Project Status **Approved**



Project Scope

Under this project, City staff will monitor, collect data, evaluate data, plan, design, and implement measures to maintain and repair the LAH and BCWF transmission line systems and their associated easements. Measures include detecting and removing debris and other hazards that could damage the transmission line systems within the easements; maintaining appropriate soil cover over the pipelines; checking for and repairing leaks in the pipeline and ancillary facilities such as air relief valves and shut off valves; and repairing damages to properties within the easements caused by transmission system leaks.

Project Justification

Lake Alan Henry (LAH) and the Bailey County Well Field (BCWF) are both vital water supplies for the City of Lubbock. Water must be transported over 50 miles from LAH and over 75 miles from BCWF through large diameter pipelines. The transmission line systems include air relief valves, shutoff valves, cathodic protection, and ancillary facilities necessary to maintain the system. The transmission line systems are installed within easements that the City controls and maintains. This project provides for the maintenance of these easements and pipelines in order to keep the transmission line systems operating properly so interruptions the City’s water supplies can be minimized.

Project History

The BCWF transmission line system was constructed in the late 1950s. This transmission line consists of 42-inch to 48-inch diameter pipe with the water conveyed via gravity flow or pressure depending upon the volume being transported. Most of the easement associated with this system parallels Highway 84 between Lubbock and Muleshoe. The LAH transmission line system was completed in 2012. This transmission line consists of 42-inch and 48 inch diameter pipe that has a high pressure rating so the water can be pumped up the Caprock from LAH to Lubbock’s South Water Treatment Plant. The easement associated with this system cuts across numerous properties used for growing crops, cattle grazing, oil/gas operations, and wind farms. Both transmission line system easements need to be maintained to protect the pipelines and associated facilities. Erosion from rainfall events and leaks need to be corrected or it can expose the pipeline to the elements and potential hazards.

\$200,000 was appropriated in the FY 2016-17 Budget, Ord. No. 2016-00135, October 1, 2016.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Other Activities	200,000	300,000	0	0	0	0	0	500,000
Total Project Appropriation	200,000	300,000	0	0	0	0	0	500,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2017 Water Cash	200,000	62,046	0	0	0	0	0	262,046
FY 2020 Water/Wastewater Cash	0	237,954	0	0	0	0	0	237,954
Total Funding Sources	200,000	300,000	0	0	0	0	0	500,000

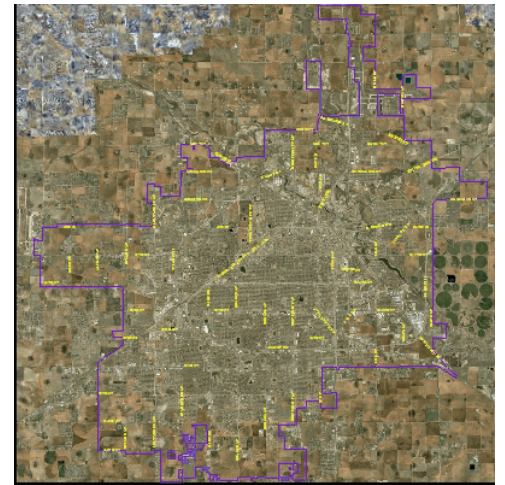
<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Public Works Engineering**

Project Manager **John Turpin**

Project Classification **Infrastructure Improvements**

Project Status **Approved**



Project Scope

Properly establishing and delineating the pressure plane between the east and west pressure zones will take utilizing field crews and engineering staff to verify locations and functionality of valves across the pressure plane zone along Indiana Avenue. An initial review of the plane has shown inoperable valves and valves not found along the route. This project will replace or rehabilitate broken valves along the route and install pipe where a proper pressure zone cannot be established with the current system. Currently the Valves at 66th and MLK on a 36 inch transmission line are broken in the wrong position and need to be repaired or replaced in order for the distribution system to function properly.

FY 17-18 Pressure Zone Delineation between the east and west pressure Zones repairing valves and placing infrastructure to complete the pressure zone including Construction, Design and Surveying as needed.

Project Justification

The water master plan has identified the need for 5 elevated storage tanks. These tanks will save the city in both electricity costs and operations and maintenance costs. In order for these tanks to function properly once they are built a pressure plane zone must be properly established to prevent water from moving across one zone to the other. Major valves are currently broken in the wrong position at 66th St. and MLK. These valves must be repair or replaced in order for the distribution system to function properly.

Project History

\$495,000 was appropriated in the FY 2017-18 Budget, Ord. No. 2017-00111, October 1, 2017.

The City of Lubbock currently has 3 pressure planes East, West and Southwest Zones. The new Water Master Plan has identified the need for only 2 pressure planes within the City.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	470,000	0	0	0	0	0	0	470,000
Design and Engineering	25,000	0	0	0	0	0	0	25,000
Total Project Appropriation	495,000	0	0	0	0	0	0	495,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2018 Water/Wastewater Cash	495,000	0	0	0	0	0	0	495,000
Total Funding Sources	495,000	0	0	0	0	0	0	495,000

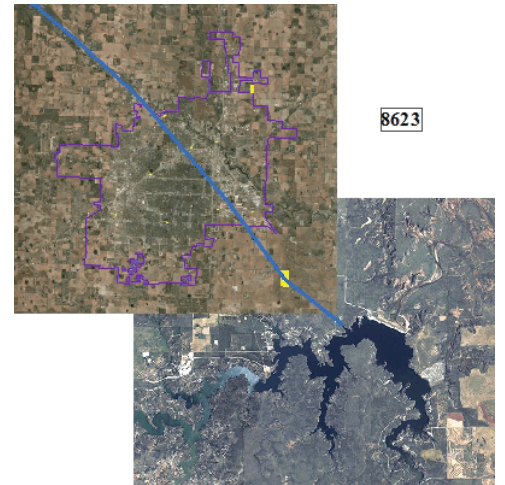
<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Maintenance Savings Estimated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Water Utility Administra**

Project Manager **Aubrey Spear**

Project Classification **Master Plans/Studies**

Project Status **Approved**



Project Scope

Under this project, Water Utilities will perform an updated vulnerability assessment of the City’s current water infrastructure and facilities focusing efforts on the LAH infrastructure and facilities. However, a review of the entire system will be necessary to make sure current technologies and risks are considered. The scope of the project will include an assessment of threats, cybersecurity, risk, potential vulnerabilities, risk mitigation, and the development of an action plan.

Project Justification

The terrorist attacks that took place on September 11, 2001 heightened the public’s awareness of the security of the nation’s critical infrastructure. In compliance with federal law, the City of Lubbock completed a vulnerability assessment of its water system in January 2003. Since the initial vulnerability assessment that was conducted over 14 years ago, the City’s water system infrastructure has expanded to include new infrastructure such as the Lake Alan Henry (LAH) water supply infrastructure consisting of the South Water Treatment Plant, the Post Pump Station, and the LAH Pump Station. As a result, a new vulnerability assessment is needed that includes the additional facilities.

Project History

\$150,000 was appropriated in the FY 2017-18 Budget, Ord. No. 2017-00111, October 1, 2017.

After September 11, 2001, the federal government enacted a new Bioterrorism Response Act that became a law. The law required each community water system serving greater than 3,300 people to conduct a vulnerability assessment of its system and facilities to a potential terrorist attack by March 31, 2003. As a result, the City of Lubbock hired a consultant to assist in conducting a vulnerability assessment of its water system. The final “Water Facilities – Security Vulnerability Assessment” was completed in January 2003. Over the next decade, the Water Department implemented the recommended measures to mitigate risks at various water facilities. However, in August 2012, the City added the LAH water supply infrastructure to its water system. The LAH infrastructure has not been assessed for potential risks.

Appropriation Detail	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Design and Engineering	150,000	0	0	0	0	0	0	150,000
Total Project Appropriation	150,000	0	0	0	0	0	0	150,000

Funding Detail	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2018 Water/Wastewater Cash	150,000	0	0	0	0	0	0	150,000
Total Funding Sources	150,000	0	0	0	0	0	0	150,000

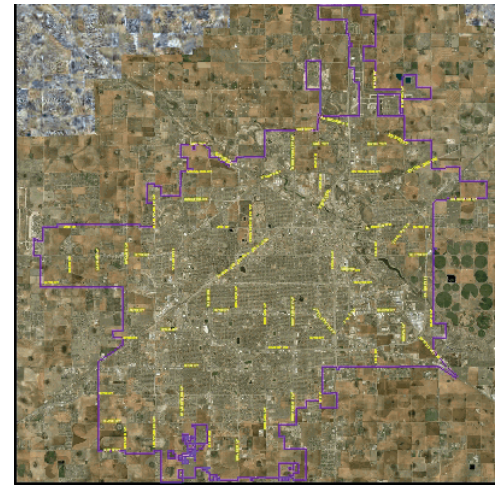
<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Water Maintenance**

Project Manager **Brian Bearden**

Project Classification **Upgrade/Major Maintenance**

Project Status **Approved**



Project Scope

Locate missing or broken valves and replace the valves or valve boxes as necessary to maintain accessibility to the water valves for operation of the water distribution system.

Project Justification

This project is necessary to maintain proper operation of the water distribution system by maintaining the accessibility to the water valves. Water valves that have been paved over or are inoperable can have a large negative impact on water main repair operations. Larger areas of our system are taken out so service during main line repairs when the valves are hidden or have become inoperable. This puts a hardship on repair crews and citizens and much more treated water is wasted.

Project History

\$150,000 was appropriated in the FY 2017-18 Budget, Ord. No. 2017-00111, October 1, 2017.
 August 16, 2018 BCR 1718-10 moved \$150,000 FY 2017 Water Cash from 8612 Evaluation of Bailey County Supply Line.
 \$300,000 was appropriated in the FY 2018-19 Budget, Ord. No. 2018-00109, October 1, 2018.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	600,000	400,000	400,000	400,000	400,000	400,000	400,000	3,000,000
Total Project Appropriation	600,000	400,000	400,000	400,000	400,000	400,000	400,000	3,000,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2017 Water Cash	150,000	400,000	0	0	0	0	0	550,000
FY 2018 Water/Wastewater Cash	150,000	0	0	0	0	0	0	150,000
FY 2019 Water/Wastewater Cash	300,000	0	0	0	0	0	0	300,000
FY 2021 Water/Wastewater Cash	0	0	400,000	0	0	0	0	400,000
FY 2022 Water/Wastewater Cash	0	0	0	400,000	0	0	0	400,000
FY 2023 Water/Wastewater Cash	0	0	0	0	400,000	0	0	400,000
FY 2024 Water/Wastewater Cash	0	0	0	0	0	400,000	0	400,000
FY 2025 Water/Wastewater Cash	0	0	0	0	0	0	400,000	400,000
Total Funding Sources	600,000	400,000	400,000	400,000	400,000	400,000	400,000	3,000,000

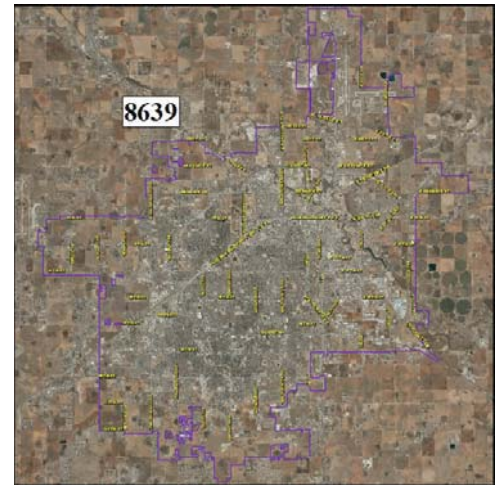
<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Public Works Engineering**

Project Manager **John Turpin**

Project Classification **Master Plans/Studies**

Project Status **Approved**



Project Scope

The project involves hiring a consultant to review the options presented in the Comprehensive Plan and take appropriate actions, study, and/or analysis to implement those recommendations. Assistance in the creation of appropriate policies and ordinances is anticipated within this study. An implementation plan along with staff training will be necessary for a successful launch of the new funding mechanisms.

Project Justification

The Comprehensive Plan recommended alternative funding mechanisms for roadway and/or utility infrastructure in conjunction with new development activities in order to further adopt the model that growth should pay for growth.

Project History

Roadway arterial infrastructure has largely been funded by ad valorem taxes since 2006. The City has been unable to support the demand of new roadway arterial infrastructure based on recent and projected development trends and seeks alternate funding sources to partner with development. Water and sewer main line infrastructure has largely been funded by water and sewer utility fees, and has functioned sufficiently well to present day. The Comprehensive Plan recognizes the unsustainable approach that these methods will provide and has provided alternate funding mechanism recommendations to be considered.

\$250,000 was appropriated in the FY 2018-19 Budget, Ord. No. 2018-00109, October 1, 2018.

\$16,500 was appropriated in the FY 2018-19 per BCR# 1819-10, April 8, 2019.

Appropriation Detail	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Design and Engineering	266,500	0	0	0	0	0	0	266,500
Total Project Appropriation	266,500	0	0	0	0	0	0	266,500

Funding Detail	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2019 Water/Wastewater Cash	266,500	0	0	0	0	0	0	266,500
Total Funding Sources	266,500	0	0	0	0	0	0	266,500

Operating Budget Impact	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Total Operating Budget Impact							

Managing Department **Pumping and Control**

Project Manager **Michael Lowe**

Project Classification **Upgrade/Major Maintenance**

Project Status **Approved**



Project Scope

Purchase and install equipment; modify and/or rehabilitate existing equipment, facility, and pumping system; and other major maintenance activities.

Project Justification

Replacing and updating aged infrastructure decreases emergency maintenance expenditures and reduces system failures.

3/28/2017 - A Pump Station Evaluation was performed of all stations in 2007. This project was requested and funded to complete the recommendations of the evaluation. Recommended repairs/replacements have been completed, request remaining funds be utilized to replace aging pumps, motors, and valves at Pump Station #9.

Project History

The project is an annual program that ensures continuous and reliable water service.

- \$100,000 was appropriated in FY 2004-05, Ord. No. 2005-00031, March 24, 2005.
- \$222,390 was appropriated in FY 2008-09 Budget, Ord. No. 2008-O0077, September 11, 2008.
- \$884,485 was appropriated in the FY 2009-10 Budget, Ord. No. 2009-O0073, August 27, 2009.
- \$1.5 million was appropriated in the FY 2010-11 Budget, Ord. No. 2010-O0070, September 16, 2010.
- Reduced funding by \$1.0 million in FY 2010-11 Budget Amendment No. 7, Ord. No. 2011-O0035, April 14, 2011.
- \$200,000 was appropriated in the FY 2011-12 Budget, Ord. No. 2011-O0080, September 8, 2011.
- \$500,000 was appropriated in the FY 2014-15 Budget, Ord. No. 2014-O0122, September 11, 2014.
- \$400,000 was appropriated in the FY 2015-16 Budget, Ord. No. 2015-O0094, September 10, 2015.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	2,806,875	0	0	0	0	0	0	2,806,875
Total Project Appropriation	2,806,875	0	0	0	0	0	0	2,806,875

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2009 10-year Water Revenue CO's	822,390	0	0	0	0	0	0	822,390
FY 2010 10-year Water Revenue CO's	384,485	0	0	0	0	0	0	384,485
FY 2011 10-year Water Revenue CO's	500,000	0	0	0	0	0	0	500,000
FY 2012 10-year Water Revenue CO's	200,000	0	0	0	0	0	0	200,000
FY 2015 10-year Water Revenue CO's	500,000	0	0	0	0	0	0	500,000
FY 2016 Water Cash	400,000	0	0	0	0	0	0	400,000
Total Funding Sources	2,806,875	0	0	0	0	0	0	2,806,875

<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Public Works Engineering**

Project Manager **John Turpin**

Project Classification **Replacement Infrastructure**

Project Status **Approved**



Project Scope

The following work has been performed with this project as supported by an engineering evaluation of the Low Head B pump station, pump station No. 7 and the Bailey County Well Field (BCWF) supply line.

1. A new pipeline has been added to the BCWF supply line to supply water directly to Pump Station 16. Pump Station 16 has been built and is currently running.

With the recent additions of the BCWF supply line and Pump Station 16 both Pump Station 7 and Lowhead B can now be demolished.

FY 19-20 - Additional budget for this year is to cover needed piping modifications at Lowhead B and abandonment of Pump Station 7. The modifications will add additional flow meters to the system so operations will be able to see exactly what is flowing through each pipeline.

Project Justification

Replacing aging infrastructure insures reliable continuous water service to Lubbock citizens and reduces annual maintenance costs, system failures, and utility expenses.

Project History

FY 17-18 - Budget for Design and construction of Demolition of Lowhead B, rework of existing pipelines at the Lowhead B and Pump Station 7 pumpstation facility. Demolition and removal of the Reese Asbestos pipeline.

\$1.0 million was appropriated in FY 2010-11 Budget Amendment No. 7, Ord. No. 2011-O0035, April 14, 2011.

\$9.5 million was appropriated in the FY 2011-12 Budget, Ord. No. 2011-O0080, October 1, 2011.

\$16.0 was appropriated in the FY 2013-14 Budget, Ord. No. 2013-O0087, October 1, 2013.

\$13.0 million was appropriated in the FY 2015-16 Budget, Ord. No. 2015-O0094, October 1, 2015.

\$2.5 million was appropriated in FY 2015-16 Budget Amendment No. 8, Ord. No. 2015-O0120, December 3, 2015.

\$600,000 was appropriated in the FY 2016-17 Budget, Ord. No. 2016-O0135, October 1, 2016.

\$1.5 million was appropriated in the FY 2017-18 Budget, Ord. No. 2017-O0111, October 1, 2017.

Appropriation Detail	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	44,100,000	750,000	0	0	0	0	0	44,850,000
Total Project Appropriation	44,100,000	750,000	0	0	0	0	0	44,850,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2008 Water Revenue CO's	923,845	0	0	0	0	0	0	923,845
FY 2009 Water Revenue CO's	668,985	0	0	0	0	0	0	668,985
FY 2010 Water Revenue CO's	17,787,293	0	0	0	0	0	0	17,787,293
FY 2011 10-year Water Revenue CO's	1,284,760	0	0	0	0	0	0	1,284,760
FY 2011 Water Revenue CO's	1,075,807	0	0	0	0	0	0	1,075,807
FY 2012 Water Revenue CO's	11,076,155	38,418	0	0	0	0	0	11,114,573
FY 2016 Water Revenue CO's	9,467,915	0	0	0	0	0	0	9,467,915
FY 2017 Water Cash	600,000	0	0	0	0	0	0	600,000
FY 2017 Water Revenue CO's	0	711,582	0	0	0	0	0	711,582
FY 2018 Water/Wastewater Cash	1,184,370	0	0	0	0	0	0	1,184,370
Water/Wastewater Capital Project Fund	30,870	0	0	0	0	0	0	30,870
Total Funding Sources	44,100,000	750,000	0	0	0	0	0	44,850,000

<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Public Works Engineering**

Project Manager **John Turpin**

Project Classification **Upgrade/Major Maintenance**

Project Status **Approved**



Project Scope

Construction of additional membrane treatment process equipment at the South Lubbock Water Treatment Plant associated with the Lake Alan Henry Water Supply Project. This will increase the treatment capacity of the plant beyond the current 15 million gallons per day to 30 million gallons per day.

FY 19-20 - The current budget is being used to Re-rate the plant to a flow of approximately 20 Million Gallons a Day(MGD). In order to move to 30 MGD we will need to add a pump station near Southland Texas in a future phase.

Project Justification

It is anticipated that the City's growth and demand for water will require an increase in the Lake Alan Henry water supply capacity.

Project History

The South Water Treatment Plant was completed in 2012 and included the ability to be expanded to 30 million gallons per day. The first phase of this project has been completed adding a smaller more efficient pump for low usage of the plant.

FY 17-18 - Budget for South Water Treatment Plant re-rating of Membranes & Plate Settlers Services. Construction of additional Plate Settlers, Membranes and upgrades to the South Water Treatment Plant to reach 19 to 20 MGD capacity.

\$1.0 million was appropriated in the FY 2013-14 Budget, Ord. No. 2013-O0087, October 1, 2013.

\$2.0 million was appropriated in the FY 2016-17 Budget, Ord. No. 2016-O0135, October 1, 2016.

Reduced appropriation by \$500,000 in FY 2016-17 Budget Amendment No. 12, Ord. No. 2017-O0010, February 9, 2017.

\$1.0 million was appropriated in the FY 2018-19 Budget, Ord. No. 2018-O0109, October 1, 2018.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	2,500,000	0	0	0	0	0	0	2,500,000
Design and Engineering	1,000,000	0	0	0	0	0	0	1,000,000
Total Project Appropriation	3,500,000	0	0	0	0	0	0	3,500,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2011 Water Revenue CO's	29,662	0	0	0	0	0	0	29,662
FY 2012 Water Revenue CO's	334,257	0	0	0	0	0	0	334,257
FY 2014 Water Revenue CO's	2,136,081	0	0	0	0	0	0	2,136,081
FY 2019 Water/Wastewater Cash	1,000,000	0	0	0	0	0	0	1,000,000
Total Funding Sources	3,500,000	0	0	0	0	0	0	3,500,000

<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Public Works Engineering**

Project Manager **John Turpin**

Project Classification **New Facility**

Project Status **Approved**



Project Scope

Design and construct a treated water booster pump station located at pump station 14, and approximately 4 miles of treated water line to the future Bailey County Well Field line to pump station 7.

FY 17-18 - In House Design and Acquisition of easements for the pipeline route from Pump Station 14 to 26th street and Upland Avenue to tie into the new Supply line to Pump Station 16.

Project Justification

The Lake Alan Henry Water supply project was completed in 2012 with the ability to supply 15 MGD of water to the City of Lubbock. The design of the Lake Alan Henry Water system allows for expansion in the future to 30 MGD. In order to allow for this future expansion a treated water booster pump station at pump station 14, and a treated water line to pump station 7 will need to be built to have additional capacity within the distribution system for the Lake Alan Henry expansion. The project is in the Strategic Water Supply Plan adopted by City Council on February 28, 2013.

Project History

The Lake Alan Henry project was constructed in 2012 with the ability to increase capacity to 30 MGD. This project is in the Strategic Water Supply Plan adopted by City Council on February 28, 2013. In order to receive additional water from Lake Alan Henry within Lubbock's supply system Lowhead C must be built to move water from south Lubbock into north Lubbock. This will allow for the Bailey County Well field System to be rested.

\$750,000 was appropriated in the FY 2016-17 Budget, Ord. No. 2016-00135, October 1, 2016.

\$2.0 million was appropriated in the FY 2018-19 Budget, Ord. No. 2018-00109, October 1, 2018.

Appropriation Detail	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	0	28,000,000	0	0	0	0	0	28,000,000
Design and Engineering	2,750,000	0	0	0	0	0	0	2,750,000
Total Project Appropriation	2,750,000	28,000,000	0	0	0	0	0	30,750,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2010 Water Revenue CO's	78,470	181,221	0	0	0	0	0	259,691
FY 2012 Water Revenue CO's	0	7,352	0	0	0	0	0	7,352
FY 2014 Water Revenue CO's	251,047	0	0	0	0	0	0	251,047
FY 2015 Water Cash	180,149	0	0	0	0	0	0	180,149
FY 2016 Water Cash	193,068	0	0	0	0	0	0	193,068
FY 2017 Water Cash	1,189,358	0	0	0	0	0	0	1,189,358
FY 2019 Water/Wastewater Cash	857,908	0	0	0	0	0	0	857,908
FY 2020 Water/Wastewater Revenue CO's	0	27,811,427	0	0	0	0	0	27,811,427
Total Funding Sources	2,750,000	28,000,000	0	0	0	0	0	30,750,000

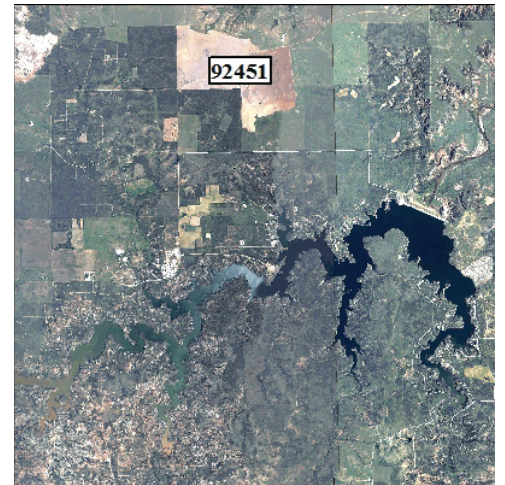
<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Water Utility Admin**

Project Manager **Malcolm Laing**

Project Classification **Infrastructure Improvements**

Project Status **Approved**



Project Scope

Under this project, the City will evaluate existing threats to Lake Alan Henry and its watershed. These threats will be prioritized. Best practices and locations for managing, controlling, and/or responding under emergency conditions to these threats will be evaluated. Based on the evaluation, plans will be prepared, facilities constructed and equipment purchased that will provide the City with the resources necessary to manage, control and/or respond to these threats as needed.

Project Justification

Lake Alan Henry is an important water supply for the City of Lubbock. The Lake’s contributing watershed area is approximately 394 square miles covering parts of Garza, Kent, Scurry, Borden and Lynn Counties. It is essential that the Lake and its watershed are protected from potential threats. This project allows staff to perform the planning, design, construction of facilities, and procurement of equipment necessary to protect the Lake from point source pollutants (such as spills associated with oil and gas production activities) non-point source pollutants, wildfires, invasive plant and animal species, and sedimentation.

Project History

The construction of Lake Alan Henry and the John T. Montford Dam were completed in 1993 as a strategic water supply for the City of Lubbock. In addition, the Lake provides recreation for the region. In July 2010, the Lake Alan Henry watershed experienced a major flood event. During the flood event, some oil production lines that cross the Double Mountain Fork of the Brazos River upstream of Lake Alan Henry ruptured. The oil spill threatened to contaminate the Lake and triggered a major emergency response that successfully safeguarded the Lake and mitigated the contamination. In 2012, the City began using the water from Lake Alan Henry as part of its drinking water supply. Based on numerous potential threats to the Lake and its watershed, it is essential that best management practices be implemented as part of a watershed management/protection plan. The installation of facilities and deployment of equipment to minimize the impact of threats to the Lake is vital to the protection of the Lake.

\$400,000 was appropriated in the FY 2016-17 Budget, Ord. No. 2016-00135, October 1, 2016.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	400,000	0	0	0	0	0	0	400,000
Total Project Appropriation	400,000	0	0	0	0	0	0	400,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2017 Water Cash	400,000	0	0	0	0	0	0	400,000
Total Funding Sources	400,000	0	0	0	0	0	0	400,000

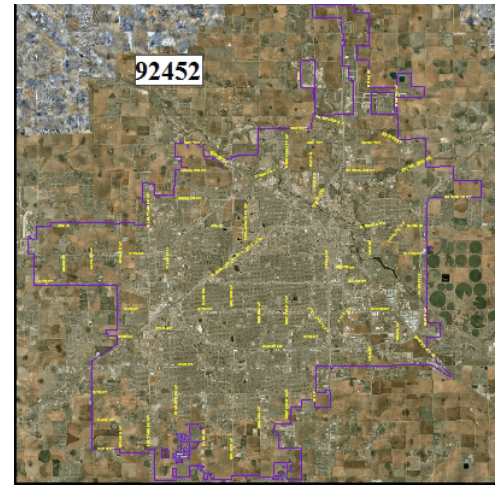
<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Water Production**

Project Manager **John Turpin**

Project Classification **Infrastructure Improvements**

Project Status **Approved**



Project Scope

The City needs to purchase land and build 5- 2 Million gallon tanks within the next 20 years to meet TCEQ requirements for the projected population. This will provide for engineering services and construction associated with elevated storage for the City of Lubbock.

FY 2019 Design of the Milwaukee and 104th street tank and 50th and Indiana Avenue will be completed. Construction will begin in the Fall of 2019 of these two Elevated Storage Tanks.

FY 17-18 Budget is for Design of 5 Elevated Storage Tanks.

Project Justification

The Texas Commission of Environmental Quality requires 100 gallons of elevated storage per connection resulting in 4 Million gallons on the east pressure plane and 6 million gallons on the west pressure plane for a total of 10 million gallons across the City. These storage tanks will also provide an opportunity to optimize pump efficiencies within the City of Lubbock saving on power costs and provide for pressure during power outages. These tanks will save electrical costs for the City and lower the costs of operations and maintenance for pump stations by allowing the pump stations to run at optimal ranges.

Project History

The City currently has 3 elevated storage tanks with a total capacity of 4 Million Gallons with 3 Million Gallons in the west pressure zone and 1 Million in the east pressure zone. The water master plan has identified a need for 10 Million Gallons of storage by the year 2034. In order to meet this demand it is recommended that 5- 2 Million Gallon tanks be installed over the next 20 years. 3 Tanks in the west pressure zone and two tanks in the east pressure zone while phasing out the existing elevated storage tanks in the east pressure plane.

\$200,000 was appropriated in the FY 2016-17 Budget, Ord. No. 2016-00135, October 1, 2016.

\$2,250,000 was appropriated in the FY 2017-18 Budget, Ord. No. 2017-00111, October 1, 2017.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Land Acquisition	200,000	0	0	0	0	0	0	200,000
Construction	0	9,400,000	0	9,400,000	4,700,000	0	0	23,500,000
Design and Engineering	2,250,000	0	0	0	0	0	0	2,250,000
Total Project Appropriation	2,450,000	9,400,000	0	9,400,000	4,700,000	0	0	25,950,000

Funding Detail	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2010 Water Revenue CO's	1,311,275	0	0	0	0	0	0	1,311,275
FY 2011 10-year Water Revenue CO's	48,240	0	0	0	0	0	0	48,240
FY 2014 10-year Water Revenue CO's	700,000	0	0	0	0	0	0	700,000
FY 2014 Water Revenue CO's	190,485	0	0	0	0	0	0	190,485
FY 2017 Water Cash	200,000	0	0	0	0	0	0	200,000
FY 2020 Water/Wastewater Revenue CO's	0	9,400,000	0	0	0	0	0	9,400,000
FY 2022 Water/Wastewater Revenue CO's	0	0	0	9,400,000	0	0	0	9,400,000
FY 2023 Water/Wastewater Revenue CO's	0	0	0	0	4,700,000	0	0	4,700,000
Total Funding Sources	2,450,000	9,400,000	0	9,400,000	4,700,000	0	0	25,950,000

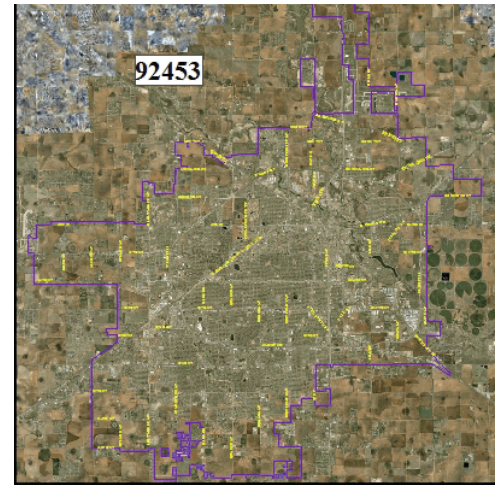
Operating Budget Impact	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Maintenance Savings Estimated	0	0	300,000	500,000	700,000	700,000	2,200,000
Total Operating Budget Impact	0	0	300,000	500,000	700,000	700,000	2,200,000

Managing Department **Public Works Engineering**

Project Manager **John Turpin**

Project Classification **Upgrade/Major Maintenance**

Project Status **Approved**



Project Scope
 Replace substandard water lines.

Downtown Water Line replacement at Avenue X has been completed. Line replacements through Job Order performed by Pipeline Maintenance

FY 17-18 Additional Phases are being designed and constructed.

Project Justification
 Replacing aging infrastructure reduces emergency maintenance expenditures, system failures, and customer inconvenience. The lines are typically in the older areas of Lubbock and have a higher incidence of leaks and lower water pressure.

Project History
 \$250,000 was appropriated in the FY 2016-17 Budget, Ord. No. 2016-00135, October 1, 2016.
 \$625,277 was appropriated in FY 2016-17 Budget Amendment No. 36, Ord. No. 2017-00103, September 14, 2017.
 \$550,000 was appropriated in the FY 2017-18 Budget, Ord. No. 2017-00111, October 1, 2017.
 \$268,036 was appropriated in FY 2018-19 Budget Change Request 1819-11, June 18, 2019.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	1,693,313	550,000	550,000	550,000	550,000	550,000	550,000	4,993,313
Total Project Appropriation	1,693,313	550,000	550,000	550,000	550,000	550,000	550,000	4,993,313

Funding Detail	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2014 Water Revenue CO's	375,277	0	0	0	0	0	0	375,277
FY 2016 Water Cash	250,000	0	0	0	0	0	0	250,000
FY 2017 Water Cash	250,000	0	0	0	0	0	0	250,000
FY 2018 Water/Wastewater Cash	268,036	0	0	0	0	0	0	268,036
FY 2020 Water/Wastewater Cash	0	550,000	0	0	0	0	0	550,000
FY 2021 Water/Wastewater Cash	0	0	550,000	0	0	0	0	550,000
FY 2022 Water/Wastewater Cash	0	0	0	550,000	0	0	0	550,000
FY 2023 Water/Wastewater Cash	0	0	0	0	550,000	0	0	550,000
FY 2024 Water/Wastewater Cash	0	0	0	0	0	550,000	0	550,000
FY 2025 Water/Wastewater Cash	0	0	0	0	0	0	550,000	550,000
Water/Wastewater Capital Project Fund	550,000	0	0	0	0	0	0	550,000
Total Funding Sources	1,693,313	550,000	550,000	550,000	550,000	550,000	550,000	4,993,313

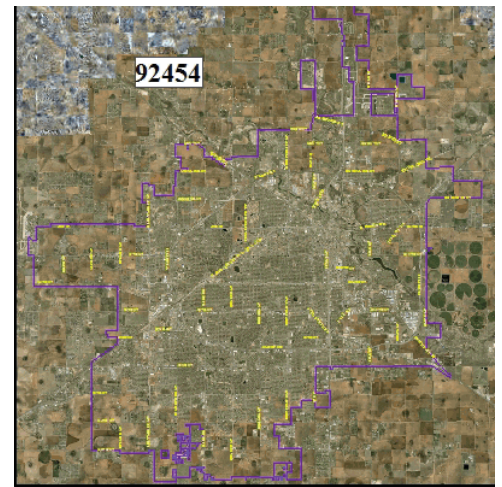
Operating Budget Impact	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Public Works Engineering**

Project Manager **John Turpin**

Project Classification **Replacement Equipment/Fleet**

Project Status **Approved**



Project Scope

Relocate and install water lines ahead of municipal, county, and state paving projects and future development including but not limited to the Gateway Paving Projects.

FY 17-18 - Kent Street 12 inch Water Line to Loop-In Hillcrest subdivision and FM 179 Water Line Re-route ahead of TxDOT paving project.

Project Justification

The project is an annual water line installation program coordinated with street paving projects.

Project History

\$250,000 was appropriated in the FY 2016-17 Budget, Ord. No. 2016-00135, October 1, 2016.
 \$1,216,338 was appropriated in FY 2016-17 Budget Amendment No. 36, Ord. No. 2017-00103, September 14, 2017.
 \$250,000 was appropriated in the FY 2017-18 Budget, Ord. No. 2017-00111, October 1, 2017.
 \$150,000 was appropriated in the FY 2018-19 Budget Change Request No. 1819-11, June 18, 2019

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	1,853,838	700,000	237,500	237,500	237,500	237,500	237,500	3,741,338
Design and Engineering	12,500	50,000	12,500	12,500	12,500	12,500	12,500	125,000
Total Project Appropriation	1,866,338	750,000	250,000	250,000	250,000	250,000	250,000	3,866,338

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2016 Water Revenue CO's	1,216,338	0	0	0	0	0	0	1,216,338
FY 2017 Water Cash	250,000	0	0	0	0	0	0	250,000
FY 2018 Water/Wastewater Cash	400,000	0	0	0	0	0	0	400,000
FY 2020 Water/Wastewater Cash	0	750,000	0	0	0	0	0	750,000
FY 2021 Water/Wastewater Cash	0	0	250,000	0	0	0	0	250,000
FY 2022 Water/Wastewater Cash	0	0	0	250,000	0	0	0	250,000
FY 2023 Water/Wastewater Cash	0	0	0	0	250,000	0	0	250,000
FY 2024 Water/Wastewater Cash	0	0	0	0	0	250,000	0	250,000
FY 2025 Water/Wastewater Cash	0	0	0	0	0	0	250,000	250,000
Total Funding Sources	1,866,338	750,000	250,000	250,000	250,000	250,000	250,000	3,866,338

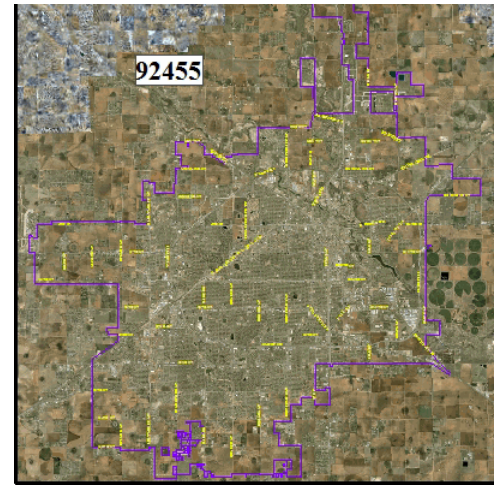
<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Water Meter & Cust Service**

Project Manager **Raquel Mullen**

Project Classification **Upgrade/Major Maintenance**

Project Status **Approved**



Project Scope

The scope of the work is a comprehensive new meter installation and meter replacement project. Purchasing and installing new and replacing existing meters now includes the advanced metering infrastructure device module which is attached to the meter. These products will create a more efficient operation in delivery and ensure service of water and water savings.

Project Justification

New meter installs and water meter replacements improves water service to customers and allows the City to accurately record water consumption for billing. Each year, we test and repair or replace customer meters.

Growth in the city has also increased the demand for new meters.

Through the water meter replacement program outdated meters and associated meter interface units need to be replaced. As water meters age, they measure water flow less accurately. This gradual wear and tear allows water to pass through the meter without measuring all of the flow. By replacing meters each year, we can improve the overall metering accuracy and reduce the gap between water purchased and the metered water sold to customers.

The advanced meter infrastructure (AMI) device module is a communication device with a twenty year lifespan which collects and transfers data from the meter to the Connected Grid Router (CGR). The data is stored in the communication device module which transmits data every 60 minutes to the CGR. This will provide substantial savings in the cost of replacing damaged meters and response to leak detection at customer premise.

This past year we have set 2300 new water meters for new construction and last year we changed out 3208 meters – 3114 small meters; 94 large meters. The cost for the small new meter and communication device module average is \$203 and the large meter along with the communication device average is \$5,000.

Project History

The old meter technology is in the process of being replaced with AMI; therefore, the cost of new and old meters will change.

\$450,000 was appropriated in the FY 2016-17 Budget, Ord. No. 2016-00135, October 1, 2016.

\$460,000 was appropriated in the FY 2017-18 Budget, Ord. No. 2017-00111, October 1, 2017.

Appropriation Detail	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Other Activites	910,000	480,000	490,000	500,000	510,000	520,000	530,000	3,940,000
Total Project Appropriation	910,000	480,000	490,000	500,000	510,000	520,000	530,000	3,940,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2017 Water Cash	450,000	0	0	0	0	0	0	450,000
FY 2018 Water/Wastewater Cash	460,000	0	0	0	0	0	0	460,000
FY 2020 Water/Wastewater Cash	0	480,000	0	0	0	0	0	480,000
FY 2021 Water/Wastewater Cash	0	0	490,000	0	0	0	0	490,000
FY 2022 Water/Wastewater Cash	0	0	0	500,000	0	0	0	500,000
FY 2023 Water/Wastewater Cash	0	0	0	0	510,000	0	0	510,000
FY 2024 Water/Wastewater Cash	0	0	0	0	0	520,000	0	520,000
FY 2025 Water/Wastewater Cash	0	0	0	0	0	0	530,000	530,000
Total Funding Sources	910,000	480,000	490,000	500,000	510,000	520,000	530,000	3,940,000

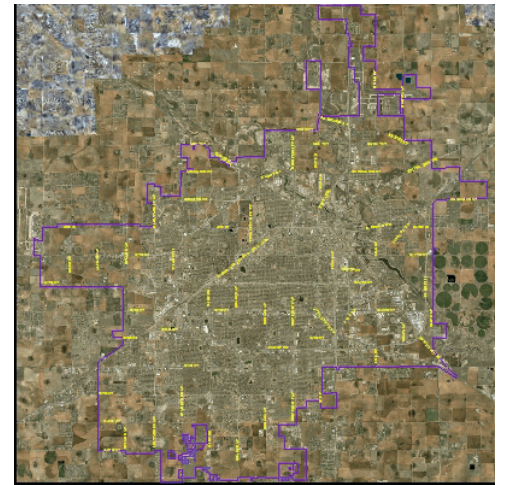
<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Pumping & Control**

Project Manager **Michael Lowe**

Project Classification **Upgrade/Major Maintenance**

Project Status **Approved**



Project Scope

Purchase and install equipment, modify and/or rehabilitate existing equipment and pumping systems. Other emergency repairs not included in operating budget.

Project Justification

Replacing and updating aged infrastructure decreases emergency maintenance expenditures and reduces system failures.

Project History

\$500,000 was appropriated in the FY 2017-18 Budget, Ord. No. 2017-00111, October 1, 2017.

\$500,000 was appropriated in the FY 2018-19 Budget, Ord. No. 2018-00109, October 1, 2018.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	1,000,000	500,000	500,000	500,000	500,000	500,000	500,000	4,000,000
Total Project Appropriation	1,000,000	500,000	500,000	500,000	500,000	500,000	500,000	4,000,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2018 Water/Wastewater Cash	500,000	0	0	0	0	0	0	500,000
FY 2019 Water/Wastewater Cash	500,000	0	0	0	0	0	0	500,000
FY 2020 Water/Wastewater Cash	0	500,000	0	0	0	0	0	500,000
FY 2021 Water/Wastewater Cash	0	0	500,000	0	0	0	0	500,000
FY 2022 Water/Wastewater Cash	0	0	0	500,000	0	0	0	500,000
FY 2023 Water/Wastewater Cash	0	0	0	0	500,000	0	0	500,000
FY 2024 Water/Wastewater Cash	0	0	0	0	0	500,000	0	500,000
FY 2025 Water/Wastewater Cash	0	0	0	0	0	0	500,000	500,000
Total Funding Sources	1,000,000	500,000	500,000	500,000	500,000	500,000	500,000	4,000,000

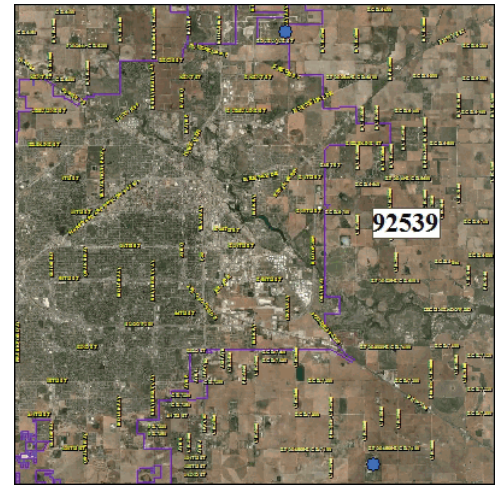
<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Maintenance Savings Estimated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Water Treatment**

Project Manager **Michael Lowe**

Project Classification **Upgrade/Major Maintenance**

Project Status **Approved**



Project Scope
Purchase and install new equipment; modify existing equipment, facility and treatment system; and other major maintenance activities.

Project Justification
Replacing and updating aging infrastructure decreases emergency maintenance expenditures and system failures.

Project History
\$2.0 million was appropriated in the FY 2017-18 Budget, Ord. No. 2017-O0111, October 1, 2017.

Phases I and II of IV completed, Phase III currently in design phase.

Request remaining \$1,809,225 from 91032 (Phase I) be moved to this project.

Increased appropriated by \$1,808,319 on 4/25/19 per BCR 1819-02.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	3,808,319	13,000,000	8,000,000	0	0	0	0	24,808,319
Total Project Appropriation	3,808,319	13,000,000	8,000,000	0	0	0	0	24,808,319

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2017 Water Cash	1,808,319	0	0	0	0	0	0	1,808,319
FY 2018 Water/Wastewater Cash	2,000,000	0	0	0	0	0	0	2,000,000
FY 2020 Water/Wastewater Revenue CO's	0	13,000,000	0	0	0	0	0	13,000,000
FY 2021 Water/Wastewater Revenue CO's	0	0	8,000,000	0	0	0	0	8,000,000
Total Funding Sources	3,808,319	13,000,000	8,000,000	0	0	0	0	24,808,319

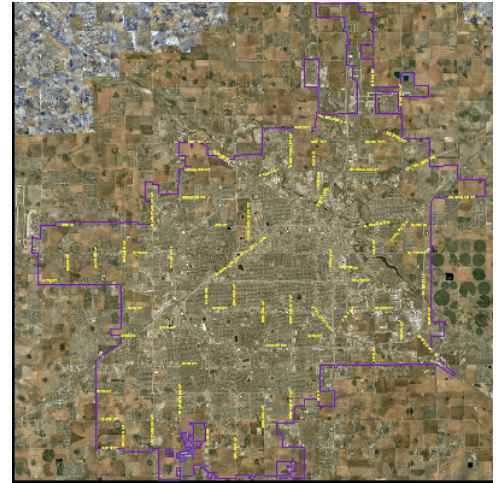
<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Maintenance Savings Estimated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Water Utility Admin**

Project Manager **Aubrey Spear**

Project Classification **New Facility**

Project Status **Approved**



Project Scope

Under this project, Water Utilities will implement water Advanced Metering Infrastructure (AMI). LP&L will pay for half the cost of the integrated communication network installation as part of their electric AMI project. However, Water Utilities serves 132 square miles and LP&L serves 107 square miles of territory. Water Utilities will pay for the extended integrated communication network to cover the additional 25 square miles that LP&L does not serve.

In addition, this project includes the installation of more than 86,000 new and/or retrofitted water meters that will send data to the integrated communication network.

The deployment of the Water and Electric AMI systems should be completed by the end of Fiscal Year 2019/2020.

Project Justification

In the last 10 years, the technology to collect and evaluate meter data remotely has become more reliable and cost effective. Advanced metering infrastructure (AMI) consists of automated meters that communicate meter data to an integrated communication network which transmits the data to a central data management point. Some of the benefits of water AMI include improved billing accuracy, early identification of meter malfunctions, timely detection of leaks, reduction in water bill disputes, enhanced water system management, and reduction in meter reading costs.

If LP&L implemented electric AMI on a different schedule from Water Utilities, it would increase the overall project cost. In addition, Water Utilities would begin paying more annually for manual meter reading once LP&L’s meters are automated.

Project History

The Water Utilities Department subcontracts water and wastewater meter reading, billing, and related customer services to Lubbock Power & Light (LP&L). The Customer Information System (CIS) used by LP&L for billing and related services needs to be replaced with a new system.

LP&L initiated a project in 2016 to replace the current CIS, implement a meter data management (MDM) system, and install electric AMI. The city council approved the implementation of the Water AMI as part of the Fiscal Year 2018/2019 budget. Full deployment of both Water and Electric AMI began in April 2019.

\$18,500,000 was appropriated in the FY 2018-19 Budget, Ord. No. 2018-00109, October 1, 2018.

The CIP was increased to \$20,635,000 on March 26, 2019 to match the Texas Water Development Board funding associated with the project.

Increased appropriated by \$2,135,000 per FY 1819 Budget Amendment #13, April 9, 2019

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	20,635,000	0	0	0	0	0	0	20,635,000
Total Project Appropriation	20,635,000	0	0	0	0	0	0	20,635,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2019 Texas Water Development Board Bonds	20,635,000	0	0	0	0	0	0	20,635,000
Total Funding Sources	20,635,000	0	0	0	0	0	0	20,635,000

<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Maintenance Savings Estimated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Water Reservoir**

Project Manager **Michael Lowe**

Project Classification **Upgrade/Major Maintenance**

Project Status **Approved**



Project Scope
Design and construct a roof system and stairwell or other means of reservoir access.

Project Justification
The 5.0 MG raw water ground storage reservoir located in Post currently does not include a roof or means to access the interior of the reservoir. The open top design and construction of this reservoir has resulted in significant algae growth and chemical disinfectant demand. Frequent cleaning is required by contractors.

Project History
New project being requested.

\$100,000 was appropriated in the FY 2018-19 Budget, Ord. No. 2018-00109, October 1, 2018.

RFQ to be prepared for reservoir evaluation and design services. No funding being requested for FY 2019-20 until evaluation and pricing information is received.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	100,000	0	0	0	0	0	0	100,000
Total Project Appropriation	100,000	0	0	0	0	0	0	100,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2019 Water/Wastewater Cash	100,000	0	0	0	0	0	0	100,000
Total Funding Sources	100,000	0	0	0	0	0	0	100,000

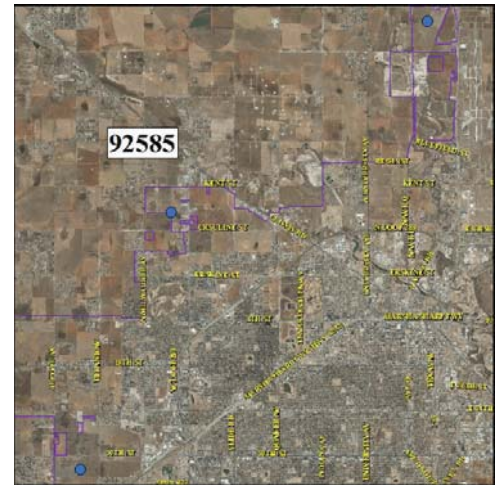
<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Public Works Engineering**

Project Manager **John Turpin**

Project Classification **Infrastructure Improvements**

Project Status **Approved**



Project Scope

This project will cover like areas with fire hydrant coverage for Annexation areas H, F and E located in West, Northwest and North Lubbock.

Project Justification

The Annexation and Growth committee has identified 3 areas outside of the City Limits which are currently being reviewed for annexation. The annexation plan allows for 2.5 years to have fire coverage through fire hydrants.

Project History

\$8,265,000 was appropriated in the FY 2018-19 Budget, Ord. No. 2018-00109, October 1, 2018.
 Reduced appropriated by \$1,765,000 on 1/31/19 per BCR 1819-06.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	6,357,500	0	0	0	0	0	0	6,357,500
Design and Engineering	142,500	0	0	0	0	0	0	142,500
Total Project Appropriation	6,500,000	0	0	0	0	0	0	6,500,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2019 Water/Wastewater Revenue CO's	6,500,000	0	0	0	0	0	0	6,500,000
Total Funding Sources	6,500,000	0	0	0	0	0	0	6,500,000

<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Public Works Engineering**

Project Manager **John Turpin**

Project Classification **Replacement Infrastructure**

Project Status **Approved**



Project Scope

Water distribution mains will need to be relocated ahead of the Loop 88 identified corridor.

Project Justification

The Loop 88 corridor for the Texas Department of Transportation has identified a corridor route for the project. The route will have an impact to the Cities water distribution system. Portions of this infrastructure will be eligible for reimbursement.

Project History

\$1.5 million was appropriated in the FY 2018-19 Budget, Ord. No. 2018-00109, October 1, 2018.

Appropriation Detail	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	1,450,000	0	0	0	0	0	0	1,450,000
Design and Engineering	50,000	0	0	0	0	0	0	50,000
Total Project Appropriation	1,500,000	0	0	0	0	0	0	1,500,000

Funding Detail	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2019 Water/Wastewater Cash	1,500,000	0	0	0	0	0	0	1,500,000
Total Funding Sources	1,500,000	0	0	0	0	0	0	1,500,000

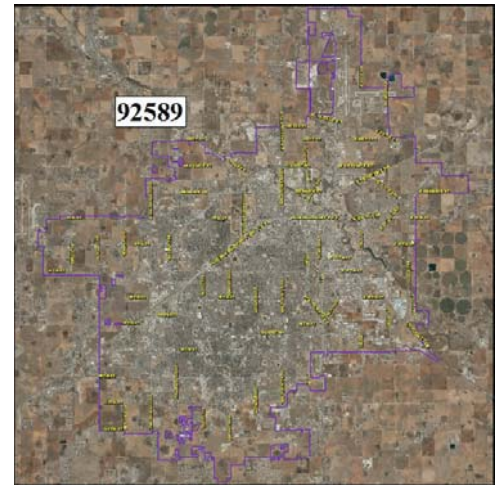
Operating Budget Impact	Unappropriated Planning Years							Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25		
No Impact Anticipated	0	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0	0

Managing Department **Public Works Engineering**

Project Manager **John Turpin**

Project Classification **Infrastructure Improvements**

Project Status **Approved**



Project Scope

This project covers only the upsizing of the line materials beyond what was required for the development.

Project Justification

Changes in Texas law requires proportionality for infrastructure in Texas according to what the development requires. As the City of Lubbock has been working through the Comp Plan this has been identified as a need for future development within the City

Project History

\$150,000 was appropriated in the FY 2018-19 Budget, Ord. No. 2018-00109, October 1, 2018.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	150,000	0	0	0	0	0	0	150,000
Total Project Appropriation	150,000	0	0	0	0	0	0	150,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2019 Water/Wastewater Cash	150,000	0	0	0	0	0	0	150,000
Total Funding Sources	150,000	0	0	0	0	0	0	150,000

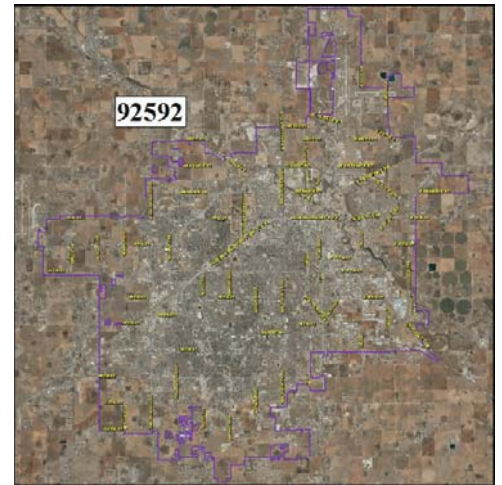
<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Pumping & Control**

Project Manager **Michael Lowe**

Project Classification **Upgrade/Major Maintenance**

Project Status **Approved**



Project Scope
 Replacing and updating aged infrastructure decreases emergency maintenance expenditures and reduces system failures.

Project Justification
 Purchase and install or repair large diameter valves within the water distribution system, treatment facilities, and water pumping stations.

Project History
 \$500,000 was appropriated in the FY 2018-19 Budget, Ord. No. 2018-00109, October 1, 2018.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	500,000	500,000	500,000	500,000	500,000	500,000	500,000	3,500,000
Total Project Appropriation	500,000	500,000	500,000	500,000	500,000	500,000	500,000	3,500,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2019 Water/Wastewater Cash	500,000	0	0	0	0	0	0	500,000
FY 2020 Water/Wastewater Cash	0	500,000	0	0	0	0	0	500,000
FY 2021 Water/Wastewater Cash	0	0	500,000	0	0	0	0	500,000
FY 2022 Water/Wastewater Cash	0	0	0	500,000	0	0	0	500,000
FY 2023 Water/Wastewater Cash	0	0	0	0	500,000	0	0	500,000
FY 2024 Water/Wastewater Cash	0	0	0	0	0	500,000	0	500,000
FY 2025 Water/Wastewater Cash	0	0	0	0	0	0	500,000	500,000
Total Funding Sources	500,000	500,000	500,000	500,000	500,000	500,000	500,000	3,500,000

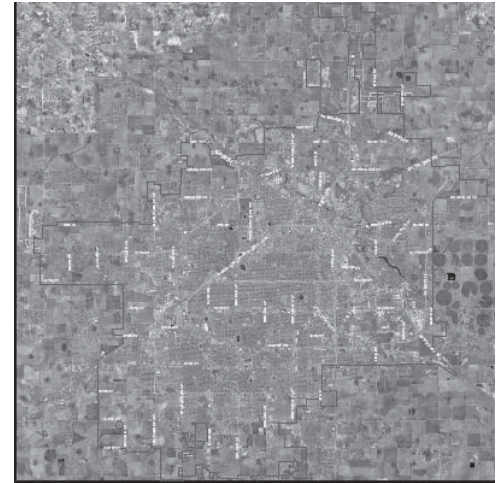
<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Maintenance Savings Estimated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Water Utility Admin**

Project Manager **Aubrey Spear**

Project Classification **Master Plans/Studies**

Project Status **Requested**



Project Scope

Secure the water rights and construction permits for proposed Lake 7. The project includes the permitting process required by the Texas Commission on Environmental Quality (TCEQ), the U.S. Corp of Engineers, and any other regulatory bodies that have jurisdiction over reservoirs and lakes. The permitting process includes wildlife mitigation planning and any required environmental assessment in the area of the proposed Lake 7.

Project Justification

One of the City's potential future water supplies is Jim Bertram Lake 7 located upstream of Buffalo Springs Lake. The viability of Lake 7 is derived from the City discharging treated wastewater into the Canyon Lake System and capturing it in the lake. Securing water rights and construction permits for such a lake can take more than 10 years. Required permits include wildlife mitigation plans and environmental assessments.

Project History

Appropriation Detail	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Other Activities	0	0	0	0	0	0	4,500,000	4,500,000
Total Project Appropriation	0	0	0	0	0	0	4,500,000	4,500,000

Funding Detail	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2025 Water/Wastewater Cash	0	0	0	0	0	0	4,500,000	4,500,000
Total Funding Sources	0	0	0	0	0	0	4,500,000	4,500,000

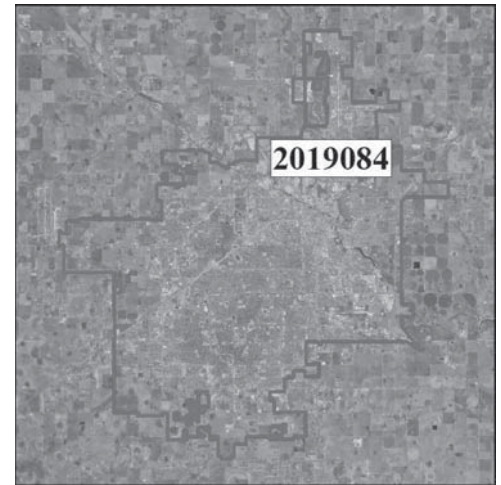
Operating Budget Impact	Unappropriated Planning Years							Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25		
No Impact Anticipated	0	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0	0

Managing Department **Water Production**

Project Manager **Michael Lowe**

Project Classification **Upgrade/Major Maintenance**

Project Status **Requested**



Project Scope

Replacement and repair of the major electrical trunk line in the Bailey County Well Field to increase the reliability of the electrical system and reduce fire risks.

Project Justification

The major electrical trunk line that provides electrical power to 175 groundwater wells in the Bailey County Well Field often requires significant emergency repairs after high wind and extreme weather events partially due to the age of the infrastructure. Staff de-energizes the line when high winds are forecasted to avoid such repairs resulting in the City having to draw more heavily on our other water sources to meet water demand.

Project History

The Bailey County Well Field was constructed in the 1950s. The City owns its own electrical power supply distribution system that provided power to all of the wells in the well field. The main electrical trunk line has deteriorated with age. It has become less reliable and a fire hazard during high wind events.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	0	2,500,000	2,500,000	2,500,000	0	0	0	7,500,000
Total Project Appropriation	0	2,500,000	2,500,000	2,500,000	0	0	0	7,500,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2020 Water/Wastewater Cash	0	2,500,000	0	0	0	0	0	2,500,000
FY 2021 Water/Wastewater Cash	0	0	2,500,000	0	0	0	0	2,500,000
FY 2022 Water/Wastewater Cash	0	0	0	2,500,000	0	0	0	2,500,000
Total Funding Sources	0	2,500,000	2,500,000	2,500,000	0	0	0	7,500,000

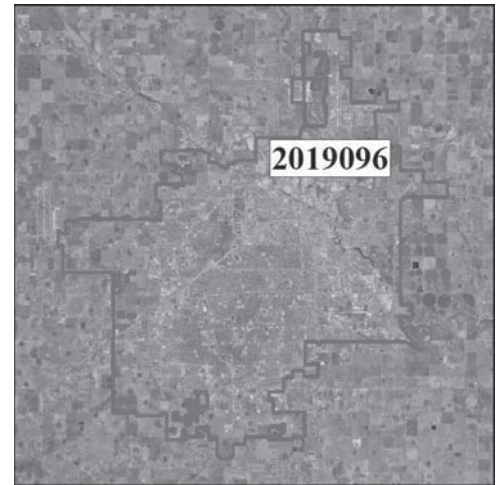
<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Maintenance Savings Estimated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Pipeline Maintenance**

Project Manager **Brian Bearden**

Project Classification **Upgrade/Major Maintenance**

Project Status **Requested**



Project Scope

To replace or repair fire hydrants that have been damaged, become inoperable, or that have reached their useful life.

Project Justification

This project is essential to ensure the continued operation of approximately 7,000 Fire Hydrants in the water distribution system by maintaining the operability of the fire hydrants. This project will be used to replace fire hydrants that have been damaged beyond repair or that have reached their useful life. In addition, to insert valves on hydrants that were installed without valves, in order to be able to turn hydrants off for maintenance purposes. This puts a hardship on repair crews and citizens and much more treated water is wasted.

Project History

The fire department performs operability tests on all fire hydrants in the city annually to make sure the hydrants are ready for use during emergencies. The fire department notifies the water department of hydrants that need to be repaired or replaced. In the past years, these activities have been funded out of the Water Fund Operational Budget. However, since fire hydrants are physical assets in the water distribution system, these repairs need to be funded out of a capital project.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	0	300,000	320,000	340,000	360,000	380,000	400,000	2,100,000
Total Project Appropriation	0	300,000	320,000	340,000	360,000	380,000	400,000	2,100,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2020 Water/Wastewater Cash	0	300,000	0	0	0	0	0	300,000
FY 2021 Water/Wastewater Cash	0	0	320,000	0	0	0	0	320,000
FY 2022 Water/Wastewater Cash	0	0	0	340,000	0	0	0	340,000
FY 2023 Water/Wastewater Cash	0	0	0	0	360,000	0	0	360,000
FY 2024 Water/Wastewater Cash	0	0	0	0	0	380,000	0	380,000
FY 2025 Water/Wastewater Cash	0	0	0	0	0	0	400,000	400,000
Total Funding Sources	0	300,000	320,000	340,000	360,000	380,000	400,000	2,100,000

Project Name **Fire Hydrant Repair & Replacement**

Project Number **2019096**

Unappropriated Planning Years

Operating Budget Impact

Total Impact

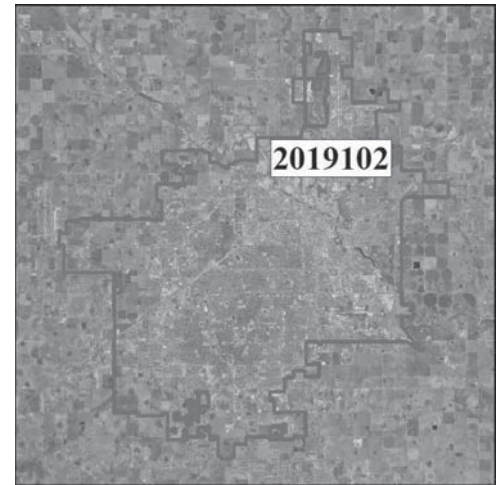
Total Operating Budget Impact

Managing Department **Water Production**

Project Manager **John Turpin**

Project Classification **Replacement Facility**

Project Status **Requested**



Project Scope

This project will demolish and build a new pump station to replace Pump Station 11.

Project Justification

Pump Station 11 serves as the primary pump station for the North Water Treatment Plant. This pump station was built with the North Water Treatment Plant and has surpassed its useful service life. This pump station is a direct supply to Pump Station 4, which is the largest pump station in east Lubbock. This pump station is also a direct supply to Pump Station 15 which supplies water to the LEDA Rail Port industrial area.

Project History

Appropriation Detail	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	0	0	0	0	15,750,000	0	0	15,750,000
Design and Engineering	0	0	0	1,250,000	0	0	0	1,250,000
Total Project Appropriation	0	0	0	1,250,000	15,750,000	0	0	17,000,000

Funding Detail	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2022 Water/Wastewater Revenue CO's	0	0	0	1,250,000	0	0	0	1,250,000
FY 2023 Water/Wastewater Revenue CO's	0	0	0	0	15,750,000	0	0	15,750,000
Total Funding Sources	0	0	0	1,250,000	15,750,000	0	0	17,000,000

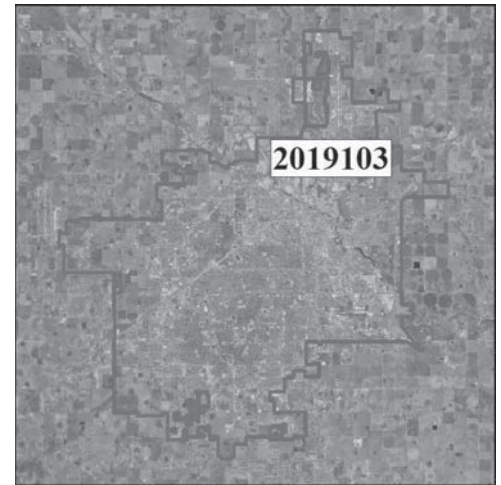
Operating Budget Impact	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Maintenance Savings Estimated	10,000	10,000	10,000	10,000	10,000	10,000	60,000
Total Operating Budget Impact	10,000	10,000	10,000	10,000	10,000	10,000	60,000

Managing Department **Public Works Engineering**

Project Manager **John Turpin**

Project Classification **Replacement Infrastructure**

Project Status **Requested**



Project Scope

This project will demolish the existing Ground Storage Tank and build two 4 Million Gallon Ground Storage tank for the North Water Treatment Plant.

Project Justification

The North Water Treatment Plant currently has a Ground Storage tank which supplies Pump Station 11 for Distribution water. This ground storage tank is pertinent to operations of the plant. During a freeze event in 2018, the air vent to the tank froze shut causing air to become entrapped within the tank while it was being filled with water. This caused the tank to over pressurize and separated beams from the roof structure as well as moved support columns within the tank by over two feet. The existing ground storage tank currently continues to be in operation, but has severe structural damage and must be replaced.

Project History

Appropriation Detail	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	0	7,450,000	0	0	0	0	0	7,450,000
Design and Engineering	0	1,000,000	0	0	0	0	0	1,000,000
Total Project Appropriation	0	8,450,000	0	0	0	0	0	8,450,000

Funding Detail	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2020 Water/Wastewater Revenue CO's	0	8,450,000	0	0	0	0	0	8,450,000
Total Funding Sources	0	8,450,000	0	0	0	0	0	8,450,000

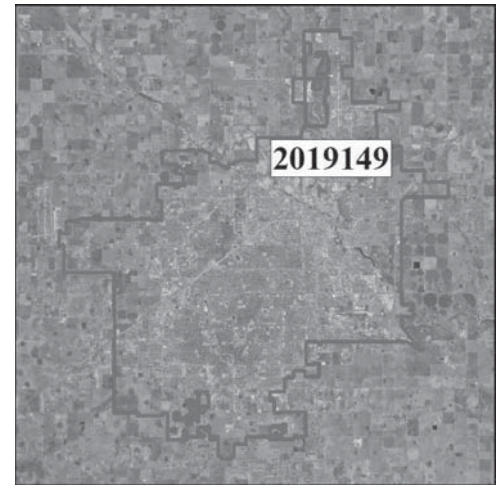
Operating Budget Impact	FY 2019-20	Unappropriated Planning Years					Total Impact
		FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Water Utility Administra**

Project Manager **John Turpin**

Project Classification **Replacement Infrastructure**

Project Status **Requested**



Project Scope

The scope of this project will be to rehabilitate the existing low pressure line. There is approximately 27,000 linear feet of pipe line. Current technology considerations will be to either slip line or Cast In Place Pipe.

Project Justification

There are two 24 inch water lines which directly gravity feed approximately 20 million gallons a day to Pump Station 16. One is a high pressure line and the other is a low pressure line with an approximate rating of 100 psi. The low pressure line accounts for around 12 million gallons of this flow. The low pressure line has recently begun to have reoccurring breaks. We have experienced an average about one break on this pipeline per year over the last three years. This low pressure line is pertinent to our system functioning properly during the summer months.

Project History

Appropriation Detail	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	0	0	6,500,000	0	0	0	0	6,500,000
Design and Engineering	0	500,000	0	0	0	0	0	500,000
Total Project Appropriation	0	500,000	6,500,000	0	0	0	0	7,000,000

Funding Detail	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2020 Water/Wastewater Cash	0	500,000	0	0	0	0	0	500,000
FY 2021 Water/Wastewater Revenue CO's	0	0	6,500,000	0	0	0	0	6,500,000
Total Funding Sources	0	500,000	6,500,000	0	0	0	0	7,000,000

Operating Budget Impact	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Water Utility Administra**

Project Manager **John Turpin**

Project Classification **Replacement Infrastructure**

Project Status **Requested**



Project Scope

This project will replace the existing dead end 3 inch line with approximately 1500 linear feet of 8 inch water line looped to the north across the railroad to provide for fire hydrant coverage, a fire line and for consumption within the facility. This water line must be looped by the fire code in order to meet standards.

Project Justification

The Crime Lab and Warehouse for the Police Department is being built near Municipal Hill. This facility will need proper fire hydrant coverage as well as a fire line for the facility. The existing water line that serves this area is a 1960's 3 inch cast iron pipe. This water line cannot properly serve the needs of our new facility.

Project History

Appropriation Detail	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	0	450,000	0	0	0	0	0	450,000
Design and Engineering	0	50,000	0	0	0	0	0	50,000
Total Project Appropriation	0	500,000	0	0	0	0	0	500,000

Funding Detail	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2020 Water/Wastewater Cash	0	500,000	0	0	0	0	0	500,000
Total Funding Sources	0	500,000	0	0	0	0	0	500,000

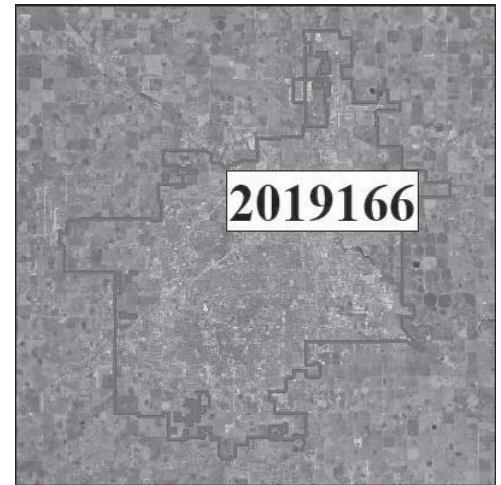
Operating Budget Impact	FY 2019-20	Unappropriated Planning Years					Total Impact
		FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Water Production**

Project Manager **Aubrey Spear**

Project Classification **Infrastructure Improvements**

Project Status **Requested**



Project Scope

This major water supply project will be constructed, operated, and maintained by the Canadian River Municipal Water Authority (CRMWA). However, the eleven member cities will pay prorated portions of capital and operation costs of a new transmission line from the Roberts County Well Field (RCWF) to the CRMWA aqueduct. The City of Lubbock’s obligation will be 37.058% of the total project cost.

The major design features of this water supply project include:

- An initial 19 new Ogallala Aquifer wells constructed to a depth of approximately 950 feet and operating at 1,750 gpm per well;
- Collector pipelines from the new wells to the beginning of the new transmission pipeline;
- Approximately 67 miles of 54-inch diameter transmission pipeline; and
- A ground storage tank and pump station at the well field and one booster pump station sized at 65 MGD.

Project Justification

The 2018 Strategic Water Supply Plan estimates that the City of Lubbock will need a major new water supply between 2027 and 2032. The preferred next water supply to implement is the Roberts County Well Field New Transmission Line to Aqueduct. This project will supply Lubbock with an additional 21,583 acre-feet per year of water once completed. The project will produce more water than any other water supply strategy and has a cost effective unit price of water estimated at \$2.33 per thousand gallons.

Project History

The Roberts County Well Field and Lake Meredith are owned and operated by CRMWA. CRMWA blends these two water supplies in the main aqueduct that supplies water to the eleven member cities including Lubbock. Once a unified decision is made by the member cities, CRMWA will expand its groundwater supplies in the RCWF and well field transmission pipeline capacity to double the supply of water to their aqueduct by constructing a second transmission pipeline.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Other Activites	0	500,000	500,000	500,000	4,500,000	4,500,000	4,500,000	15,000,000
Total Project Appropriation	0	500,000	500,000	500,000	4,500,000	4,500,000	4,500,000	15,000,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2020 Water/Wastewater Cash	0	500,000	0	0	0	0	0	500,000
FY 2021 Water/Wastewater Cash	0	0	500,000	0	0	0	0	500,000
FY 2022 Water/Wastewater Cash	0	0	0	500,000	0	0	0	500,000
FY 2023 Water/Wastewater Cash	0	0	0	0	4,500,000	0	0	4,500,000
FY 2024 Water/Wastewater Cash	0	0	0	0	0	4,500,000	0	4,500,000
FY 2025 Water/Wastewater Cash	0	0	0	0	0	0	4,500,000	4,500,000
Total Funding Sources	0	500,000	500,000	500,000	4,500,000	4,500,000	4,500,000	15,000,000

<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Wastewater Utility

Appropriation Summary

Project Name	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
8555 Sanitary Sewer Manhole Adjustments	500,000	50,000	75,000	75,000	75,000	75,000	75,000	925,000
8641 Jones Power Plant Effluent Reuse Line Evaluation	250,000	0	0	0	0	0	0	250,000
92221 Northwest Water Reclamation Plant	94,300,000	0	0	0	0	0	0	94,300,000
92318 Major Sanitary Sewer Mains Rehabilitation	16,500,000	0	0	0	0	0	0	16,500,000
92444 SEWRP Improvements Plant 3	2,500,000	4,800,000	0	0	0	0	0	7,300,000
92445 SEWRP Transformer Rehabilitation	500,000	3,000,000	0	0	0	0	0	3,500,000
92446 Sewer Line Replacement	1,421,069	100,000	315,000	315,000	315,000	315,000	315,000	3,096,069
92447 Sewer Tap Replacements	1,650,000	800,000	800,000	800,000	800,000	800,000	800,000	6,450,000
92448 Water Reclamation Plant Replacements	1,500,000	0	300,000	300,000	300,000	300,000	300,000	3,000,000
92514 Sewer Lines Ahead of Street Paving	500,000	0	250,000	250,000	250,000	250,000	250,000	1,750,000
92541 South Lubbock Sanitary Sewer Expansion Phase III	5,674,649	0	0	0	0	0	0	5,674,649
92587 Loop 88 Sewer Line Relocation	750,000	0	0	0	0	0	0	750,000
92590 Sewer Line Upsizing for Development	200,000	0	0	0	0	0	0	200,000
92591 Lift Station Rehabilitation	1,040,000	300,000	300,000	300,000	300,000	300,000	300,000	2,840,000
2012029 Land Application Closure Evaluation	0	0	250,000	0	0	0	0	250,000
2018063 SEWRP Effluent Pump Station #2 Improvements	0	250,000	1,350,000	0	0	0	0	1,600,000
2018065 SEWRP Improvements Plant 3 Nutrient Removal	0	0	2,200,000	10,000,000	10,000,000	0	0	22,200,000
2019104 Northwest Loop 289 Interceptor Project Phase I	0	0	550,000	6,000,000	350,000	3,500,000	0	10,400,000
2019105 Downtown Sewer Line Replacement	0	150,000	1,450,000	450,000	4,250,000	0	0	6,300,000
Total Wastewater Utility	127,285,718	9,450,000	7,840,000	18,490,000	16,640,000	5,540,000	2,040,000	187,285,718

Wastewater Utility

Funding Summary

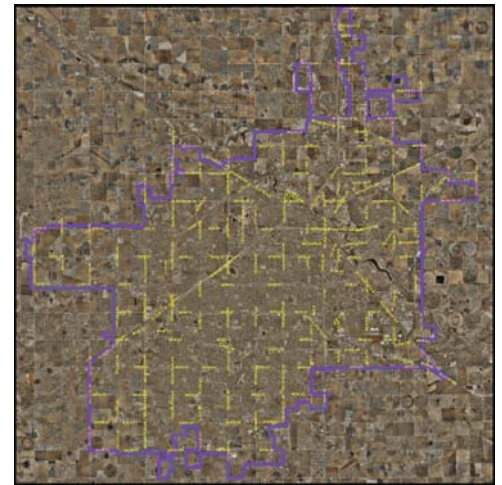
Funding Source	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
2005 Wastewater Revenue CO's	139,641	0	0	0	0	0	0	139,641
FY 2008 Wastewater Revenue CO's	2,257,726	0	0	0	0	0	0	2,257,726
FY 2010 Wastewater Cash	250,000	0	0	0	0	0	0	250,000
FY 2010 Wastewater Revenue CO's	1,860,359	0	0	0	0	0	0	1,860,359
FY 2011 Tax and Waterworks CO's	307,251	0	0	0	0	0	0	307,251
FY 2011 Wastewater Revenue CO's	5,089,098	0	0	0	0	0	0	5,089,098
FY 2013 Wastewater Revenue CO's	22,210,103	0	0	0	0	0	0	22,210,103
FY 2014 Wastewater Revenue CO's	1,500,652	1,520,456	0	0	0	0	0	3,021,108
FY 2015 Wastewater Revenue CO's	58,877,722	402,599	0	0	0	0	0	59,280,321
FY 2016 Wastewater Revenue CO's	19,429,194	31,776	0	0	0	0	0	19,460,970
FY 2017 Wastewater Cash	1,865,708	0	0	0	0	0	0	1,865,708
FY 2017 Wastewater Revenue CO's	2,692,749	0	0	0	0	0	0	2,692,749
FY 2018 Water/Wastewater Cash	5,813,584	0	0	0	0	0	0	5,813,584
FY 2019 Water/Wastewater Cash	3,917,401	0	0	0	0	0	0	3,917,401
FY 2020 Water/Wastewater Cash	0	7,495,169	0	0	0	0	0	7,495,169
FY 2021 Water/Wastewater Cash	0	0	5,640,000	0	0	0	0	5,640,000
FY 2021 Water/Wastewater Revenue CO's	0	0	2,200,000	0	0	0	0	2,200,000
FY 2022 Water/Wastewater Cash	0	0	0	2,490,000	0	0	0	2,490,000
FY 2022 Water/Wastewater Revenue CO's	0	0	0	16,000,000	0	0	0	16,000,000
FY 2023 Water/Wastewater Cash	0	0	0	0	2,390,000	0	0	2,390,000
FY 2023 Water/Wastewater Revenue CO's	0	0	0	0	14,250,000	0	0	14,250,000
FY 2024 Water/Wastewater Cash	0	0	0	0	0	2,040,000	0	2,040,000
FY 2024 Water/Wastewater Revenue CO's	0	0	0	0	0	3,500,000	0	3,500,000
FY 2025 Water/Wastewater Cash	0	0	0	0	0	0	2,040,000	2,040,000
Wastewater Capital Project Fund	250,000	0	0	0	0	0	0	250,000
Wastewater Cash	320,082	0	0	0	0	0	0	320,082
Water/Wastewater Capital Project Fund	504,448	0	0	0	0	0	0	504,448
Wastewater Utility Total	127,285,718	9,450,000	7,840,000	18,490,000	16,640,000	5,540,000	2,040,000	187,285,718

Managing Department **Wastewater Collection**

Project Manager **Mary Gonzales**

Project Classification **Upgrade/Major Maintenance**

Project Status **Approved**



Project Scope

Replace or adjust the elevation of existing manholes in right-of-ways to conform to the roadway and alley surface, which has been affected by paving improvements.

Project Justification

Replacement and adjustment of manholes located in existing streets and alleys.

Project History

As the City recoats and seal coats streets and maintains alleys, the results to existing manholes are that the manholes are no longer level with the roadway or alley surface. This capital project is for the routine maintenance.

\$250,000 was appropriated in the FY 2009-10 Budget, Ord. No. 2009-00073, October 1, 2009.

\$250,000 was appropriated in the FY 2013-14 Budget, Ord. No. 2013-00087, October 1, 2013.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	500,000	50,000	75,000	75,000	75,000	75,000	75,000	925,000
Total Project Appropriation	500,000	50,000	75,000	75,000	75,000	75,000	75,000	925,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2010 Wastewater Cash	250,000	0	0	0	0	0	0	250,000
FY 2020 Water/Wastewater Cash	0	50,000	0	0	0	0	0	50,000
FY 2021 Water/Wastewater Cash	0	0	75,000	0	0	0	0	75,000
FY 2022 Water/Wastewater Cash	0	0	0	75,000	0	0	0	75,000
FY 2023 Water/Wastewater Cash	0	0	0	0	75,000	0	0	75,000
FY 2024 Water/Wastewater Cash	0	0	0	0	0	75,000	0	75,000
FY 2025 Water/Wastewater Cash	0	0	0	0	0	0	75,000	75,000
Wastewater Capital Project Fund	250,000	0	0	0	0	0	0	250,000
Total Funding Sources	500,000	50,000	75,000	75,000	75,000	75,000	75,000	925,000

<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Personnel Cost	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Wastewater Treatment**

Project Manager **Mary Gonzales**

Project Classification **Infrastructure Improvements**

Project Status **Approved**



Project Scope
 Evaluation of the Jones Power Plant reuse effluent line to determine which parts of the line have become deteriorated or damaged.

Project Justification
 Evaluating the aging effluent reuse line will reduce emergency repairs and keep the effluent reuse water flowing to the Jones Power Plant.

Project History
 \$250,000 was appropriated in the FY 2018-19 Budget, Ord. No. 2018-00109, October 1, 2018.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Design and Engineering	250,000	0	0	0	0	0	0	250,000
Total Project Appropriation	250,000	0	0	0	0	0	0	250,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2019 Water/Wastewater Cash	250,000	0	0	0	0	0	0	250,000
Total Funding Sources	250,000	0	0	0	0	0	0	250,000

<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Public Works Engineering**

Project Manager **John Turpin**

Project Classification **New Facility**

Project Status **Approved**



Project Scope

Design and construction of a new Northwest Water Reclamation Plant. The reclamation plant will handle wastewater flow from Northwest Lubbock. The new plant will handle 5 million gallons of wastewater a day with the ability to expand to 15 million gallons. The new plant will produce stream quality effluent that may be discharged into the North Fork of the Double Mountain Fork of the Brazos River for potential reuse.

Project Justification

The project includes the preliminary engineering, design, and construction of a proposed northwest water reclamation plant as recommended by the Sewer Collection System Master Plan.

Project History

\$2.0 million was appropriated in FY 2009-10 Budget Amendment No. 6, Ord. No. 2009-O0108, December 2, 2009.

\$3.0 million was appropriated in the FY 2010-11 Budget, Ord. No. 2010-O0070, October 1, 2010.

\$18.5 million was appropriated in the FY 2012-13 Budget, Ord. No. 2012-O0100, October 1, 2012.

Reduced by \$700,000 in FY 2012-13 Budget Amendment No. 14, Ord. No. 2013-O0009, February 14, 2013.

\$53.0 million was appropriated in the FY 2014-15 Budget, Ord. No. 2014-O0122, October 1, 2014.

\$18.5 million was appropriated in the FY 2015-16 Budget, Ord. No. 2015-O0094, October 1, 2015.

Appropriation Detail	Appropriation to Date	Unappropriated Planning Years							Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25		
Construction	89,300,000	0	0	0	0	0	0	89,300,000	
Design and Engineering	5,000,000	0	0	0	0	0	0	5,000,000	
Total Project Appropriation	94,300,000	0	0	0	0	0	0	94,300,000	

Funding Detail	Funding to Date	Unappropriated Planning Years							Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25		
2005 Wastewater Revenue CO's	139,641	0	0	0	0	0	0	139,641	
FY 2008 Wastewater Revenue CO's	2,257,726	0	0	0	0	0	0	2,257,726	
FY 2010 Wastewater Revenue CO's	1,860,359	0	0	0	0	0	0	1,860,359	
FY 2011 Wastewater Revenue CO's	5,089,098	0	0	0	0	0	0	5,089,098	
FY 2013 Wastewater Revenue CO's	18,500,000	0	0	0	0	0	0	18,500,000	
FY 2015 Wastewater Revenue CO's	47,953,176	0	0	0	0	0	0	47,953,176	
FY 2016 Wastewater Revenue CO's	18,500,000	0	0	0	0	0	0	18,500,000	
Total Funding Sources	94,300,000	0	0	0	0	0	0	94,300,000	

<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Consumable Supplies	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
Facilities Maintenance and Custodial	450,000	450,000	450,000	450,000	450,000	450,000	2,700,000
Personnel Cost	306,500	306,500	306,500	306,500	306,500	306,500	1,839,000
Total Operating Budget Impact	1,006,500	1,006,500	1,006,500	1,006,500	1,006,500	1,006,500	6,039,000

Managing Department **Public Works Engineering**

Project Manager **John Turpin**

Project Classification **Replacement Infrastructure**

Project Status **Approved**



Project Scope

Replacement of large diameter sanitary sewer mains located within the City of Lubbock that has reached their useful life as determined by the 2009 Sewer Collection System Master Plan.

Remaining funds will be used to complete phase III which will rehabilitate the crossing under I-27 and begin rehabilitating all manholes along the Canyon Lakes Line.

Project Justification

The City of Lubbock’s Sanitary Sewer System has large mains that have surpassed their useful design life and need to be rehabilitated or replaced. Some of these lines currently have issues with inflows and infiltration which are both regulated by the TCEQ. The rehabilitation or replacement will greatly reduce the risk of having infiltration and inflow and structural issues within these areas.

FY 17-18 Construction of Phase II Downtown Sewer Lines along Canyon Lakes

Project History

The 2009 Sewer Collection System Master Plan identified large diameter sanitary sewer mains within the City of Lubbock that need rehabilitation due to age and capacity. The Canyon Lakes Sanitary Sewer Main was identified as one of the Mains that had outlived its design life. The first phase of this project has been completed replacing all the major roadway crossings and portions of the pipeline.

FY 18-19 Budget will perform the second phase of this project which will rehabilitate a majority of the rest of the Canyon Lakes Collection system to alleviate possible Sanitary Sewer Overflows in this system.

\$1.5 million was appropriated in the FY 2012-13 Budget, Ord. No. 2012-O0100, October 1, 2012.

\$6.0 million was appropriated in the FY 2014-15 Budget, Ord. No. 2014-O0122, October 1, 2014.

\$2.0 million was appropriated in the FY 2016-17 Budget, Ord. No. 2016-O0135, October 1, 2016.

\$3.0 million was appropriated in the FY 2017-18 Budget, Ord. No. 2017-O0111, October 1, 2017.

\$4.0 million was appropriated in the FY 2018-19 Budget, Ord. No. 2018-O0109, October 1, 2018.

Appropriation Detail	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	15,000,000	0	0	0	0	0	0	15,000,000
Design and Engineering	1,500,000	0	0	0	0	0	0	1,500,000
Total Project Appropriation	16,500,000	0	0	0	0	0	0	16,500,000

Funding Detail	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2013 Wastewater Revenue CO's	1,500,000	0	0	0	0	0	0	1,500,000
FY 2014 Wastewater Revenue CO's	1,313,974	0	0	0	0	0	0	1,313,974
FY 2015 Wastewater Revenue CO's	7,460,000	0	0	0	0	0	0	7,460,000
FY 2016 Wastewater Revenue CO's	653,543	0	0	0	0	0	0	653,543
FY 2017 Wastewater Revenue CO's	2,000,000	0	0	0	0	0	0	2,000,000
FY 2018 Water/Wastewater Cash	3,000,000	0	0	0	0	0	0	3,000,000
FY 2019 Water/Wastewater Cash	252,401	0	0	0	0	0	0	252,401
Wastewater Cash	320,082	0	0	0	0	0	0	320,082
Total Funding Sources	16,500,000	0	0	0	0	0	0	16,500,000

Operating Budget Impact	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Public Works Engineering**

Project Manager **John Turpin**

Project Classification **Infrastructure Improvements**

Project Status **Approved**



Project Scope

Design and construction of Southeast Water Reclamation Plant (SEWRP) Plant 3 improvements to the secondary clarifier system, sludge pumping system, and air handling system.

FY 19-20 - The current budget and 19-20 budget will upgrade the plant to stop short circuiting of the clarifier mechanisms which have caused a Notice of Violation with the TCEQ. The plant will have repair and replacement of the Air header and associate piping and pumps to prepare for the future Phase IV project of Biological Nutrient Removal.

Project Justification

Replacing and updating aging infrastructure on Plant 3 improves the wastewater treatment plant performance and will reduce emergency maintenance expenditures and system failures.

Project History

\$1.0 million was appropriated in the FY 2016-17 Budget, Ord. No. 2016-O0135, October 1, 2016.

\$1.5 million was appropriated in the FY 2017-18 Budget, Ord. No. 2017-O0111, October 1, 2017.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years							Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25		
Construction	1,500,000	4,800,000	0	0	0	0	0	0	6,300,000
Design and Engineering	1,000,000	0	0	0	0	0	0	0	1,000,000
Total Project Appropriation	2,500,000	4,800,000	0	0	0	0	0	0	7,300,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years							Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25		
FY 2011 Tax and Waterworks CO's	307,251	0	0	0	0	0	0	0	307,251
FY 2014 Wastewater Revenue CO's	0	1,520,456	0	0	0	0	0	0	1,520,456
FY 2015 Wastewater Revenue CO's	0	402,599	0	0	0	0	0	0	402,599
FY 2016 Wastewater Revenue CO's	0	31,776	0	0	0	0	0	0	31,776
FY 2017 Wastewater Revenue CO's	692,749	0	0	0	0	0	0	0	692,749
FY 2018 Water/Wastewater Cash	1,500,000	0	0	0	0	0	0	0	1,500,000
FY 2020 Water/Wastewater Cash	0	2,845,169	0	0	0	0	0	0	2,845,169
Total Funding Sources	2,500,000	4,800,000	0	0	0	0	0	0	7,300,000

<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Wastewater Treatment**

Project Manager **Mary Gonzales**

Project Classification **Upgrade/Major Maintenance**

Project Status **Approved**



Project Scope

Evaluate, design, purchase, install, modify and/or rehabilitate existing SEWRP electrical transformers, switch gears, and ancillary facilities.

Project Justification

The current electrical equipment, transformers, switchgear at the Southeast Water Reclamation Plant (SEWRP) are over 25 years old. The equipment operates in a corrosive environment. The resilience of the electrical systems is vital to ensure that the SEWRP treats wastewater effectively and efficiently. This project is necessary in order to keep the SEWERP in compliance with current electrical codes and meeting the Texas Commission on Environmental Quality (TCEQ) wastewater permit requirements.

Project History

FY 16-17 Begin design of upgrading and replacing aged transformers.
 FY 17-18 Design of upgrading transformers.
 FY 18-19 - Design for the transformer project will be complete.

\$500,000 was appropriated in the FY 2016-17 Budget, Ord. No. 2016-00135, October 1, 2016.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	0	3,000,000	0	0	0	0	0	3,000,000
Design and Engineering	500,000	0	0	0	0	0	0	500,000
Total Project Appropriation	500,000	3,000,000	0	0	0	0	0	3,500,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2017 Wastewater Cash	500,000	0	0	0	0	0	0	500,000
FY 2020 Water/Wastewater Cash	0	3,000,000	0	0	0	0	0	3,000,000
Total Funding Sources	500,000	3,000,000	0	0	0	0	0	3,500,000

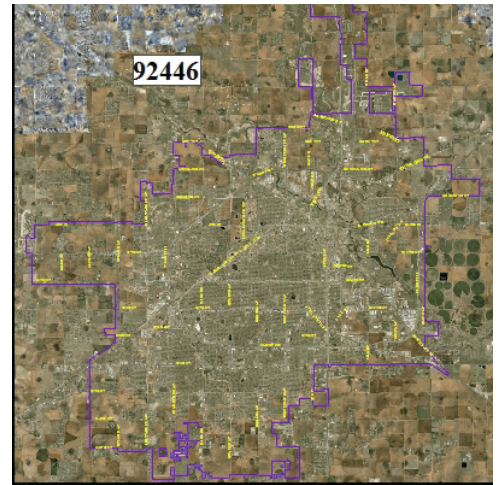
<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Waste Water Collection**

Project Manager **John Turpin**

Project Classification **Upgrade/Major Maintenance**

Project Status **Approved**



Project Scope
Replacement of deteriorated or damaged sanitary sewer lines and manholes.

FY 19-20 Quaker Avenue Force Main Replacement.

Project Justification
Replacing aging infrastructure reduces emergency maintenance expenditures, system failures, and customer complaints.

Project History
FY 16-17 Begin manhole replacement Phase 3.
FY 17-18 Continue manhole replacement Phase 3, and Amigos line replacement.
FY 18-19 Upgrade capacity of the Ave S line to University for commercial growth.

\$400,000 was appropriated in the FY 2016-17 Budget, Ord. No. 2016-00135, October 1, 2016.
\$391,069 was appropriated in FY 2016-17 Budget Amendment No. 36, Ord. No. 2017-00103, September 14, 2017.
\$315,000 was appropriated in the FY 2017-18 Budget, Ord. No. 2017-00111, October 1, 2017.
\$315,000 was appropriated in the FY 2018-19 Budget, Ord. No. 2018-00109, October 1, 2018.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	1,421,069	100,000	315,000	315,000	315,000	315,000	315,000	3,096,069
Total Project Appropriation	1,421,069	100,000	315,000	315,000	315,000	315,000	315,000	3,096,069

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2014 Wastewater Revenue CO's	186,678	0	0	0	0	0	0	186,678
FY 2016 Wastewater Revenue CO's	204,391	0	0	0	0	0	0	204,391
FY 2017 Wastewater Cash	400,000	0	0	0	0	0	0	400,000
FY 2018 Water/Wastewater Cash	315,000	0	0	0	0	0	0	315,000
FY 2019 Water/Wastewater Cash	315,000	0	0	0	0	0	0	315,000
FY 2020 Water/Wastewater Cash	0	100,000	0	0	0	0	0	100,000
FY 2021 Water/Wastewater Cash	0	0	315,000	0	0	0	0	315,000
FY 2022 Water/Wastewater Cash	0	0	0	315,000	0	0	0	315,000
FY 2023 Water/Wastewater Cash	0	0	0	0	315,000	0	0	315,000
FY 2024 Water/Wastewater Cash	0	0	0	0	0	315,000	0	315,000
FY 2025 Water/Wastewater Cash	0	0	0	0	0	0	315,000	315,000
Total Funding Sources	1,421,069	100,000	315,000	315,000	315,000	315,000	315,000	3,096,069

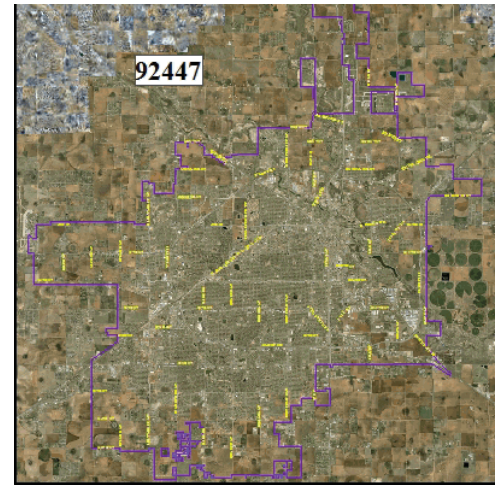
<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Wastewater Collection**

Project Manager **Brian Bearden**

Project Classification **Upgrade/Major Maintenance**

Project Status **Approved**



Project Scope
Replace failed sewer taps.

Project Justification

Replacing broken and aging infrastructure reduces maintenance expenditures, system failures, and customer inconvenience. Damaged taps cause odors, sewer backups, and spills that are potential for citizen complaints, threaten human safety, and may result in regulatory fines.

Project History

\$300,000 was appropriated in the FY 2016-17 Budget, Ord. No. 2016-00135, October 1, 2016.
 \$400,000 was appropriated in the FY 2017-18 Budget, Ord. No. 2017-00111, October 1, 2017.
 August 14, 2018 BCR 1718-07 added FY 2017 Wastewater cash by \$250,000 moved from CIP 90346 Lift Station Rehab.
 \$700,000 was appropriated in the FY 2018-19 Budget, Ord. No. 2018-00109, October 1, 2018.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	1,650,000	800,000	800,000	800,000	800,000	800,000	800,000	6,450,000
Total Project Appropriation	1,650,000	800,000	800,000	800,000	800,000	800,000	800,000	6,450,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2017 Wastewater Cash	375,708	0	0	0	0	0	0	375,708
FY 2018 Water/Wastewater Cash	574,292	0	0	0	0	0	0	574,292
FY 2019 Water/Wastewater Cash	700,000	0	0	0	0	0	0	700,000
FY 2020 Water/Wastewater Cash	0	800,000	0	0	0	0	0	800,000
FY 2021 Water/Wastewater Cash	0	0	800,000	0	0	0	0	800,000
FY 2022 Water/Wastewater Cash	0	0	0	800,000	0	0	0	800,000
FY 2023 Water/Wastewater Cash	0	0	0	0	800,000	0	0	800,000
FY 2024 Water/Wastewater Cash	0	0	0	0	0	800,000	0	800,000
FY 2025 Water/Wastewater Cash	0	0	0	0	0	0	800,000	800,000
Total Funding Sources	1,650,000	800,000	800,000	800,000	800,000	800,000	800,000	6,450,000

<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Wastewater Treatment**

Project Manager **Mary Gonzales**

Project Classification **Upgrade/Major Maintenance**

Project Status **Approved**



Project Scope

Purchase and install new equipment; modify and/or rehabilitate existing equipment, facility, and piping system; and other major maintenance activities.

FY 2019-20 Place new Multi-stage blower to have redundancy for IFAS media process. Place overhead doors at UV buildings to allow airflow. Replace aged SCADA computers.

Project Justification

Replacing aging infrastructure reduces emergency maintenance expenditures and system failures.

Project History

FY 2015-16 Replacement of Headworks Building Roof and began the Plant 2 Closure Study.

FY 2017-18 Continue Plant 2 Closure Study.

\$450,000 was appropriated in the FY 2016-17 Budget, Ord. No. 2016-00135, October 1, 2016.

\$750,000 was appropriated in the FY 2017-18 Budget, Ord. No. 2017-00111, October 1, 2017.

\$300,000 was appropriated in the FY 2018-19 Budget, Ord. No. 2018-00109, October 1, 2018.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	1,500,000	0	300,000	300,000	300,000	300,000	300,000	3,000,000
Total Project Appropriation	1,500,000	0	300,000	300,000	300,000	300,000	300,000	3,000,000

Funding Detail	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2016 Wastewater Revenue CO's	71,260	0	0	0	0	0	0	71,260
FY 2017 Wastewater Cash	450,000	0	0	0	0	0	0	450,000
FY 2018 Water/Wastewater Cash	174,292	0	0	0	0	0	0	174,292
FY 2019 Water/Wastewater Cash	300,000	0	0	0	0	0	0	300,000
FY 2021 Water/Wastewater Cash	0	0	300,000	0	0	0	0	300,000
FY 2022 Water/Wastewater Cash	0	0	0	300,000	0	0	0	300,000
FY 2023 Water/Wastewater Cash	0	0	0	0	300,000	0	0	300,000
FY 2024 Water/Wastewater Cash	0	0	0	0	0	300,000	0	300,000
FY 2025 Water/Wastewater Cash	0	0	0	0	0	0	300,000	300,000
Water/Wastewater Capital Project Fund	504,448	0	0	0	0	0	0	504,448
Total Funding Sources	1,500,000	0	300,000	300,000	300,000	300,000	300,000	3,000,000

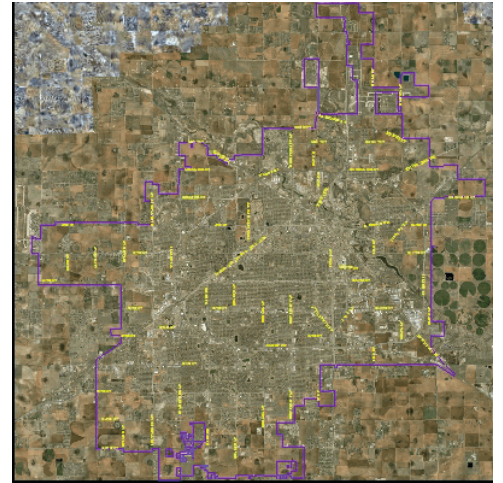
Operating Budget Impact	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Public Works Engineering**

Project Manager **John Turpin**

Project Classification **Upgrade/Major Maintenance**

Project Status **Approved**



Project Scope
 Installation of sewer lines ahead of municipal, county, and state paving projects including but not limited to Gateway Paving Projects.

Project Justification
 Coordinating line change-outs with street paving projects reduces paving costs associated with line change-outs and minimizes customer inconvenience.

Project History
 \$250,000 was appropriated in the FY 2017-18 Budget, Ord. No. 2017-00111, October 1, 2017.
 \$250,000 was appropriated in the FY 2018-19 Budget, Ord. No. 2018-00109, October 1, 2018.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	500,000	0	250,000	250,000	250,000	250,000	250,000	1,750,000
Total Project Appropriation	500,000	0	250,000	250,000	250,000	250,000	250,000	1,750,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2018 Water/Wastewater Cash	250,000	0	0	0	0	0	0	250,000
FY 2019 Water/Wastewater Cash	250,000	0	0	0	0	0	0	250,000
FY 2021 Water/Wastewater Cash	0	0	250,000	0	0	0	0	250,000
FY 2022 Water/Wastewater Cash	0	0	0	250,000	0	0	0	250,000
FY 2023 Water/Wastewater Cash	0	0	0	0	250,000	0	0	250,000
FY 2024 Water/Wastewater Cash	0	0	0	0	0	250,000	0	250,000
FY 2025 Water/Wastewater Cash	0	0	0	0	0	0	250,000	250,000
Total Funding Sources	500,000	0	250,000	250,000	250,000	250,000	250,000	1,750,000

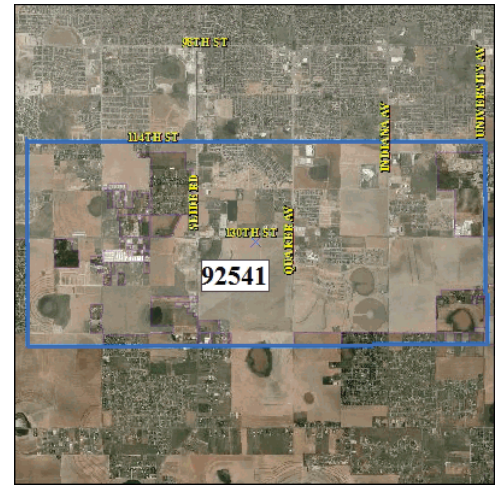
<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Public Works Engineering**

Project Manager **John Turpin**

Project Classification **Infrastructure Improvements**

Project Status **Approved**



Project Scope

Engineering and construction of large diameter sanitary sewer mains in South and Southwest Lubbock, as recommended by the Sewer Collection System Master Plan. The areas included are south of 114th Street and west of University Avenue.

Project Justification

The project provides sanitary sewer service to newly annexed areas in South and Southwest Lubbock. With recent annexations in South and Southwest Lubbock, the sanitary sewer collection system needs to be extended to provide service.

Project History

\$5,674,649 was appropriated in the FY 2017-18 Budget, Ord. No. 2017-00111, October 1, 2017.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	5,674,649	0	0	0	0	0	0	5,674,649
Total Project Appropriation	5,674,649	0	0	0	0	0	0	5,674,649

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2013 Wastewater Revenue CO's	2,210,103	0	0	0	0	0	0	2,210,103
FY 2015 Wastewater Revenue CO's	3,464,546	0	0	0	0	0	0	3,464,546
Total Funding Sources	5,674,649	0	0	0	0	0	0	5,674,649

<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Waste Water Collection**

Project Manager **John Turpin**

Project Classification **Replacement Infrastructure**

Project Status **Approved**



Project Scope

Major wastewater collection lines will need to be relocated ahead of the Loop 88 identified corridor.

Project Justification

The Loop 88 corridor for the Texas Department of Transportation has identified a corridor route for the project. The route will have a substantial impact to the Cities Wastewater Collection infrastructure. Portions of this infrastructure will be eligible for reimbursement.

Project History

\$750,000 was appropriated in the FY 2018-19 Budget, Ord. No. 2018-00109, October 1, 2018.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	0	0	0	0	0	0	0	0
Design and Engineering	750,000	0	0	0	0	0	0	750,000
Total Project Appropriation	750,000	0	0	0	0	0	0	750,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2019 Water/Wastewater Cash	750,000	0	0	0	0	0	0	750,000
Total Funding Sources	750,000	0	0	0	0	0	0	750,000

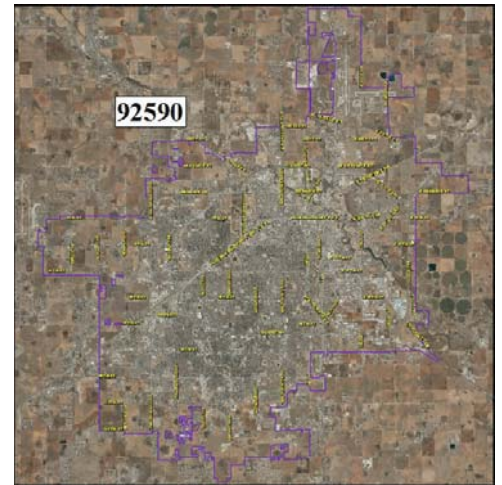
<i>Operating Budget Impact</i>	FY 2019-20	Unappropriated Planning Years					Total Impact
		FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Public Works Engineering**

Project Manager **John Turpin**

Project Classification **Infrastructure Improvements**

Project Status **Approved**



Project Scope

This project covers only the upsizing of the line materials and additional depth beyond what was required for the development.

Project Justification

Changes in Texas law requires proportionality for infrastructure in Texas according to what the development requires. As the City of Lubbock has been working through the Comp Plan this has been identified as a need for future development within the City

Project History

\$200,000 was appropriated in the FY 2018-19 Budget, Ord. No. 2018-00109, October 1, 2018.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	200,000	0	0	0	0	0	0	200,000
Total Project Appropriation	200,000	0	0	0	0	0	0	200,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2019 Water/Wastewater Cash	200,000	0	0	0	0	0	0	200,000
Total Funding Sources	200,000	0	0	0	0	0	0	200,000

<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Waste Water Collection**

Project Manager **Mary Gonzales**

Project Classification **Replacement Facility**

Project Status **Approved**



Project Scope

Purchase and install new equipment and/or rehabilitate existing equipment, facility and piping system; and other major maintenance activities.

FY 2019-20 funding is for the rehabilitation of Lift Station #34 – North Detroit and Lift Station #45 Carlisle.

Project Justification

Over time, gases and other materials commonly found in lift and pump stations cause a breakdown in building materials causing odors, sewer backups, and spills. Replacing aging infrastructure reduces emergency maintenance and system failures.

Project History

\$1,040,000 was appropriated in the FY 2018-19 Budget, Ord. No. 2018-00109, October 1, 2018.

Appropriation Detail	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	900,000	250,000	250,000	250,000	250,000	250,000	250,000	2,400,000
Design and Engineering	140,000	50,000	50,000	50,000	50,000	50,000	50,000	440,000
Total Project Appropriation	1,040,000	300,000	300,000	300,000	300,000	300,000	300,000	2,840,000

Funding Detail	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2017 Wastewater Cash	140,000	0	0	0	0	0	0	140,000
FY 2019 Water/Wastewater Cash	900,000	0	0	0	0	0	0	900,000
FY 2020 Water/Wastewater Cash	0	300,000	0	0	0	0	0	300,000
FY 2021 Water/Wastewater Cash	0	0	300,000	0	0	0	0	300,000
FY 2022 Water/Wastewater Cash	0	0	0	300,000	0	0	0	300,000
FY 2023 Water/Wastewater Cash	0	0	0	0	300,000	0	0	300,000
FY 2024 Water/Wastewater Cash	0	0	0	0	0	300,000	0	300,000
FY 2025 Water/Wastewater Cash	0	0	0	0	0	0	300,000	300,000
Total Funding Sources	1,040,000	300,000	300,000	300,000	300,000	300,000	300,000	2,840,000

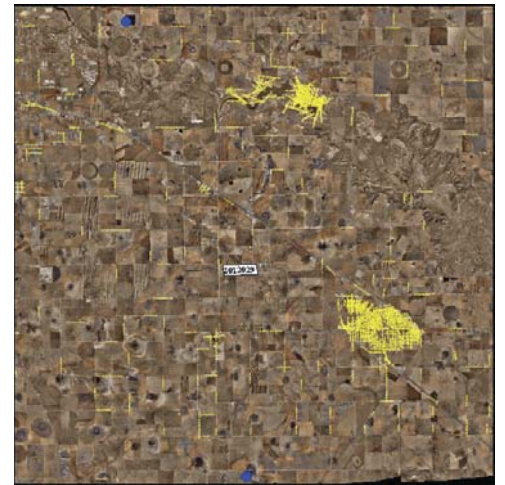
<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Land Application**

Project Manager **Aubrey Spear**

Project Classification **Master Plans/Studies**

Project Status **Requested**



Project Scope

Perform due diligence and planning regarding the preparation of a plan for the phased reduction in use of the land application sites in conjunction with the short-, mid-, and long-term needs of the City’s current and future wastewater reuse operations. The effort includes evaluating and identifying various future operational needs for land application with respect to improvements being made in effluent water quality. The scope will also evaluate past, present and future operations at both the Hancock Land Application site (HLAS) and Lubbock Land Application site (LLAS) in terms of the nitrogen and water balances of the wastewater applications and the possible impacts to the subsurface soil and groundwater as they relate to the ongoing groundwater monitoring and remediation requirements imposed by the Texas Commission on Environmental Quality (TCEQ).

Project Justification

This project allows Wastewater staff to perform due diligence and planning necessary to develop a short-, mid- and long-term strategy for the reduced use of, and reliance on, LLAS and HLAS as a way of managing treated wastewater in the future. It also allows staff to ensure that existing City owned Land Application Sites are kept in compliance with current regulations and permits.

Project History

The City has operated land application facilities for many decades. However, the City is investing millions of dollars in upgrading its wastewater treatment facilities to produce higher quality water that can be reused for other beneficial purposes in addition to growing crops at HLAS and LLAS. Current land application operations are in compliance with TCEQ regulations. However, past land application practices created groundwater contaminated with elevated nitrates at LLAS. Ongoing groundwater remediation at LLAS is implemented in accordance with a 2008 Remediation Plan approved by the TCEQ. A more comprehensive evaluation of the impact and benefits of reducing the City’s reliance on land application facilities is needed.

Appropriation Detail	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Design and Engineering	0	0	250,000	0	0	0	0	250,000
Total Project Appropriation	0	0	250,000	0	0	0	0	250,000

Funding Detail	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2021 Water/Wastewater Cash	0	0	250,000	0	0	0	0	250,000
Total Funding Sources	0	0	250,000	0	0	0	0	250,000

<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Wastewater Treatment**

Project Manager **Mary Gonzales**

Project Classification **Infrastructure Improvements**

Project Status **Requested**



Project Scope

Purchase and install, modify and/or rehabilitate exiting pumps, switch gear, and associated equipment to Effluent Pump Station #2 at the Southeast Water Reclamation Plant.

Project Justification

The Southeast Water Reclamation Plant (SEWRP) Effluent Pump Station #2 (EPS #2) was designed to pump all effluent to the Lubbock Land Application Site (LLAS). New upgrades to the wastewater treatment process allowed the City to discharge Plant #4's effluent to the stream and delivered to the Jones Power Plant for reuse. The reduction in the volume being pumped to LLAS reduced the efficiency of the fixed speed pumps at EPS #2. Upgrading EPS #2 pumps with variable frequency drives and other components, will allow operators to optimize pump efficiency and save money associated with energy costs.

Project History

In 1990, EPS #2 was designed and constructed to pump all effluent from the SEWRP to the Lubbock Land Application Site (LLAS). Over the past decade, Plant 4 was upgraded to produce stream quality effluent. With this upgrade, the City began sending Plant 4 effluent to the North Fork of the Double Mountain Fork of the Brazos River and to the Jones Power Plant. This reduction of effluent being pumped to LLAS meant that EPS #2's fixed speed pumps became less efficient.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	0	0	1,350,000	0	0	0	0	1,350,000
Design and Engineering	0	250,000	0	0	0	0	0	250,000
Total Project Appropriation	0	250,000	1,350,000	0	0	0	0	1,600,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2020 Water/Wastewater Cash	0	250,000	0	0	0	0	0	250,000
FY 2021 Water/Wastewater Cash	0	0	1,350,000	0	0	0	0	1,350,000
Total Funding Sources	0	250,000	1,350,000	0	0	0	0	1,600,000

<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Wastewater Treatment**

Project Manager **Mary Gonzales**

Project Classification **Infrastructure Improvements**

Project Status **Requested**



Project Scope

Design and construction of SEWRP Plant #3 facilities to provide biological nutrient removal (BNR) similar to Plant #4 facilities. The upgrade to BNR will allow the City to discharge the treated effluent into the North Fork of the Double Mountain Fork of the Brazos River basin or use the effluent for other beneficial purposes.

Project Justification

This project will upgrade the remainder of the Plant #3 facilities at the Southeast Water Reclamation Plant (SEWRP) so it can produce stream quality effluent. This upgrade will allow staff to optimize the use of treated effluent for beneficial purposes and reduce the cost of effluent disposal.

Project History

The City of Lubbock has one of the largest land application facilities in the State of Texas. The Hancock and Lubbock Land Application Sites consist of approximately 10,000 acres of land. For many decades, the City sent all of their effluent to the land application sites for disposal and eventually began sending some reclaimed water to the Jones Power Plant to be used as cooling water. Over the past decade, the SEWRP has been upgraded in phases moving the facility to stream quality discharge capabilities in order to move away from expensive land application disposal and prepare to use the effluent for more beneficial uses such as a drinking water supply in the future.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	0	0	0	10,000,000	10,000,000	0	0	20,000,000
Design and Engineering	0	0	2,200,000	0	0	0	0	2,200,000
Total Project Appropriation	0	0	2,200,000	10,000,000	10,000,000	0	0	22,200,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2021 Water/Wastewater Revenue CO's	0	0	2,200,000	0	0	0	0	2,200,000
FY 2022 Water/Wastewater Revenue CO's	0	0	0	10,000,000	0	0	0	10,000,000
FY 2023 Water/Wastewater Revenue CO's	0	0	0	0	10,000,000	0	0	10,000,000
Total Funding Sources	0	0	2,200,000	10,000,000	10,000,000	0	0	22,200,000

<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Public Works Engineering**

Project Manager **John Turpin**

Project Classification **Replacement Infrastructure**

Project Status **Requested**



Project Scope

This project is the first phase in the up-sizing of the existing interceptor along Northwest Loop 289 from Quaker Avenue to Frankford Avenue. The existing 18/21/24-inch line will be up-sized to a 30-inch waste water line. Recent and near-term projected growth are the primary drivers for the upsizing. Model results indicate the proposed 30-inch line will eliminate surcharging during modeled peak wet weather conditions. The proposed line will not only accommodate flows from the West End Addition, but also future flow from the 18-inch line along the existing Reese sewer Line.

Project Justification

The Wastewater Master Plan identifies the Northwest Loop 289 Interceptor for up-sizing. During the Wastewater Master Plan flow meters were placed within the Interceptor and the flow meters show the line be at capacity with no room for continued growth within the sewer shed.

Project History

Appropriation Detail	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	0	0	0	6,000,000	0	3,500,000	0	9,500,000
Design and Engineering	0	0	550,000	0	350,000	0	0	900,000
Total Project Appropriation	0	0	550,000	6,000,000	350,000	3,500,000	0	10,400,000

Funding Detail	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2021 Water/Wastewater Cash	0	0	550,000	0	0	0	0	550,000
FY 2022 Water/Wastewater Revenue CO's	0	0	0	6,000,000	0	0	0	6,000,000
FY 2023 Water/Wastewater Cash	0	0	0	0	350,000	0	0	350,000
FY 2024 Water/Wastewater Revenue CO's	0	0	0	0	0	3,500,000	0	3,500,000
Total Funding Sources	0	0	550,000	6,000,000	350,000	3,500,000	0	10,400,000

<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Public Works Engineering**

Project Manager **John Turpin**

Project Classification **Replacement Infrastructure**

Project Status **Requested**



Project Scope

Phase 1 - This project is the upsizing of an existing 15-inch wastewater line to a 21-inch line along Avenue M from Mac Davis Lane to 14th Street in Downtown Lubbock.

Phase 2 - This project is the upsizing of an existing 18 to 21-inch line along 14th Street from Avenue M to Compress Avenue in Downtown Lubbock.

Project Justification

Phase 1- Near term growth and construction in the northern portion of Downtown Lubbock drives the need for the upsizing of this line to convey future flows. The construction of the City's Performing Arts Center, expanded Civic/Convention Center, convention center hotel, Police Headquarters, etc. can overload the existing infrastructure which leads to potential overflows. Model results indicate the existing line is over capacity during peak flow scenarios.

Phase 2 - This project is the continuation of the Downtown Phase 1 project to ultimately convey flows to the SEWRP. This line will convey the flows for the new development in the northern portion of Downtown Lubbock as well as Texas Tech University and the North Overton neighborhood. This line will provide excess capacity for additional future growth and redevelopment.

Project History

Appropriation Detail	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	0	0	1,450,000	0	4,250,000	0	0	5,700,000
Design and Engineering	0	150,000	0	450,000	0	0	0	600,000
Total Project Appropriation	0	150,000	1,450,000	450,000	4,250,000	0	0	6,300,000

Funding Detail	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2020 Water/Wastewater Cash	0	150,000	0	0	0	0	0	150,000
FY 2021 Water/Wastewater Cash	0	0	1,450,000	0	0	0	0	1,450,000
FY 2022 Water/Wastewater Cash	0	0	0	450,000	0	0	0	450,000
FY 2023 Water/Wastewater Revenue CO's	0	0	0	0	4,250,000	0	0	4,250,000
Total Funding Sources	0	150,000	1,450,000	450,000	4,250,000	0	0	6,300,000

<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0



Lubbock Power & Light Overview

Mission and Purpose

Provide citizens with safe, reliable, and high quality electric service at the most affordable rates while being financially self-sustaining. Lubbock Power & Light (LP&L) provides the following services:

- Operation and maintenance of the generation, transmission, and distribution facilities of the LP&L system
- Delivery of energy through transmission and distribution lines and substations to our customers
- Metering, billing, collections, and customer service for LP&L, Water/Wastewater, Solid Waste, and Storm Water customer accounts (City of Lubbock Utilities)

Goals and Objectives

- Four nines uptime – Setting a measurable standard of excellence for reliability; power is up 99.99 percent of the time
- Consistently low rates and efficiency – Operating an effective utility with low rates and supporting customers by helping them save
- Friends and neighbors resolution – Customer service interactions are simple, efficient and solved in one phone call; no transfer or customer follow-up calls needed
- Public stakeholder engagement – Leadership presence in the community engaging with influencers and visionaries interested in Lubbock’s future
- Long-term financial sustainability and strong credit ratings
- First-class service to our customers while operating with the highest code of ethics
- Safe environment for all employees and customers

Accomplishments for Fiscal Year (FY) 2018-19

- Continued the engineering, procurement and construction phases for the capital projects related to the inner 69 kilovolt (kV) and outer 115kV transmission loop projects
- Completed and/or closed 21 capital projects totaling \$45.46 million, which consisted of \$9.58 million in annual projects, \$9.83 million in transmission projects, \$2.30 million in one-time distribution projects, \$9.75 million in facilities upgrade projects, \$9.69 million in substation projects, \$1.56 million in dispatch projects, and \$2.75 million in production projects
- Concluded distribution switching studies to improve the reliability and overall performance of the distribution system
- Finalized negotiations on a participation agreement with Sharyland Utilities, which was subsequently acquired by Oncor Electric Delivery Company (Oncor)

- Implemented a new power supply contract with Southwestern Public Service Company (SPS), which was accompanied with current and future cost savings for LP&L customers
- Made significant progress, as joint applicants with Oncor, on four Certificates of Convenience and Necessity (CCNs) at the Public Utility Commission (PUC)
- Completed the 2019 plan for downtown redevelopment and developed new specifications for light-emitting diode (LED) street lighting
- Added many system improvements, such as voltage regulators and multiple reclosers in key areas
- Moved the primary control center to the Emergency Operations Center (EOC), with full staffing 24 hours per day, seven days a week
- Completed the Thompson 12kV feeder line under South Loop 289 at South Plains Mall and the 12kV feeder line on North Slide from Erskine to North Loop 289
- Completed right-of-way acquisition for the Northwest to Mackenzie transmission line and completed upgrades on the Chalker to Oliver 115kV transmission line
- Completed construction on the Red Raider and Slaton substations
- Distribution crews worked seven major weather events, including snow, high winds, and severe thunderstorms, that required Emergency Operations Center and resulted in restoration with zero accidents
- Completed the Transition to Retail Choice Study, studying the impacts of opt-in to retail competition
- Began full deployment of the Advanced Metering Infrastructure (AMI) system and began the implementation of the Customer Information System (CIS)/Meter Data Management System (MDMS), and Mobile Workforce Management (MFWM) system (collectively, Customer Service Information Systems or CSIS)
- Attained a high level of training for the apprentice lineman program with the implementation of the Northwest Lineman College curriculum, and sent apprentices and lineman to the Texas Electric Cooperatives training schools
- Upgraded the Geographic Information System (GIS) software solution and interfaces allowing the GIS to be available for both LP&L non-GIS users and other City of Lubbock departments
- Completed a major rebuild of the Chalker substation, and commissioned several new relay panels at the Southeast, Wadsworth, McDonald and Northwest substations
- Installed a mobile substation at the McDonald substation to facilitate an entire rebuild of the distribution system, including the installation of two 50 mega volt ampere (MVA) transformers

Lubbock Power & Light Overview

- Increased paperless billing to ten percent of City of Lubbock Utilities customers
- Sent over two million email communications and over 70,000 texts to City of Lubbock Utilities customers
- Achieved a 99.7 percent meter reader accuracy rate, based on the number of meters read

Objectives for FY 2019-20

- Continue engineering, procurement, and construction on the inner 69kV and the outer 115kV transmission loop project in order to prepare for interconnection to the Electric Reliability Council of Texas (ERCOT) by June 2021
- Continue efforts to construct the 345kV integration facilities to the north and south of the City in coordination with Oncor
- Initiate a Transmission Cost of Service (TCOS) rate filing with the PUC in order to earn a return on all transmission assets
- Install new 12kV and 23kV circuits under West Loop 289 at 26th Street and place a section of the 12kV and 23kV feeders along Milwaukee Avenue
- Continue work on the conversion of the SPS distribution system from 4kV to 12kV
- Work to ensure that every supervisory control and data acquisition (SCADA) operator is successful in passing their North American Electric Reliability Corporation (NERC) certification test before the new transmission assets come online
- Complete full deployment of AMI meters, go-live with the new CSIS system and implement phase two of AMI with a customer portal that provides individual usage data
- Continue to work with customers to improve communication and customer service in order to strengthen overall relations between ratepayers and their municipally-owned utilities
- Increase paperless billing to 20 percent of City of Lubbock Utilities' customers, and increase kiosk usage by 50 percent
- Train employees on the skills to maintain and service the new AMI meters as these employees transition from meter readers and field service representatives to meter technicians

Funding Sources Overview

LP&L is pleased to present a budget that aligns with the previous year's forecast and does not recommend a base rate adjustment for FY 2019-20.

Overall, budgeted revenues decrease \$21.42 million, or 8.2 percent, for FY 2019-20 and include the following changes:

- Interest earnings increase \$0.41 million, or 37.8 percent based on higher yields in the pooled

investment portfolio, mainly as a result of the Federal Reserve Bank's recent increases to short-term interest rates.

- General consumers' metered revenue decreases \$0.10 million, or 0.1 percent, due to the amended power purchase agreement with Texas Tech University (TTU) that was negotiated and approved in December 2018, offset by higher revenues as a result of an anticipated average system growth of 0.12 percent.
- Power Cost Recovery Factor: The Purchased Power Cost Recovery Factor (PPRF) has been renamed to Power Cost Recovery Factor (PCRF). The reason for the change is due to the termination of the full-requirements contract with SPS and the resulting changes in power supply. Through at least FY 2020-21, power costs will include power purchases plus self-generation from LP&L-owned generating units. PCRF revenue decreases \$19.69 million, or 11.6 percent due to a reduction totaling \$9.03 million in capacity costs due to the new 400 megawatt (MW) capacity contract with SPS that incorporates a lower capacity charge; a reduction totaling \$1.18 million in estimated energy costs; a reduction totaling \$1.06 million in Southwest Power Pool (SPP) transmission costs; and a reduction totaling \$8.42 million for the FY 2018-19 planned collection of revenues for the SPS hold harmless payment due in June 2021.
- Franchise fee equivalent revenue decreases \$1.05 million, or 9.2 percent, mainly due to the decrease in general consumers metered and PCRF revenues highlighted in the previous two bullets.
- Unit contingent revenue is eliminated due to the expiration of the unit contingent agreement on June 30, 2019.
- Power marketing sales revenue is eliminated due to the changes that occurred on June 1, 2019, whereby LP&L began utilizing the Brandon and Massengale units to serve the local LP&L load. The net revenue from the Brandon and Massengale units is included in the power cost calculation since the plants will be used to serve local load.
- Fees and charges revenue increases \$0.01 million, or 0.4 percent based on historical spending. Fees and charges include items such as: reconnect fees and late charges.
- Outside work order revenue increases \$0.14 million, or 16.8 percent due to an increase of service work order requests as the need for new service, street lights, pole sets, along with other services increases as construction activity continues to rise.
- Transfer from the debt service fund decreases \$0.15 million, or 4.8 percent, and represents bond proceeds that will be used to pay the capitalized interest payment on the outstanding 2017 and 2018 30-year revenue bonds.
- Transfers from other funds increase \$1.41 million, or 109.4 percent, due to a transfer from the Water,

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Wastewater, Storm Water and Solid Waste funds (Other City Utilities), totaling \$1.28 million, to fund a portion of the generator, interactive voice response (IVR) system, and furniture fixtures and equipment (FF&E) at the new Customer Service Center adjacent to Citizen’s Tower, as well as fund a share of five vehicles that were purchased in FY 2018-19 in the Field Services Department. Additionally, the transfer from the Other City Utilities for debt service on the CSIS capital project increases \$0.07 million; the transfer from the Water Fund for debt service on the AMI capital project increases \$0.04 million; and a new transfer from the Other City Utilities for a newly created Vehicle Replacement Fund totals \$0.05 million. Offsetting the transfer increases is a reduction in the transfer from the Other City Utilities for the FY 2019-20 Citizen’s Tower Customer Service Center debt service payment as the allocation of this cost to the Other City Utilities is lower than the prior year.

Expense Overview

Budgeted expenses decrease \$16.48 million, or 6.4 percent, for FY 2019-20. The two main drivers of the decrease are capacity and energy/fuel cost reductions. Capacity costs decrease due to the end of the full-requirements contract with SPS and the transition to the 400MW capacity contract. Energy/Fuel costs also decline mainly due to anticipated lower costs of energy in the SPP Integrated Marketplace (IM) due to lower fuel prices.

- Compensation increases \$1.42 million, or 8.4 percent, primarily due to an increase in full-time equivalent (FTE) positions in the Underground Lines and Street Lights departments; a 3.0 percent merit increase in full-time salaries; an increase in expected terminal pay; offset slightly due to decreases in anticipated part-time and overtime pay based on anticipated workload in FY 2019-20. The staffing changes are described in the Staffing Overview in the following section. Additionally, increased personnel charges in operations and maintenance, offset by decreased personnel charges in the capital program, occurs due to a reduced allocation of personnel costs charged to transmission system and CSIS projects. The percentage amount charged to capital projects decreases from 21.4 percent of payroll in FY 2018-19 to 18.5 percent of payroll in FY 2019-20.
- Benefits increase \$0.55 million, or 7.8 percent, related to the increases in compensation mentioned above and by increased workers’ compensation premiums.
- Fuel costs move from the “Fuel” line in the financial model to the “Energy/Fuel – LP&L Production” line. Fuel moves to power pass-through costs as a result of the expiration of the full-requirements contract with SPS. Fuel costs were budgeted at \$1.08 million in FY 2018-19 and are estimated at 3.75 million for FY 2019-20.

- Energy/fuel costs decrease \$8.09 million, or 9.6 percent, offset by Production costs totaling \$6.91 million that have been moved into this expense category in FY 2019-20, as shown in the table below:

	<u>2018-19</u>	<u>2019-20</u>	<u>Change</u>
Energy/Fuel-SPP	\$ 83.32	\$ 69.80	\$(13.52)
Energy/Fuel-Elk City	0.83	2.50	1.67
Fuel	-	3.75	3.75
Energy/Fuel	<u>\$ 84.15</u>	<u>\$ 76.06</u>	<u>\$ (8.09)</u>
Compensation	\$ -	\$ 3.25	\$ 3.25
Benefits	-	1.17	1.17
Supplies	-	0.20	0.20
Maintenance	-	0.37	0.37
Prof. Services	-	0.74	0.74
Other Charges	-	0.05	0.05
Scheduled Charges	-	1.14	1.14
Production O&M	<u>\$ -</u>	<u>\$ 6.91</u>	<u>\$ 6.91</u>
Total	<u>\$ 84.15</u>	<u>\$ 82.97</u>	<u>\$ (1.18)</u>

- The decrease in energy/fuel is driven by the anticipated lower costs of energy in the SPP IM due to lower fuel prices. As of June 1, 2019, LP&L no longer pays for fuel costs directly to SPS, but instead purchases energy through the SPP IM and through the Elk City II agreement. The energy costs in the SPP IM have fuel costs embedded in the locational marginal prices (LMPs) and LP&L will pay for fuel indirectly through purchased energy in the market. Offsetting the decreases related to energy/fuel is the inclusion of the Production Department operating expenses, including the purchase of natural gas for LP&L-owned generating units. The generating units will serve the native LP&L load as needed, when prices in the SPP IM exceed the cost to generate power locally. The generating stations served as power marketing merchant units or as units under a contingent agreement with SPS from 2004 through June 2019. Since the plants no longer serve as merchant or contracted units, the costs associated with them should be captured as a power cost pass-through. Additionally, costs associated with the Elk City II power purchase agreement increase as a result of twelve months of costs that will be incurred in FY 2019-20 compared to only four months in FY 2018-19.
- Transmission costs decrease \$1.06 million, or 3.3 percent. The FY 2018-19 transmission budget increased relative to FY 2017-18 as a result of large construction buildouts of transmission in SPP. FY 2018-19 is on pace to complete the fiscal year at approximately \$28.9 million, or \$3.0 million under budget. The large construction buildouts are ongoing in SPP and will continue to affect LP&L transmission costs in FY 2019-20. The expected rate of growth in

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FY 2018-19 has not materialized to the degree anticipated in the FY 2018-19 financial model. The FY 2019-20 transmission estimate reflects the smaller growth rate. The FY 2019-20 is a decrease from the FY 2018-19 budget, but represents an increase relative to where FY 2018-19 actual costs are expected to finish.

- Capacity costs decrease \$9.03 million, or 19.9 percent. On June 1, 2019, the full-requirements contract with SPS ended and two new capacity agreements commenced: (1) a partial-requirements contract for 170MW - purchases for capacity operate exactly as they did under the full-requirements contract, but only for 170MW; and (2) a 24-month, 400MW capacity contract - LP&L pays a lower per-kW rate on the 400MW than the amount paid for capacity under the full-requirements contract. The decrease in the price of capacity is solely related to the new 400MW capacity contract. LP&L experienced four months of capacity savings during FY 2018-19 and will recognize a full twelve months of capacity savings in FY 2019-20.
- Maintenance increases \$0.32 million, or 13.8 percent, due to an increase in the City's Fleet Department administration costs, an increase for vehicle maintenance based on historical spending, and maintenance costs for the transmission and distribution systems. The increases are slightly offset by a decrease in gas plant maintenance based on historical spending.
- Professional services/training increases \$1.33 million, or 23.5 percent primarily due to Oracle's and Itron's managed services costs for the new CSIS, totaling \$1.00 million; additional services from Kubra for phase two of AMI to include a customer portal, an additional kiosk for the Customer Service Center at Citizen's Tower and increased credit card bank fees, totaling \$0.52 million; interfaces between LP&L's and ERCOT's transmission information systems in preparation for the June 2021 integration, totaling \$0.20 million; TCOS and comprehensive cost of service (COS) studies, totaling \$0.29 million; and additional training, totaling \$0.16 million. Offsetting these increases is a reduction totaling \$0.5 million in the Legal department as the need for outside legal work has decreased following the approval of the ERCOT integration and completion of the CCN cases at the PUC, and \$0.5 million that was budgeted in the prior year for the Transition to Retail Choice Study.
- Other Charges increased \$0.23 million, or 17.5 percent primarily due to GIS software licenses and maintenance extended support, totaling \$0.11 million; and increases in computer equipment to update computers and security systems as well as the purchase of tablets/laptops for new FTEs, totaling \$0.25 million. Offsetting these increases is a reduction in payments to Xerox due to the termination of the lease agreement for the bill printer.
- Scheduled charges decrease \$0.02 million, or 0.5 percent, due primarily to decreases in data processing services, electric, postage, and sewer. The reductions are slightly offset by an increase in liability insurance, water, and telephone charges.
- Capital Outlay decreases \$0.99 million, or 94.7 percent, primarily due a reduction to maintenance capital expenditures for the production plants. These costs are offset slightly by an increase of \$0.04 million for the replacement of six HVAC units at various substations.
- The reimbursement from the Other City Utilities for the customer service function decreases \$0.33 million, or 5.2 percent. The calculation of the reimbursement is based on audited numbers from FY 2017-18.
- Debt service increases \$2.21 million, or 9.2 percent, primarily due to the increase in interest payments related to the FY 2017-18 issuance of \$98.1 million revenue bonds as only a partial year of interest expense was incurred in FY 2017-18 and a full year of interest expense is planned for FY 2019-20 with this issuance.
- Capitalized interest decreases \$0.15 million, or 4.8 percent, as capitalized interest was conservatively estimated in the prior year, and actual costs are now known following the issuance of the 2018 revenue bonds. Principal payments on the 2017 and FY 2018 issuances of 30-year transmission-related debt will partially begin in FY 2020-21 and fully begin in FY 2021-22. Interest-only payments related to the transmission projects are required each fiscal year, prior to the ERCOT integration, and those payments will be made from the capitalized interest funds provided by bond proceeds.
- Direct purchase revolving note program fees (Note Program Fees) is a new expense in FY 2019-20 related to the costs associated with administering the notes. The Note Program will be used to finance the majority of LP&L's capital expenditures through December 31, 2021. The Note Program will allow LP&L to (1) make draws at a short term rate of interest, (2) match cash flow/draw needs with a complex construction schedule, and (3) provide flexibility by matching an initial principal and interest payment date in 2021 with the first receipt of TCOS revenues. Notes will be issued with no repayment obligation throughout the term of the Note Program. Long-term, fixed rate bonds will be issued to refinance the Note Program upon LP&L's integration into ERCOT. The fees represent an undrawn fee (standby fee), totaling \$0.48 million, and paying agent fees, totaling \$0.02 million.
- The Indirect Cost Allocation increases \$0.11 million, or 9.6 percent due to increased expenditures on

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capital assets in FY 2017-18. For the most part, indirect costs are allocated using the ratio of LP&L's operating expenses (less purchased power) plus purchases of capital assets and principal/interest payments divided by the total of the same expenses/expenditures for the City as a whole. Since LP&L's purchases of capital assets increased significantly in FY 2017-18, LP&L's share of indirect costs increased proportionately.

- The Franchise Fee Equivalent (FFE) and Payment in Lieu of Taxes (PILOT) decrease \$0.99 million and \$0.20 million respectively, or 8.3 percent, due to the decreases in general consumers metered revenue and PCRf revenue mentioned in the previous Revenue Overview section.
- The transfer to electric capital decreases \$1.08 million, or 6.8 percent, based on a decrease in cash-funded capital projects.
- A transfer to the City's Debt Service Fund for Capital Improvement Projects decreases \$0.49 million, or 30.1 percent. The decrease is due to the one-time transfer of \$0.49 million to fund LP&L's portion of the City's Asset Management System capital project that occurred in FY 2018-19.

Staffing Overview

The FY 2019-20 Operating Budget incorporates a net increase of six FTE positions, with five new positions in Underground Lines and two new positions in Street Lights. These seven new positions are offset by the reduction of one position in the Meter Reading Department. Additionally, fifteen positions have been reclassified within the organization. The position changes are summarized as follows:

The addition of five FTEs in Underground Lines is to create a new crew to allow the department to keep pace with new construction while keeping up with the maintenance required to keep the underground distribution system operating as efficiently as possible:

- +1 Apprentice Lineworker Level 1
- +1 Journey Lineworker
- +1 Lead Power Lineworker
- +1 Utility Equipment Operator
- +1 Utility Locator

The Street Lights department requires an additional two positions for a thoroughfare maintenance crew. With the City of Lubbock annexing more area, the new crew will help with response time and will aid in completion of work orders with the existing crews:

- +1 Journey Lineworker
- +1 Street Light Maintenance Worker

One position has been eliminated in the Meter Reading department:

- 1 Meter Reader – this position has been deemed no longer necessary due to the transition to AMI.

Additional positions will be reduced or transitioned to Meter Technicians after go-live of the new CSIS.

Finally, fifteen positions have been reclassified and/or moved to a new cost center within the organization to adequately staff certain areas, as follows:

- Move seven meter reading positions from the Meter Reading Department to the Field Services Department and reclassify those positions to meter technicians due to the implementation of AMI.
- Move one lead meter reading position from the Meter Reading Department to the Field Services Department and reclassify that position as lead meter technician due to the implementation of AMI.
- Move one meter reading supervisor position from the Meter Reading Department to the Field Services Department and reclassify that position as meter technician supervisor due to the implementation of AMI.
- Move one meter reader position from the Meter Reading Department to the Collections Department and reclassify that position as a Utility Service Operator to complete the full staffing of the 24/7 dispatch center.
- Move one utility operations supervisor from the Field Services Department to the Collections Department since this supervisor most closely supervises collections and dispatch personnel.
- Move two power plant control room operators, one power plant instrument technician and one steam plant mechanic journey from Brandon Station to Massengale Station as these positions spend more time at Massengale than Brandon.

The salary and benefits for the added positions total \$0.40 million and is partially offset by the reduced positions, totaling \$0.03 million, for a net increase of \$0.37 million.

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Capital Program Overview

The FY 2019-20 Capital Program incorporates significant infrastructure that is required for system reliability and strength. The Program includes specific transmission assets that will complete an inner 69kV transmission loop, an outer 115kV transmission loop, and 345kV integration facilities for the ERCOT interconnection. Each of the capital projects are categorized by Federal Energy Regulatory Commission (FERC) category/account.

Following are highlights of the program:

- The overall capital program totals \$584.18 million, which incorporates a significant addition of transmission assets. Long term financing of these projects will be issued following completion. The term of the bonds for the transmission assets will be 30 years, based on the long life of these assets (30+ years). Additionally, all of the transmission assets will be included in a TCOS filing with ERCOT, resulting in a substantial revenue stream to offset the debt service costs. All other debt-funded projects will utilize 20-year financing.
- The proposed FY 2019-20 capital program for LP&L totals \$182.48 million, with approximately \$154.29 million made up of transmission assets.
- LP&L has 49 active projects with appropriation-to-date totaling \$239.12 million.
- An additional \$165.65 million is included in FY 2019-20 for the following existing projects:
 - Distribution Planning - \$0.23 million
 - Downtown Redevelopment Underground - \$1.11 million
 - Future Substation - X-Fab - \$9.0 million
 - Autotransformer - Co-op - \$1.57 million
 - Autotransformer - Mackenzie - \$0.28 million
 - Substation Rebuild - Holly - \$0.53 million
 - Substation Rebuild - Oliver - \$0.51 million
 - Future Substation - New Oliver 345kV - \$9.93 million
 - Future Substation - New Oliver 345kV - \$9.93 million
 - Future Substation - New Wadsworth 345kV - \$4.22 million
 - 69/115kV Line Rebuild: Holly-Southeast - \$4.88 million
 - 69/115kV Line Rebuild: Holly-Slaton - \$4.13 million
 - Substation Upgrades - \$2.22 million
 - Substation Breaker Replacements - Transmission - \$0.35 million
 - 115kV Line Construction - Northwest to X-Fab - \$3.22 million
 - GIS Software Upgrades and Interfaces - \$0.44 million
 - Overhead/Underground Training Facility - \$0.16 million
 - South Plains Mall Expansion - \$0.43 million
 - Red Raider Substation Distribution Feeders - \$0.52 million
 - Abernathy to North Transmission Line - \$29.75 million
 - Abernathy to Wadsworth Transmission Line - \$62.08 million
 - Wadsworth to New Oliver to Farmland Transmission Line - \$20.23 million
- Approximately \$16.83 million has been added for FY 2019-20, which is made up of 16 new capital projects, as follows:
 - Truck Barn Expansion - \$0.24 million
 - TTU Switchgear Upgrade - \$1.11 million
 - LP&L - GIS Office Renovations - \$1.12 million
 - FY 2019-20 Distribution System Upgrade - \$2.37 million
 - FY 2019-20 Underground Distribution - \$2.62 million
 - FY 2019-20 Vehicles and Equipment - \$2.64 million
 - Broadway Tunnel Lighting - \$0.11 million
 - Street Light LED Upgrade - Pilot Project - \$0.28 million
 - FY 2019-20 Distribution Transformers - \$3.03 million
 - FY 2019-20 Street Lights - \$0.41 million
 - FY 2019-20 Overhead Lines - \$2.00 million
 - Doud Breaker Replacement - \$0.07 million
 - Acco Breaker Replacement - \$0.07 million
 - Substation Rebuild - Northeast - \$0.51 million
 - FY 2019-20 Service Distribution Meters - \$0.11 million
 - FY 2019-2020 Meter Testing Equipment - \$0.18 million

NERC compliance rules prohibit the release of any details to the public of any information that could possibly be used to plan or carry out a terrorist attack on the electric system. Therefore, the summary will be provided as a public document and the detail of each capital project will be considered confidential for the safety of our grid and our citizens.

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Financial Model Overview

For FY 2019-20, two alternative budget models are presented. The first model is titled “Retail Choice” which incorporates all revenues and expenses anticipated with a decision to opt-in to retail competition. This model anticipates the opt-in occurring six months after integration to ERCOT (December 1, 2021). The second model is titled “Non Opt-In Entity (NOIE)” which incorporates all revenues and expenses anticipated with a decision to remain a NOIE in ERCOT.

Both models are identical for FY 2019-20, but begin to diverge in FY 2020-21 associated with the opt-in to ERCOT. Both models project all revenues, operating expenses, and capital expenditures for FY 2019-20 through FY 2024-25. The models consider every line-item for 29 cost centers and apply growth rates that are specific to each line-item in order to project a realistic financial portrait. The models delve into the details, but also incorporate strategic plans that impact the future of LP&L. The financial models incorporate revenues and expenses/expenditures related to the integration of the utility into ERCOT. Additionally, the models include the integration of approximately 70 percent of the LP&L load to ERCOT by June 1, 2021.

The following funding sources and expenses are impacted differently between the two models, and the varying impacts are discussed in the “Financial Model – Retail Choice” and “Financial Model – NOIE” sections:

- Funding Sources:
 - a) Interest Earnings
 - b) Power Cost Recovery Factor (PCRF)
 - c) Franchise Fee Equivalent Revenue
 - d) Transmission Cost of Service (TCOS)
 - e) Fees and Charges/Tampering Fees
- Departmental Expenses:
 - a) Energy/Fuel – ERCOT
 - b) Compensation/Benefits
 - c) Reimbursement - City of Lubbock Utilities
- Fund Level Expenses:
 - a) Franchise Fee Equivalent - General Fund
 - b) Payment In Lieu of Property Tax
 - c) Transfer to Capital Program
- General Reserve Policy and Reserves

The two Financial Models differ from the Fund and Department Overviews that are provided in the budget document within the following categories: compensation, benefits, supplies, maintenance, professional/training, other charges, and scheduled charges. The reason for the difference is due to the inclusion of the Production Department in the Power Pass-Through Costs as discussed in the Expense Overview section. In the Financial Models,

all costs related to Production are included in one line-item labeled “Energy/Fuel – LP&L Production”. On the Fund and Department Overview pages, the Production Department costs are incorporated in each of the expense categories (compensation, benefits, etc.). Therefore, the expense categories in the Financial Models will be less than the corresponding categories on the Fund and Department Overviews. However, the total department-level expenses will reconcile between the Financial Models, Fund Overview, and Department Overviews.

Funding sources and expenses that are the same in both models are described as follows:

Funding Sources

- Base Rates: The financial model does not currently anticipate base rate adjustments throughout the timeframe of the model. LP&L plans to undertake a comprehensive COS study after one year of AMI meter information is collected and just prior to the ERCOT transition in 2021. LP&L does not expect the COS to increase rates overall, but may shift costs from one rate class to another. The COS will compare customer class revenues to customer class revenue requirements and will indicate the degree to which existing rates recover revenues from each customer class on a COS basis. Once completed, the COS analysis will be the basis for rate design. Generally, the rate design portion of a COS study focuses on designing rates to adequately recover the costs to serve customers and reflect the COS results for each customer class.
- Transmission Cost of Service: LP&L intends to submit a TCOS rate filing with the PUC in order to earn a return on its transmission assets. The TCOS revenues appear in the model beginning in FY 2020-21 and reach the full amount by FY 2022-23. This new revenue stream is modeled to commence upon entry to ERCOT. The TCOS revenues included in the model are calculated on transmission assets identified in the FY 2019-20 through FY 2024-25 Capital Program, which includes LP&L’s share of the 345kV lines necessary for the ERCOT interconnection.
- ERCOT Hold Harmless: In the order approving LP&L’s integration into ERCOT, the PUC ordered LP&L to pay \$22 million each year for the first five years, which will be credited to ERCOT wholesale transmission customers to mitigate integration costs. This amount is shown as an offset to the TCOS revenues in the model. The first four months of payments begin in the last quarter of FY 2020-21 and will continue until FY 2025-26.
- Rentals and Recoveries / Sale of Equipment/Recycle Scrap / Outside Work Orders and Street Lights / Miscellaneous: For the most part, these categories are estimated to grow with inflation throughout the financial model time horizon.

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Power Pass-Through Costs

- Energy/Fuel – SPP: Expenses are based on anticipated costs in SPP for the portion of load remaining in that Regional Transmission Organization (RTO).
- Energy/Fuel – Elk City II Payments to NextEra: LP&L has a power purchase agreement with Elk City II Wind, LLC for the purchase of energy from a wind generation facility located in Roger Mills and Beckham Counties, Oklahoma. The term of this agreement is June 1, 2019 through May 31, 2032. The financial model includes anticipated contract payments for the energy purchased from that facility, partially offset by revenues from the SPP IM for energy sold in the market.
- Energy/Fuel – LP&L Production: Production costs are included in Power Pass-Through Costs beginning in FY 2019-20 as these units are generating energy directly for the utility. The necessity of the LP&L generating units will be reviewed in FY 2019-20 and FY 2020-21. At the present time, both financial models are structured to downsize all Production cost centers in FY 2021-22, with complete phase-out by FY 2023-24. The results of the review of the energy markets in ERCOT will ultimately determine whether or not the generating units will be decommissioned.

The production units will be used to produce power for the City in times where the SPP IM energy prices are higher than the utility's production costs. As a result of this change, the fuel cost to operate the production units will be netted against the revenues from the SPP IM and will be included in the power cost recovery calculation.

- Transmission – SPP and ERCOT: Expenses for FY 2019-20 through FY 2020-21 are based on current transmission costs in SPP plus an historical growth rate totaling 10.9 percent. Beginning in FY 2020-21, transmission costs begin to shift to ERCOT related to the integration. Transmission costs in SPP are charged on a one-year lag, therefore, transmission costs are expected to rise dramatically in FY 2021-22, to approximately \$56.83 million, when transmission costs are paid in both SPP and in ERCOT. After FY 2021-22, transmission costs will stabilize at an average of \$37.16 million per year.
- Capacity – SPP: The model includes the 400MW transition contract and the 170MW partial requirements contract with SPS. The two contracts significantly reduce capacity costs in FY 2019-20 and FY 2020-21. By June 1, 2021, the model envisions that LP&L will have completed the transition of approximately 70 percent of its load to ERCOT. Upon interconnection, the SPP capacity charges related to the load moving to ERCOT will be eliminated due to the fact that ERCOT is an energy-only market and does not have a capacity requirement. This fact is reflected in the model through lower capacity expense. The remaining 30 percent of the LP&L load is provided service through a partial requirements

contract with SPS from 2019 through 2044 and capacity payments associated with that contract are included in the model.

- SPS Hold Harmless Payment: The March 8, 2018 PUC approval of LP&L's application to join ERCOT requires that upon integration to ERCOT on June 1, 2021, LP&L will make a one-time payment of \$24 million to SPS to indemnify SPS and its customers for LP&L's integration into ERCOT (hold-harmless payment). The funds to make this payment were collected and reserved in FY 2017-18 and FY 2018-19 from the over-recovery of purchased power costs. The revenues were deferred in FY 2017-18 and FY 2018-19 and those revenues will be realized in FY 2020-21 when the payment to SPS is completed and the related expense is recorded.

Departmental Expenses

- Compensation/Benefits–Overall: Personnel expenses increase as major capital projects begin to close and employees return to their regular full-time duties. Therefore, additional personnel costs shift from capital projects to operations and maintenance. Additionally, the forecast incorporates annual three percent merit increases. The increases are partially offset by the reduction of positions in Production and Meter Reading by FY 2023-24.
- Compensation/Benefits–Customer Service: Following the implementation of CSIS, the field service worker and meter reader positions will be combined into a meter technician position. The total number of positions will decrease as the job duties change in the new, automated environment. Additionally, the positions hired in the FY 2017-18 budget year to staff the CSIS project team will be eliminated once those projects go-live.
- Staffing: Due to the knowledge that staffing will be reduced over the next five years in Production and Meter Reading, LP&L has the ability now to begin training existing employees for new roles, and has the ability to manage these decreases through attrition. The goal is to manage the downsizing of these departments in a manner that has the least impact on employees.
- Supplies / Maintenance / Other Charges / Scheduled Charges / Capital Outlay: For the most part, these categories are estimated to grow with inflation throughout the financial model time horizon. These increases are offset somewhat by reductions in FY 2021-22 through FY 2023-24 related to the expected downsizing of the Production cost centers.
- Professional Services/Training: Professional Services costs increase from \$6.27 million in FY 2019-20 to \$7.59 million in FY 2024-25, or an average annual increase of approximately 4.2 percent. This line item increases primarily due to additional costs related to contract maintenance on the transmission system; power procurement services by a power marketer; and

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the cloud hosting, system performance management, network equipment monitoring, and maintenance for the CSIS.

Fund Level Expenses

- **Debt Service:** The debt service for LP&L is anticipated to increase substantially throughout the term of the financial model. Annual debt service increases from roughly \$26 million in FY 2019-20 to roughly \$39 million by FY 2022-23. This is driven largely by the issuance of an estimated \$300 million in 30-year revenue bonds to fund the construction of transmission lines necessary for the reliability of the LP&L system and for the integration into ERCOT. The new TCOS revenue stream covers the increased cost of debt and eliminates the impact of those costs on LP&L customers.
- **Capitalized Interest:** This expense is related to the bonds that were issued in FY 2016-17 and FY 2017-18 where principal payments were deferred for transmission system improvements until the interconnection with ERCOT. Principal payments on those two issuances will not begin until FY 2021-22. Interest-only payments related to the transmission projects will be due every fiscal year, yet will be paid from the capitalized interest funds provided from bond proceeds (see the “Transfer from Debt Service Fund” row on the Financial Model).
- **Direct Purchase Revolving Note Program (Note Program):** The Note Program will be used to finance the majority of LP&L’s capital expenditures through December 31, 2021. The Note Program will allow LP&L to (1) make draws at a short term rate of interest, (2) match cash flow/draw needs with a complex construction schedule, and (3) provide flexibility by matching an initial principal and interest payment date in 2021 with the first receipt of TCOS revenues. Notes will be issued with no repayment obligation throughout the term of the Note Program. Long-term, fixed rate bonds will be issued to refinance the Note Program upon LP&L’s integration into ERCOT.
- **Indirect Cost Allocation:** The transfer to the General Fund for indirect costs increases in FY 2021-22 due to additional maintenance costs at Citizen’s Tower. Otherwise, this line item generally increases with projected inflation rates.
- **Transfer to Debt Service for General Fund CIP:** The transfer remains fairly stable over the term of the financial model. The transfer is to reimburse the City’s Debt Service Fund for LP&L’s share of the Citizen’s Tower and Customer Service Facility.

Financial Model – Retail Choice

The LP&L Financial Model – Retail Choice assumes the integration of approximately 70 percent of the LP&L load to ERCOT by June 1, 2021, and opt-in to retail competition for that portion of the system six months later. The

following sections include assumptions and thought processes that specifically affect this version of the financial model:

Funding Sources

- **Interest Earnings:** Interest earnings are calculated on the estimated general reserve levels at current interest rates. There are no estimated interest rate increases or decreases over the life of the financial model.
- **Power Cost Recovery Factor:** PCRFF revenues match power costs throughout the duration of the financial model.
- **FFE:** Historically, the FFE charge has been computed as five percent of metered revenues. In order to minimize the financial impact to the City’s General Fund of opting-in to the competitive retail market in ERCOT, the FFE revenue calculation will be changed to a “cents-per-kilowatt hour” (¢/kWh) charge beginning in FY 2020-21. At this time, it is estimated that the customer charge would be just under 5/10^{ths} of a cent per kWh.
- **Transmission Cost of Service:** TCOS is slightly larger in this model based on a larger percentage of TCOS revenues to the revenue requirement. Since the revenue requirement is smaller in the Retail Choice model (lower purchased power costs), the percentage of TCOS to revenue requirement is greater, thus allowing a greater allocation of PILOT, FFE and Indirect Costs in the TCOS calculation.
- **Fees and Charges/Tampering Fees:** These customer charges include revenues for electric reconnect fees and late charges. The future year revenues are estimated to begin declining in FY 2021-22 due to the opt-in to retail choice. The future forecasted revenues amount to approximately 30 percent of anticipated revenue collections in FY 2018-19.

Power Costs

- **Energy and Fuel - ERCOT:** The model anticipates that LP&L will opt-in to the ERCOT competitive retail electric market by December 1, 2021 and will not operate as a Retail Electric Provider (REP); therefore, the model anticipates purchases of energy in ERCOT for that portion of the load between June 1 and December 1, 2021, and no purchases thereafter.

Departmental Expenses

- **Compensation/Benefits – Customer Service:** In the Retail Choice environment, billing for the customers in ERCOT will be done by REPs. Meter reads, including disconnects and reconnects, will mostly be handled remotely with AMI. Following the implementation of AMI, the field service worker and meter reader positions will be combined into a meter technician position. The total number of positions will decrease as the job duties will change in the new, automated environment. Additionally, the positions hired in the FY 2017-18 budget year for the CSIS

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project team will be eliminated once those projects go-live. Overall, costs will decline in Customer Service by approximately \$1.2 million once Retail Choice is fully implemented.

- **Compensation/Benefits – Market Operations:** Salaries and benefits within the customer service area includes future additional costs related to new capabilities needed to support the changed market environment after opt-in. The additional capabilities will include data analytics and management; reporting to the PUC, ERCOT, and REPs; market support services; metering support (ERCOT-Polled Settlement meters, Electronic Service Identifier IDs, etc.); account managers for market relations; and customer protection and solutions. The costs related to these capabilities are estimated to be approximately \$1.2 million per year, beginning with a partial year in FY 2021-22, with full operations in FY 2022-23. These new costs will offset the cost reductions discussed in the bullet above.
- **Reimbursement – City of Lubbock Utilities:** The reimbursements for the City of Lubbock Utilities operations from the Other City Utilities have been estimated through the term of the financial model. The allocation of costs has shifted a higher percentage of costs to LP&L mainly due to the installation of AMI. Historically, costs for meter reading and field services were allocated on the time to read a meter, which was 45 seconds for water meters and 15 seconds for electric meters. This shifted the majority of these costs to the Water Fund. After the integration of AMI, the time to read water meters and electric meters is virtually identical. The reimbursements from the other city utilities rise in FY 2021-22 and FY 2022-23 related to increases associated with CSIS and gradually reduce in the final two years of the model as costs stabilize.

Fund Level Expenses

- **FFE and PILOT:** Historically, the FFE and PILOT transfers have been computed as a percent of metered revenues (five percent and one percent respectively). In order to minimize the financial impact to the City's General Fund of opting-in to the competitive retail market in ERCOT, the FFE and PILOT transfer calculations are proposed to be changed to a "cents-per-kilowatt hour" (¢/kWh) beginning in FY 2020-21. At this time, it is estimated that the calculation would be just under 5/10ths of a cent for the FFE and just under 1/10th of a cent for the PILOT. The FFE calculation will continue to provide a transfer amount to compensate the City for LP&L placing its facilities (distribution lines, transmission lines, and meters) in the public right-of-way.
- **FFE:** The FFE transfer exceeds FFE revenues in FY 2020-21 due to the recognition of deferred revenues for the SPS hold harmless payment. Thereafter, FFE transfers and revenues match throughout the term of the model.

- **Transfer to Capital Program:** Capital expenditures will be financed with the Note Program and with long-term, fixed rate bonds through FY 2020-21 due to the large transmission projects/upgrades required to integrate with ERCOT. Beginning in FY 2021-22, the capital program is largely funded with cash. The financial model incorporates the objective of funding 35 percent of the capital program with cash and 65 percent with debt. Due to the significant increase of transmission assets in the near term, that ratio drops below that objective, but over the planning horizon (through FY 2024-25) rises to 31.2 percent cash funding and 68.8 percent debt funding with excess reserve funds (approximately \$17.21 million) are used to cash fund capital projects.

General Reserve Policy and Reserves

- The City Council passed an ordinance on December 16, 2004, later amended on April 10, 2012, which provides for the creation of a General Reserve which is equal to three months revenue generated from all retail electric sales. The General Reserve requirement is lower in the Retail Choice version of the Financial Model due to a lower level of PCRF revenues necessary to cover purchased power costs. The average General Reserve throughout the planning horizon of this model is roughly \$54 million compared to an average of roughly \$65 million in the NOIE model.

Financial Model – Non Opt-In Entity (NOIE)

The LP&L Financial Model – NOIE assumes the integration of approximately 70 percent of the LP&L load to ERCOT by June 1, 2021, with continued operation as a NOIE in ERCOT. The following sections include assumptions and thought processes that specifically affect this version of the financial model:

Funding Sources

- **Interest Earnings:** Interest earnings are calculated on the estimated general reserve levels at current interest rates. There are no estimated interest rate increases or decreases over the life of the financial model.
- **Power Cost Recovery Factor:** PCRF revenues match power costs throughout the duration of the financial model.
- **FFE:** The FFE customer charge will continue to be computed as five percent of metered revenues. This calculation will continue to provide revenues to compensate the City for LP&L placing its facilities (distribution lines, transmission lines, and meters) in the public right-of-way.
- **Transmission Cost of Service:** TCOS is lower in this model based on a smaller percentage of TCOS revenues to revenue requirement. Since the revenue requirement is larger in the NOIE model (higher purchased power costs), the percentage of TCOS to revenue requirement is smaller, thus reducing the

Lubbock Power & Light Overview

allocation of PILOT, FFE and Indirect Costs in the TCOS calculation.

- Fees and Charges/Tampering Fees: These customer charges include revenues for electric reconnect fees and late charges. The future year revenues are estimated to grow at the rate of inflation as measured by the consumer price index (CPI)

Power Costs

- Energy and Fuel - ERCOT: The model anticipates that LP&L will enter into ERCOT power purchase agreements in order to acquire energy for all customers connected to that RTO. The model includes estimated energy costs in ERCOT using a forecast of ERCOT energy prices beginning in June 2021.

Departmental Expenses

- Compensation/Benefits – Customer Service: In the NOIE environment, billing for the customers in ERCOT will be done by LP&L. Meter reads, including disconnects and reconnects, will mostly be handled remotely with AMI. Therefore, staffing costs are not materially affected in this version of the model.
- Reimbursement – City of Lubbock Utilities: The reimbursements for the City of Lubbock Utilities operations from the Other City Utilities increase in FY 2021-22 associated with CSIS and gradually increase with inflation in the final three years of the model as costs stabilize in the new system environment and customer service operations operate in a similar manner as they do today.

Fund Level Expenses

- FFE: The FFE transfer exceeds FFE revenues in FY 2020-21 due to the recognition of deferred revenues for the SPS hold harmless payment. Thereafter, FFE transfers and FFE revenues match throughout the term of the model.
- Transfer to Capital Program: Capital expenditures will be financed with the Note Program and with long-term, fixed rate bonds through FY 2020-21 due to the large transmission projects/upgrades required to integrate with ERCOT. Beginning in FY 2021-22, the capital program is largely funded with cash. The financial model incorporates the objective of funding 35 percent of the capital program with cash and 65 percent with debt. Due to the significant increase of transmission assets in the near term, that ratio drops below that objective, but over the planning horizon (through FY 2024-25) is 28.6 percent cash funding to 71.4 percent debt.

General Reserve Policy and Reserves

- The City Council passed an ordinance on December 16, 2004, later amended on April 10, 2012, which provides for the creation of a General Reserve which is equal to three months revenue generated from all retail electric sales. The General Reserve requirement is higher in the NOIE version of the Financial Model due to the higher level of PCRFB revenues necessary to cover purchased power costs for all LP&L customers. The average General Reserve throughout the planning horizon of this model is roughly \$65 million compared to an average of roughly \$54 million in the Retail Choice model.

Lubbock Power & Light - Financial Model

Version: Retail Choice

FUNDING SOURCES	Amended	Budget	Forecast				
	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interest Earnings	\$ 1,074,254	1,479,901	1,431,638	1,502,105	1,518,820	1,441,619	1,302,543
Rentals and Recoveries	273,710	253,574	225,189	230,143	235,206	240,380	245,669
Sale of equipment/recycle scrap	108,349	112,701	115,180	117,714	120,304	122,950	125,655
General Consumers Metered - Base Rates	68,835,464	68,737,964	68,897,605	69,058,001	69,219,157	69,381,077	69,543,767
Power Cost Recovery Factor (PCRF)	169,831,094	150,131,731	176,641,322	141,484,392	101,191,169	105,195,442	112,136,251
SPS Hold Harmless Reserve Revenue Recognition	-	-	24,000,000	-	-	-	-
Franchise Fee Equivalent Revenue	11,419,707	10,367,876	11,671,164	10,969,765	10,982,929	10,996,108	11,009,303
Transmission Cost of Service (TCOS)	-	-	6,940,356	33,575,670	47,755,769	47,582,675	48,411,488
ERCOT Hold Harmless	-	-	(7,333,333)	(22,000,000)	(22,000,000)	(22,000,000)	(22,000,000)
Unit Contingent Sales	629,640	-	-	-	-	-	-
Power Marketing Sales	1,729,380	-	-	-	-	-	-
Fees and Charges	2,665,771	2,676,640	2,735,526	1,286,760	857,164	876,022	895,294
Outside Work Orders and Street Lights	840,654	982,293	1,003,903	1,025,989	1,048,561	1,071,629	1,095,205
Tampering Fees	61,122	55,168	56,381	26,521	17,667	18,055	18,453
Miscellaneous	178,538	176,976	180,870	184,849	188,916	193,072	197,319
Transfer from Debt Service Fund	3,257,898	3,103,050	3,103,050	1,551,525	-	-	-
Transfer from Other Funds	1,287,687	2,696,694	1,413,034	1,480,417	1,439,606	1,401,706	1,397,459
Total Revenue Sources	\$ 262,193,268	240,774,566	291,081,884	240,493,850	212,575,267	216,520,735	224,378,406
Use of General Reserve	-	-	-	4,886,614	2,131,700	10,511,598	5,406,409
TOTAL FUNDING SOURCES	\$ 262,193,268	240,774,566	291,081,884	245,380,463	214,706,967	227,032,334	229,784,815
DEPARTMENTAL EXPENSES							
Compensation*	\$ 16,814,693	14,983,237	15,988,940	16,564,656	17,062,428	17,575,175	18,101,026
Benefits*	7,083,127	6,471,306	7,006,711	7,107,014	7,377,106	7,658,145	7,793,821
Supplies Less Purchased Power & Fuel*	1,301,641	1,094,160	1,112,216	1,041,741	1,058,177	1,079,143	1,101,433
Fuel	1,083,911	-	-	-	-	-	-
Power Pass-Through Costs							
Energy/Fuel - SPP	83,318,828	69,801,903	71,663,146	40,057,397	41,467,729	44,585,648	48,318,908
Energy/Fuel - ERCOT	-	-	18,497,414	9,717,280	-	-	-
Energy/Fuel - Elk City II Payments to NextEra	831,427	2,504,028	2,513,775	2,209,529	1,800,619	1,391,709	982,798
Energy/Fuel - LP&L Production	-	10,666,976	12,159,149	4,146,482	2,907,565	882,131	901,538
Transmission - SPP	31,943,314	30,879,048	34,235,318	37,956,384	12,624,569	13,996,744	15,518,062
Transmission - ERCOT	-	-	-	18,871,845	22,876,774	23,109,680	23,344,958
Capacity - SPP	45,315,456	36,287,892	37,612,352	28,492,464	19,498,327	21,200,921	23,052,186
SPS Hold Harmless Payment	-	-	24,000,000	-	-	-	-
Maintenance*	2,305,990	2,253,463	2,303,039	2,335,458	2,386,838	2,439,348	2,493,014
Professional/Training*	5,677,092	6,268,632	6,440,506	7,105,813	7,262,141	7,421,908	7,585,190
Other Charges*	1,295,826	1,472,774	1,617,317	1,644,318	1,680,264	1,716,997	1,754,534
Scheduled Charges*	4,967,432	3,804,073	3,862,757	3,757,448	3,840,139	3,924,651	4,010,356
Capital Outlay/Reimbursements*	1,046,000	55,400	50,589	51,702	52,839	54,002	55,190
Reimbursement - City of Lubbock Utilities	(6,345,954)	(6,014,288)	(6,093,403)	(6,877,074)	(6,993,304)	(6,546,069)	(6,394,434)
TOTAL DEPARTMENTAL EXPENSES	\$ 196,638,783	180,528,605	232,969,827	174,182,458	134,902,212	140,490,134	148,618,579
FUND LEVEL EXPENSES							
Debt Service - Principal	\$ 18,583,360	18,570,000	10,330,000	16,776,098	17,673,311	17,037,143	16,403,582
Debt Service - Interest	5,402,101	7,623,206	6,749,943	14,061,364	21,485,248	20,983,722	20,774,544
Capitalized Interest	3,257,898	3,103,050	3,103,050	1,551,525	-	-	-
Note Program Fees	-	496,415	15,150	4,800	-	-	-
Indirect Cost Allocation	1,155,378	1,266,838	1,294,708	1,524,094	1,557,021	1,590,763	1,625,453
Franchise Fee Equivalent - General Fund	11,933,328	10,943,485	12,156,617	10,969,765	10,982,929	10,996,108	11,009,303
Payment In Lieu of Property Tax	2,386,666	2,188,697	2,431,323	2,193,953	2,196,586	2,199,222	2,201,861
Transfer to Capital Program	15,995,000	14,915,000	14,485,000	22,975,000	24,770,000	32,595,000	28,010,000
Transfer to Debt Service for General Fund CIP	1,630,198	1,139,270	1,140,119	1,141,406	1,139,661	1,140,242	1,141,493
Miscellaneous	275,935	-	-	-	-	-	-
TOTAL FUND LEVEL EXPENSES	\$ 60,619,864	60,245,961	51,705,911	71,198,005	79,804,755	86,542,200	81,166,236
TOTAL EXPENSES	\$ 257,258,647	240,774,566	284,675,739	245,380,463	214,706,967	227,032,334	229,784,815
GENERAL RESERVE POLICY							
General Reserve Policy	\$ 62,521,566	57,309,393	70,302,523	55,378,039	45,348,314	46,393,157	48,172,330
GENERAL RESERVE CALCULATION							
Beginning General Reserve		65,074,446	65,074,446	71,480,592	66,593,978	64,462,278	53,950,680
Budget Surplus/(Deficit)		-	6,406,146	(4,886,614)	(2,131,700)	(10,511,598)	(5,406,409)
TOTAL ESTIMATED GENERAL RESERVE	\$ 65,074,446	65,074,446	71,480,592	66,593,978	64,462,278	53,950,680	48,544,271
GENERAL RESERVE EXCESS/(DEFICIT)	2,552,880	7,765,053	1,178,069	11,215,939	19,113,965	7,557,523	371,941
SPS HOLD HARMLESS RESERVE	\$ 24,000,000	24,000,000	-	-	-	-	-

*Production costs are excluded from these expense categories and are included in the "Energy/Fuel - LP&L Production" line item within Power Pass-Through Costs.

Lubbock Power & Light - Financial Model

Version: Non Opt-In Entity (NOIE)

FUNDING SOURCES	Amended	Budget	Forecast				
	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interest Earnings	\$ 1,074,254	1,479,901	1,429,698	1,495,770	1,535,051	1,506,693	1,500,705
Rentals and Recoveries	273,710	253,574	225,189	230,143	235,206	240,380	245,669
Sale of equipment/recycle scrap	108,349	112,701	115,180	117,714	120,304	122,950	125,655
General Consumers Metered - Base Rates	68,835,464	68,737,964	68,897,605	69,058,001	69,219,157	69,381,077	69,543,767
Power Cost Recovery Factor (PCRF)	169,831,094	150,131,731	176,641,322	189,822,973	172,969,872	178,409,465	186,839,014
SPS Hold Harmless Reserve Revenue Recognition	-	-	24,000,000	-	-	-	-
Franchise Fee Equivalent Revenue	11,419,707	10,367,876	14,079,825	12,944,049	12,109,451	12,389,527	12,819,139
Transmission Cost of Service (TCOS)	-	-	6,982,126	33,420,896	46,525,421	46,781,465	47,583,532
ERCOT Hold Harmless	-	-	(7,333,333)	(22,000,000)	(22,000,000)	(22,000,000)	(22,000,000)
Unit Contingent Sales	629,640	-	-	-	-	-	-
Power Marketing Sales	1,729,380	-	-	-	-	-	-
Fees and Charges	2,665,771	2,676,640	2,735,526	2,795,708	2,857,213	2,920,072	2,984,313
Outside Work Orders and Street Lights	840,654	982,293	1,003,903	1,025,989	1,048,561	1,071,629	1,095,205
Tampering Fees	61,122	55,168	56,381	57,622	58,889	60,185	61,509
Miscellaneous	178,538	176,976	180,870	184,849	188,916	193,072	197,319
Transfer from Debt Service Fund	3,257,898	3,103,050	3,103,050	1,551,525	-	-	-
Transfer from Other Funds	1,287,687	2,696,694	1,413,034	1,480,417	1,439,606	1,401,706	1,397,459
Total Revenue Sources	\$ 262,193,268	240,774,566	293,530,376	292,185,654	286,307,646	292,478,222	302,393,288
Use of General Reserve	-	-	-	2,259,314	318,684	127,495	898,714
TOTAL FUNDING SOURCES	\$ 262,193,268	240,774,566	293,530,376	294,444,969	286,626,330	292,605,717	303,292,003
DEPARTMENTAL EXPENSES							
Compensation*	\$ 16,814,693	14,983,237	15,988,940	16,564,656	17,062,428	17,575,175	18,101,026
Benefits*	7,083,127	6,471,306	7,006,711	7,107,014	7,377,106	7,658,145	7,793,821
Supplies Less Purchased Power & Fuel*	1,301,641	1,094,160	1,112,216	1,041,741	1,058,177	1,079,143	1,101,433
Fuel	1,083,911	-	-	-	-	-	-
Power Pass-Through Costs							
Energy/Fuel - SPP	83,318,828	69,801,903	71,663,146	40,057,397	41,467,729	44,585,648	48,318,908
Energy/Fuel - ERCOT	-	-	18,497,414	58,303,681	72,094,863	73,547,340	75,029,079
Energy/Fuel - Elk City II Payments to NextEra	831,427	2,504,028	2,513,775	2,209,529	1,800,619	1,391,709	982,798
Energy/Fuel - LP&L Production	-	10,666,976	12,159,149	4,146,482	2,907,565	882,131	901,538
Transmission - SPP	31,943,314	30,879,048	34,235,318	37,956,384	12,624,569	13,996,744	15,518,062
Transmission - ERCOT	-	-	-	18,871,845	22,876,774	23,109,680	23,344,958
Capacity - SPP	45,315,456	36,287,892	37,612,352	28,492,464	19,498,327	21,200,921	23,052,186
SPS Hold Harmless Payment	-	-	24,000,000	-	-	-	-
Maintenance*	2,305,990	2,253,463	2,303,039	2,335,458	2,386,838	2,439,348	2,493,014
Professional/Training*	5,677,092	6,268,632	6,440,506	7,105,813	7,262,141	7,421,908	7,585,190
Other Charges*	1,295,826	1,472,774	1,617,317	1,644,318	1,680,264	1,716,997	1,754,534
Scheduled Charges*	4,967,432	3,804,073	3,862,757	3,757,448	3,840,139	3,924,651	4,010,356
Capital Outlay/Reimbursements*	1,046,000	55,400	50,589	51,702	52,839	54,002	55,190
Reimbursement - City of Lubbock Utilities	(6,345,954)	(6,014,288)	(6,093,403)	(6,877,074)	(6,993,304)	(6,867,487)	(7,081,667)
TOTAL DEPARTMENTAL EXPENSES	\$ 196,638,783	180,528,605	232,969,827	222,768,859	206,997,075	213,716,056	222,960,425
FUND LEVEL EXPENSES							
Debt Service - Principal	\$ 23,985,461	18,570,000	10,330,000	16,777,681	17,737,605	17,158,056	16,831,975
Debt Service - Interest	-	7,623,206	6,749,943	14,063,745	21,568,626	21,138,168	21,374,690
Capitalized Interest	3,257,898	3,103,050	3,103,050	1,551,525	-	-	-
Note Program Fees	-	496,415	15,150	4,800	-	-	-
Indirect Cost Allocation	1,155,378	1,266,838	1,294,708	1,524,094	1,557,021	1,590,763	1,625,453
Franchise Fee Equivalent - General Fund	11,933,328	10,943,485	14,676,946	12,944,049	12,109,451	12,389,527	12,819,139
Payment In Lieu of Property Tax	2,386,666	2,188,697	2,935,389	2,588,810	2,421,890	2,477,905	2,563,828
Transfer to Capital Program	15,995,000	14,915,000	14,485,000	21,080,000	23,095,000	22,995,000	23,975,000
Transfer to Debt Service for General Fund CIP	1,630,198	1,139,270	1,140,119	1,141,406	1,139,661	1,140,242	1,141,493
Miscellaneous	275,935	-	-	-	-	-	-
TOTAL FUND LEVEL EXPENSES	\$ 60,619,864	60,245,961	54,730,306	71,676,110	79,629,255	78,889,661	80,331,577
TOTAL EXPENSES	\$ 257,258,647	240,774,566	287,700,134	294,444,969	286,626,330	292,605,717	303,292,003
GENERAL RESERVE POLICY							
General Reserve Policy	\$ 62,521,566	57,309,393	70,904,688	67,956,256	63,574,620	65,045,017	67,300,480
GENERAL RESERVE CALCULATION							
Beginning General Reserve		65,074,446	65,074,446	70,904,688	68,645,374	68,326,690	68,199,195
Budget Surplus/(Deficit)		-	5,830,242	(2,259,314)	(318,684)	(127,495)	(898,714)
TOTAL ESTIMATED GENERAL RESERVE	\$ 65,074,446	65,074,446	70,904,688	68,645,374	68,326,690	68,199,195	67,300,480
GENERAL RESERVE EXCESS/(DEFICIT)	2,552,880	7,765,053	-	689,118	4,752,070	3,154,177	-
SPS HOLD HARMLESS RESERVE	\$ 24,000,000	24,000,000	-	-	-	-	-

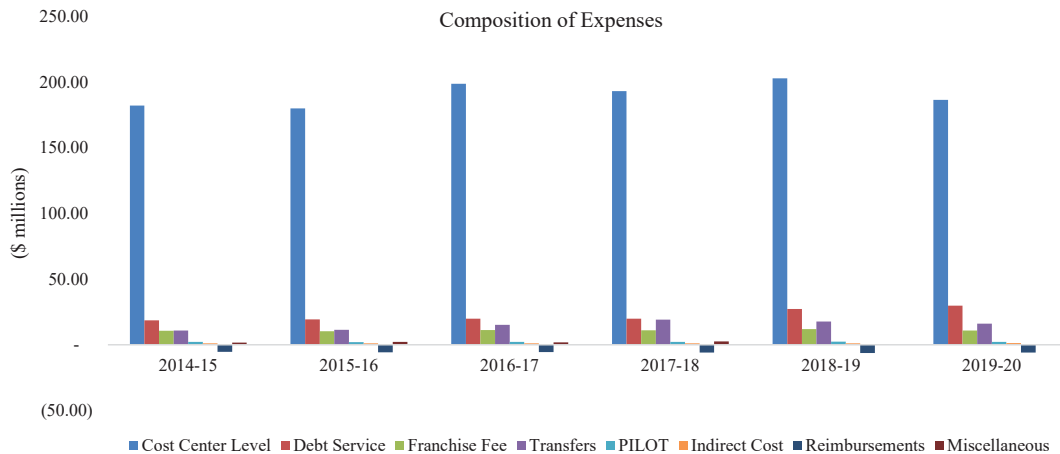
*Production costs are excluded from these expense categories and are included in the "Energy/Fuel - LP&L Production" line item within Power Pass-Through Costs.

Lubbock Power & Light - Rates

PROJECTED RATE IMPACT	Actual		Budget		Forecast*			
	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Projected Base Rate Increase	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
Residential Standard - Rate 1								
Service Availability	\$ 8.07	\$ 8.07	\$ 8.07	\$ 8.07	\$ 8.07	\$ 8.07	\$ 8.07	
Summer Energy (per kWh)	0.03381	0.03381	0.03381	0.03381	0.03381	0.03381	0.03381	
Non-Summer Energy (per kWh)	0.03381	0.03381	0.03381	0.03381	0.03381	0.03381	0.03381	
Residential All Electric - Rate 3								
Service Availability	8.07	8.07	8.07	8.07	8.07	8.07	8.07	
Summer Energy (per kWh)	0.02921	0.02921	0.02921	0.02921	0.02921	0.02921	0.02921	
Non-Summer Energy (per kWh)	0.02921	0.02921	0.02921	0.02921	0.02921	0.02921	0.02921	
Residential Net Metering - Rate 5								
Service Availability	30.43	30.43	30.43	30.43	30.43	30.43	30.43	
Summer Energy ≤1,000kWh (per kWh)	0.01292	0.01292	0.01292	0.01292	0.01292	0.01292	0.01292	
Summer Energy >1,000kWh (per kWh)	0.02349	0.02349	0.02349	0.02349	0.02349	0.02349	0.02349	
Non-Summer Energy ≤1,000kWh(per kWh)	0.00397	0.00397	0.00397	0.00397	0.00397	0.00397	0.00397	
Non-Summer Energy >1,000kWh(per kWh)	0.01175	0.01175	0.01175	0.01175	0.01175	0.01175	0.01175	
Small General - Rate 10								
Service Availability	13.55	13.55	13.55	13.55	13.55	13.55	13.55	
Energy (per kWh)	0.01987	0.01987	0.01987	0.01987	0.01987	0.01987	0.01987	
Small General Net Metering - Rate 11								
Service Availability	28.77	28.77	28.77	28.77	28.77	28.77	28.77	
Energy <1,000kWh (per kWh)	0.00076	0.00076	0.00076	0.00076	0.00076	0.00076	0.00076	
Energy >1,000kWh (per kWh)	0.01878	0.01878	0.01878	0.01878	0.01878	0.01878	0.01878	
Large School - Rate 15								
Service Availability	39.74	39.74	39.74	39.74	39.74	39.74	39.74	
Energy (per kWh)	0.00049	0.00049	0.00049	0.00049	0.00049	0.00049	0.00049	
Demand (per kW)	5.77410	5.77410	5.77410	5.77410	5.77410	5.77410	5.77410	
Secondary Commercial and Net Metering- Rate 16								
Service Availability	28.56	28.56	28.56	28.56	28.56	28.56	28.56	
Energy (per kWh)	0.00080	0.00080	0.00080	0.00080	0.00080	0.00080	0.00080	
Summer Demand (per kW)	8.00922	8.00922	8.00922	8.00922	8.00922	8.00922	8.00922	
Non-Summer Demand (per kW)	4.28400	4.28400	4.28400	4.28400	4.28400	4.28400	4.28400	
Primary Commercial - Rate 16P								
Service Availability	310.44	310.44	310.44	310.44	310.44	310.44	310.44	
Energy (per kWh)	0.00057	0.00057	0.00057	0.00057	0.00057	0.00057	0.00057	
Demand (per kW)	5.15323	5.15323	5.15323	5.15323	5.15323	5.15323	5.15323	
Large Municipal - Rate 17								
Service Availability	49.67	49.67	49.67	49.67	49.67	49.67	49.67	
Energy (per kWh)	0.00066	0.00066	0.00066	0.00066	0.00066	0.00066	0.00066	
Demand (per kW)	5.24014	5.24014	5.24014	5.24014	5.24014	5.24014	5.24014	
Street Lighting - Rate 18								
Energy (per kWh)	0.04781	0.04781	0.04781	0.04781	0.04781	0.04781	0.04781	
General Religious - Rate 19								
Service Availability	16.77	16.77	16.77	16.77	16.77	16.77	16.77	
Energy (per kWh)	0.01847	0.01847	0.01847	0.01847	0.01847	0.01847	0.01847	
Small Municipal & School - Rate 21								
Service Availability	12.98	12.98	12.98	12.98	12.98	12.98	12.98	
Energy (per kWh)	0.01639	0.01639	0.01639	0.01639	0.01639	0.01639	0.01639	

*The financial model does not currently anticipate base rate adjustments throughout the forecast years. LP&L plans to undertake a comprehensive cost of service (COS) study after one year of AMI meter information is collected and just prior to the ERCOT transition in 2021. LP&L does not expect the COS to increase rates overall, but may shift costs from one rate class to another.

Lubbock Power & Light - Staffing



ADMINISTRATION

	Actual	Actual	Actual	Amended	Budget	Change
STAFFING	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Administration	13	13	14	17	17	-
Regulatory Compliance	5	6	6	6	6	-
Legal	2	3	3	3	3	-
Conservation And Education	-	-	-	2	2	-
TOTAL ADMINISTRATION	20	22	23	28	28	-

PRODUCTION

	Actual	Actual	Actual	Amended	Budget	Change
STAFFING	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Production Operations	14	8	7	6	6	-
Production Cooke Station	15	-	-	-	-	-
Production Brandon Station	7	7	4	4	-	(4)
Production Massengale Station	16	29	26	22	26	4
TOTAL PRODUCTION	52	44	37	32	32	-

DISTRIBUTION

	Actual	Actual	Actual	Amended	Budget	Change
STAFFING	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Distribution Supervision & Eng.	21	25	26	7	7	-
Underground Lines	28	27	28	29	34	5
Overhead Lines	26	27	27	32	32	-
Distribution Load Dispatching	12	11	13	14	14	-
Distribution Customer Svc.	16	13	13	12	12	-
Geographic Information Systems	-	-	-	8	8	-
Distribution Substations	13	12	14	14	14	-
Distribution Eng. & Constr. Mgmt.	-	-	-	9	9	-
Distribution Meter Shop	6	6	6	6	6	-
Distribution Street Lights	-	3	7	8	10	2
TOTAL DISTRIBUTION	122	124	134	139	146	7

TRANSMISSION

	Actual	Actual	Actual	Amended	Budget	Change
STAFFING	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Transmission Supervision & Eng.	-	4	6	8	8	-
TOTAL TRANSMISSION	-	4	6	8	8	-

CUSTOMER SERVICE

	Actual	Actual	Actual	Amended	Budget	Change
STAFFING	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Field Services	-	16	16	21	29	8
Meter Reading	47	21	22	17	6	(11)
Customer Information Systems	6	7	7	9	9	-
Payment Processing	20	6	6	-	-	-
Customer Service	36	49	54	56	56	-
Collections	-	10	19	19	21	2
TOTAL CUSTOMER SERVICE	109	109	124	122	121	(1)
TOTAL STAFFING	303	303	324	329	335	6

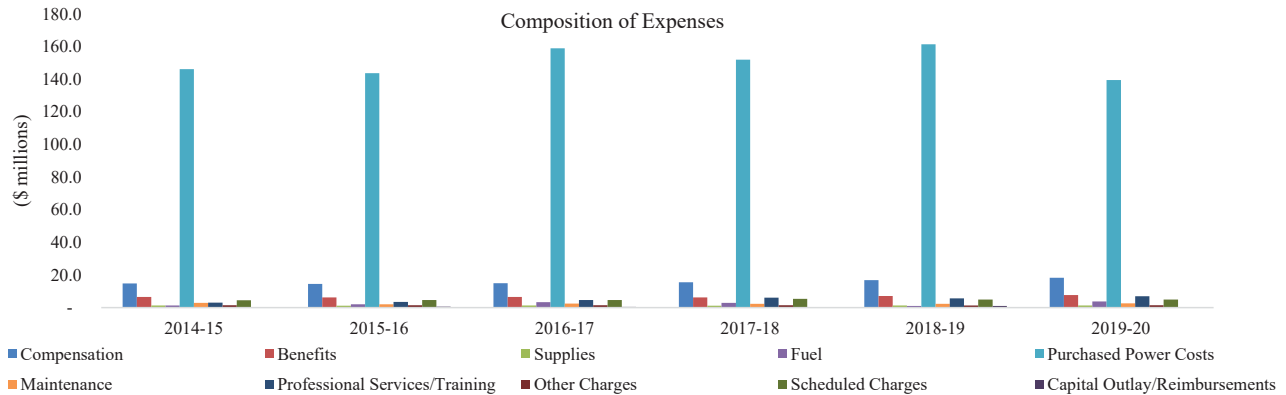
Lubbock Power & Light - Fund Overview

FUNDING SOURCES	Actual	Actual	Actual	Amended	Budget	\$ Change	% Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended	from Amended
Interest Earnings	\$ 407,036	613,752	1,384,251	1,074,254	1,479,901	405,647	37.8
Rentals and Recoveries	402,235	314,026	1,147,482	273,710	253,574	(20,136)	(7.4)
Sale of equipment/recycle scrap	140,006	77,461	151,088	108,349	112,701	4,352	4.0
General Consumers Metered	62,633,695	64,581,198	69,128,477	68,835,464	68,737,964	(97,500)	(0.1)
Power Cost Recovery Factor (PCRF)	143,988,573	160,688,685	152,203,645	169,831,094	150,131,731	(19,699,363)	(11.6)
Franchise Fee Equivalent Revenue	9,520,069	10,644,888	10,539,368	11,419,707	10,367,876	(1,051,831)	(9.2)
Unit Contingent Sales	2,959,338	420,151	423,064	629,640	-	(629,640)	(100.0)
Power Marketing Sales	663,228	4,197,324	4,519,775	1,729,380	-	(1,729,380)	(100.0)
Fees and Charges	2,855,837	3,194,787	2,610,289	2,665,771	2,676,640	10,869	0.4
Outside Work Orders and Street Lights	927,060	927,279	624,454	840,654	982,293	141,638	16.8
Tampering Fees	79,200	61,122	53,800	61,122	55,168	(5,954)	(9.7)
Miscellaneous	278,553	311,304	222,470	178,538	176,976	(1,561)	(0.9)
Transfer from Debt Service Fund	-	-	411,759	3,257,898	3,103,050	(154,848)	(4.8)
Transfer from Debt Service Reserve Fund (DSRF)	-	-	-	-	-	-	-
Transfer from Other Funds	120,316	93,243	1,306,808	1,287,687	2,696,694	1,409,007	109.4
Total Revenue Sources	\$ 224,975,147	246,125,218	244,726,731	262,193,268	240,774,566	(21,418,702)	(8.2)
Utilization of General Reserve	-	-	-	-	-	-	-
TOTAL FUNDING SOURCES	\$ 224,975,147	246,125,218	244,726,731	262,193,268	240,774,566	(21,418,702)	(8.2)

DEPARTMENT LEVEL EXPENSES	Actual	Actual	Actual	Amended	Budget	\$ Change	% Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended	from Amended
Compensation	\$ 14,528,667	15,019,825	15,513,585	16,814,693	18,234,709	1,420,016	8.4
Benefits	6,292,353	6,502,755	6,300,968	7,083,127	7,636,444	553,317	7.8
Supplies	1,145,402	1,332,851	1,110,774	1,301,641	1,292,229	(9,412)	(0.7)
Fuel	2,073,885	3,335,631	2,963,241	1,083,911	-	(1,083,911)	(100.0)
Energy/Fuel	81,571,288	88,530,528	77,099,763	84,150,255	76,057,968	(8,092,286)	(9.6)
Transmission - SPP	21,625,070	24,356,993	28,569,248	31,943,314	30,879,048	(1,064,266)	(3.3)
Capacity - SPP	40,585,944	46,113,253	46,291,784	45,315,456	36,287,892	(9,027,564)	(19.9)
Maintenance	2,103,059	2,434,483	2,399,163	2,305,990	2,623,885	317,895	13.8
Professional Services/Training	3,539,189	4,634,639	6,032,318	5,677,092	7,009,216	1,332,124	23.5
Other Charges	1,489,594	1,473,569	1,428,081	1,295,826	1,522,039	226,213	17.5
Scheduled Charges	4,639,400	4,623,009	5,368,571	4,967,432	4,944,062	(23,369)	(0.5)
Capital Outlay/Reimbursements	537,015	459,366	240,556	1,046,000	55,400	(990,600)	(94.7)
Reimbursement - Utility Collections	(5,751,699)	(5,555,509)	(5,921,050)	(6,345,954)	(6,014,288)	331,666	(5.2)
TOTAL DEPARTMENT LEVEL EXPENSES	\$ 174,379,167	193,261,394	187,397,003	196,638,783	180,528,605	(16,110,176)	(8.2)

FUND LEVEL EXPENSES	Actual	Actual	Actual	Amended	Budget	\$ Change	% Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended	from Amended
Debt Service	\$ 19,402,616	19,926,328	19,553,723	23,985,461	26,193,206	2,207,746	9.2
Capitalized Interest	-	-	411,759	3,257,898	3,103,050	(154,848)	(4.8)
Note Program Fees	-	-	-	-	496,415	496,415	-
Transfer to Debt Service Reserve Fund	-	-	800,605	-	-	-	-
Indirect Cost Allocation	1,123,599	1,066,407	1,135,647	1,155,378	1,266,838	111,460	9.6
Franchise Fee Equivalent	10,318,159	11,260,270	11,060,010	11,933,328	10,943,485	(989,843)	(8.3)
In Lieu of Property Tax	2,063,632	2,252,054	2,212,002	2,386,666	2,188,697	(197,969)	(8.3)
Transfer to Capital Program	11,313,325	15,240,000	15,950,000	15,995,000	14,915,000	(1,080,000)	(6.8)
Transfer to Debt Service for General Fund CIP	-	-	2,478,673	1,630,198	1,139,270	(490,928)	(30.1)
Miscellaneous	2,175,272	1,791,040	2,505,147	275,935	-	(275,935)	(100.0)
TOTAL FUND LEVEL EXPENSES	\$ 46,396,602	51,536,099	56,107,567	60,619,864	60,245,961	(373,902)	(0.6)
TOTAL EXPENSES	\$ 220,775,769	244,797,493	243,504,569	257,258,647	240,774,566	(16,484,078)	(6.4)

Lubbock Power & Light - Department Overview



EXPENSES BY CATEGORY	Actual	Actual	Actual	Amended	Budget	\$ Change	% Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended	from Amended
Compensation	\$ 14,528,667	15,019,825	15,513,585	16,814,694	18,234,709	1,420,015	8.4
Benefits	6,292,353	6,502,755	6,300,968	7,083,127	7,636,444	553,317	7.8
Supplies	1,145,402	1,332,851	1,110,774	1,301,641	1,292,229	(9,412)	(0.7)
Fuel	2,073,885	3,335,631	2,963,241	1,083,911	3,752,037	2,668,126	246.2
Purchased Power Costs	143,782,301	159,000,774	151,960,794	161,409,024	139,472,872	(21,936,153)	(13.6)
Maintenance	2,103,059	2,434,483	2,399,163	2,305,990	2,623,885	317,895	13.8
Professional Services/Training	3,539,189	4,634,639	6,032,318	5,677,092	7,009,216	1,332,124	23.5
Other Charges	1,489,594	1,473,569	1,428,081	1,295,826	1,522,039	226,213	17.5
Scheduled Charges	4,639,400	4,623,009	5,368,571	4,967,432	4,944,062	(23,369)	(0.5)
Capital Outlay/Reimbursements	537,015	459,366	240,556	1,046,000	55,400	(990,600)	(94.7)
Reimbursement - Utility Collections	(5,751,699)	(5,555,509)	(5,921,050)	(6,345,954)	(6,014,288)	331,666	(5.2)
TOTAL EXPENSES BY CATEGORY	\$ 174,379,167	\$ 193,261,394	\$ 187,397,003	\$ 196,638,782	\$ 180,528,605	\$ (16,110,177)	(8.2)

ADMINISTRATION

EXPENSES BY FUNCTION	Actual	Actual	Actual	Amended	Budget	\$ Change	% Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended	from Amended
Administration	\$ 2,372,506	2,681,348	2,564,697	3,439,713	3,238,070	(201,644)	(5.9)
Regulatory Compliance	702,990	485,214	564,697	589,818	600,255	10,437	1.8
Legal	689,306	873,136	1,050,601	1,578,326	1,117,463	(460,863)	(29.2)
Conservation And Education	308,570	382,638	456,667	585,200	569,808	(15,392)	(2.6)
TOTAL ADMINISTRATION	\$ 4,073,373	4,422,335	4,636,662	6,193,056	5,525,596	(667,460)	(10.8)

POWER PASS-THROUGH

EXPENSES BY FUNCTION	Actual	Actual	Actual	Amended	Budget	\$ Change	% Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended	from Amended
Production Operations	\$ 1,678,407	896,881	883,833	751,578	1,058,205	306,628	40.8
Purchased Power	143,782,301	159,000,774	151,960,794	161,409,024	139,472,872	(21,936,153)	(13.6)
Production Cooke Station	2,471,492	497,331	695,257	920,814	980,857	60,043	6.5
Production Brandon Station	1,640,688	1,390,559	1,227,011	1,299,546	1,055,969	(243,577)	(18.7)
Production Massengale Station	3,880,712	7,403,542	6,881,470	5,578,257	7,245,568	1,667,311	29.9
Reg Market Admin & Compliance	-	323,430	318,258	318,416	326,377	7,960	2.5
TOTAL POWER PASS-THROUGH	\$ 153,453,600	169,512,518	161,966,623	170,277,635	150,139,848	(20,137,787)	(11.8)

DISTRIBUTION

EXPENSES BY FUNCTION	Actual	Actual	Actual	Amended	Budget	\$ Change	% Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended	from Amended
Distribution Supervision & Eng.	\$ 2,367,118	1,765,583	2,086,987	951,782	834,172	(117,610)	(12.4)
Underground Lines	1,938,009	2,297,445	2,197,702	2,152,969	2,681,237	528,269	24.5
Overhead Lines	1,736,805	2,317,711	2,007,222	2,095,935	2,757,911	661,975	31.6
Distribution Load Dispatching	1,544,463	733,011	1,023,776	933,192	1,309,476	376,284	40.3
Distribution Customer Svc.	3,698,854	3,322,121	3,307,727	3,421,573	3,581,904	160,331	4.7
Geographic Information Systems	-	-	-	385,787	882,306	496,519	128.7
Distribution Substations	1,245,976	950,265	847,066	1,113,987	1,095,435	(18,553)	(1.7)
Distribution Eng. & Constr. Mgmt.	-	-	-	538,940	511,587	(27,353)	(5.1)
Distribution Meter Shop	682,902	728,799	726,317	750,870	728,977	(21,893)	(2.9)
Distribution Street Lights	-	513,360	1,094,813	961,187	1,265,899	304,712	31.7
TOTAL DISTRIBUTION	\$ 13,214,127	12,628,294	13,291,611	13,306,222	15,648,903	2,342,681	17.6

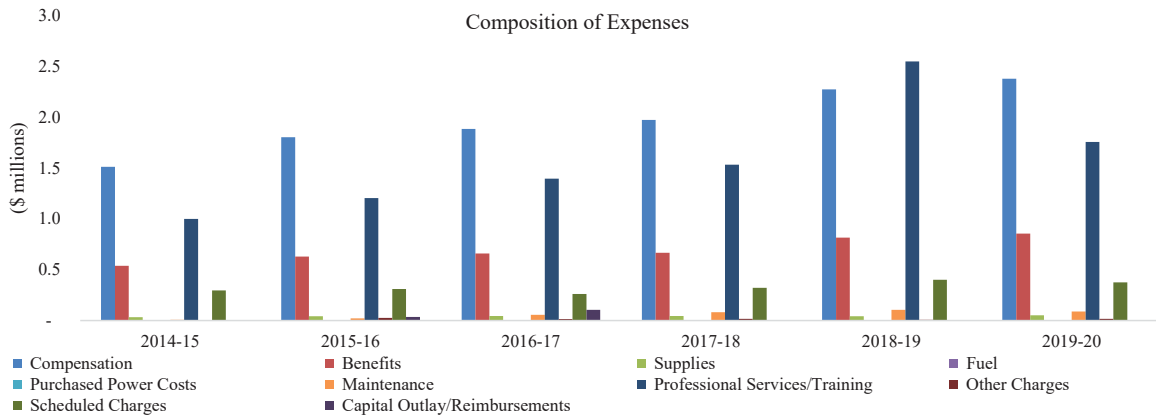
TRANSMISSION

	Actual	Actual	Actual	Amended	Budget	\$ Change	% Change
EXPENSES BY FUNCTION	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended	from Amended
Transmission Supervision & Eng.	\$ -	1,276,177	1,808,362	929,137	1,149,208	220,072	23.7
Transmission Overhead Lines	-	100,108	44,820	125,495	160,845	35,350	28.2
Transmission Load Dispatching	-	477,457	516,726	753,870	915,341	161,470	21.4
Transmission Substation	-	542,633	247,968	682,808	654,284	(28,525)	(4.2)
TOTAL TRANSMISSION	\$ -	2,396,375	2,617,877	2,491,310	2,879,678	388,367	15.6

CUSTOMER SERVICE

	Actual	Actual	Actual	Amended	Budget	\$ Change	% Change
EXPENSES BY FUNCTION	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended	from Amended
Field Services	\$ -	1,183,444	998,644	1,449,800	2,007,910	558,110	38.5
Meter Reading	2,936,770	1,351,941	1,519,307	1,279,288	731,366	(547,922)	(42.8)
Customer Information Systems	1,488,729	1,493,877	1,864,824	3,562,752	5,112,324	1,549,572	43.5
Payment Processing	3,054,885	2,225,092	2,890,870	-	-	-	-
Customer Service	1,909,382	2,771,688	2,724,671	3,165,219	3,137,793	(27,427)	(0.9)
Collections	-	831,339	806,964	1,259,453	1,359,475	100,022	7.9
Reimbursement - Utility Collections	(5,751,699)	(5,555,509)	(5,921,050)	(6,345,954)	(6,014,288)	331,666	(5.2)
TOTAL CUSTOMER SERVICE	\$ 3,638,067	\$ 4,301,872	\$ 4,884,230	\$ 4,370,559	\$ 6,334,581	\$ 1,964,022	44.9
TOTAL EXPENSES BY FUNCTION	\$ 174,379,167	193,261,394	187,397,003	196,638,782	180,528,605	(16,110,177)	(8.2)

Lubbock Power & Light - Administration

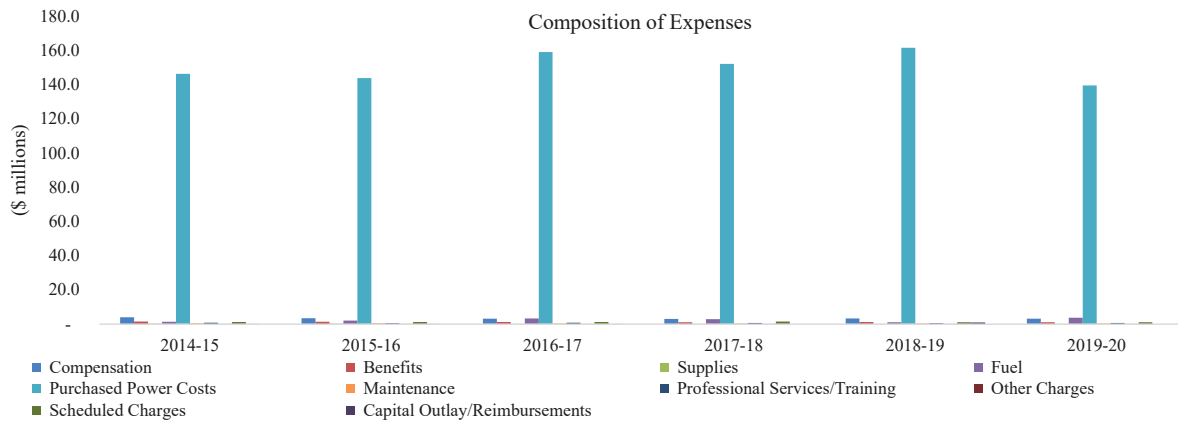


EXPENSES BY CATEGORY	Actual FY 2015-16	Actual FY 2016-17	Actual FY 2017-18	Amended FY 2018-19	Budget FY 2019-20	\$ Change from Amended	% Change from Amended
Compensation	\$ 1,803,491	1,885,583	1,972,214	2,273,602	2,379,125	105,523	4.6
Benefits	628,440	659,369	665,679	814,850	856,264	41,413	5.1
Supplies	42,250	44,067	45,248	42,247	50,814	8,567	20.3
Fuel	-	-	-	-	-	-	-
Purchased Power Costs	-	-	-	-	-	-	-
Maintenance	22,571	55,358	81,595	105,291	90,040	(15,251)	(14.5)
Professional Services/Training	1,205,378	1,396,659	1,533,518	2,549,407	1,757,206	(792,201)	(31.1)
Other Charges	25,050	14,707	16,200	6,700	16,390	9,690	144.6
Scheduled Charges	310,414	261,148	322,209	400,960	375,758	(25,202)	(6.3)
Capital Outlay/Reimbursements	35,779	105,445	-	-	-	-	-
TOTAL EXPENSES BY CATEGORY	\$ 4,073,373	4,422,335	4,636,662	6,193,056	5,525,596	(667,460)	(10.8)

ADMINISTRATION

EXPENSES BY FUNCTION	Actual FY 2015-16	Actual FY 2016-17	Actual FY 2017-18	Amended FY 2018-19	Budget FY 2019-20	\$ Change from Amended	% Change from Amended
Administration	\$ 2,372,506	2,681,348	2,564,697	3,439,713	3,238,070	(201,644)	(5.9)
Regulatory Compliance	702,990	485,214	564,697	589,818	600,255	10,437	1.8
Legal	689,306	873,136	1,050,601	1,578,326	1,117,463	(460,863)	(29.2)
Conservation And Education	308,570	382,638	456,667	585,200	569,808	(15,392)	(2.6)
TOTAL ADMINISTRATION	\$ 4,073,373	4,422,335	4,636,662	6,193,056	5,525,596	(667,460)	(10.8)

Lubbock Power & Light - Power Pass-Through

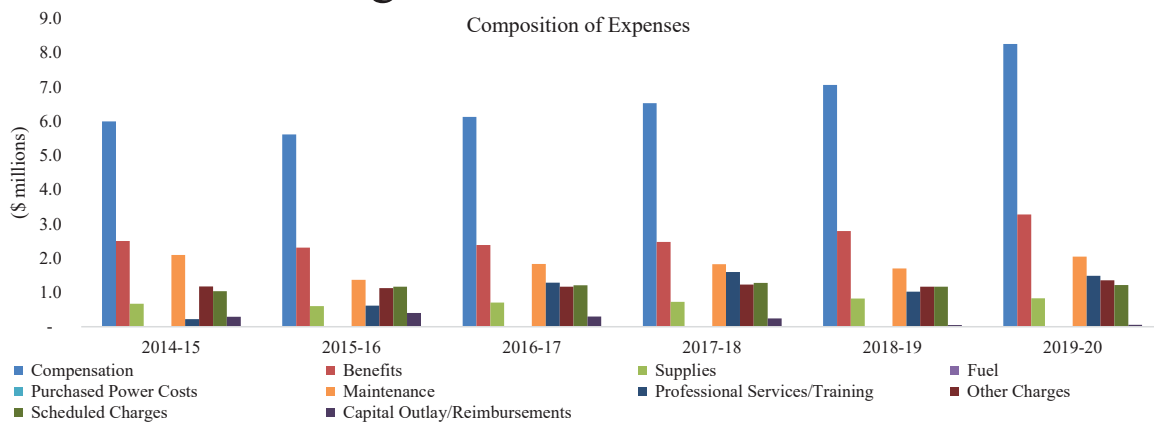


EXPENSES BY CATEGORY	Actual FY 2015-16	Actual FY 2016-17	Actual FY 2017-18	Amended FY 2018-19	Budget FY 2019-20	\$ Change from Amended	% Change from Amended
Compensation	\$ 3,499,160	3,196,363	3,074,082	3,280,553	3,251,472	(29,082)	(0.9)
Benefits	1,389,940	1,282,563	1,163,772	1,212,182	1,165,138	(47,043)	(3.9)
Supplies	254,043	177,901	160,949	180,380	198,069	17,689	9.8
Fuel	2,073,885	3,335,631	2,963,241	1,083,911	3,752,037	2,668,126	246.2
Purchased Power Costs	143,782,301	159,000,774	151,960,794	161,409,024	139,472,872	(21,936,153)	(13.6)
Maintenance	539,961	420,000	385,607	390,428	370,422	(20,006)	(5.1)
Professional Services/Training	516,542	805,530	723,806	616,964	740,585	123,621	20.0
Other Charges	67,339	35,032	8,329	11,500	49,265	37,765	328.4
Scheduled Charges	1,232,527	1,223,733	1,526,044	1,092,693	1,139,989	47,296	4.3
Capital Outlay/Reimbursements	97,901	34,990	-	1,000,000	-	(1,000,000)	(100.0)
TOTAL EXPENSES BY CATEGORY	\$ 153,453,600	169,512,518	161,966,623	170,277,635	150,139,848	(20,137,787)	(11.8)

POWER PASS-THROUGH

EXPENSES BY FUNCTION	Actual FY 2015-16	Actual FY 2016-17	Actual FY 2017-18	Amended FY 2018-19	Budget FY 2019-20	\$ Change from Amended	% Change from Amended
Production Operations	\$ 1,678,407	896,881	883,833	751,578	1,058,205	306,628	40.8
Purchased Power	143,782,301	159,000,774	151,960,794	161,409,024	139,472,872	(21,936,153)	(13.6)
Production Cooke Station	2,471,492	497,331	695,257	920,814	980,857	60,043	6.5
Production Brandon Station	1,640,688	1,390,559	1,227,011	1,299,546	1,055,969	(243,577)	(18.7)
Production Massengale Station	3,880,712	7,403,542	6,881,470	5,578,257	7,245,568	1,667,311	29.9
Reg Market Admin & Compliance	-	323,430	318,258	318,416	326,377	7,960	2.5
TOTAL POWER PASS-THROUGH	\$ 153,453,600	169,512,518	161,966,623	170,277,635	150,139,848	(20,137,787)	(11.8)

Lubbock Power & Light - Distribution & Transmission



EXPENSES BY CATEGORY	Actual FY 2015-16	Actual FY 2016-17	Actual FY 2017-18	Amended FY 2018-19	Budget FY 2019-20	\$ Change from Amended	% Change from Amended
Compensation	\$ 5,618,979	6,125,665	6,527,103	7,062,336	8,261,722	1,199,387	17.0
Benefits	2,309,930	2,387,490	2,475,097	2,792,195	3,276,005	483,809	17.3
Supplies	599,830	705,423	728,225	825,530	831,308	5,778	0.7
Fuel	-	-	-	-	-	-	-
Purchased Power Costs	-	-	-	-	-	-	-
Maintenance	1,368,550	1,836,473	1,826,380	1,702,810	2,048,184	345,374	20.3
Professional Services/Training	617,852	1,290,182	1,596,159	1,027,467	1,484,764	457,297	44.5
Other Charges	1,129,089	1,168,223	1,234,498	1,170,132	1,354,438	184,306	15.8
Scheduled Charges	1,166,563	1,211,116	1,281,470	1,171,062	1,216,760	45,698	3.9
Capital Outlay/Reimbursements	403,334	300,097	240,556	46,000	55,400	9,400	20.4
TOTAL EXPENSES BY CATEGORY	\$ 13,214,127	15,024,669	15,909,488	15,797,532	18,528,581	2,731,049	17.3

DISTRIBUTION

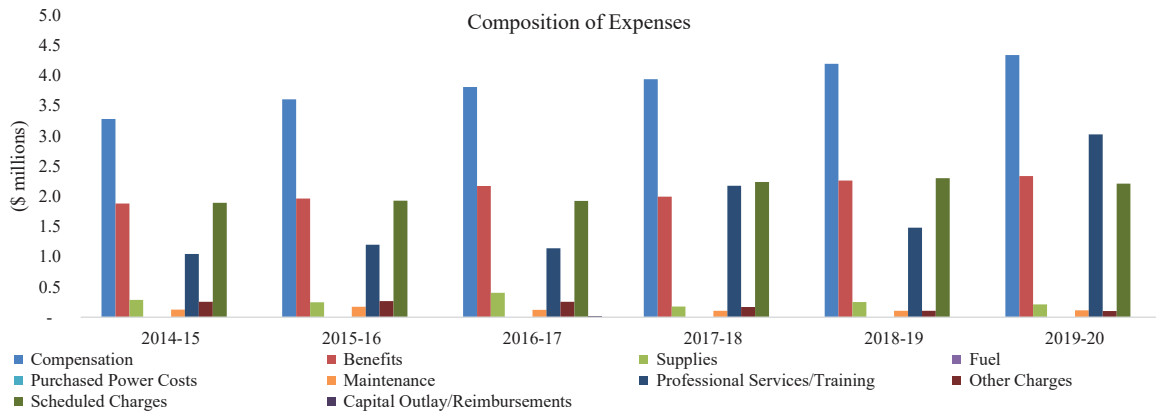
EXPENSES BY FUNCTION	Actual FY 2015-16	Actual FY 2016-17	Actual FY 2017-18	Amended FY 2018-19	Budget FY 2019-20	\$ Change from Amended	% Change from Amended
Distribution Supervision & Eng.	\$ 2,367,118	1,765,583	2,086,987	951,782	834,172	(117,610)	(12.4)
Underground Lines	1,938,009	2,297,445	2,197,702	2,152,969	2,681,237	528,269	24.5
Overhead Lines	1,736,805	2,317,711	2,007,222	2,095,935	2,757,911	661,975	31.6
Distribution Load Dispatching	1,544,463	733,011	1,023,776	933,192	1,309,476	376,284	40.3
Distribution Customer Svc.	3,698,854	3,322,121	3,307,727	3,421,573	3,581,904	160,331	4.7
Geographic Information Systems	-	-	-	385,787	882,306	496,519	128.7
Distribution Substations	1,245,976	950,265	847,066	1,113,987	1,095,435	(18,553)	(1.7)
Distribution Eng. & Constr. Mgmt.	-	-	-	538,940	511,587	(27,353)	(5.1)
Distribution Meter Shop	682,902	728,799	726,317	750,870	728,977	(21,893)	(2.9)
Distribution Street Lights	-	513,360	1,094,813	961,187	1,265,899	304,712	31.7
TOTAL DISTRIBUTION	\$ 13,214,127	12,628,294	13,291,611	13,306,222	15,648,903	2,342,681	17.6

TRANSMISSION

EXPENSES BY FUNCTION	Actual FY 2015-16	Actual FY 2016-17	Actual FY 2017-18	Amended FY 2018-19	Budget FY 2019-20	\$ Change from Amended	% Change from Amended
Transmission Supervision & Eng.	\$ -	1,276,177	1,808,362	929,137	1,149,208	220,072	23.7
Transmission Overhead Lines	-	100,108	44,820	125,495	160,845	35,350	28.2
Transmission Load Dispatching	-	477,457	516,726	753,870	915,341	161,470	21.4
Transmission Substation	-	542,633	247,968	682,808	654,284	(28,525)	(4.2)
TOTAL TRANSMISSION	\$ -	2,396,375	2,617,877	2,491,310	2,879,678	388,367	15.6

TOTAL EXPENSES BY FUNCTION	\$ 13,214,127	15,024,669	15,909,488	15,797,532	18,528,581	2,731,049	17.3
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Lubbock Power & Light - Customer Service



EXPENSES BY CATEGORY	Actual FY 2015-16	Actual FY 2016-17	Actual FY 2017-18	Amended FY 2018-19	Budget FY 2019-20	\$ Change from Amended	% Change from Amended
Compensation	\$ 3,607,038	3,812,214	3,940,186	4,198,203	4,342,391	144,187	3.4
Benefits	1,964,043	2,173,334	1,996,421	2,263,900	2,339,037	75,137	3.3
Supplies	249,279	405,460	176,353	253,484	212,038	(41,446)	(16.4)
Fuel	-	-	-	-	-	-	-
Purchased Power Costs	-	-	-	-	-	-	-
Maintenance	171,977	122,652	105,582	107,461	115,239	7,778	7.2
Professional Services/Training	1,199,417	1,142,268	2,178,835	1,483,254	3,026,662	1,543,408	104.1
Other Charges	268,116	255,607	169,055	107,494	101,946	(5,548)	(5.2)
Scheduled Charges	1,929,897	1,927,012	2,238,849	2,302,717	2,211,555	(91,162)	(4.0)
Capital Outlay/Reimbursements	-	18,835	-	-	-	-	-
TOTAL EXPENSES BY CATEGORY	\$ 9,389,766	9,857,381	10,805,280	10,716,513	12,348,868	1,632,356	15.2

CUSTOMER SERVICE	Actual FY 2015-16	Actual FY 2016-17	Actual FY 2017-18	Amended FY 2018-19	Budget FY 2019-20	\$ Change from Amended	% Change from Amended
EXPENSES BY FUNCTION							
Field Services	\$ -	1,183,444	998,644	1,449,800	2,007,910	558,110	38.5
Meter Reading	2,936,770	1,351,941	1,519,307	1,279,288	731,366	(547,922)	(42.8)
Customer Information Systems	1,488,729	1,493,877	1,864,824	3,562,752	5,112,324	1,549,572	43.5
Payment Processing	3,054,885	2,225,092	2,890,870	-	-	-	-
Customer Service	1,909,382	2,771,688	2,724,671	3,165,219	3,137,793	(27,427)	(0.9)
Collections	-	831,339	806,964	1,259,453	1,359,475	100,022	7.9
TOTAL CUSTOMER SERVICE	\$ 9,389,766	9,857,381	10,805,280	10,716,513	12,348,868	1,632,356	15.2

*This page excludes the reimbursements from the Other City Utilities, which is shown on the Department Overview summary.

Lubbock Power & Light - Department Expenses

Administration

EXPENSES BY CATEGORY	Actual	Actual	Actual	Amended	Budget	\$ Change	% Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended	from Amended
Compensation	\$ 1,186,373	1,372,705	1,405,610	1,576,099	1,640,769	64,670	4.1
Benefits	409,500	482,031	471,006	558,095	587,753	29,657	5.3
Supplies	34,502	34,840	35,365	29,648	37,720	8,072	27.2
Maintenance	18,529	51,116	73,559	101,500	87,000	(14,500)	(14.3)
Professional Services/Training	399,329	399,125	317,049	829,990	555,263	(274,727)	(33.1)
Other Charges	22,395	13,663	13,570	2,500	11,040	8,540	341.6
Scheduled Charges	266,100	222,423	248,539	341,881	318,525	(23,356)	(6.8)
Capital Outlay/Reimbursements	35,779	105,445	-	-	-	-	-
TOTAL ADMINISTRATION	\$ 2,372,506	2,681,348	2,564,697	3,439,713	3,238,070	(201,644)	(5.9)

Regulatory Compliance

EXPENSES BY CATEGORY	Actual	Actual	Actual	Amended	Budget	\$ Change	% Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended	from Amended
Compensation	\$ 383,011	186,933	223,520	223,069	230,592	7,522	3.4
Benefits	151,236	73,434	86,620	86,459	88,838	2,379	2.8
Supplies	6,572	8,513	6,319	6,770	8,774	2,004	29.6
Maintenance	4,042	4,242	8,036	3,791	3,040	(751)	(19.8)
Professional Services/Training	123,510	183,634	202,329	230,317	229,242	(1,075)	(0.5)
Other Charges	145	197	193	200	350	150	75.0
Scheduled Charges	34,475	28,259	37,680	39,212	39,420	208	0.5
Capital Outlay/Reimbursements	-	-	-	-	-	-	-
TOTAL REGULATORY COMPLIANCE	\$ 702,990	485,214	564,697	589,818	600,255	10,437	1.8

Legal

EXPENSES BY CATEGORY	Actual	Actual	Actual	Amended	Budget	\$ Change	% Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended	from Amended
Compensation	\$ 234,107	287,982	304,700	332,497	364,821	32,324	9.7
Benefits	67,704	89,458	94,353	110,365	118,826	8,461	7.7
Supplies	31	393	3,085	3,000	3,000	-	-
Maintenance	-	-	-	-	-	-	-
Professional Services/Training	375,114	483,991	615,982	1,116,500	616,140	(500,360)	(44.8)
Other Charges	2,511	847	2,436	-	-	-	-
Scheduled Charges	9,840	10,465	30,045	15,963	14,675	(1,288)	(8.1)
Capital Outlay/Reimbursements	-	-	-	-	-	-	-
TOTAL LEGAL	\$ 689,306	873,136	1,050,601	1,578,326	1,117,463	(460,863)	(29.2)

Conservation And Education

EXPENSES BY CATEGORY	Actual	Actual	Actual	Amended	Budget	\$ Change	% Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended	from Amended
Compensation	\$ -	37,962	38,385	141,936	142,943	1,007	0.7
Benefits	-	14,446	13,700	59,931	60,847	916	1.5
Supplies	1,145	320	479	2,830	1,320	(1,510)	(53.4)
Maintenance	-	-	-	-	-	-	-
Professional Services/Training	307,425	329,909	398,158	372,600	356,561	(16,039)	(4.3)
Other Charges	-	-	-	4,000	5,000	1,000	25.0
Scheduled Charges	-	-	5,946	3,903	3,138	(765)	(19.6)
Capital Outlay/Reimbursements	-	-	-	-	-	-	-
TOTAL CONSERVATION AND EDUCATION	\$ 308,570	382,638	456,667	585,200	569,808	(15,392)	(2.6)

Production Operations

EXPENSES BY CATEGORY	Actual	Actual	Actual	Amended	Budget	\$ Change	% Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended	from Amended
Compensation	\$ 931,625	564,876	577,317	455,691	706,409	250,717	55.0
Benefits	340,098	236,510	211,869	154,224	241,404	87,180	56.5
Supplies	7,476	9,921	5,857	6,950	8,950	2,000	28.8
Maintenance	6,414	5,541	6,793	695	6,536	5,841	840.5
Professional Services/Training	354,316	57,922	57,057	36,100	79,100	43,000	119.1
Other Charges	11,879	12,374	4,557	4,000	3,665	(335)	(8.4)
Scheduled Charges	2,068	9,737	20,383	93,917	12,141	(81,776)	(87.1)
Capital Outlay/Reimbursements	24,531	-	-	-	-	-	-
TOTAL PRODUCTION OPERATIONS	\$ 1,678,407	896,881	883,833	751,578	1,058,205	306,628	40.8

Purchased Power

	Actual	Actual	Actual	Amended	Budget	\$ Change	% Change
EXPENSES BY CATEGORY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended	from Amended
Compensation	\$ -	-	-	-	-	-	-
Benefits	-	-	-	-	-	-	-
Supplies	-	-	-	-	-	-	-
Fuel	-	-	-	-	-	-	-
Purchased Power Costs	143,782,301	159,000,774	151,960,794	161,409,024	139,472,872	(21,936,153)	(13.6)
Maintenance	-	-	-	-	-	-	-
Professional Services/Training	-	-	-	-	-	-	-
Other Charges	-	-	-	-	-	-	-
Scheduled Charges	-	-	-	-	-	-	-
Capital Outlay/Reimbursements	-	-	-	-	-	-	-
TOTAL PURCHASED POWER	\$ 143,782,301	159,000,774	151,960,794	161,409,024	139,472,872	(21,936,153)	(13.6)

Production Cooke Station

	Actual	Actual	Actual	Amended	Budget	\$ Change	% Change
EXPENSES BY CATEGORY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended	from Amended
Compensation	\$ 1,060,500	(65,595)	180,694	197,075	137,106	(59,969)	(30.4)
Benefits	428,525	95,890	72,556	77,258	51,324	(25,934)	(33.6)
Supplies	73,469	18,862	17,271	14,444	17,544	3,100	21.5
Fuel	36,094	-	-	-	336,843	336,843	-
Maintenance	237,714	47,317	70,592	88,069	94,288	6,219	7.1
Professional Services/Training	80,266	130,400	10,410	31,500	70,000	38,500	122.2
Other Charges	16,897	4,698	838	1,000	9,000	8,000	800.0
Scheduled Charges	538,026	265,760	342,895	178,135	264,753	86,618	48.6
Capital Outlay/Reimbursements	-	-	-	333,334	-	(333,334)	(100.0)
TOTAL PRODUCTION COOKE STATION	\$ 2,471,492	497,331	695,257	920,814	980,857	60,043	6.5

Production Brandon Station

	Actual	Actual	Actual	Amended	Budget	\$ Change	% Change
EXPENSES BY CATEGORY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended	from Amended
Compensation	\$ 468,732	402,966	297,750	333,209	298,426	(34,783)	(10.4)
Benefits	194,789	160,466	129,800	130,739	111,167	(19,573)	(15.0)
Supplies	33,589	14,517	18,438	23,855	21,300	(2,555)	(10.7)
Fuel	647,484	452,642	383,251	155,796	304,636	148,840	95.5
Maintenance	74,992	105,673	131,886	93,884	84,579	(9,305)	(9.9)
Professional Services/Training	32,240	27,881	26,898	23,160	32,000	8,840	38.2
Other Charges	13,813	4,584	746	4,000	22,900	18,900	472.5
Scheduled Charges	175,048	221,829	238,242	201,569	180,962	(20,608)	(10.2)
Capital Outlay/Reimbursements	-	-	-	333,333	-	(333,333)	(100.0)
TOTAL PRODUCTION BRANDON STATION	\$ 1,640,688	1,390,559	1,227,011	1,299,546	1,055,969	(243,577)	(18.7)

Production Massengale Station

	Actual	Actual	Actual	Amended	Budget	\$ Change	% Change
EXPENSES BY CATEGORY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended	from Amended
Compensation	\$ 1,038,304	2,294,117	2,018,322	2,294,578	2,109,531	(185,047)	(8.1)
Benefits	426,526	789,698	749,546	849,960	761,244	(88,716)	(10.4)
Supplies	139,509	134,601	119,391	135,131	150,275	15,144	11.2
Fuel	1,390,306	2,882,989	2,579,990	928,115	3,110,558	2,182,444	235.1
Maintenance	220,841	261,469	176,336	207,779	185,018	(22,761)	(11.0)
Professional Services/Training	49,720	265,896	311,174	207,788	233,108	25,320	12.2
Other Charges	24,751	13,376	2,188	2,500	13,700	11,200	448.0
Scheduled Charges	517,385	726,407	924,524	619,072	682,134	63,061	10.2
Capital Outlay/Reimbursements	73,371	34,990	-	333,333	-	(333,333)	(100.0)
TOTAL PRODUCTION MASSENGALE STATION	\$ 3,880,712	7,403,542	6,881,470	5,578,257	7,245,568	1,667,311	29.9

Reg Market Admin & Compliance

	Actual	Actual	Actual	Amended	Budget	\$ Change	% Change
EXPENSES BY CATEGORY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended	from Amended
Compensation	\$ -	-	-	-	-	-	-
Benefits	-	-	-	-	-	-	-
Supplies	-	-	(8)	-	-	-	-
Maintenance	-	-	-	-	-	-	-
Professional Services/Training	-	323,430	318,266	318,416	326,377	7,960	2.5
Other Charges	-	-	-	-	-	-	-
Scheduled Charges	-	-	-	-	-	-	-
Capital Outlay/Reimbursements	-	-	-	-	-	-	-
TOTAL REG MARKET ADMIN & COMPLIANCE	\$ -	323,430	318,258	318,416	326,377	7,960	2.5

Distribution Supervision & Eng.

	Actual	Actual	Actual	Amended	Budget	\$ Change	% Change
EXPENSES BY CATEGORY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended	from Amended
Compensation	\$ 934,193	905,962	1,050,839	452,166	387,295	(64,871)	(14.3)
Benefits	360,171	359,197	395,573	173,537	153,721	(19,816)	(11.4)
Supplies	32,316	33,061	52,082	12,460	14,880	2,420	19.4
Maintenance	49,376	45,146	27,501	8,877	16,659	7,783	87.7
Professional Services/Training	456,904	136,184	61,308	95,620	64,700	(30,920)	(32.3)
Other Charges	12,619	21,332	50,236	4,500	10,950	6,450	143.3
Scheduled Charges	319,733	264,701	449,447	204,623	185,967	(18,656)	(9.1)
Capital Outlay/Reimbursements	201,808	-	-	-	-	-	-
TOTAL DISTRIBUTION SUPERVISION & ENG.	\$ 2,367,118	1,765,583	2,086,987	951,782	834,172	(117,610)	(12.4)

Underground Lines

	Actual	Actual	Actual	Amended	Budget	\$ Change	% Change
EXPENSES BY CATEGORY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended	from Amended
Compensation	\$ 849,989	975,182	1,003,015	939,219	1,237,966	298,746	31.8
Benefits	399,156	370,912	394,017	377,021	511,069	134,048	35.6
Supplies	139,862	183,042	179,982	191,147	221,119	29,972	15.7
Maintenance	303,093	478,525	415,636	396,730	488,917	92,187	23.2
Professional Services/Training	19,125	32,057	38,515	44,385	79,512	35,127	79.1
Other Charges	2,170	1,653	2,688	2,000	15,155	13,155	657.8
Scheduled Charges	116,428	198,480	129,099	156,467	117,500	(38,966)	(24.9)
Capital Outlay/Reimbursements	108,187	57,595	34,752	46,000	10,000	(36,000)	(78.3)
TOTAL UNDERGROUND LINES	\$ 1,938,009	2,297,445	2,197,702	2,152,969	2,681,237	528,269	24.5

Overhead Lines

	Actual	Actual	Actual	Amended	Budget	\$ Change	% Change
EXPENSES BY CATEGORY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended	from Amended
Compensation	\$ 705,661	786,295	685,985	867,034	1,182,629	315,596	36.4
Benefits	304,349	304,364	281,386	358,138	481,378	123,239	34.4
Supplies	204,512	221,914	218,310	240,095	223,180	(16,915)	(7.0)
Maintenance	319,117	556,159	578,639	495,815	643,704	147,889	29.8
Professional Services/Training	33,121	34,102	25,620	42,262	119,092	76,830	181.8
Other Charges	35	126	829	1,600	7,210	5,610	350.6
Scheduled Charges	161,746	182,508	79,137	90,991	90,717	(273)	(0.3)
Capital Outlay/Reimbursements	8,264	232,244	137,316	-	10,000	10,000	-
TOTAL OVERHEAD LINES	\$ 1,736,805	2,317,711	2,007,222	2,095,935	2,757,911	661,975	31.6

Distribution Load Dispatching

	Actual	Actual	Actual	Amended	Budget	\$ Change	% Change
EXPENSES BY CATEGORY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended	from Amended
Compensation	\$ 975,293	453,530	622,734	542,260	744,672	202,412	37.3
Benefits	338,330	180,475	200,049	207,864	269,686	61,822	29.7
Supplies	8,562	4,328	11,271	5,473	11,370	5,897	107.8
Maintenance	354	3,856	9,405	7,253	10,313	3,060	42.2
Professional Services/Training	82,634	20,981	95,393	106,500	184,500	78,000	73.2
Other Charges	2,391	1,307	4,135	3,000	3,000	-	-
Scheduled Charges	59,366	70,576	80,789	60,842	85,935	25,093	41.2
Capital Outlay/Reimbursements	77,534	(2,043)	-	-	-	-	-
TOTAL DISTRIBUTION LOAD DISPATCHING	\$ 1,544,463	733,011	1,023,776	933,192	1,309,476	376,284	40.3

Distribution Customer Svc.

	Actual	Actual	Actual	Amended	Budget	\$ Change	% Change
EXPENSES BY CATEGORY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended	from Amended
Compensation	\$ 1,135,611	1,051,082	1,049,856	1,120,287	1,191,190	70,903	6.3
Benefits	497,242	411,188	383,910	420,714	451,669	30,955	7.4
Supplies	132,754	123,875	131,266	151,551	147,983	(3,568)	(2.4)
Maintenance	471,026	267,409	241,266	197,504	241,492	43,988	22.3
Professional Services/Training	15,714	16,588	26,467	23,000	25,633	2,633	11.4
Other Charges	1,111,804	1,133,113	1,158,681	1,150,400	1,150,600	200	0.0
Scheduled Charges	334,703	318,866	316,282	358,117	373,338	15,220	4.3
Capital Outlay/Reimbursements	-	-	-	-	-	-	-
TOTAL DISTRIBUTION CUSTOMER SVC.	\$ 3,698,854	3,322,121	3,307,727	3,421,573	3,581,904	160,331	4.7

Geographic Information Systems

	Actual	Actual	Actual	Amended	Budget	\$ Change	% Change
EXPENSES BY CATEGORY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended	from Amended
Compensation	\$ -	-	-	208,948	490,000	281,052	134.5
Benefits	-	-	-	77,138	193,832	116,695	151.3
Supplies	-	-	-	30,706	20,285	(10,421)	(33.9)
Maintenance	-	-	-	4,000	2,000	(2,000)	(50.0)
Professional Services/Training	-	-	-	61,385	25,078	(36,307)	(59.1)
Other Charges	-	-	-	-	142,082	142,082	-
Scheduled Charges	-	-	-	3,610	9,029	5,419	150.1
Capital Outlay/Reimbursements	-	-	-	-	-	-	-
TOTAL GEOGRAPHIC INFORMATION SYSTEMS	\$ -	-	-	385,787	882,306	496,519	128.7

Distribution Substations

	Actual	Actual	Actual	Amended	Budget	\$ Change	% Change
EXPENSES BY CATEGORY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended	from Amended
Compensation	\$ 610,781	407,654	336,215	473,655	430,142	(43,513)	(9.2)
Benefits	248,961	158,592	151,820	193,901	175,267	(18,633)	(9.6)
Supplies	50,896	73,586	51,194	65,313	67,474	2,161	3.3
Maintenance	181,701	131,769	128,339	99,589	84,840	(14,749)	(14.8)
Professional Services/Training	7,181	60,495	5,127	57,920	47,495	(10,425)	(18.0)
Other Charges	69	20	102	-	-	-	-
Scheduled Charges	138,845	118,147	174,269	223,610	260,717	37,107	16.6
Capital Outlay/Reimbursements	7,542	-	-	-	29,500	29,500	-
TOTAL DISTRIBUTION SUBSTATIONS	\$ 1,245,976	950,265	847,066	1,113,987	1,095,435	(18,553)	(1.7)

Distribution Eng. & Constr. Mgmt.

	Actual	Actual	Actual	Amended	Budget	\$ Change	% Change
EXPENSES BY CATEGORY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended	from Amended
Compensation	\$ -	-	-	310,594	226,326	(84,268)	(27.1)
Benefits	-	-	-	124,866	96,325	(28,541)	(22.9)
Supplies	-	-	-	50,703	23,103	(27,600)	(54.4)
Maintenance	-	-	-	10,000	9,000	(1,000)	(10.0)
Professional Services/Training	-	-	-	29,610	125,830	96,220	325.0
Other Charges	-	-	-	7,232	9,681	2,449	33.9
Scheduled Charges	-	-	-	5,934	21,322	15,388	259.3
Capital Outlay/Reimbursements	-	-	-	-	-	-	-
TOTAL DISTRIBUTION ENG. & CONSTR. MGMT	\$ -	-	-	538,940	511,587	(27,353)	(5.1)

Distribution Meter Shop

	Actual	Actual	Actual	Amended	Budget	\$ Change	% Change
EXPENSES BY CATEGORY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended	from Amended
Compensation	\$ 407,450	426,644	443,930	455,755	430,234	(25,521)	(5.6)
Benefits	161,722	174,459	172,492	177,712	166,377	(11,335)	(6.4)
Supplies	30,929	31,604	24,191	27,906	34,320	6,414	23.0
Maintenance	43,885	45,775	32,054	44,338	35,317	(9,021)	(20.3)
Professional Services/Training	3,174	2,929	8,557	3,800	8,879	5,079	133.7
Other Charges	-	3,383	2,274	200	9,480	9,280	4,640.0
Scheduled Charges	35,743	44,005	42,819	41,159	44,370	3,210	7.8
Capital Outlay/Reimbursements	-	-	-	-	-	-	-
TOTAL DISTRIBUTION METER SHOP	\$ 682,902	728,799	726,317	750,870	728,977	(21,893)	(2.9)

Distribution Street Lights

	Actual	Actual	Actual	Amended	Budget	\$ Change	% Change
EXPENSES BY CATEGORY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended	from Amended
Compensation	\$ -	201,401	445,140	380,625	556,881	176,257	46.3
Benefits	-	79,613	163,745	170,452	238,842	68,390	40.1
Supplies	-	8,868	33,378	34,597	40,934	6,338	18.3
Maintenance	-	213,072	370,756	342,953	393,449	50,496	14.7
Professional Services/Training	-	390	5,116	13,375	24,082	10,707	80.1
Other Charges	-	-	8,905	-	2,580	2,580	-
Scheduled Charges	-	10,017	5,419	19,185	9,130	(10,055)	(52.4)
Capital Outlay/Reimbursements	-	-	62,354	-	-	-	-
TOTAL DISTRIBUTION STREET LIGHTS	\$ -	513,360	1,094,813	961,187	1,265,899	304,712	31.7

Transmission Supervision & Eng.

	Actual	Actual	Actual	Amended	Budget	\$ Change	% Change
EXPENSES BY CATEGORY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended	from Amended
Compensation	\$ -	264,621	345,002	310,089	450,262	140,173	45.2
Benefits	-	84,512	127,631	115,824	165,842	50,018	43.2
Supplies	-	1,940	2,857	3,080	3,610	530	17.2
Maintenance	-	1,150	551	3,000	1,200	(1,800)	(60.0)
Professional Services/Training	-	900,733	1,328,257	489,420	507,609	18,189	3.7
Other Charges	-	7,214	-	1,200	1,950	750	62.5
Scheduled Charges	-	3,707	4,065	6,523	18,735	12,212	187.2
Capital Outlay/Reimbursements	-	12,300	-	-	-	-	-
TOTAL TRANSMISSION SUPERVISION & ENG.	\$ -	1,276,177	1,808,362	929,137	1,149,208	220,072	23.7

Transmission Overhead Lines

	Actual	Actual	Actual	Amended	Budget	\$ Change	% Change
EXPENSES BY CATEGORY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended	from Amended
Compensation	\$ -	7,720	2,281	35,896	45,344	9,448	26.3
Benefits	-	2,898	839	14,159	16,641	2,482	17.5
Supplies	-	22,259	19,900	7,000	15,150	8,150	116.4
Maintenance	-	67,231	9,484	50,750	65,750	15,000	29.6
Professional Services/Training	-	-	-	17,690	17,960	270	1.5
Other Charges	-	-	6,182	-	-	-	-
Scheduled Charges	-	-	-	-	-	-	-
Capital Outlay/Reimbursements	-	-	6,134	-	-	-	-
TOTAL TRANSMISSION OVERHEAD LINES	\$ -	100,108	44,820	125,495	160,845	35,350	28.2

Transmission Load Dispatching

	Actual	Actual	Actual	Amended	Budget	\$ Change	% Change
EXPENSES BY CATEGORY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended	from Amended
Compensation	\$ -	286,181	369,353	507,461	479,172	(28,289)	(5.6)
Benefits	-	117,989	136,127	193,909	185,069	(8,840)	(4.6)
Supplies	-	-	-	-	2,400	2,400	-
Maintenance	-	934	8,837	10,000	20,000	10,000	100.0
Professional Services/Training	-	72,277	1,800	42,500	227,200	184,700	434.6
Other Charges	-	76	466	-	1,500	1,500	-
Scheduled Charges	-	-	143	-	-	-	-
Capital Outlay/Reimbursements	-	-	-	-	-	-	-
TOTAL TRANSMISSION LOAD DISPATCHING	\$ -	477,457	516,726	753,870	915,341	161,470	21.4

Transmission Substation

	Actual	Actual	Actual	Amended	Budget	\$ Change	% Change
EXPENSES BY CATEGORY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended	from Amended
Compensation	\$ -	359,392	172,754	458,347	409,608	(48,739)	(10.6)
Benefits	-	143,291	67,508	186,961	170,288	(16,673)	(8.9)
Supplies	-	946	3,794	5,500	5,500	-	-
Maintenance	-	25,448	3,913	32,000	35,543	3,543	11.1
Professional Services/Training	-	13,446	-	-	27,195	27,195	-
Other Charges	-	-	-	-	250	250	-
Scheduled Charges	-	111	-	-	-	-	-
Capital Outlay/Reimbursements	-	-	-	-	5,900	5,900	-
TOTAL TRANSMISSION SUBSTATION	\$ -	542,633	247,968	682,808	654,284	(28,525)	(4.2)

Field Services

	Actual	Actual	Actual	Amended	Budget	\$ Change	% Change
EXPENSES BY CATEGORY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended	from Amended
Compensation	\$ -	709,239	598,500	762,121	1,079,589	317,469	41.7
Benefits	-	315,677	303,283	395,987	556,231	160,244	40.5
Supplies	-	46,882	27,216	64,766	75,663	10,897	16.8
Maintenance	-	47,236	48,545	61,667	86,369	24,701	40.1
Professional Services/Training	-	2,455	1,879	7,865	8,120	255	3.2
Other Charges	-	2,685	159	-	26,563	26,563	-
Scheduled Charges	-	59,270	19,061	157,394	175,375	17,981	11.4
Capital Outlay/Reimbursements	-	-	-	-	-	-	-
TOTAL FIELD SERVICES	\$ -	1,183,444	998,644	1,449,800	2,007,910	558,110	38.5

Meter Reading

	Actual	Actual	Actual	Amended	Budget	\$ Change	% Change
EXPENSES BY CATEGORY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended	from Amended
Compensation	\$ 1,511,262	549,608	759,834	676,527	263,089	(413,439)	(61.1)
Benefits	863,786	479,971	419,887	366,916	177,264	(189,652)	(51.7)
Supplies	127,976	101,020	100,752	108,927	82,331	(26,596)	(24.4)
Maintenance	131,110	58,257	36,494	34,994	17,471	(17,523)	(50.1)
Professional Services/Training	129,585	5,621	2,835	8,100	1,000	(7,100)	(87.7)
Other Charges	17,486	21,452	24,646	15,500	8,000	(7,500)	(48.4)
Scheduled Charges	155,564	117,178	174,860	68,324	182,212	113,887	166.7
Capital Outlay/Reimbursements	-	18,835	-	-	-	-	-
TOTAL METER READING	\$ 2,936,770	1,351,941	1,519,307	1,279,288	731,366	(547,922)	(42.8)

Customer Information Systems

	Actual	Actual	Actual	Amended	Budget	\$ Change	% Change
EXPENSES BY CATEGORY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended	from Amended
Compensation	\$ 338,566	372,305	342,331	393,368	484,426	91,058	23.1
Benefits	149,743	177,025	136,437	168,829	203,324	34,495	20.4
Supplies	6,050	39,235	1,720	5,438	5,828	390	7.2
Maintenance	33	-	960	-	-	-	-
Professional Services/Training	187,857	110,407	334,693	1,283,600	2,829,325	1,545,725	120.4
Other Charges	23,711	2,510	76	85,169	53,963	(31,206)	(36.6)
Scheduled Charges	782,770	792,395	1,048,605	1,626,348	1,535,458	(90,889)	(5.6)
Capital Outlay/Reimbursements	-	-	-	-	-	-	-
TOTAL CUSTOMER INFORMATION SYSTEMS	\$ 1,488,729	1,493,877	1,864,824	3,562,752	5,112,324	1,549,572	43.5

Payment Processing

	Actual	Actual	Actual	Amended	Budget	\$ Change	% Change
EXPENSES BY CATEGORY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended	from Amended
Compensation	\$ 714,376	133,488	175,946	-	-	-	-
Benefits	354,224	137,792	95,783	-	-	-	-
Supplies	101,810	197,304	24,717	-	-	-	-
Maintenance	40,834	17,066	18,154	-	-	-	-
Professional Services/Training	828,697	872,637	1,688,513	-	-	-	-
Other Charges	222,472	207,772	137,218	-	-	-	-
Scheduled Charges	792,472	659,033	750,538	-	-	-	-
Capital Outlay/Reimbursements	-	-	-	-	-	-	-
TOTAL PAYMENT PROCESSING	\$ 3,054,885	2,225,092	2,890,870	-	-	-	-

Customer Service

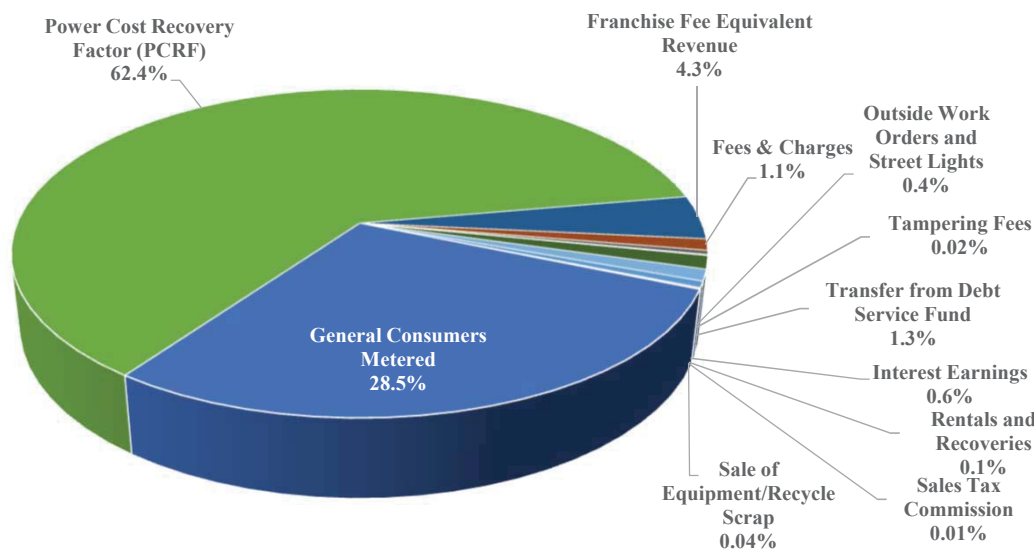
	Actual	Actual	Actual	Amended	Budget	\$ Change	% Change
EXPENSES BY CATEGORY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended	from Amended
Compensation	\$ 1,042,835	1,596,984	1,625,424	1,707,740	1,770,608	62,867	3.7
Benefits	596,289	869,645	834,466	984,446	1,009,989	25,543	2.6
Supplies	13,444	17,926	17,228	40,418	27,693	(12,725)	(31.5)
Maintenance	-	-	345	10,300	10,900	600	5.8
Professional Services/Training	53,277	21,048	12,848	43,689	39,717	(3,972)	(9.1)
Other Charges	4,448	20,303	5,616	2,625	1,980	(645)	(24.6)
Scheduled Charges	199,090	245,782	228,744	376,001	276,907	(99,094)	(26.4)
Capital Outlay/Reimbursements	-	-	-	-	-	-	-
TOTAL CUSTOMER SERVICE	\$ 1,909,382	2,771,688	2,724,671	3,165,219	3,137,793	(27,427)	(0.9)

Collections

	Actual	Actual	Actual	Amended	Budget	\$ Change	% Change
EXPENSES BY CATEGORY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended	from Amended
Compensation	\$ -	450,590	438,151	658,447	744,680	86,233	13.1
Benefits	-	193,223	206,564	347,721	392,228	44,507	12.8
Supplies	-	3,093	4,719	33,936	20,524	(13,412)	(39.5)
Maintenance	-	93	1,083	500	500	-	-
Professional Services/Training	-	130,100	138,067	140,000	148,500	8,500	6.1
Other Charges	-	885	1,339	4,200	11,440	7,240	172.4
Scheduled Charges	-	53,355	17,041	74,649	41,603	(33,046)	(44.3)
Capital Outlay/Reimbursements	-	-	-	-	-	-	-
TOTAL COLLECTIONS	\$ -	831,339	806,964	1,259,453	1,359,475	100,022	7.9

Lubbock Power & Light Fund Revenue Analysis

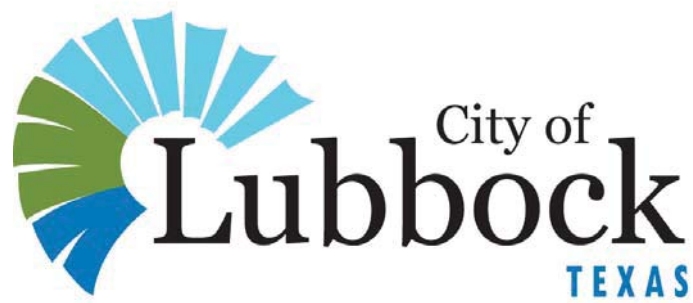
FUNDING SOURCES	Actual FY 2015-16	Actual FY 2016-17	Actual FY 2017-18	Amended FY 2018-19	Budget FY 2019-20
Interest Earnings	\$ 407,036	613,752	1,384,251	1,074,254	1,479,901
Rentals and Recoveries	402,235	314,026	1,147,482	273,710	253,574
Sale of Equipment/Recycle Scrap	140,006	77,461	151,088	108,349	112,701
Sales Tax Commission	18,059	20,099	20,435	19,106	20,955
General Consumers Metered	62,633,695	64,581,198	69,128,477	68,835,464	68,737,964
Power Cost Recovery Factor (PCRF)	143,988,573	160,688,685	152,203,645	169,831,094	150,131,731
Franchise Fee Equivalent Revenue	9,520,069	10,644,888	10,539,368	11,419,707	10,367,876
Unit Contingent Sales	663,228	420,151	423,064	629,640	-
Power Marketing Sales	2,959,338	4,197,324	4,519,775	1,729,380	-
Fees & Charges	2,855,837	3,194,787	2,610,289	2,665,771	2,676,640
Outside Work Orders and Street Lights	927,060	927,279	624,454	840,654	982,293
Tampering Fees	79,200	61,122	53,800	61,122	55,168
Miscellaneous	260,494	291,204	202,035	159,432	156,021
Transfer from Debt Service Fund	-	-	411,759	3,257,898	3,103,050
Transfer from Other Funds	120,316	93,243	1,306,808	1,287,687	2,696,694
Total Revenue Sources	\$ 224,975,147	246,125,218	244,726,731	262,193,268	240,774,566
Utilization of Net Assets	-	-	-	-	-
TOTAL FUNDING SOURCES	\$ 224,975,147	246,125,218	244,726,731	262,193,268	240,774,566



The Lubbock Power & Light (LP&L) budget does not include a base rate adjustment for FY 2019-20. Approximately ninety-one percent of revenues at LP&L are generated by metered energy sales to customers, which consist of general consumers metered and power cost recovery factor revenues. These revenues are projected utilizing a financial model that forecasts growth in the customer base, projected power costs, consumption patterns, and the revenue requirement of the fund based on capital expenditures and operating expenses. For FY 2019-20, the biggest driver of reduced metered energy sales revenue includes lower capacity, energy and transmission costs due to a new contract with Southwestern Public Service Co. A six-year capital program is incorporated into the financial model and includes plans to integrate the electric system to the Electric Reliability Council of Texas (ERCOT) and to increase system capacity and reliability.

Franchise fee equivalent revenues are calculated as a percentage of metered revenues and make up slightly more than four percent of total revenues. Those revenues are transferred to the City's General Fund to cover costs associated with LP&L's placement of its facilities (distribution lines and meters) in the public right-of-way.

One percent of LP&L revenues come from fees and charges. These charges are forecast based on historic trends and inflationary factors and consist of fees and charges including but not limited to late fees, returned check charges, meter test charges, and reconnect fees. Additionally, outside work orders and street lights revenue makes up less than one-half of one percent of projected revenues and are estimated using historical data and continued healthy construction activity, which is a driver of this revenue.



Lubbock Power and Light Utility

Appropriation Summary

Project Name	Appropriation to Date	Unappropriated Planning Years					Total Appropriation	
		2019-20	2020-21	2021-22	2022-23	2023-24		2024-25
AUTOTRANSFORMERS								
92407	Autotransformer - Southeast	\$ 4,330,000	-	-	-	-	-	4,330,000
92466	Autotransformer - Co-op	3,990,000	1,574,867	-	-	-	-	5,564,867
92467	Autotransformer - Vicksburg	4,510,000	-	-	-	-	-	4,510,000
92468	Autotransformer - Mackenzie	5,730,000	275,000	-	-	-	-	6,005,000
CAPACITY UPGRADES								
92402	Substation Capacity Upgrade - Chalker	9,417,590	-	-	-	-	-	9,417,590
92462	Substation Capacity Upgrade - McDonald	6,809,710	-	-	-	-	-	6,809,710
2012098 ^a	Substation Capacity Upgrade - Erskine	-	-	-	815,000	3,340,000	-	4,155,000
2015027 ^e	Substation Capacity Upgrade - Co-op	-	-	-	-	2,310,000	4,380,000	6,690,000
2015029 ^a	Substation Capacity Upgrade - Mackenzie	-	-	-	860,000	3,510,000	-	4,370,000
2019111 ^a	Substation Capacity Upgrade - Thompson	-	-	-	-	440,000	4,035,000	4,475,000
FUTURE SUBSTATIONS								
92464	Future Substation - X-Fab	3,455,000	8,999,187	-	-	-	-	12,454,187
SUBSTATION REBUILDS								
92469	Substation Rebuild - Holly	8,800,000	530,000	-	-	-	-	9,330,000
92470	Substation Rebuild - Oliver	7,730,000	510,000	-	-	-	-	8,240,000
2019112	Substation Rebuild - Northeast	-	505,000	2,125,000	235,000	-	-	2,865,000
SUBSTATION PROJECTS								
92380	Feeder Circuits - Northwest	1,099,200	-	-	-	-	-	1,099,200
92484	Substation Upgrades	3,135,000	2,215,000	2,310,000	-	-	-	7,660,000
92485 ^d	Substation Breaker Replacements - Transmission	855,000	350,000	360,000	-	-	-	1,565,000
92602	Substation General Plant Equipment	375,000	-	-	-	-	-	375,000
92603	Substation Switchgear and Breaker Replacement	1,335,000	-	-	-	-	-	1,335,000
2019113	Doud Breaker Replacement	-	70,000	-	-	-	-	70,000
2019114	ACCO Breaker Replacement	-	70,000	-	-	-	-	70,000
345KV - ERCOT INTERCONNECTION								
92473	Future Substation - New Oliver 345kV	8,420,000	9,925,000	-	-	-	-	18,345,000
92474	Future Substation - North Addition 345kV	8,420,000	9,925,000	-	-	-	-	18,345,000
92475	Future Substation - New Wadsworth 345kV	8,420,000	4,220,000	-	-	-	-	12,640,000
92526	115kV Line Construction - Northwest to North Sub	11,185,000	3,215,000	-	-	-	-	14,400,000
92533	115kV Line Construction - SE to New Oliver to Oliver	23,945,000	-	-	-	-	-	23,945,000
92561	345kV Line Construction - ERCOT Interconnection	4,000,000	-	-	-	-	-	4,000,000
92609	Abernathy to North Transmission Line	1,550,000	29,745,000	-	-	-	-	31,295,000
92610	Abernathy to Wadsworth Transmission Line	2,750,000	62,075,000	-	-	-	-	64,825,000
92611	Wadsworth to New Oliver to Farmland Transmission Line	1,000,000	20,225,000	-	-	-	-	21,225,000

Lubbock Power and Light Utility

Appropriation Summary

Project Name	Appropriation to Date	Unappropriated Planning Years						Total Appropriation	
		2019-20	2020-21	2021-22	2022-23	2023-24	2024-25		
TRANSMISSION PROJECTS									
92331	Fiberoptic Communications	\$ 1,600,000	-	-	-	-	-	-	1,600,000
92403	69/115kV Line Rebuild: Thompson-Vicksburg	3,425,000	-	-	-	-	-	-	3,425,000
92404	115kV Line Construction – Northwest to Mackenzie	15,226,715	-	-	-	-	-	-	15,226,715
92405	69/115kV Line Rebuild: Chalker-Thompson	4,425,000	-	-	-	-	-	-	4,425,000
92406	69/115kV Line Rebuild: Chalker-Oliver	4,365,000	-	-	-	-	-	-	4,365,000
92460	69/115kV Line Rebuild: Erskine-Mackenzie	4,170,000	-	-	-	-	-	-	4,170,000
92477	69/115kV Line Rebuild: Holly-Southeast	2,830,000	4,875,000	-	-	-	-	-	7,705,000
92478	69/115kV Line Rebuild: Holly-Slaton	1,955,000	4,130,000	-	-	-	-	-	6,085,000
92480	69/115kV Line Rebuild: Southeast-Oliver	3,590,000	-	-	-	-	-	-	3,590,000
92560	115kV Line Construction - Red Raider Tap	1,195,000	-	-	-	-	-	-	1,195,000
2019116	115kV Line Rebuild - Coop to McCullough	-	-	-	865,000	3,545,000	-	-	4,410,000
2019117	115kV Line Rebuild - McDonald to Northwest	-	-	-	-	1,865,000	7,615,000	-	9,480,000
2019118	69/115kV Line Rebuild: Brandon-Vicksburg	-	-	-	5,560,000	330,000	-	-	5,890,000
2019119	69/115kV Line Rebuild: Brandon-Erskine	-	-	-	535,000	430,000	1,280,000	-	2,245,000
2019120	69/115KV Line Reconductor: Holly-Wadsworth	-	-	-	565,000	735,000	2,405,000	-	3,705,000
2019121	69/115kV Line Reconductor - Co-op to Wadsworth	-	-	-	1,045,000	545,000	1,145,000	-	2,735,000
DISTRIBUTION PROJECTS									
8626	Distribution Planning	450,000	230,000	125,000	500,000	110,000	115,000	535,000	2,065,000
92282 ^b	Downtown Redevelopment Underground	4,145,500	1,105,000	580,000	735,000	-	-	-	6,565,500
92523	Distribution Capacitor Banks	1,880,000	-	-	-	-	-	-	1,880,000
92586	Dunbar-Manhattan Heights Underground Conversion	1,210,000	-	-	-	-	-	-	1,210,000
92606	South Plains Mall Expansion	410,000	425,000	160,000	-	-	-	-	995,000
92608	Red Raider Substation Distribution Feeders	4,985,000	515,000	-	-	-	-	-	5,500,000
2018033 ^b	TTU Switchgear Upgrade	-	1,110,000	1,135,000	1,160,000	-	-	-	3,405,000
ANNUAL PROJECTS									
2019122	FY 2019-20 Service Distribution Meters	-	110,000	115,000	115,000	120,000	120,000	125,000	705,000
2019123	FY 2019-20 Distribution Transformers	-	3,030,000	3,100,000	3,165,000	3,235,000	3,310,000	3,380,000	19,220,000
2019124	FY 2019-20 Distribution System Upgrade	-	2,365,000	3,410,000	9,400,000	11,550,000	11,200,000	11,500,000	49,425,000
2019125	FY 2019-20 Underground Distribution	-	2,615,000	2,670,000	2,730,000	2,790,000	2,850,000	2,915,000	16,570,000
2019126	FY 2019-20 Street Lights	-	410,000	420,000	430,000	440,000	445,000	455,000	2,600,000
2019127	FY 2019-20 Overhead Lines	-	1,995,000	2,040,000	2,080,000	2,130,000	2,175,000	2,225,000	12,645,000
DISPATCH/GIS/SCADA									
8625	Field Asset Inventory & Data Verification	2,650,862	-	-	-	-	-	-	2,650,862
92537	GIS Software Upgrades and Interfaces	1,725,000	440,000	-	-	-	-	-	2,165,000
92605	Operations System Upgrades	615,000	-	-	-	-	-	-	615,000
2018058	LP&L - GIS Office Renovations	-	1,115,000	-	-	-	-	-	1,115,000

Lubbock Power and Light Utility

Appropriation Summary

Project Name	Appropriation to Date	2019-20	Unappropriated Planning Years					Total Appropriation	
			2020-21	2021-22	2022-23	2023-24	2024-25		
PRODUCTION									
92564 ^d	Cooke Station Gas Turbine #3 (GT-3) Repairs	\$ 2,100,000	-	-	-	-	-	-	2,100,000
2019.7111.00294 ^d	GT-2 Repairs/Replacement	3,500,000	-	-	-	-	-	-	3,500,000
OTHER									
92457	Customer Service Information and Workforce Management Systems	37,635,000	-	-	-	-	-	-	37,635,000
92577	FY 2018-19 Vehicles and Equipment	1,645,000	-	-	-	-	-	-	1,645,000
92594	Call Center IVR	620,000	-	-	-	-	-	-	620,000
92595	Citizen's Tower FF&E	1,405,000	-	-	-	-	-	-	1,405,000
92604	Overhead/Underground Training Facility	100,000	155,000	-	-	-	-	-	255,000
2018027	Truck Barn Expansion	-	235,000	-	-	-	-	-	235,000
2019128	FY 2019-2020 Meter Testing Equipment	-	175,000	-	-	-	-	-	175,000
2019130	Street Light LED Upgrade - Pilot Project	-	275,000	-	-	-	-	-	275,000
2019131	FY 2019-20 Vehicles and Equipment	-	2,635,000	2,605,000	2,660,000	2,720,000	2,780,000	2,840,000	16,240,000
2019132	Broadway Tunnel Lighting and Control Box Upgrades	-	105,000	-	-	-	-	-	105,000
Total	Lubbock Power and Light Utility	\$ 239,119,577	182,479,054	21,155,000	31,780,000	32,220,000	45,040,000	32,390,000	584,183,631

- a - Funding will change from debt-funded in the NOIE financial model to cash-funded in the Retail Choice financial model for all years
- b - Funding will change from debt-funded in the NOIE financial model to cash-funded in the Retail Choice financial model for FY 2021-22
- c - Funding will change from debt-funded in the NOIE financial model to cash-funded in the Retail Choice financial model for FY 2023-24
- d - Capital Projects are expected to receive funding through a budget amendment in FY 2018-19

Lubbock Power and Light

FERC Category Summary

FERC Category	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	
Regional/General	\$ 41,305,000	2,635,000	2,605,000	2,660,000	2,720,000	2,780,000	2,840,000	57,545,000
Distribution	22,699,410	14,605,000	13,755,000	20,315,000	22,050,000	29,815,000	29,550,000	152,789,410
Production	5,600,000	-	-	-	-	-	-	5,600,000
T&D	17,963,452	10,944,187	-	-	-	-	-	28,907,639
Transmission	151,551,715	154,294,867	4,795,000	8,805,000	7,450,000	12,445,000	-	339,341,582
	\$ 239,119,577	182,479,054	21,155,000	31,780,000	32,220,000	45,040,000	32,390,000	584,183,631

Lubbock Power and Light

Funding Summary

Funding Source	Funding to Date	Unappropriated Planning Years						Total Funding
		2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	
PAY-AS-YOU-GO								
FY 2012 LP&L Pay-As-You-Go	\$ 425,000	-	-	-	-	-	-	425,000
FY 2014 LP&L Pay-As-You-Go	530,000	-	-	-	-	-	-	530,000
FY 2016 LP&L Pay-As-You-Go	204,200	-	-	-	-	-	-	204,200
FY 2017 LP&L Pay-As-You-Go	1,775,000	-	-	-	-	-	-	1,775,000
FY 2018 LP&L Pay-As-You-Go	3,775,000	-	-	-	-	-	-	3,775,000
FY 2019 LP&L Pay-As-You-Go	9,375,000	-	-	-	-	-	-	9,375,000
FY 2020 LP&L Pay-As-You-Go	-	14,915,000	-	-	-	-	-	14,915,000
FY 2021 LP&L Pay-As-You-Go	-	-	14,485,000	-	-	-	-	14,485,000
FY 2022 LP&L Pay-As-You-Go ^a	-	-	-	21,080,000	-	-	-	21,080,000
FY 2023 LP&L Pay-As-You-Go ^b	-	-	-	-	23,095,000	-	-	23,095,000
FY 2024 LP&L Pay-As-You-Go ^c	-	-	-	-	-	22,995,000	-	22,995,000
FY 2025 LP&L Pay-As-You-Go ^d	-	-	-	-	-	-	23,975,000	23,975,000
Total Pay-As-You-Go	\$ 16,084,200	14,915,000	14,485,000	21,080,000	23,095,000	22,995,000	23,975,000	136,629,200

20-YEAR CERTIFICATES OF OBLIGATION

FY 2009 20-Year LP&L Certificates of Obligation	\$ 29,997	-	-	-	-	-	-	29,997
Total Certificates of Obligation	\$ 29,997	-	-	-	-	-	-	29,997

10-YEAR LP&L REVENUE BONDS

FY 2013 10-Year LP&L Revenue Bonds	\$ 290,000	-	-	-	-	-	-	290,000
FY 2014 10-Year LP&L Revenue Bonds	612	-	-	-	-	-	-	612
FY 2016 10-Year LP&L Revenue Bonds	1,666,661	-	-	-	-	-	-	1,666,661
FY 2017 10-Year LP&L Revenue Bonds	3,245,000	-	-	-	-	-	-	3,245,000
FY 2018 10-Year LP&L Revenue Bonds	35,349,089	-	-	-	-	-	-	35,349,089
FY 2019 10-Year LP&L Revenue Bonds	-	-	-	-	-	-	-	-
Total 10-Year LP&L Revenue Bonds	\$ 40,551,362	-	-	-	-	-	-	40,551,362

Lubbock Power and Light

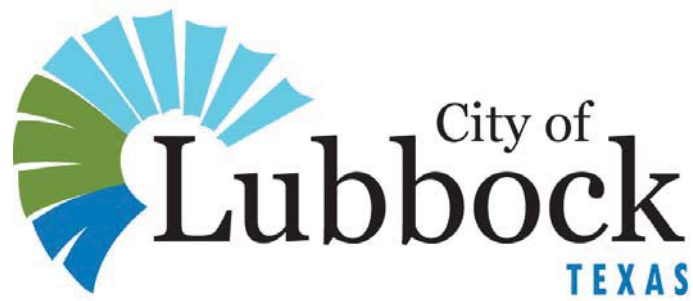
Funding Summary

Funding Source	Funding to Date	Unappropriated Planning Years						Total Funding
		2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	
20-YEAR LP&L REVENUE BONDS								
FY 2013 20-Year LP&L Revenue Bonds	\$ 1,152,007	-	-	-	-	-	-	1,152,007
FY 2014 20-Year LP&L Revenue Bonds	6,920,586	14,448	-	-	-	-	-	6,935,034
FY 2015 20-Year LP&L Revenue Bonds	3,123,512	134,739	-	-	-	-	-	3,258,251
FY 2016 20-Year LP&L Revenue Bonds	3,050,000	-	-	-	-	-	-	3,050,000
FY 2018 20-Year LP&L Revenue Bonds	4,810,000	-	-	-	-	-	-	4,810,000
FY 2022 20-Year LP&L Revenue Bonds ^a	-	-	-	1,895,000	-	-	-	1,895,000
FY 2023 20-Year LP&L Revenue Bonds ^b	-	-	-	-	1,675,000	-	-	1,675,000
FY 2024 20-Year LP&L Revenue Bonds ^c	-	-	-	-	-	9,600,000	-	9,600,000
FY 2025 20-Year LP&L Revenue Bonds ^d	-	-	-	-	-	-	8,415,000	8,415,000
Total 20-Year LP&L Revenue Bonds	\$ 19,056,105	149,187	-	1,895,000	1,675,000	9,600,000	8,415,000	40,790,292
30-YEAR LP&L REVENUE BONDS								
FY 2016 30-Year LP&L Revenue Bonds	\$ 1,470,000	-	-	-	-	-	-	1,470,000
FY 2017 30-Year LP&L Revenue Bonds	11,377,608	478,002	-	-	-	-	-	11,855,610
FY 2018 30-Year LP&L Revenue Bonds	38,725,305	286,865	-	-	-	-	-	39,012,170
FY 2022 30-Year LP&L Revenue Bonds	-	-	-	8,805,000	-	-	-	8,805,000
FY 2023 30-Year LP&L Revenue Bonds	-	-	-	-	7,450,000	-	-	7,450,000
FY 2024 30-Year LP&L Revenue Bonds	-	-	-	-	-	12,445,000	-	12,445,000
Total 30-Year LP&L Revenue Bonds	\$ 51,572,913	764,867	-	8,805,000	7,450,000	12,445,000	-	81,037,780
20-YEAR REVOLVING NOTE PROGRAM								
FY 2019 Revolving Note Program	\$ 13,351,198	-	-	-	-	-	-	13,351,198
FY 2020 Revolving Note Program	-	13,120,000	-	-	-	-	-	13,120,000
FY 2021 Revolving Note Program	-	-	1,875,000	-	-	-	-	1,875,000
Total 30-Year LP&L Revenue Bonds	\$ 13,351,198	13,120,000	1,875,000	-	-	-	-	28,346,198
30-YEAR REVOLVING NOTE PROGRAM								
FY 2019 Revolving Note Program	\$ 98,473,802	-	-	-	-	-	-	98,473,802
FY 2020 Revolving Note Program	-	153,530,000	-	-	-	-	-	153,530,000
FY 2021 Revolving Note Program	-	-	4,795,000	-	-	-	-	4,795,000
Total 30-Year Revolving Note Program	\$ 98,473,802	153,530,000	4,795,000	-	-	-	-	256,798,802
Lubbock Power and Light	\$ 239,119,577	182,479,054	21,155,000	31,780,000	32,220,000	45,040,000	32,390,000	584,183,631

a - In FY 2021-22, cash funding in the Retail Choice financial model increases \$1.895 million and 20-year revenue bonds are eliminated
b - In FY 2022-23, cash funding in the Retail Choice financial model increases \$1.675 million and 20-year revenue bonds are eliminated
c - In FY 2023-24, cash funding in the Retail Choice financial model increases \$9.6 million and 20-year revenue bonds are eliminated
d - In FY 2024-25, cash funding in the Retail Choice financial model increases \$4.035 million and 20-year revenue bonds are reduced by the same amount

Capital Program Detail Sheets

NERC Compliance rules prohibit the release to the public of any information that could possibly be used to plan or carry out a terrorist attack on the electric system. Therefore, the detail sheets for each capital project are treated as confidential.



Storm Water Utility Overview

Mission and Services

To protect public health and safety through storm water management while creating partnerships with stakeholders to reduce the risk of flooding, improve the overall drainage system, and preserve the water quality in playa lakes, groundwater, and tributaries to the Brazos River.

Overview

The City's storm water run-off is primarily conveyed through the City's street system that discharges into more than 146 playa lakes. The subsurface drainage, via storm sewer pipes with curb inlets, conveys water to two small intermittent streams (Blackwater Draw and Yellow House Draw) which both converge at the upper reaches of the North Fork Double Mountain Fork Brazos River.

The City's Municipal Separate Storm Sewer System (MS4) is made up of approximately 1,236 miles of paved and unpaved streets, 618 linear miles of paved and unpaved alleys, 1,240 storm sewer inlets, 96 miles of subsurface storm sewer pipe, six detention basins, 146 playa lakes, and one pump station. Maintenance of all of the storm sewers, including street cleaning is funded through storm water fees.

The Storm Water Compliance Department provides the following services:

- Evaluate and monitor the drainage system within the City for potential problems and effective solutions.
- Review and approve Storm Water Pollution Prevention Plans ensuring proper planning to achieve compliance with City codes and ordinances.
- Perform routine street sweeping as part of the MS4 Permit requirements.
- Perform routine inspections of construction sites and industrial facilities to ensure compliance with the MS4 Permit.
- Maintain partnerships with Texas Tech University, builders, contractors, developers, and the public in compliance with the MS4 Permit by increasing awareness and public education about illicit discharge and general storm water matters.

Goals for Storm Water Compliance

- Review Storm Water Pollution Prevention Plans and issue comments within eight business days of receipt.
- Inspect 800 construction sites per month for SWP3 compliance.
- Inspect 50 percent of permitted No Exposure Certification industrial facilities.
- Inspect 80 percent of permitted industrial facilities with Notices of Intent.

Accomplishments for FY 2018-19

- Implemented Permit Year 4 (May 2018-April 2019) programs of the Storm Water Compliance Program to meet the MS4 Permit regulations.
- Launched the first Storm Drain Art Project with Storm Water Compliance Department and Civic Lubbock, Inc. The project received 70 submissions and six winning artists painted the murals live during the First Friday Art Trail on April 5, 2019.
- Facebook Boost educational posts throughout the year in an effort to educate citizens about pollution prevention, CIP projects, flooding, and the Storm Drain Art Project.
- Updated the Storm Water Compliance website and created the Engineering website.

Objectives for FY 2019-20

- MS4 Permit renewal with Texas Commission on Environmental Quality.
- Implement Permit Year 5 (May 2019-April 2020) program of the Storm Water Compliance Program to meet the MS4 Permit regulations.
- Continue to educate the public about pollution prevention to prevent the discharge of contaminated storm water runoff from industrial, commercial, residential and construction sites into storm sewers and natural waters within the city.
- Continue to facilitate compliance with federal, state, and local standards and permits by owners and operators of industrial and construction sites within the city.
- Continue to carry out all inspections, surveillance, monitoring, and enforcement procedures necessary to ensure compliance with applicable permits.

Financial Condition

Adjusting for accounts payable, other current liabilities, and restricted cash at September 30, 2018, \$10.9 million is available for appropriation. Available cash is expected to be \$13.1 million at September 30, 2019. The Storm Water fund is required, by policy, to have 15 percent of revenue set aside as a reserve. The reserve policy will be revised beginning in FY 19-20 to 20 percent. The fund is forecast to have a reserve surplus of \$9.2 million at September 30, 2019.

Storm Water Utility Overview

Current Assets at September 30, 2018	\$	7,674,716
Less: Accounts Payable and Accrued Liabilities		(296,541)
Net Current Assets		7,378,175
Cashflow Calculations		
Current Assets Less Current Liabilities		7,378,175
Less: Negative Unrestricted		-
Add: Restricted Cash reserved for Debt Service		3,498,207
Total Available Cash at September 30, 2018	\$	10,876,382
FY 2018-19 Budget Forecast:		
Operating Revenues	\$	26,290,744
Non-Operating Revenues		200,000
Less: Expenses		(24,266,791)
Net Operating		2,223,954
Total Available Cash by September 30, 2019		13,100,336
Estimated September 30, 2019		
Target Percent Policy Reserve		15.00%
Target Policy Reserve	\$	3,943,612
Excess Reserves at September 30, 2019	\$	9,156,724

Revenue Overview

- Total revenues are projected to decrease \$3.2 million, or 12.1 percent, when compared with FY 2018-19. The rates for both residential and commercial customers are decreasing by 17.05 percent compared to the prior year.

Expense Overview

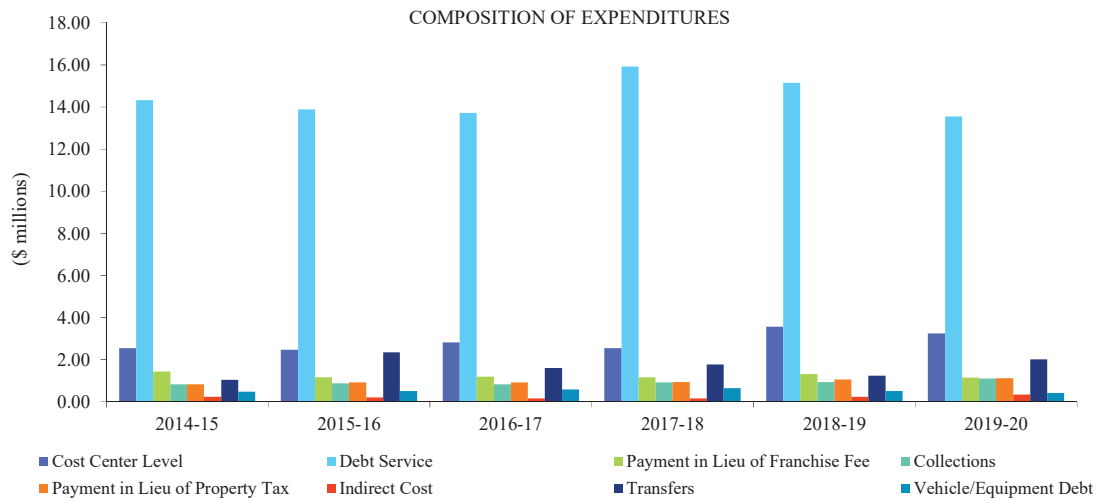
- Total expenditures are projected to increase \$230.5 thousand, or 0.9 percent, for FY 2019-20.
- Compensation decreased \$11,286, or 0.9 percent, due to slight turnover in the department.
- Benefits decreased \$1,997, or 0.3 percent, due to the slight turnover in the department and decrease in TMRS rate offset by increase in health insurance.
- Supplies decreased \$15,725, or 9.3 percent, due to projected lower fuel costs.
- Maintenance decreased \$238.2 thousand, or 43.2 percent, due to lower vehicle maintenance costs.
- Professional services decreased \$73,047, or 8.8 percent, due to lowered reimbursement of Storm Water's portion of the cost of the centralized engineering department offset by outside legal services for Texas Commission on Environmental Quality MS4 Permit renewal process.
- Other charges decreased \$11,410, or 19.9 percent, due to not funding computer equipment in FY 2019-20.
- Scheduled charges increased \$29,427, or 30.4 percent, due to higher information technology services and electric costs.
- The net debt service payment decreased \$523.7 thousand, or 4.8 percent.
- The transfer to the Debt Service Fund decreased \$1.1 million, or 25.1 percent.
- The payment for vehicle equipment debt decreased \$101.5 thousand, or 19.5 percent.

- Indirect cost allocation increased \$110.9 thousand, or 47.1 percent.
- The payment in lieu of property tax increased \$49,616, or 4.7 percent due to \$0.01 increase to the property tax rate. Franchise fees decreased \$155 thousand, or 11.8 percent due to decrease in projected revenue.
- The transfer to vehicle replacement fund increased \$10,183 or 54.3 percent.
- The transfer to Fleet CIP increased \$907 thousand due to funding more vehicles with cash as well as an increase in the number of replacements.
- The transfer to the Storm Water Capital fund increased \$781.2 thousand, or 92.1 percent due to funding more capital with cash.
- The transfer to LP&L increased \$492.3 thousand, or 43.8 percent.
- The transfer to the General Fund for playa lake maintenance increased \$5,808, or 1.5 percent.

Capital Program Overview

- Storm Water has nine active capital projects with appropriation of \$83.7 million. An additional \$1.8 million is included in FY 2019-20 for the following existing projects:
 - Storm Water Master Plan, \$250 thousand
 - FEMA Restudy, \$400 thousand
 - Digital Orthophotography, \$175 thousand
 - Storm Water System Improvements, \$1 million
- Three new projects are added for FY 2019-20 with anticipated costs totaling \$1.05 million.
 - Storm Water Rehabilitation, \$500 thousand
 - Upland Ave and 66th Drainage Improvements, \$300 thousand
 - North Quaker and Clovis Drainage, \$250 thousand
- The funding sources for the FY 2019-20 appropriations are:
 - Cash funding of \$1.6 million
 - Unspent prior bond proceeds of \$1.2 million.

Enterprise Fund - Storm Water Utility



	Actual	Actual	Actual	Amended	Budget	% Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
STAFFING						
Stormwater Utility	13	14	14	9	9	-
Street Cleaning	15	15	15	15	15	-
Storm Sewer Maintenance	10	9	9	9	9	-
TOTAL STAFFING	38	38	38	33	33	-

	Actual	Actual	Actual	Projected	Target	% Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Projected
METRICS/PERFORMANCE MEASURES						
Service Metrics						
Number of drainage comments	-	-	74	80	83	3.8
Number of drainage plans reviewed	40	47	55	55	55	-
Storm Water plans reviewed	1,056	1,399	1,252	1,300	1,300	-
Lbs. of debris removed from storm sewer	10	99,960	155,255	158,350	108,391	(31.5)
Total lane miles swept	17,052	16,997	17,820	10,981	15,713	43.1
Industrial site inspections	75	116	51	100	100	-
Construction site complaints/inspections	12,054	13,382	12,455	12,000	12,000	-
Performance Metrics						
Drainage Plans comments issued in 15 business days	-	-	80.0%	80.0%	80.0%	-
Storm Water Pollution Prevention Plans comments issued in 8 business days of receipt (Goal 98%)	-	-	99.7%	98.0%	98.0%	-
Storm Water Utility Appeals Decision issued in 15 days from receipt	-	-	95.0%	95.0%	95.0%	-

FULL-TIME POSITIONS	
Cement Finisher/Equipment Operator	3
Construction & Maintenance Foreman	1
Construction & Maintenance Leader	4
Equipment Operator/Repairer	12
GIS Coordinator	1
GIS Data Analyst	1
Heavy Equipment Operator	1
Management Assistant	1
Senior Storm Water Inspector	1
Storm Drainage Maintenance Worker	2
Storm Water Compliance Specialist	1
Storm Water Inspector	3
Storm Water Program Manager	1
Storm Water Plan Analyst	1
TOTAL FULL-TIME POSITIONS	33

Storm Water Utility - Fund Overview

FUNDING SOURCES	Actual	Actual	Actual	Reforecasted	Budget	% Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Interest Earnings	\$ 31,588	49,474	65,554	200,000	176,000	(12.0)
Department Operations	25,000,471	25,768,921	26,504,770	26,276,544	23,092,103	(12.1)
Miscellaneous	2,511,519	1,509,372	2,806,255	14,200	15,650	10.2
Total Revenue Sources	27,543,578	27,327,767	29,376,579	26,490,744	23,283,753	(12.1)
Use of Excess Reserves	-	-	-	-	1,213,510	-
TOTAL FUNDING SOURCES	\$ 27,543,578	27,327,767	29,376,579	26,490,744	24,497,264	(7.5)

DEPARTMENT LEVEL EXPENSES	Actual	Actual	Actual	Amended	Budget	% Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Compensation	\$ 1,186,202	1,401,475	1,182,294	1,221,358	1,210,073	(0.9)
Benefits	621,008	731,763	604,974	638,962	636,965	(0.3)
Supplies	169,270	153,404	141,427	169,397	153,673	(9.3)
Maintenance	325,091	297,884	333,712	551,102	312,935	(43.2)
Professional Services/Training	34,190	80,709	109,071	828,713	755,666	(8.8)
Other Charges	32,514	25,670	35,115	57,270	45,860	(19.9)
Scheduled Charges	106,936	125,034	131,484	96,762	126,188	30.4
Capital Outlay/Reimbursements	-	-	-	-	-	-
TOTAL DEPARTMENT LEVEL EXPENSES	\$ 2,475,210	2,815,938	2,538,076	3,563,564	3,241,360	(9.0)

FUND LEVEL EXPENSES						
	Actual	Actual	Actual	Amended	Budget	% Change
Debt Service	\$ 8,586,333	8,402,596	10,612,051	10,902,070	10,378,415	(4.8)
Transfer to Debt Service Fund	5,303,870	5,308,446	5,309,594	4,237,029	3,174,598	(25.1)
Vehicle/Equipment Debt	509,884	580,558	656,344	519,806	418,296	(19.5)
Indirect Cost Allocation	208,584	159,701	158,622	235,589	346,466	47.1
Payment In Lieu of Property Tax	908,356	921,661	933,175	1,066,018	1,115,634	4.7
Franchise Fee	1,166,371	1,182,417	1,166,139	1,309,589	1,154,605	(11.8)
Transfer to Vehicle Replacement Fund	-	-	-	18,767	28,950	54.3
Transfer to Fleet CIP	-	-	165,000	53,000	960,000	1,711.3
Transfer to Storm Water Capital	2,050,000	1,239,900	1,392,142	847,868	1,629,079	92.1
Transfer to LP&L - Collections	863,079	837,779	915,910	934,309	1,095,784	17.3
Transfer to LP&L - Customer Info System De	-	-	2,899	108,387	129,430	19.4
Transfer to LP&L - Citizen Tower	-	-	185,383	81,198	93,373	15.0
Transfer to LP&L - Capital Purchase	-	-	-	-	297,622	-
Transfer to General Fund	301,635	364,978	375,928	387,206	393,014	1.5
Miscellaneous	60,553	303,248	19,784	2,391	3,800	58.9
TOTAL FUND LEVEL EXPENSES	19,958,665	19,301,284	21,892,970	20,703,227	21,219,067	2.5
Compensation Adjustment					36,836	
TOTAL EXPENSES	\$ 22,433,875	22,117,222	24,431,047	24,266,791	24,497,264	0.9

Storm Water Utility - Rate Model

FUNDING SOURCES	Budget	Forecast				
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interest Earnings	\$ 176,000	156,000	159,000	162,000	166,000	170,000
Department Operations	23,092,103	22,771,429	22,420,380	22,037,156	21,619,853	21,166,455
Miscellaneous	15,650	15,650	15,651	15,651	15,652	15,652
Total Revenue Sources	23,283,753	22,943,079	22,595,031	22,214,808	21,801,505	21,352,107
Use of Excess Reserves	1,213,510	1,120,943	2,066,078	33,114	1,633,897	1,227,715
TOTAL FUNDING SOURCES	\$ 24,497,264	24,064,022	24,661,109	22,247,922	23,435,401	22,579,822

DEPARTMENT LEVEL EXPENSES	Budget	Forecast				
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Compensation	\$ 1,246,909	1,279,291	1,312,515	1,346,602	1,381,574	1,417,454
Benefits	636,965	653,128	669,710	686,725	704,183	722,097
Supplies	153,673	157,053	160,509	164,040	167,649	171,337
Maintenance	312,935	319,820	326,856	334,047	341,396	348,906
Other Charges	801,526	938,714	959,315	980,369	1,001,885	1,023,874
Capital Outlay/Reimbursements	126,188	-	-	-	-	-
TOTAL DEPARTMENT LEVEL EXPENSES	\$ 3,278,196	3,348,006	3,428,905	3,511,782	3,596,687	3,683,669

FUND LEVEL EXPENSES	Budget		Forecast			
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Debt Service	\$ 10,378,415	10,883,817	12,015,112	11,878,038	11,861,815	11,996,419
Transfer to Debt Service	3,174,598	2,116,722	1,052,379	-	-	-
Vehicle/Equipment Debt	418,296	308,076	289,978	212,290	56,135	-
Indirect Cost Allocation	346,466	356,860	367,566	378,593	389,951	401,649
Payment In Lieu of Property Tax	1,115,634	1,162,491	1,211,315	1,262,190	1,315,202	1,370,441
Franchise Fee	1,154,605	1,138,571	1,121,019	1,101,858	1,080,993	1,058,323
Transfer to Vehicle Replacement Fund	28,950	31,845	35,030	38,533	42,386	46,625
Transfer to Fleet CIP	960,000	960,000	960,000	960,000	960,000	960,000
Transfer to Storm Water Capital	1,629,079	1,675,000	2,025,000	675,000	1,825,000	675,000
Transfer to LP&L - Collections	1,095,784	1,141,807	1,189,763	1,239,733	1,291,802	1,346,057
Transfer to LP&L - CIS Debt	129,430	133,313	137,312	141,432	145,675	150,045
Transfer to LP&L - Citizens Tower	93,373	96,174	99,059	102,031	105,092	108,245
Transfer to LP&L - Capital Purchase	297,622	306,551	315,747	325,220	334,976	345,025
Transfer to General Fund	393,014	400,874	408,892	417,070	425,411	433,919
Miscellaneous	3,800	3,914	4,031	4,152	4,277	4,405
TOTAL FUND LEVEL EXPENSES	\$ 21,219,067	\$ 20,716,017	21,232,204	18,736,140	19,838,715	18,896,154
TOTAL EXPENSES	\$ 24,497,264	24,064,022	24,661,109	22,247,922	23,435,401	22,579,822

APPROPRIABLE NET ASSETS	Reforecasted	Budget	Forecast				
	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Excess Reserves	\$13,100,336	11,886,826	10,765,883	8,699,805	8,666,691	7,032,794	5,805,079
Less: Excess Reserve Policy	(3,943,612)	(4,621,551)	(4,557,416)	(4,487,206)	(4,410,562)	(4,327,101)	(4,236,421)
TOTAL APPROPRIABLE NET ASSETS	9,156,724	7,265,275	6,208,467	4,212,599	4,256,129	2,705,693	1,568,658

Proposed Rate Structure Changes

Residential Rate Structure

Residential Rate - Monthly (Tier 1)	\$ 8.80	7.30	7.00	6.70	6.40	6.10	5.80
Residential Rate - Monthly (Tier 2)	13.48	11.18	10.72	10.26	9.80	9.34	8.88
Residential Rate - Monthly (Tier 3)	17.05	14.14	13.56	12.98	12.40	11.82	11.24
Residential Rate - Monthly (Tier 4)	25.58	21.22	20.34	19.47	18.60	17.73	16.86

Commercial Rate Structure

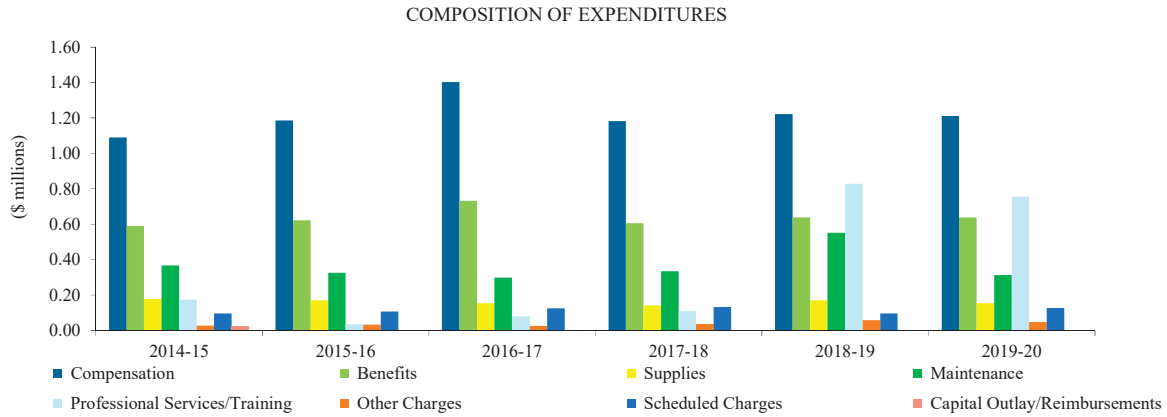
Commercial Rate - Monthly	25.58	21.22	20.34	19.47	18.60	17.73	16.86
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*per Equivalent Residential Unit (ERU) as of January 2015

Assumptions

1. Beginning in FY 2014-15, the rate is based upon impervious surface area.
2. The estimated growth of expenditures is forecasted at 2.2-2.6 percent unless trends indicate otherwise.
3. The proposed rate structure incorporated in this model is subject to change depending on many variables. Some of these variables may include: interest rates, commodity prices, inflation rates, and changes in the cost or priority of capital projects.

Storm Water Utility - Department Overview



EXPENDITURES BY CATEGORY	Actual	Actual	Actual	Amended	Budget	% Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Compensation	\$ 1,186,202	1,401,475	1,182,294	1,221,358	1,210,073	(0.9)
Benefits	621,008	731,763	604,974	638,962	636,965	(0.3)
Supplies	169,270	153,404	141,427	169,397	153,673	(9.3)
Maintenance	325,091	297,884	333,712	551,102	312,935	(43.2)
Professional Services/Training	34,190	80,709	109,071	828,713	755,666	(8.8)
Other Charges	32,514	25,670	35,115	57,270	45,860	(19.9)
Scheduled Charges	106,936	125,034	131,484	96,762	126,188	30.4
Capital Outlay/Reimbursements	-	-	-	-	-	-
TOTAL EXPENDITURES BY CATEGORY	\$ 2,475,210	2,815,938	2,538,076	3,563,564	3,241,360	(9.0)

EXPENDITURES BY DEPARTMENT	Actual	Actual	Actual	Amended	Budget	% Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Stormwater Utility	\$ 983,064	1,237,992	1,115,951	1,548,345	1,523,550	(1.6)
Street Cleaning	975,993	1,053,914	927,550	1,296,421	1,066,341	(17.7)
Storm Sewer Maintenance	516,152	524,033	494,576	718,798	651,469	(9.4)
TOTAL EXPENDITURES BY DEPARTMENT	\$ 2,475,210	2,815,938	2,538,076	3,563,564	3,241,360	(9.0)

Storm Water Utility - Department Expenditures

Stormwater Utility	Actual	Actual	Actual	Amended	Budget	% Change
EXPENDITURES BY CATEGORY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Compensation	\$ 538,821	694,825	553,884	387,401	389,975	0.7
Benefits	258,015	304,642	265,278	186,577	187,282	0.4
Supplies	17,449	17,453	19,183	19,077	20,904	9.6
Maintenance	28,522	27,836	32,710	38,497	44,986	16.9
Professional Services/Training	33,043	79,166	106,975	822,896	749,199	(9.0)
Other Charges	32,341	25,481	34,760	30,500	30,500	-
Scheduled Charges	74,873	88,589	103,162	63,397	100,705	58.8
Capital Outlay/Reimbursements	-	-	-	-	-	-
TOTAL STORMWATER UTILITY	\$ 983,064	1,237,992	1,115,951	1,548,345	1,523,550	(1.6)

Street Cleaning

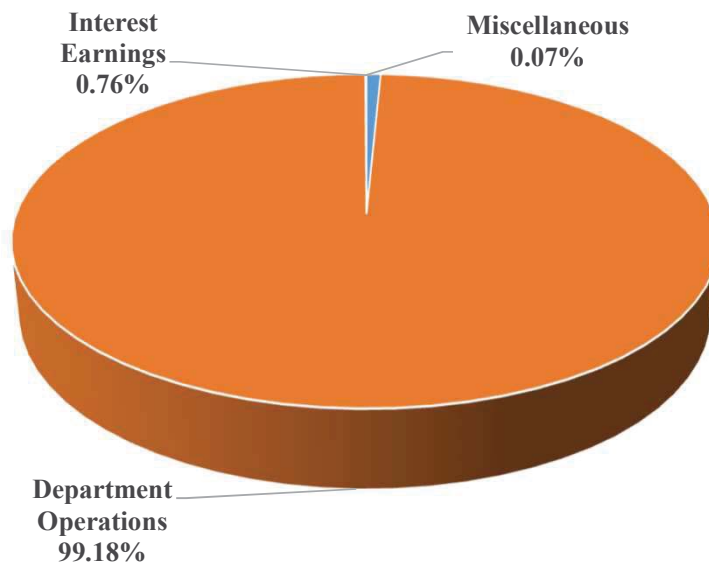
EXPENDITURES BY CATEGORY						
Compensation	\$ 433,357	465,799	402,854	515,083	500,390	(2.9)
Benefits	239,339	290,845	233,751	281,872	278,519	(1.2)
Supplies	89,077	87,805	75,724	93,253	81,604	(12.5)
Maintenance	198,979	185,970	197,487	354,861	170,713	(51.9)
Professional Services/Training	838	305	1,311	5,430	5,830	7.4
Other Charges	173	267	355	26,770	15,360	(42.6)
Scheduled Charges	14,231	22,923	16,067	19,152	13,925	(27.3)
Capital Outlay/Reimbursements	-	-	-	-	-	-
TOTAL STREET CLEANING	\$ 975,993	1,053,914	927,550	1,296,421	1,066,341	(17.7)

Storm Sewer Maintenance

EXPENDITURES BY CATEGORY						
Compensation	\$ 214,025	240,851	225,556	318,874	319,708	0.3
Benefits	123,654	136,275	105,945	170,513	171,164	0.4
Supplies	62,743	48,146	46,520	57,067	51,165	(10.3)
Maintenance	97,590	84,077	103,515	157,744	97,236	(38.4)
Professional Services/Training	308	1,239	785	388	638	64.5
Other Charges	-	(78)	-	-	-	-
Scheduled Charges	17,832	13,522	12,255	14,213	11,559	(18.7)
Capital Outlay/Reimbursements	-	-	-	-	-	-
TOTAL STORM SEWER MAINTENANCE	\$ 516,152	524,033	494,576	718,798	651,469	(9.4)

Storm Water Fund Revenue Analysis

FUNDING SOURCES	Actual FY 2015-16	Actual FY 2016-17	Actual FY 2017-18	Reforecasted FY 2018-19	Budget FY 2019-20
Interest Earnings	31,588	49,474	65,554	200,000	176,000
Department Operations	25,000,471	25,768,921	26,504,770	26,276,544	23,092,103
Miscellaneous	2,511,519	1,509,372	2,806,255	14,200	15,650
Total Revenue Sources	27,543,578	27,327,767	29,376,579	26,490,744	23,283,753
Utilization of Net Assets	-	-	-	-	1,213,510
TOTAL FUNDING SOURCES	27,543,578	27,327,767	29,376,579	26,490,744	24,497,264



The Storm Water Fee generates the majority of the revenue for the fund's department operations, which accounts for almost entirely all revenue in the Storm Water Fund. The projected revenue from the Storm Water Fee for FY 2019-20 is decreasing 11.8 percent compared to the prior year. This decrease is due to both residential and commercial rates decreasing by 17.05 percent. The rates for Tier 1 Residential are going from \$8.80 a month in FY 18-19 to \$7.30 in FY 19-20 while the Commercial rate is going from \$25.58 a month to \$21.22. The fee is determined by a tiered rate structure based upon impervious surface area. The Storm Water Fund utilizes a long-term model with an annual growth factor of one-half percent increase in residential properties and commercial Equivalent Residential Unit (ERU). Additional revenue from operations is derived through storm water plan reviews in conjunction with new construction activity, mobile car wash permits, and sales of the City's Drainage Criteria Manual and Master Drainage Plan (MDP). Historical trends and economic data are analyzed when estimating these revenues.

Storm Water Fund Line Item Funding Source Summary

FUNDING SOURCES	Account	Actual	Actual	Actual	Reforecasted	Budget	% Change
	Number	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Reforecasted
Interest on Investments	6802	\$ 31,588	49,474	65,554	200,000	176,000	(12.0)
Book Sales	7691	-	-	50	50	50	-
Mobile Wash Permits	7695	1,875	1,650	1,475	1,900	1,800	(5.3)
Sale of Equipment	7104	104	-	-	-	-	-
Contribution from Developers	7425	2,486,621	1,493,195	2,792,695	-	-	-
Miscellaneous/Subrogation	7510	11,387	771	-	-	-	-
Storm Water Plan Review	7697	11,532	13,757	12,035	12,250	13,800	12.7
General Consumer Metered	7523	25,000,471	25,768,921	26,504,770	26,276,544	23,092,103	(12.1)
TOTAL REVENUE SOURCES		\$ 27,543,578	27,327,767	29,376,579	26,490,744	23,283,753	(12.1)

Summary of Storm Water Fee Changes

ACCOUNT DESCRIPTION	Account Number	Rate Details	Actual FY 2015-16	Actual FY 2016-17	Actual FY 2017-18	Budget FY 2018-19	Proposed FY 2019-20	\$ Change from Budget
Storm Water Gen Cons Metered	7523	Residential	14.00	14.00				
		Commercial	92.92	92.92				
		Residential Tier 1 (less than or equal to 2,780 sf)			8.80	8.80	7.30	(1.50)
		Residential Tier 2 (greater than 2,780 and less than or equal to 6,680 sf)			13.48	13.48	11.18	(2.30)
		Residential Tier 3 (greater than 3,680 and less than or equal to 4,770 sf)			17.05	17.05	14.14	(2.91)
		Residential Tier 4 (greater than 4,770 sf)			25.58	25.58	21.22	(4.36)
		Commercial per ERU *			25.58	25.58	21.22	(4.36)

* Equivalent Residential Unit = 5,700 square feet

Storm Water Utility

Appropriation Summary

Project Name	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
8545 Concrete Drainage Channel Repairs	1,087,142	0	0	0	0	0	0	1,087,142
8595 Storm Water Master Plan	1,750,000	250,000	250,000	0	0	0	0	2,250,000
8606 FEMA Restudy - Systems B,C,D	500,000	400,000	0	350,000	0	0	0	1,250,000
8628 Digital Orthophotography	270,000	175,000	175,000	175,000	175,000	175,000	175,000	1,320,000
8638 Canyon and Playa Lakes Restoration and Restudy	250,000	0	500,000	0	0	0	0	750,000
92174 Northwest Lubbock and Maxey Park Project	77,250,000	0	5,000,000	0	0	0	0	82,250,000
92175 Storm Water Repair and Replacement	1,150,000	0	0	0	0	0	0	1,150,000
92511 Advanced Warning System	200,000	0	0	0	0	0	0	200,000
92518 Storm Water System Improvements & Maintenance	1,200,000	1,000,000	0	1,000,000	0	0	0	3,200,000
2017039 Topographic Information Acquisition	0	0	250,000	0	0	0	0	250,000
2019099 Storm Water Rehabilitation and Maintenance	0	500,000	500,000	500,000	500,000	500,000	500,000	3,000,000
2019106 Upland Ave and 66th St Playa Drainage Imp.	0	300,000	3,500,000	0	0	0	0	3,800,000
2019107 Downtown Drainage Improvements Project	0	0	0	0	0	1,150,000	7,650,000	8,800,000
2019148 North Quaker and Clovis Drainage Project	0	250,000	1,000,000	7,000,000	0	0	0	8,250,000
Total Storm Water Utility	83,657,142	2,875,000	11,175,000	9,025,000	675,000	1,825,000	8,325,000	117,557,142

Storm Water Utility

Funding Summary

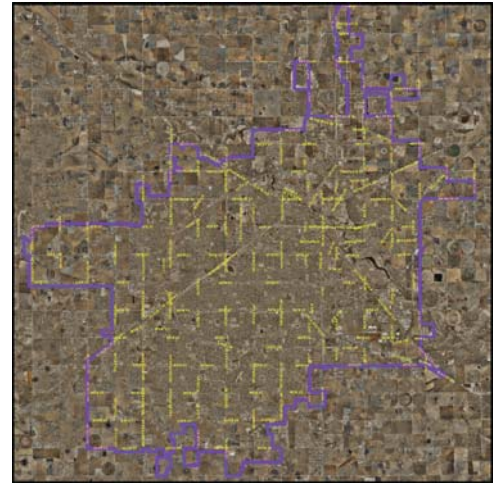
Funding Source	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2007 Storm Water Revenue CO's	297,896	0	0	0	0	0	0	297,896
FY 2008 Storm Water Revenue CO's	600,000	0	0	0	0	0	0	600,000
FY 2009 Storm Water Cash	15,000	0	0	0	0	0	0	15,000
FY 2009 Storm Water Revenue CO's	1,472,225	0	0	0	0	0	0	1,472,225
FY 2010 Storm Water Cash	100,000	0	0	0	0	0	0	100,000
FY 2010 Storm Water Revenue CO's	1,500,000	0	0	0	0	0	0	1,500,000
FY 2011 Storm Water Cash	250,000	0	0	0	0	0	0	250,000
FY 2011 Storm Water Revenue CO's	0	746,744	0	0	0	0	0	746,744
FY 2012 Storm Water Revenue CO's	33,925,918	499,177	0	0	0	0	0	34,425,095
FY 2013 Storm Water Revenue CO's	5,253,961	0	0	0	0	0	0	5,253,961
FY 2014 Storm Water Cash	250,000	0	0	0	0	0	0	250,000
FY 2015 Storm Water Cash	750,000	0	0	0	0	0	0	750,000
FY 2016 Storm Water Cash	1,000,000	0	0	0	0	0	0	1,000,000
FY 2017 Storm Water Cash	750,000	0	0	0	0	0	0	750,000
FY 2017 TWBD CO's	35,000,000	0	0	0	0	0	0	35,000,000
FY 2018 Storm Water Cash	1,392,142	0	0	0	0	0	0	1,392,142
FY 2019 Storm Water Cash	847,868	0	0	0	0	0	0	847,868
FY 2020 Storm Water Cash	0	1,629,079	0	0	0	0	0	1,629,079
FY 2021 Storm Water Cash	0	0	1,675,000	0	0	0	0	1,675,000
FY 2021 Storm Water Revenue CO's	0	0	9,500,000	0	0	0	0	9,500,000
FY 2022 Storm Water Cash	0	0	0	2,025,000	0	0	0	2,025,000
FY 2022 Storm Water Revenue CO's	0	0	0	7,000,000	0	0	0	7,000,000
FY 2023 Storm Water Cash	0	0	0	0	675,000	0	0	675,000
FY 2024 Storm Water Cash	0	0	0	0	0	1,825,000	0	1,825,000
FY 2025 Storm Water Cash	0	0	0	0	0	0	675,000	675,000
FY 2025 Storm Water Revenue CO's	0	0	0	0	0	0	7,650,000	7,650,000
Storm Water CIP Fund	252,132	0	0	0	0	0	0	252,132
Storm Water Utility	83,657,142	2,875,000	11,175,000	9,025,000	675,000	1,825,000	8,325,000	117,557,142

Managing Department **Storm Water Utility**

Project Manager **John Turpin**

Project Classification **Replacement Infrastructure**

Project Status **Approved**



Project Scope

Evaluate and repair/reconstruct drainage channels throughout Lubbock to minimize future erosion surrounding existing channels.
Priority Areas

Clifford Andrews Park repairs are being made to Culvert structures to use remaining funding.

Project Justification

Numerous concrete channels are in various stages of disrepair. Broken channels are a safety hazard where erosion has occurred, leaving the concrete structures suspended and prone to collapse. Broken structures have fallen off into lakes which can create a safety hazard as well as creating unpleasing aesthetics.

Project History

The underlying safety hazards associated with the concrete drainage channels necessitate an ongoing evaluation and repair of the structures.

Completed Areas:

1. North Akron and Purdue Improvement
2. Maxey: 28th & Nashville
3. Lakeridge Channel: 84th & Vicksburg
4. 98th & Indiana Channel
5. Maxey: 28th & Nashville Channel
6. Higginbotham: 17th & Vicksburg, Channel and Pedestrian Bridge
7. Lakewood: 98th & Fulton, Channel repairs ahead of Park Development
8. Maxey-South: 28th & Oxford, Channel Repair
9. Berm has been repaired at the Texas Tech Golf Course to ensure water from System C will go into the storm water structure.

\$15,000 was appropriated in FY 2008-09, Ord. No. 2008-O0077, October 1, 2008.

\$100,000 was appropriated in the FY 2009-10 Budget, Ord. No. 2009-O0073, October 1, 2009.

\$250,000 was appropriated in the FY 2010-11 Budget, Ord. No. 2010-O0070, October 1, 2010.

\$250,000 was appropriated in the FY 2013-14 Budget, Ord. No. 2013-O0087, October 1, 2013.

\$250,000 was appropriated in the FY 2014-15 Budget, Ord. No. 2014-O0122, October 1, 2014.

\$222,142 was appropriated in the FY 2017-18 Budget, Ord. No. 2017-O0111, October 1, 2017.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	1,072,142	0	0	0	0	0	0	1,072,142
Design and Engineering	15,000	0	0	0	0	0	0	15,000
Total Project Appropriation	1,087,142	0	0	0	0	0	0	1,087,142

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2009 Storm Water Cash	15,000	0	0	0	0	0	0	15,000
FY 2010 Storm Water Cash	100,000	0	0	0	0	0	0	100,000
FY 2011 Storm Water Cash	250,000	0	0	0	0	0	0	250,000
FY 2014 Storm Water Cash	250,000	0	0	0	0	0	0	250,000
FY 2015 Storm Water Cash	250,000	0	0	0	0	0	0	250,000
FY 2018 Storm Water Cash	222,142	0	0	0	0	0	0	222,142
Total Funding Sources	1,087,142	0	0	0	0	0	0	1,087,142

<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Storm Water Utility**

Project Manager **John Turpin**

Project Classification **New Facility**

Project Status **Approved**



Project Scope

Review the current Master Drainage Plan, Drainage Criteria Manual and other studies, GIS data, development updates, and other City information. Identify changes to system watersheds, verify and update hydrologic input and storage information with updated land use and topographic data. Incorporate updated information into existing hydrologic and hydraulic models in order to use with ongoing development activities. Analyze current models for impacts of revisions to system input on peak playa water surface elevations, base flood elevations, flow depth and top width for all prescribed rainfall events. Examine application and benefit of alternate modeling software(s) to model results. Provide a comparison of available modeling software.

- Perform a High-level review of frequent flooding / drainage issues - Conduct field visits in conjunction with limited desktop assessments to allow for a rapid assessment of drainage problems throughout the entire City. Update flood mapping using revised model information, integrating results into GIS system components. Compare model results and revised mapping to existing data, identify and confirm any changes to flow rates, depths, water surface elevations, and floodplain limits.
- Perform a detailed study of the highest priority areas identified in high-level review, assess problem severity and establish improvement priorities. Compile this information into a format that may be used by the City of Lubbock in daily operations, to track existing and developing flooding issues and to manage CIP program.
- Identify and rank proposed drainage capital improvement projects within each of the City's different drainage systems based on an approved ranking criteria. Prepare Drainage CIP total budget estimates for proposed improvements which may include studies, engineering design, and construction cost. Prepare a GIS Database that organizes the ranked Drainage CIPs so that they can be stored, recalled, and addressed over a specific time period

Drainage Criteria Manual is currently underway for adoption as of 2019.

Continued updates of the Master Drainage Plan are underway within newly annexed areas and unstudied areas.

Project Justification

This plan will update and is intended to build upon the previously-completed Master Drainage Plan Update (last updated 2009-10), Drainage Criteria Manual (last updated 1997), and other studies and provide a holistic look at the City's drainage issues. The goal is to provide information on potential solutions and costs to aid City staff in programming of future Drainage Capital Improvement Projects, as well as managing ongoing development. The project is intended to provide the City with a tool to determine and prioritize potential drainage and flooding problems and develop proactive solutions for effective and efficient storm water management.

Project History

The last Master Drainage Plan update was completed in fiscal year 2009-10 and needs to be updated again for areas that have experienced development. The Drainage Criteria Manual was last updated in 1997 and needs to be updated to reflect new technology and permitting requirements. Staff, developers, and engineering consultants rely on these Plans as a planning tool for future development.

\$500,000 was appropriated in the FY 2014-15 Budget, Ord. No. 2014-00122, October 1, 2014.

\$500,000 was appropriated in the FY 2015-16 Budget, Ord. No. 2015-00094, October 1, 2015.

\$500,000 was appropriated in the FY 2016-17 Budget, Ord. No. 2016-00135, October 1, 2016.

\$250,000 was appropriated in the FY 2018-19 Budget, Ord. No. 2018-00109, October 1, 2018.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Design and Engineering	1,750,000	250,000	250,000	0	0	0	0	2,250,000
Total Project Appropriation	1,750,000	250,000	250,000	0	0	0	0	2,250,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2015 Storm Water Cash	500,000	0	0	0	0	0	0	500,000
FY 2016 Storm Water Cash	500,000	0	0	0	0	0	0	500,000
FY 2017 Storm Water Cash	500,000	0	0	0	0	0	0	500,000
FY 2019 Storm Water Cash	250,000	0	0	0	0	0	0	250,000
FY 2020 Storm Water Cash	0	250,000	0	0	0	0	0	250,000
FY 2021 Storm Water Cash	0	0	250,000	0	0	0	0	250,000
Total Funding Sources	1,750,000	250,000	250,000	0	0	0	0	2,250,000

<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Storm Water Utility**

Project Manager **John Turpin**

Project Classification **New Facility**

Project Status **Approved**



Project Scope

Update the drainage models provided by the Federal Emergency Management Agency (FEMA) with current information including new topography, aerial data, and improved site conditions. The Interconnected Pond Routing (ICPR) software will be utilized to better represent the conditions in the City. The ICPR software provides a better indication of the playa lakes and can model dual flow characteristics such as pipe flow, street flow, and overland land flow simultaneously, and will include updates to the model with Northwest Lubbock Drainage project improvements where storm sewers have been installed. The updated models will be compared to the existing FEMA floodplain maps and all differences will be noted. Coordination with FEMA will occur throughout the process so that the submitted data complies with the latest FEMA requirements. The consultant will prepare necessary paperwork for submission to FEMA, and will assist in obtaining the final Letters of Map Amendment.

Project Justification

The FEMA floodplain maps, published in September 2007, define floodplains in the City for flood insurance purposes. The project involves hiring a consultant to review the FEMA flood study for Systems B, C and D, including the Northwest Lubbock Drainage Project improvements, to determine the new floodplain with the improvements in place. The project includes a submission of the new data to FEMA for approval and a letter of map amendment for each of these areas depending on the study results.

Project History

With the installation of more than 8 miles of new storm sewer with the northwest drainage project, removing as many structures as possible from the floodplain benefits citizens who are now paying the cost of flood insurance for structures in and around the playa lakes.

\$500,000 was appropriated in the FY 2015-16 Budget, Ord. No. 2015-00094, October 1, 2015.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Design and Engineering	500,000	400,000	0	350,000	0	0	0	1,250,000
Total Project Appropriation	500,000	400,000	0	350,000	0	0	0	1,250,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2016 Storm Water Cash	500,000	0	0	0	0	0	0	500,000
FY 2020 Storm Water Cash	0	400,000	0	0	0	0	0	400,000
FY 2022 Storm Water Cash	0	0	0	350,000	0	0	0	350,000
Total Funding Sources	500,000	400,000	0	350,000	0	0	0	1,250,000

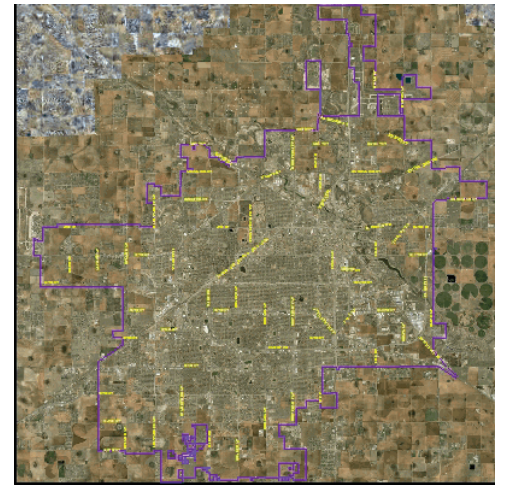
<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Stormwater Utility**

Project Manager **Sally Abbe**

Project Classification **Administrative**

Project Status **Approved**



Project Scope

The project includes digital orthophotos for land within the city limits and may expand with annexation plan implementation.

Project Justification

Due to the increased usage and decreasing cost of digital imagery and related data, the City of Lubbock needs to implement more frequent updates to these products.

Project History

\$120,000 was appropriated in the FY 2017-18 Budget, Ord. No. 2017-00111, October 1, 2017.

\$150,000 was appropriated in the FY 2018-19 Budget, Ord. No. 2018-00109, October 1, 2018.

Appropriation Detail	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Other Activities	270,000	175,000	175,000	175,000	175,000	175,000	175,000	1,320,000
Total Project Appropriation	270,000	175,000	175,000	175,000	175,000	175,000	175,000	1,320,000

Funding Detail	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2018 Storm Water Cash	120,000	0	0	0	0	0	0	120,000
FY 2019 Storm Water Cash	150,000	0	0	0	0	0	0	150,000
FY 2020 Storm Water Cash	0	175,000	0	0	0	0	0	175,000
FY 2021 Storm Water Cash	0	0	175,000	0	0	0	0	175,000
FY 2022 Storm Water Cash	0	0	0	175,000	0	0	0	175,000
FY 2023 Storm Water Cash	0	0	0	0	175,000	0	0	175,000
FY 2024 Storm Water Cash	0	0	0	0	0	175,000	0	175,000
FY 2025 Storm Water Cash	0	0	0	0	0	0	175,000	175,000
Total Funding Sources	270,000	175,000	175,000	175,000	175,000	175,000	175,000	1,320,000

Operating Budget Impact	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Stormwater Utility**

Project Manager **John Turpin**

Project Classification **Upgrade/Major Maintenance**

Project Status **Approved**



Project Scope

Update the drainage models provided by the Federal Emergency Management Agency (FEMA) with current information including new topography, aerial data and improved site conditions. Updated software shall be used to better represent the conditions in Lubbock. The updated models will be compared to the existing FEMA floodplain maps and all differences will be noted. Coordination with FEMA will occur throughout the process so that the submitted data complies with the latest FEMA requirements. The consultant will prepare necessary paperwork for submission to FEMA, and will assist in obtaining the final Letters of Map Amendment. Playas and Canyon Lakes will have volume restoration performed as needed to maintain volumes.

Project Justification

The FEMA floodplain maps, published in September 2007, define floodways and floodplains in Lubbock for insurance purposes. Recent projects have identified discrepancies and inconsistencies with the mapped floodway in the canyon lakes system. Also with the lapse of time, the capacity and original design has decreased and evolved. Work must be completed to restore the volume and functionality back to the original design. After the restoration is complete, a new study needs to be conducted to reflect the actual on-site conditions. The project involves hiring a consultant to review the FEMA floodway in the canyon lakes system to determine and map a more accurately defined floodway. The project includes a submission of the new data to FEMA for approval and a letter of map amendment for the impacted areas. Maintenance restoration must be performed on Playa and Canyon lakes to ensure proper volume during storm events.

Project History

Recent projects have identified discrepancies and inconsistencies with the mapped floodway in the canyon lakes system. Also with the lapse of time, the capacity and original design has decreased and evolved. Work must be completed to restore the volume and functionality back to the original design. After the restoration is complete, a new study needs to be conducted to reflect the actual on-site conditions. This will allow a more accurate designation of the regulatory floodway that will become critical for any future development or redevelopment within this area.

\$250,000 was appropriated in the FY 2018-19 Budget, Ord. No. 2018-00109, October 1, 2018.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Design and Engineering	250,000	0	500,000	0	0	0	0	750,000
Total Project Appropriation	250,000	0	500,000	0	0	0	0	750,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2019 Storm Water Cash	250,000	0	0	0	0	0	0	250,000
FY 2021 Storm Water Cash	0	0	500,000	0	0	0	0	500,000
Total Funding Sources	250,000	0	500,000	0	0	0	0	750,000

<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Storm Water Utility**

Project Manager **John Turpin**

Project Classification **New Facility**

Project Status **Approved**



Project Scope

In FY 2017-18, Construction of Phase 2, the main trunk line from TTU Parkway to Maxey Park, will continue.

Phase 3 design, plans, specifications, and construction estimates for the construction of storm water infrastructure will be completed to utilize the full \$35 million 0% interest loan, for construction activities only, from the Texas Water Development Board. After completion of the design the plans will proceed with construction.

Project Justification

The Northwest Lubbock and Maxey Park Study determined that the projects are feasible and can provide various levels of flood protection in the areas around Maxey Park and along Quaker Avenue.

Project History

The areas have been historically flood prone, affecting residential and commercial structures. Numerous studies conducted since the early 1990s evaluated possibilities for reducing the flood risks in the areas. Results of the Maxey Park Feasibility Study were presented to the City Council in January 2005 and prompted the Northwest Lubbock and Maxey Park Study, which was completed in 2008. Design, plans, specifications, and construction estimates for the construction of storm water infrastructure from Maxey Park to the Canyon Lakes, as well as upstream detention to relieve some flooding risks to homes along Quaker Avenue between 50th Street and 34th Street.

\$1.0 million was appropriated in FY 2008-09 Budget, Ord. No. 2008-O0077, October 1, 2008.

\$1.5 million was appropriated in the FY 2009-10 Budget, Ord. No. 2009-O0073, October 1, 2009.

\$600,000 was appropriated in FY 2009-10 Budget Amendment No. 4, Ord. No. 2009-O105, November 19, 2009.

\$33.35 million was appropriated in the FY 2011-12 Budget, Ord. No. 2011-O0080, October 1, 2011.

\$5.5 million was appropriated in the FY 2012-13 Budget, Ord. No. 2012-O0100, October 1, 2012.

\$18.0 million was appropriated in the FY 2014-15 Budget, Ord. No. 2014-O0122, October 1, 2014.

Reduced funding by \$18.0 million in FY 2014-15 Budget Amendment No. 11, Ord. No. 2015-O0015, 2/26/15.

\$35.0 million was appropriated in the FY 2016-17 Budget, Ord. No. 2016-O0135, October 1, 2016.

\$300,000 was appropriated in the FY 2018-19 Budget, Ord. No. 2018-O0109, October 1, 2018.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	73,850,000	0	5,000,000	0	0	0	0	78,850,000
Design and Engineering	3,400,000	0	0	0	0	0	0	3,400,000
Total Project Appropriation	77,250,000	0	5,000,000	0	0	0	0	82,250,000

Funding Detail	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2007 Storm Water Revenue CO's	297,896	0	0	0	0	0	0	297,896
FY 2008 Storm Water Revenue CO's	600,000	0	0	0	0	0	0	600,000
FY 2009 Storm Water Revenue CO's	872,225	0	0	0	0	0	0	872,225
FY 2010 Storm Water Revenue CO's	1,500,000	0	0	0	0	0	0	1,500,000
FY 2012 Storm Water Revenue CO's	33,425,918	0	0	0	0	0	0	33,425,918
FY 2013 Storm Water Revenue CO's	5,253,961	0	0	0	0	0	0	5,253,961
FY 2017 TWBD CO's	35,000,000	0	0	0	0	0	0	35,000,000
FY 2019 Storm Water Cash	47,868	0	0	0	0	0	0	47,868
FY 2021 Storm Water Revenue CO's	0	0	5,000,000	0	0	0	0	5,000,000
Storm Water CIP Fund	252,132	0	0	0	0	0	0	252,132
Total Funding Sources	77,250,000	0	5,000,000	0	0	0	0	82,250,000

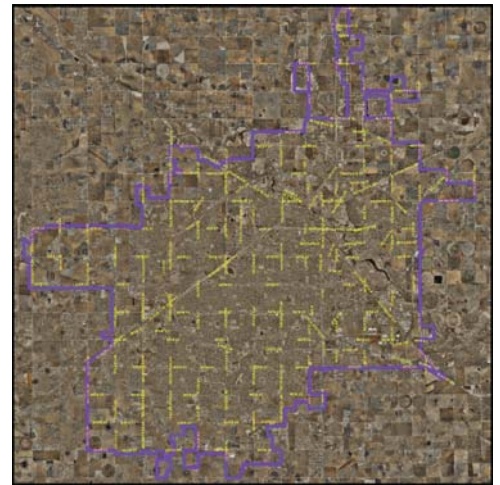
Operating Budget Impact	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Storm Water Utility**

Project Manager **John Turpin**

Project Classification **Replacement Infrastructure**

Project Status **Approved**



Project Scope

Evaluate and repair/reconstruct storm sewer throughout Lubbock or as needed. Priority areas include: Avenue O & Main Avenue, Tech Terrace Line, Installation of manholes (4+) as identified in video inspection to allow for cleaning and access.

Project Justification

The video inspection of Storm Water infrastructure revealed locations in the downtown area where storm water lines are damaged and in need of repairs. Much of the City’s storm water system infrastructure is approaching 80 years old and is need of maintenance. This project will include but not be limited to new storm sewer in support of the Downtown Redevelopment Project.

Project History

The condition of the storm water pipelines was largely unknown prior to the video inspection project. Many of the pipelines are in good condition, but some are in need of repair. As part of the Municipal Separate Storm Sewer Systems (MS4) permit with the State, Lubbock is required to maintain the storm water pipelines in good working condition.
 Completed Repairs: 19th & Texas, 91st & University, 96th & Miami, Main and Ave J, 4th & Buddy Holly, 43rd & Avenue U, 43rd Street Ave S to Ave T, 23rd: Boston-Flint, 34th & Quaker Storm Sewer Repair Manhole Repairs: 50th & Avenue C, 21st Street & Ave R, Broadway & Avenue U

\$600,000 was appropriated in FY 2008-09 Budget, Ord. No. 2008-00077, October 1, 2008.

\$500,000 was appropriated in the FY 2011-12 Budget, Ord. No. 2011-00080, October 1, 2011.

\$250,000 was appropriated in the FY 2016-17 Budget, Ord. No. 2016-00135, October 1, 2016.

Reduced appropriation by \$200,000 in FY 2018-19, BCR# 1819-04, November 26, 2018.

Appropriation Detail	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	950,000	0	0	0	0	0	0	950,000
Design and Engineering	200,000	0	0	0	0	0	0	200,000
Total Project Appropriation	1,150,000	0	0	0	0	0	0	1,150,000

Funding Detail	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2009 Storm Water Revenue CO's	600,000	0	0	0	0	0	0	600,000
FY 2012 Storm Water Revenue CO's	500,000	0	0	0	0	0	0	500,000
FY 2017 Storm Water Cash	50,000	0	0	0	0	0	0	50,000
Total Funding Sources	1,150,000	0	0	0	0	0	0	1,150,000

<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Stormwater Utility**

Project Manager **John Turpin**

Project Classification **Infrastructure Improvements**

Project Status **Approved**



Project Scope

Identify and prioritize locations and the sources of flooding where 1) major roadways become inundated for an extended period of time and install Advance Warning Systems to advise motorists of a flooded roadway and 2) overflowing playas cause the inundation of local streets. To aide in the notification level loggers will be installed to notify City crews to place temporary barricades when the playas exceed the boundaries.

Project Justification

Advance warning systems advise motorists of a weather-impaired or flooded roadway. These systems are designed to target two primary goals. The first is to warn motorists they are approaching hazardous roadway flooding conditions, giving them the opportunity to stay out of harm’s way. This is normally accomplished by activating warning beacons or Dynamic Message Signs. The second goal is to notify transportation and emergency management personnel of the flooded roadway condition so action can be taken. The key is to focus on the benefits a well-designed system can bring to the community in terms of public safety, improved awareness and response to flooding events.

Project History

\$50,000 was appropriated in the FY 2017-18 Budget, Ord. No. 2017-00111, October 1, 2017.

The City of Lubbock is susceptible to flash flooding from short but intense rainfall events, as well as urban flooding such as low lying areas and street flooding. Low lying roadways can become inundated quickly providing motorists little time to avoid unsafe roadway conditions. A warning system can provide the emergency responders knowledge of the hazardous location. These hazardous roadway conditions have resulted in motorists being rescued or abandoning vehicles after entering flooded roadways. Overflowing conditions the need to know when a playa does overflow with what return of event and how or if it changes overtime; but you have to begin collecting the data to know this type of information} The primary flooding sources in Lubbock are the overflowing playas near major thoroughfares. The major thoroughfares are designed to convey floodwaters from one playa to the next, but during extreme events these roadways can become inundated and present risk to public safety. In addition to the playas, motorists have also had to be rescued within the canyon lakes system when floodwater overtop the roadways and sweep cars of the road.

\$150,000 was appropriated in the FY 2018-19 Budget, Ord. No. 2018-00109, October 1, 2018.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	150,000	0	0	0	0	0	0	150,000
Design and Engineering	50,000	0	0	0	0	0	0	50,000
Total Project Appropriation	200,000	0	0	0	0	0	0	200,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2018 Storm Water Cash	50,000	0	0	0	0	0	0	50,000
FY 2019 Storm Water Cash	150,000	0	0	0	0	0	0	150,000
Total Funding Sources	200,000	0	0	0	0	0	0	200,000

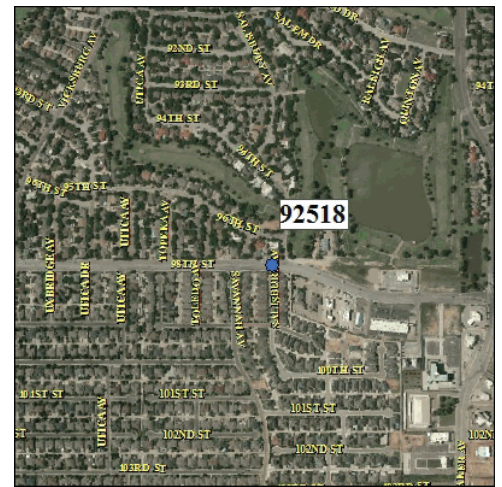
<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Stormwater Utility**

Project Manager **John Turpin**

Project Classification **Infrastructure Improvements**

Project Status **Approved**



Project Scope

Funds will be used in FY 17-18 for the completion of plans and specifications and beginning of construction for storm sewer infrastructure installation at 98th and Salisbury Avenue. This location was identified through the evaluation criteria set forth in the Stormwater Master Plan.

Project Justification

The Stormwater Master Plan created a project screening and prioritization workflow to evaluate and rank future stormwater system improvements projects. This list includes evaluating based on factors such as safety, structures, street impacts, as well as project and maintenance cost. This project is to address issues identified through the evaluation process where flooding issues were identified through modeling efforts, complaints(received by Police, Fire and Streets Dispatch), or areas that are known to have flooding issues.

Project History

\$1.0 million was appropriated in the FY 2017-18 Budget, Ord. No. 2017-O0111, October 1, 2017.
 \$200,000 was appropriated in FY 2018-19, BCR# 1819-04, November 26, 2018.

Lubbock has historically had localized flooding issues in and around playas.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	1,050,000	950,000	0	950,000	0	0	0	2,950,000
Design and Engineering	150,000	50,000	0	50,000	0	0	0	250,000
Total Project Appropriation	1,200,000	1,000,000	0	1,000,000	0	0	0	3,200,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2011 Storm Water Revenue CO's	0	746,744	0	0	0	0	0	746,744
FY 2012 Storm Water Revenue CO's	0	253,256	0	0	0	0	0	253,256
FY 2017 Storm Water Cash	200,000	0	0	0	0	0	0	200,000
FY 2018 Storm Water Cash	1,000,000	0	0	0	0	0	0	1,000,000
FY 2022 Storm Water Cash	0	0	0	1,000,000	0	0	0	1,000,000
Total Funding Sources	1,200,000	1,000,000	0	1,000,000	0	0	0	3,200,000

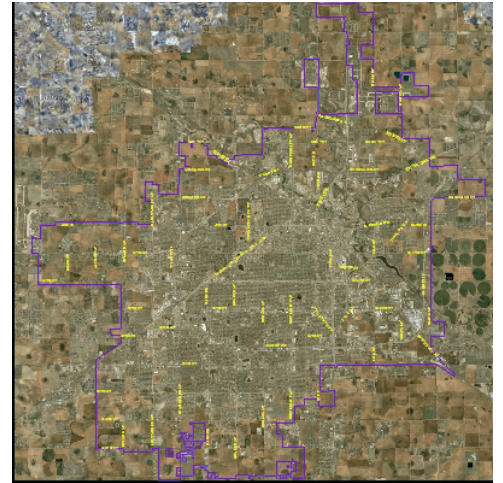
<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Stormwater Utility**

Project Manager **John Turpin**

Project Classification **Upgrade/Major Maintenance**

Project Status **Requested**



Project Scope

The project includes topographic information acquisition for approximately 350 square miles (city limits plus stormwater drainage areas and the Metropolitan Planning Organization area). Deliverables include raw data, a digital terrain model, and contours. This request includes everything needed for the project, including surveying, ground control, and a network server.

Project Justification

The City of Lubbock has maintained a 5 year cycle for collecting topographic information for decades. This collection of data is provided as an aide to development community.

Project History

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Technology	0	0	250,000	0	0	0	0	250,000
Total Project Appropriation	0	0	250,000	0	0	0	0	250,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2021 Storm Water Cash	0	0	250,000	0	0	0	0	250,000
Total Funding Sources	0	0	250,000	0	0	0	0	250,000

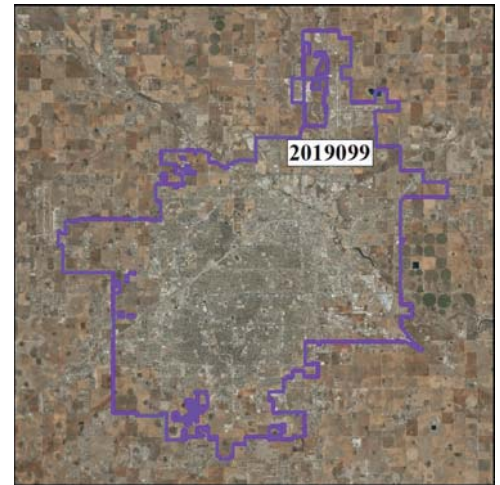
<i>Operating Budget Impact</i>	Unappropriated Planning Years							Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25		
No Impact Anticipated	0	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0	0

Managing Department **Public Works Engineering**

Project Manager **John Turpin**

Project Classification **Upgrade/Major Maintenance**

Project Status **Requested**



Project Scope

This project will be used to perform design and construction of needed storm water improvements, rehabilitation or maintenance throughout the City to maintain the City's playa lakes system and drainage infrastructure.

Project Justification

Storm Water has continual issues of erosion within parks around drainage structures. Erosion has caused undermining and failures at various parks. Storm Water has performed an extensive video program of the drainage system to look at needed maintenance.

Project History

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	0	500,000	500,000	500,000	500,000	500,000	500,000	3,000,000
Total Project Appropriation	0	500,000	500,000	500,000	500,000	500,000	500,000	3,000,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2020 Storm Water Cash	0	500,000	0	0	0	0	0	500,000
FY 2021 Storm Water Cash	0	0	500,000	0	0	0	0	500,000
FY 2022 Storm Water Cash	0	0	0	500,000	0	0	0	500,000
FY 2023 Storm Water Cash	0	0	0	0	500,000	0	0	500,000
FY 2024 Storm Water Cash	0	0	0	0	0	500,000	0	500,000
FY 2025 Storm Water Cash	0	0	0	0	0	0	500,000	500,000
Total Funding Sources	0	500,000	500,000	500,000	500,000	500,000	500,000	3,000,000

<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Public Works Engineering**

Project Manager **John Turpin**

Project Classification **Infrastructure Improvements**

Project Status **Requested**



Project Scope

Design and construction of new storm drainage improvements in the vicinity of the intersection of Auburn Street and North Vernon Avenue and storm sewer to the Canyon Lakes system.

Project Justification

Stormwater runoff ponding behind the intersection of Clovis Road and abandoned BNSF Railroad bed has the potential to result in the flooding of numerous properties and flood depths in excess of 3 feet in City streets. Stormwater overtopping the railroad bed ultimately contributes to flooding in the downtown area. The existing storm sewer system does not have adequate capacity to protect this area from flooding.

Project History

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	0	0	0	0	0	0	7,650,000	7,650,000
Design and Engineering	0	0	0	0	0	1,150,000	0	1,150,000
Total Project Appropriation	0	0	0	0	0	1,150,000	7,650,000	8,800,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2024 Storm Water Cash	0	0	0	0	0	1,150,000	0	1,150,000
FY 2025 Storm Water Revenue CO's	0	0	0	0	0	0	7,650,000	7,650,000
Total Funding Sources	0	0	0	0	0	1,150,000	7,650,000	8,800,000

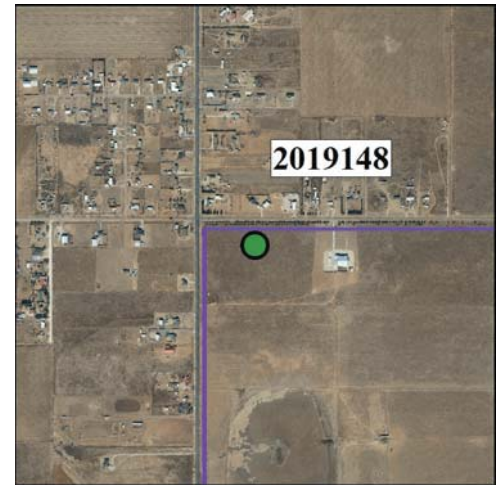
<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Public Works Engineering**

Project Manager **John Turpin**

Project Classification **Infrastructure Improvements**

Project Status **Requested**



Project Scope

This project will encompass a hydraulic design for future fully developed flows within Northwest Lubbock from Milwaukee Ave. to Clovis highway and Northwest Loop 289.

Project Justification

This project will study playa systems A and B to provide a hydraulic design to handle future fully developed flows contributing to the playa system.

Project History

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	0	0	0	7,000,000	0	0	0	7,000,000
Design and Engineering	0	250,000	1,000,000	0	0	0	0	1,250,000
Total Project Appropriation	0	250,000	1,000,000	7,000,000	0	0	0	8,250,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2020 Storm Water Cash	0	250,000	0	0	0	0	0	250,000
FY 2021 Storm Water Revenue CO's	0	0	1,000,000	0	0	0	0	1,000,000
FY 2022 Storm Water Revenue CO's	0	0	0	7,000,000	0	0	0	7,000,000
Total Funding Sources	0	250,000	1,000,000	7,000,000	0	0	0	8,250,000

<i>Operating Budget Impact</i>	Unappropriated Planning Years							Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25		
No Impact Anticipated	0	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0	0

Lake Alan Henry Overview

Mission and Services

The Sam Wahl Recreation Area (SWRA) at Lake Alan Henry (LAH) provides recreational opportunities for lake visitors. Recreational amenities include a boat ramp, boat docks, covered fishing pier, a flush toilet and shower facility, campsites complete with tables, grills and fire rings, trails, and interpretive areas.

The Wildlife Mitigation Area (WMA), consisting of 3,700 acres north, south, and east of the John T. Montford Dam, provides day use recreational and hunting opportunities. Water Utilities Department (rate payers) funds expenses related to Lake Alan Henry as a public water supply, including management of the WMA.

The LAH Fund was created by the City Council in FY 2004-05 for operations of the SWRA through the dedication of fees and permits generated in the area. All recreational activities and facilities maintenance are 100 percent funded through the related fees and permits. The General Fund and water rates do not support any of these operations.

Goals and Objectives

- Ensure a safe, clean environment for the lake visitors.
- Meet all of the permit requirements for habitat management on the Wildlife Mitigation Area.

Accomplishments for FY 2018-19

- Installed perimeter control, no wake and warning buoy markers and anchors.
- Cleaned, bladed, and mowed roadways.
- Removed trash and litter throughout entire recreation area, camp sites, and public dock.
- Cleaned and maintained showers and rest rooms.
- Mowed and bladed both hiking trails as needed.
- Oversaw permit office to ensure that cash reports and funds are correct.
- Replaced the eight foot lights at the crappie house with LED lights.
- Removed ash from campsite fire pits on a weekly basis.
- Inspected and repaired docks.
- Constructed 4,000 pound anchors and buoy marker anchors.
- Performed construction management duties for installation of water and electricity at 23 camp sites.

Objectives for FY 2019-20

- Renovate rest rooms and showers. Sand blast and epoxy paint.
- Procure eight yards of concrete to construct four 4,000 pound anchors.
- Disperse five tons of crushed granite on ADA hiking trail.
- Disperse five tons of pea gravel around camp sites.

- Install 400 feet of side bumpers on rec area dock.
- Procure and disperse five tons of caliche for camp site road repair.
- Replace warning, perimeter control and no wake buoy markers and anchors.

Financial Condition

Adjusting for accounts payable, other current liabilities, and restricted cash at September 30, 2018, \$345 thousand is available for appropriation. Bringing that amount forward, the amount available for appropriation at September 30, 2019 is expected to be \$185.8 thousand. The Lake Alan Henry Fund, is required, by policy, to have 10 percent of revenue set aside as a reserve. The fund is forecast to have an excess reserve of \$119.3 thousand.

Current Assets at September 30, 2018	\$ 359,610
Less: Accounts Payable and Accrued Liabilities	(14,582)
Total Net Current Assets	<u>345,028</u>

Cashflow Calculations

Current Assets Less Current Liabilities	345,028
Add: Restricted Cash Reserved for Debt Service	-
Total Available Cash at September 30, 2018	<u>\$ 345,028</u>

FY 2018-19 Budget Forecast:

Operating Revenues	\$ 665,900
Non-Operating Revenues	-
Less: Expenses	(825,081)
Net Operating	<u>(159,181)</u>

Total Available Cash by September 30, 2019	<u>\$ 185,847</u>
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Estimated September 30, 2019

Target Percent Policy Reserves	10.0%
Target Reserves Policy	\$ 66,590
Excess Revenues at September 30, 2019	<u>\$ 119,257</u>

Revenue Overview

- Budgeted revenues increased \$87,589, or 13.2 percent, for FY 2019-20. Rates for camping fees, boat slip rentals, and the restrictive easement permit fee increased for FY 2019-20.

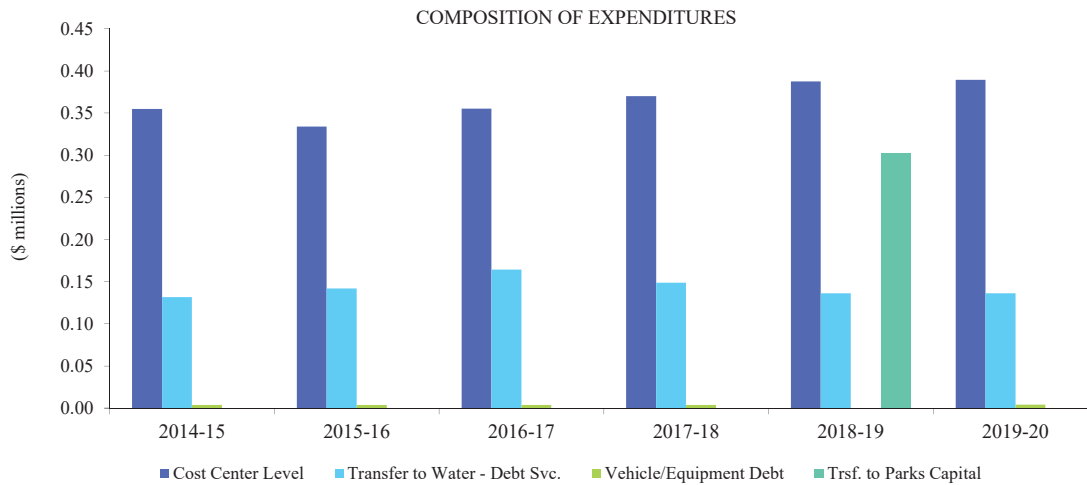
Expenditure Overview

- Budgeted expenses decreased \$292.9 thousand, or 35.5 percent, when compared to the FY 2018-19 Budget.
- Compensation decreased \$3,738, or 2.6 percent, due to a decrease in overtime pay offset slightly by an increase in part-time pay.

Lake Alan Henry Overview

- Benefits decreased \$3,577, or 10.9 percent, due to decreases in TMRS, Social Security, workers compensation, and dental insurance, offset slightly by increased health insurance.
- Supplies increased \$3,860, or 41.1 percent, due to increases in office supplies, cleaning, supplies, safety supplies, and fuel cost.
- Maintenance increased \$1,930, or 9.6 percent, due to increase in building maintenance costs associated with building repairs.
- Professional Services increased \$5,147, or 3.7 percent, due to increases in contract services for security and patrol, and credit card charges.
- Scheduled Charges increased \$2,325, or 6.1 percent due to increased electric utility cost.

Enterprise Fund - Lake Alan Henry



	Actual FY 2015-16	Actual FY 2016-17	Actual FY 2017-18	Amended FY 2018-19	Budget FY 2019-20	Change from Amended
STAFFING						
Lake Alan Henry	1	1	1	2	2	-
TOTAL STAFFING	1	1	1	2	2	-

METRICS/PERFORMANCE MEASURES	Actual FY 2015-16	Actual FY 2016-17	Actual FY 2017-18	Projected FY 2018-19	Target FY 2019-20	% Change from Projected
Service Metrics						
Number of Entrance Fees	20,881	22,000	23,000	23,500	25,850	10.0
Number of Boat Permits	4,207	4,500	4,700	4,800	5,280	10.0
Number of Campsite Rentals	1,479	2,000	2,050	2,100	2,310	10.0
Number of Annual Permits	2,632	2,700	2,790	2,850	3,135	10.0
Number of Hunting Permits	-	-	68	75	75	-
Performance Metrics						
Warning buoys set within 4 hours of notification of hazard	-	-	100.0%	100.0%	100.0%	-
Roads graded 2 times annually	-	-	2	2	2	-
Harvested antlered white tail deer scoring a weight index of at least 100	-	-	-	90.0%	90.0%	-
Harvested antlerless white tail deer scoring a weight index of at least 100	-	-	-	80.0%	80.0%	-
Campers rating experience positively	-	-	-	-	90.0%	-

FULL-TIME POSITIONS

Recreational Area Supervisor	1
Wildlife Biologist	1
TOTAL FULL-TIME POSITIONS	2

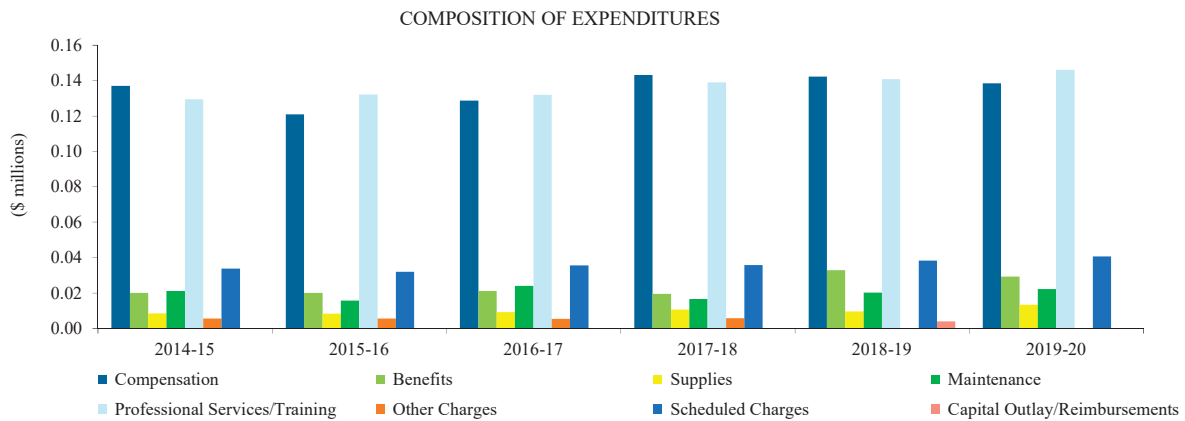
Lake Alan Henry - Fund Overview

	Actual	Actual	Actual	Reforecasted	Budget	% Change
FUNDING SOURCES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Interest	\$ 753	1,522	3,726	1,500	4,089	172.6
Hunting Fees	13,700	13,023	12,100	14,000	14,000	-
Entrance Fees	213,685	200,968	215,045	220,000	250,000	13.6
Boat Launching Fees	52,543	46,859	48,270	68,000	69,000	1.5
Camping Fees	25,766	23,372	20,227	27,000	45,000	66.7
Individual Annual Permit	14,548	12,815	18,339	15,000	20,000	33.3
Family Annual Permit	149,610	149,760	166,710	175,000	200,000	14.3
Annual Boat Permit	56,660	53,882	60,770	75,000	80,000	6.7
House Rent	-	-	-	-	-	-
Senior Annual Permit	8,275	8,005	6,104	8,100	8,500	4.9
Boat Slip Rentals	836	1,022	1,164	1,200	1,300	8.3
Livestock Grazing	2,916	5,344	2,880	4,500	4,500	-
Pay Showers	-	-	975	-	500	-
Restrictive Easement Permit Fee	61,781	56,464	63,395	56,600	56,600	-
Miscellaneous	-	-	-	-	-	-
Transfer from General Fund	-	-	-	-	-	-
Total Revenue Sources	601,072	573,036	619,704	665,900	753,489	13.2
Utilization of Net Assets	-	-	-	159,181	-	(100.0)
TOTAL FUNDING SOURCES	\$ 601,072	573,036	619,704	825,081	753,489	(8.7)

	Actual	Actual	Actual	Amended	Budget	% Change
DEPARTMENT LEVEL EXPENSES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Compensation	\$ 120,798	128,534	143,022	142,112	138,374	(2.6)
Benefits	19,994	20,968	19,482	32,708	29,132	(10.9)
Supplies	8,108	9,061	10,478	9,397	13,257	41.1
Maintenance	15,682	24,008	16,495	20,161	22,091	9.6
Professional Services/Training	132,017	131,918	138,955	140,803	145,950	3.7
Other Charges	5,447	5,290	5,722	-	-	-
Scheduled Charges	31,863	35,467	35,637	38,180	40,505	6.1
Capital Outlay/Reimbursements	-	-	13	3,877	-	-
TOTAL DEPARTMENT LEVEL EXPENSES	\$ 333,908	355,245	369,805	387,239	389,309	0.5

FUND LEVEL EXPENSES						
	Actual	Actual	Actual	Amended	Budget	% Change
FUND LEVEL EXPENSES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Vehicle/Equipment Debt	\$ 3,746	3,746	3,762	-	3,902	-
Transfer to Water	141,937	164,180	148,832	136,293	136,293	-
Transfer to Parks Capital Project Fund	-	-	-	301,550	-	(100.0)
Miscellaneous	-	-	460	-	-	-
TOTAL FUND LEVEL EXPENSES	\$ 145,683	167,926	153,054	437,843	140,195	(68.0)
Compensation Adjustment	-	-	-	-	2,631	-
TOTAL EXPENSES	\$ 479,590	523,171	522,860	825,081	532,135	(35.5)

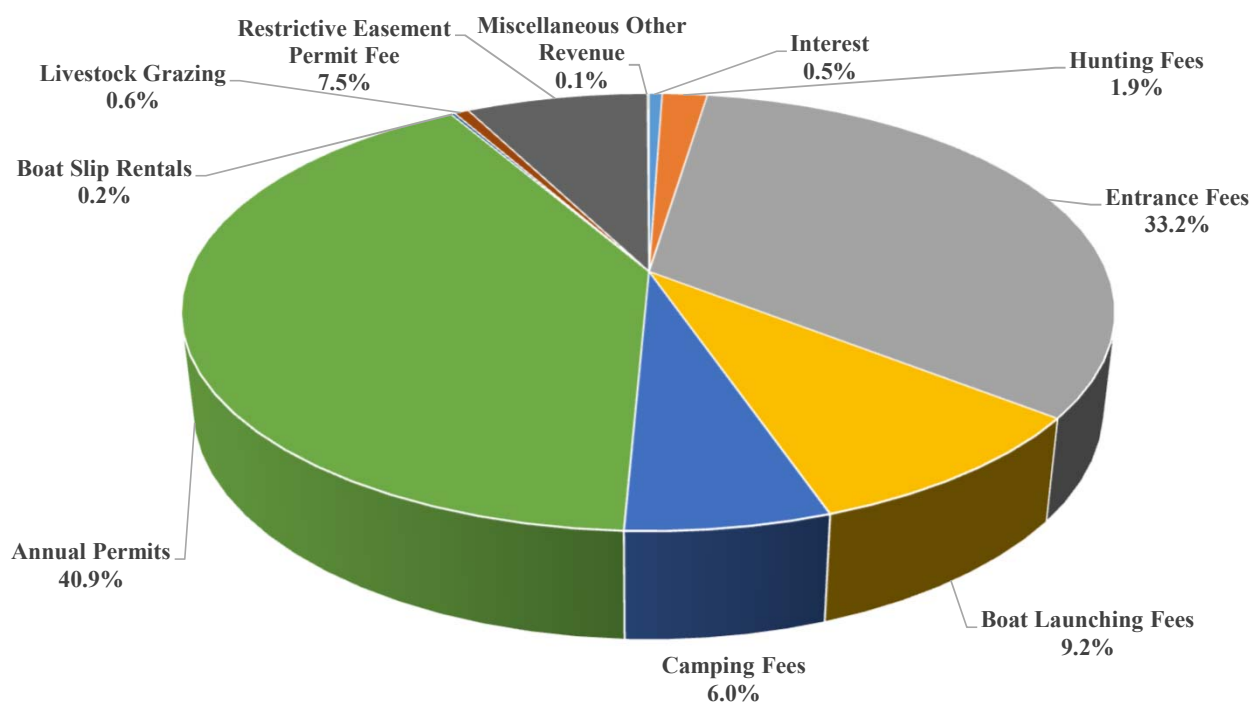
Lake Alan Henry - Department Overview



EXPENDITURES BY CATEGORY	Actual FY 2015-16	Actual FY 2016-17	Actual FY 2017-18	Amended FY 2018-19	Budget FY 2019-20	% Change from Amended
Compensation	\$ 120,798	128,534	143,022	142,112	138,374	(2.6)
Benefits	19,994	20,968	19,482	32,708	29,132	(10.9)
Supplies	8,108	9,061	10,478	9,397	13,257	41.1
Maintenance	15,682	24,008	16,495	20,161	22,091	9.6
Professional Services/Training	132,017	131,918	138,955	140,803	145,950	3.7
Other Charges	5,447	5,290	5,722	-	-	-
Scheduled Charges	31,863	35,467	35,637	38,180	40,505	6.1
Capital Outlay/Reimbursements	-	-	13	3,877	-	(100.0)
TOTAL EXPENDITURES BY CATEGORY	\$ 333,908	355,245	369,805	387,239	389,309	0.5

Lake Alan Henry Fund Revenue Analysis

FUNDING SOURCES	Actual FY 2015-16	Actual FY 2016-17	Actual FY 2017-18	Reforecasted FY 2018-19	Budget FY 2019-20
Interest	\$ 753	1,522	3,728	1,500	4,089
Hunting Fees	13,700	13,023	12,100	14,000	14,000
Entrance Fees	213,685	200,968	215,045	220,000	250,000
Boat Launching Fees	52,543	46,859	48,270	68,000	69,000
Camping Fees	25,765	23,372	20,227	27,000	45,000
Annual Permits	229,093	224,462	251,923	273,100	308,500
Boat Slip Rentals	836	1,022	1,164	1,200	1,300
Livestock Grazing	2,916	5,344	2,880	4,500	4,500
Restrictive Easement Permit Fee	61,781	56,464	63,395	56,600	56,600
Miscellaneous Other Revenue	-	-	975	-	500
Total Revenue Sources	\$ 601,072	573,036	619,704	665,900	753,489
Use of Excess Reserves	-	-	-	159,181	-
TOTAL FUNDING SOURCES	\$ 601,072	573,036	619,704	825,081	753,489



The two major revenue sources in the Lake Alan Henry Fund are Annual Permits at 40.9 percent and Entrance Fees at 33.2 percent. Entrance Fees are derived from a daily fee paid upon entrance to the Sam Wahl Recreational Area at Lake Alan Henry. The Annual Permits are also associated with the fees paid upon entrance to the Sam Wahl Recreational Area, however these fees are paid on an annual basis. Both these fees are charged dependent on weekday and weekend use as well as resident and non-resident status. The Annual Permits also include Annual Boat Permits. The Annual Boat Permit fee is charged to use the boat ramp for the year in the Sam Wahl Recreational Area. The next major source of revenue for the Lake Alan Henry Fund is the Boat Launching Fee at 9.2 percent. The Boat Launching Fee is a daily fee to use the boat ramp. The budget for the majority of the revenue sources in this fund is projected using prior year activity at the Lake as well as approved fees. Camping Fees, Boat Slip Rental Fees, and Restrictive Easement Permit Fee increased for FY 2019-20. Hunting Fees, Entrance Fees, Boat Launching Fees, Camping Fees, Family and Individual Annual Permits, Annual Boat Permit, Senior Annual Permits and Boat Slip Rental Fees all increased in FY2017-18.

Lake Alan Henry Fund Line Item Funding Source Summary

FUNDING SOURCES	Account Number	Actual FY 2015-16	Actual FY 2016-17	Actual FY 2017-18	Re-Forecasted FY 2018-19	Budget FY 2019-20	% Change from Reforecasted
Interest	6802	753	1,522	3,726	1,500	4,089	172.6
Hunting Fees	6438.00001	13,700	13,023	12,100	14,000	14,000	-
Entrance Fees	6438.00002	213,685	200,968	215,045	220,000	250,000	13.6
Boat Launching Fees	6438.00003	52,543	46,859	48,270	68,000	69,000	1.5
Camping Fees	6438.00004	25,766	23,372	20,227	27,000	45,000	66.7
Individual Annual Permit	6438.00005	14,548	12,815	18,339	15,000	20,000	33.3
Family Annual Permit	6438.00006	149,610	149,760	166,710	175,000	200,000	14.3
Annual Boat Permit	6438.00008	56,660	53,882	60,770	75,000	80,000	6.7
Senior Annual Permit	6438.00010	8,275	8,005	6,104	8,100	8,500	4.9
Boat Slip Rentals	6438.00011	836	1,022	1,164	1,200	1,300	8.3
Livestock Grazing	6438.00012	2,916	5,344	2,880	4,500	4,500	-
Pay Showers	6438.00013	-	-	975	-	500	-
Restrictive Easement Permit Fee	6442	61,781	56,464	63,395	56,600	56,600	-
TOTAL REVENUE SOURCES		601,072	573,036	619,704	665,900	753,489	13.2

Summary of Lake Alan Henry Fee Changes

ACCOUNT DESCRIPTION	Account Number	Rate Details	Actual FY 2015-16	Actual FY 2016-17	Actual FY 2017-18	Budget FY 2018-19	Proposed FY 2019-20	\$ Change from Budget
Camping Fees	6438.00004	Campsites w/hookups						
		Weekday:						
		Resident	7.00	7.00	10.00	10.00	20.00	10.00
		Non-Resident	9.00	9.00	10.00	10.00	20.00	10.00
		Weekend:						
		Resident	10.00	10.00	10.00	10.00	20.00	10.00
		Non-Resident	12.00	12.00	10.00	10.00	20.00	10.00
		Campsites without hookups	-	-	-	-	10.00	10.00
Boat Slip Rental	6438.00011	Resident - Weekday	6.00	6.00	8.00	8.00	10.00	2.00
		Resident - Weekend	8.00	8.00	10.00	10.00	10.00	-
		Non-Resident - Weekday	8.00	8.00	10.00	10.00	10.00	-
		Non-Resident - Weekend	10.00	10.00	12.00	12.00	10.00	(2.00)
Restrictive Easement Permit Fee	6442	Annual Community Boat Dock	141.00	138.00	140.00	142.00	146.00	4.00
		Annual Individual Platform	1,125.00	1,101.00	1,117.00	1,140.00	1,168.00	28.00

Airport Overview

Mission and Services

Ensure safe and reliable airport operations by inspecting and maintaining facilities in compliance with Federal, State, and local guidelines and regulations. Lubbock Preston Smith International Airport provides the following services:

- Maintenance of airside facilities designed to efficiently and safely transfer air travelers between the air and ground.
- Care of landside facilities to aid in the transition of passengers between the secured side of the airport and non-secured side of the airport.
- Protection to the public through a 24-hour security access control system and law enforcement services.

Overview

A key component of Lubbock's transportation system is the Lubbock Preston Smith International Airport, located seven miles north of the City's central business district on 3,000 acres of land adjacent to Interstate 27. The Airport is operated as a department of the City, with the guidance of an advisory board, and includes a 200,000 square foot passenger terminal building. The Airport has two commercial service runways, 11,500 and 8,000 feet in length. Air traffic control services include a 24-hour Federal Aviation Administration control tower and a full range of instrument approaches. The Airport is served by three major passenger airlines and two major cargo airlines. It facilitates approximately 45 commercial flights per day.

Goals and Objectives

- Provide a safe and efficient transportation facility for the movement of persons and cargo.
- Maintain a system of rates and charges to airport tenants making the airport self-sufficient.
- Ensure buildings and support facilities are safe, efficient, and project an image appropriate for the building's function.
- Provide safe and sufficient vehicle parking for airport patrons.

Accomplishments for FY 2018-19

- Complete construction of the CONRAC project (projected completion date October 2019) providing rental car operators with a more convenient and efficient operating facility.
- Complete Rules and Regulations document (completion date April 2019) providing airport tenants an educational and informative reference about rules and regulations that apply to users of the Airport or those engaging in activities at the Airport.
- Begin construction on Terminal Building Improvements project (scheduled for Summer 2019) to reconfigure and enhance passenger circulation, streamline security operations, improve baggage

handling, and preserve the overall capacity of the terminal building.

- Negotiated new lease agreement with Roy Neal Agency increasing airport revenues and utilizing a previously unoccupied building (August 2018).
- Negotiated new agreements with FedEx and UPS sustaining cargo activity (November 2018).
- Negotiated new lease agreement and revised existing lease agreements with Lubbock Aero resulting in increased revenues and continued development of general aviation facilities (October 2018).
- Continued promotion and education of airport and aviation related issues through social media platforms. A combined 14,000 followers currently follow the airport on Facebook, Instagram, and Twitter, doubling the previous year following of 7,000.

Objectives for FY 2019-20

- Develop marketing plan for land and airside airport properties to maximize revenue and support economic development.
- Continue social media outreach to involve the public in aviation related subjects. Grow program to 19,000 total social media followers.
- Negotiate new Fixed Based Operator agreement leasing City-owned facilities on the east side of the airport (prior to January 2020).
- Establish long-term capital plan for Customs facility.
- Complete design of new Aircraft Rescue and Fire Fighting Facility.

Financial Condition

Adjusting for accounts payable, other current liabilities, and restricted cash at September 30, 2018, \$10.3 million is available for appropriation. Bringing that amount forward, the amount available for appropriation at September 30, 2019, is expected to be \$11.9 million. The Airport Fund is required, by policy, to have 25 percent of revenue set aside as a reserve. The fund is forecasted to have a reserve surplus of \$8.8 million.

Airport Overview

Current Assets at September 30, 2018	\$	12,345,056
Less: Accounts Payable and Accrued Liabilities		(3,213,713)
Net Current Assets		9,131,344
Cashflow Calculations		
Current Assets Less Current Liabilities		9,131,344
Add: Restricted Cash reserved for Debt Service		1,141,278
Total Available Cash at September 30, 2018	\$	10,272,622
FY 2018-19 Budget Forecast:		
Operating Revenues	\$	12,552,505
Non-Operating Revenues		1,934,852
Less: Expenses		(12,866,520)
Net Operating		1,620,836
Total Available Cash by September 30, 2019		11,893,458
Estimated September 30, 2019		
Target Percent Policy Reserves		25.00%
Target Policy Reserves	\$	3,138,126
Excess Reserves at September 30, 2019	\$	8,755,332

Revenue Overview

- Revenues increased \$1.8 million, or 12.4 percent, when compared with the FY 2018-19 Re-forecasted budget.
- Interest revenue is projected to decrease \$55,000 or 12 percent.
- Landing revenue decreased \$631.7 thousand, or 18.4 percent, due to a decrease in the landing fees.
- Hangar revenue increased \$14,100, or 1.9 percent, due to an increase in rent fees for Land, East Terminal, Hangar, and Shop.
- Terminal revenue increased \$451.1 thousand, or 10.6 percent, due to increased fees in office space rentals, terminal land rent, taxicabs.
- Parking revenue increased \$2,100, or 0.1 percent, due to more conservative budgeting based on a five year historical review of parking revenues.
- Industrial revenue increased \$1,100, or 1.5 percent.
- Transfer from Passenger Facility Charge Fund - Capital increased \$1.1 million, due to added PFC funded capital.
- Transfer from Passenger Facility Charge Fund - Debt increased \$1 million, due to added PFC funded debt.
- Miscellaneous revenue decreased \$132 thousand, or 33.5 percent, due to a one time oil and gas lease payment in FY 2018-19.

Expense Overview

- Budgeted expenses increased \$3.2 million, or 24.7 percent, for FY 2019-20.
- Compensation decreased \$27,125 or 1.3 percent, due to staff turnover.
- Benefits decreased \$6,406, or 0.6 percent, due to the change in compensation.
- Supplies decreased \$54,410, or 20.1 percent, mainly due to a decrease in chemical supplies and diesel fuel costs.

- Maintenance decreased \$30,462, or 3.4 percent due to a decrease in maintenance costs for building maintenance and security alarm systems, offset slightly by increased contract maintenance and replacing taxiway light fixtures.
- Professional services/training decreased \$163.8 thousand, or 8 percent, due to a decrease in joint seal replacement costs.
- Other Charges increased \$19,722, due to the purchase of cameras and agate controller.
- Scheduled charges increased \$35,809, or 3.2 percent, mainly due to an increase in electric and gas utility charges, offset by a decrease in the information technology, property, and liability insurance allocations.
- Capital outlay/reimbursements decreased \$23,400, or 16.4 percent, due to a one time purchase of equipment in FY 2018-19.
- Debt service increased \$1.6 million, or 59.4 percent, due to additional debt being serviced in FY 2018-19.
- Vehicle/equipment debt increased \$25,013, due to an added tax notes debt schedule in FY 2018-19.
- Indirect cost allocation increased \$94,164, or 33.7 percent.
- Aircraft Rescue Fire Fighting Transfer increased \$49,744, or 3.2 percent. The transfer covers the compensation and benefits of 12 full-time firefighters, plus a portion of the cost of six additional firefighters that staff the Airport fire station approximately one-third of the year.
- Transfer to Airport Capital increased \$1.6 million for pay-as-you-go funding for Airport Facility Improvement projects.

Capital Program Overview

The Airport Fund has eight active capital projects with appropriation of \$54.3 million. An additional \$11.4 million is included in FY 2019-20 for the following existing project:

- Remove and Reseal All Joints in Concrete, \$106.6 thousand
- Terminal Building Remodel, \$11 million
- Airport Property Improvements, \$300 thousand

Five new projects are added for FY 2019-20 with anticipated costs totaling \$1.6 million.

- East Side T-Hangars, \$200 thousand
- Airfield Pavement Maintenance, \$200 thousand
- Acquire Snow Removal Equipment, \$846.2 thousand
- Construct Federal Inspection Services Facility, \$300 thousand
- Airport Parking Analysis, \$100 thousand

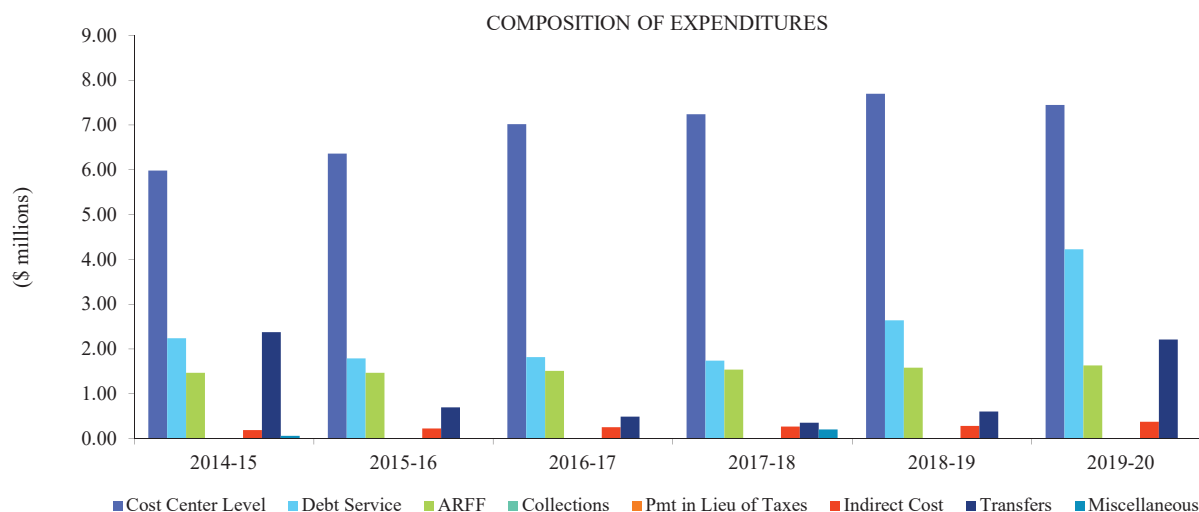
Airport Overview

The funding sources for the FY 2019-20 appropriations are:

- Cash funding of \$1.1 million
- PFC Cash funding of \$1.1 million
- Federal Grant funding of \$6.4 million
- Unspent Prior Bond proceeds of \$4.2 million
- Prior year cash proceeds of \$191.2 thousand

A full description of the projects is included in this section.

Enterprise Fund - Airport



	Actual	Actual	Actual	Amended	Budget	Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
STAFFING						
Aviation Administration	6	6	6	6	6	-
Field Maintenance	7	7	7	7	7	-
Aviation Maintenance	13	13	13	13	13	-
Security Access	13	13	13	14	14	-
Security	9	9	10	10	10	-
TOTAL STAFFING	48	48	49	50	50	-

	Actual	Actual	Actual	Projected	Target	% Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Projected
METRICS/PERFORMANCE MEASURES						
Passenger air carriers	3	3	3	3	3	-
Total passengers	921,461	937,519	978,808	980,000	980,000	-
Freight carriers	4	4	4	4	4	-
Landings and takeoffs	72,469	75,801	85,503	86,000	86,000	-

METRICS/PERFORMANCE MEASURES	Begin	Complete
Terminal Building Improvements: design phase	Oct-16	May-19
Terminal Building Improvements: bidding phase	April-19	Jun-19
Terminal Building Improvements: construction phase	July-19	Jun-21
Airport Property Improvements: Project 1 -		
Roof replacements		
Prepare bid specifications: roof replacement(s)	Jan-19	Mar-19
Bid roof replacements	Mar-19	Apr-19
Roof replacement construction	Jun-19	Nov-19
Property Signage Replacement: Project 2 -		
Sign Replacements		
Inventory Existing Signs	Feb-19	Mar-19
Prepare bid documents Phase I	Apr-19	Sep-19
Bid sign replacement Phase I	Oct-19	Sep-20

Enterprise Fund - Airport

FULL-TIME POSITIONS

Airfield Maintenance Supervisor	1	Building Maintenance Technican Leader	2
Airfield Maintenance Worker	5	Custodian	7
Airport Office Coordinator	1	Custodian Leader	1
Airport Operations Agent	4	Deputy Aviation Director Administration	1
Airport Operations Dispatcher	5	Deputy Aviation Director Operations	1
Airport Operations Supervisor	1	Electronics Technican Aviation	2
Airport Police Captain	1	Executive Director Airport	1
Airport Police Lieutenant	1	Facilities Maintenance Supervisor	1
Airport Police Officer	8	Lead Airport Operations Dispatcher	1
Airport Police Sergeant	1	Lead Airfield Maintenance Worker	1
Airport Support Specialist	1	Management Assistant	1
Building Maintenance Technician II	2	<u>TOTAL FULL-TIME POSITIONS</u>	<u>50</u>

Airport - Fund Overview

FUNDING SOURCES	Actual	Actual	Actual	Reforecasted	Budget	% Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Interest Earnings	\$ 107,333	151,070	321,613	460,000	405,000	(12.0)
Department Operations						
Landing	1,605,437	1,662,579	2,877,053	3,442,120	2,810,451	(18.4)
Hangar	680,346	703,907	702,275	724,800	738,900	1.9
Terminal	4,698,545	4,920,090	4,813,628	4,239,785	4,690,932	10.6
Parking	3,073,545	3,069,676	3,189,859	3,166,700	3,168,800	0.1
Industrial	62,052	63,132	64,464	74,900	76,000	1.5
Agriculture & Rent	42,360	95,296	49,819	50,000	50,000	-
Transfer from PFC Fund - Capital	-	-	-	-	1,108,025	-
Transfer from PFC Fund - Debt	864,421	862,460	862,977	883,758	1,924,185	117.7
Transfer from CFC Fund - Debt	-	-	-	1,051,094	1,050,498	(0.1)
Miscellaneous	186,791	201,497	267,495	394,200	262,200	(33.5)
Total Revenue Sources	11,320,830	11,729,706	13,149,183	14,487,357	16,284,991	12.4
Use of Excess Reserves	-	-	-	-	-	-
TOTAL FUNDING SOURCES	\$ 11,320,830	11,729,706	13,149,183	14,487,357	16,284,991	12.4

DEPARTMENT LEVEL EXPENSES	Actual	Actual	Actual	Amended	Budget	% Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Compensation	\$ 1,966,936	1,892,191	1,957,856	2,161,677	2,134,552	(1.3)
Benefits	938,559	955,106	909,907	1,045,664	1,039,258	(0.6)
Supplies	142,922	154,836	192,969	271,348	216,938	(20.1)
Maintenance	968,378	717,285	1,208,236	899,215	868,753	(3.4)
Professional Services/Training	1,327,715	1,666,209	1,786,927	2,046,819	1,883,046	(8.0)
Other Charges	20,365	10,910	6,431	1,878	21,600	1,050.2
Scheduled Charges	954,683	1,039,875	1,082,587	1,122,345	1,158,154	3.2
Capital Outlay/Reimbursements	34,903	579,495	91,625	143,000	119,600	(16.4)
TOTAL DEPARTMENT LEVEL EXPENSES	\$ 6,354,462	7,015,906	7,236,538	7,691,946	7,441,901	(3.3)

FUND LEVEL EXPENSES	Actual	Actual	Actual	Amended	Budget	% Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Net Debt Service	\$ 1,746,620	1,777,193	1,711,017	2,633,850	4,198,694	59.4
Vehicle/Equipment Debt	39,524	39,524	25,051	-	25,013	-
Indirect Cost Allocation	223,254	247,355	261,866	279,381	373,545	33.7
Aircraft Rescue Fire Fighting Transfer	1,460,917	1,503,872	1,533,312	1,576,239	1,625,983	3.2
Transfer to Airport Capital	690,000	487,680	350,000	600,000	2,208,025	268.0
Miscellaneous	2,894	149	200,366	266	271	1.9
TOTAL FUND LEVEL EXPENSES	\$ 4,163,209	4,055,773	4,081,612	5,089,736	8,431,530	65.7
Compensation Adjustment					64,977	
TOTAL EXPENSES	\$ 10,517,671	11,071,679	11,318,149	12,781,682	15,938,408	24.7

Airport - Operating Model

FUNDING SOURCES	Budget		Forecast			
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interest Earnings	\$ 405,000	360,000	364,000	368,000	372,000	376,000
Department Operations						
Landing	2,810,451	2,838,556	2,866,941	2,895,610	2,924,567	2,953,812
Hangar	738,900	761,067	783,899	807,416	831,638	856,588
Terminal	4,690,932	4,739,991	4,789,637	4,839,878	4,890,724	4,942,183
Parking	3,168,800	3,199,800	3,231,110	3,262,733	3,294,672	3,326,931
Industrial	76,000	78,280	80,628	83,047	85,539	88,105
Agriculture & Rent	50,000	50,000	50,000	50,000	50,000	50,000
Transfer from the PFC & CFC Fund	4,082,708	2,977,477	3,040,436	2,889,453	2,491,924	2,390,505
Miscellaneous	262,200	161,100	162,211	163,333	164,466	165,611
Total Revenue Sources	16,284,991	15,166,270	15,368,862	15,359,471	15,105,531	15,149,735
Use of Excess Reserves	-	-	-	-	-	-
TOTAL FUNDING SOURCES	\$ 16,284,991	15,166,270	15,368,862	15,359,471	15,105,531	15,149,735

DEPARTMENT LEVEL EXPENSES	Budget		Forecast			
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Compensation	\$ 2,134,552	2,177,243	2,220,788	2,265,204	2,310,508	2,356,718
Benefits	1,039,258	1,098,489	1,162,750	1,232,525	1,308,348	1,390,805
Supplies	216,938	221,277	225,702	230,216	234,821	239,517
Maintenance	868,753	886,128	903,851	921,928	940,366	959,174
Professional Services/Training	1,883,046	1,920,707	1,959,121	1,998,303	2,038,270	2,079,035
Other Charges	21,600	22,032	22,473	22,922	23,381	23,848
Scheduled Charges	1,158,154	1,181,316	1,204,942	1,229,041	1,253,622	1,278,694
Capital Outlay/Reimbursements	119,600	-	-	-	-	-
TOTAL DEPARTMENT LEVEL EXPENSES	\$ 7,441,901	7,507,192	7,699,627	7,900,140	8,109,315	8,327,791

FUND LEVEL EXPENSES	Budget		Forecast			
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Net Debt Service	\$ 4,198,694	4,234,351	3,683,255	3,729,936	3,723,401	3,736,363
Vehicle/Equipment Debt	25,013	7,356	7,388	2,251	-	-
Indirect Cost Allocation	373,545	381,016	388,636	396,409	404,337	412,424
Aircraft Rescue Fire Fighting Transfer	1,625,983	1,658,502	1,691,672	1,725,506	1,760,016	1,795,216
Transfer to Airport Capital	2,208,025	900,000	900,000	900,000	500,000	-
Transfer to PFC Capital	-	-	648,900	494,240	100,000	-
Miscellaneous	271	277	282	288	294	300
TOTAL FUND LEVEL EXPENSES	8,431,530	7,181,502	7,320,133	7,248,629	6,488,047	5,944,303
Compensation Adjustment	64,977	-	-	-	-	-
TOTAL EXPENSES	\$ 15,938,408	14,688,695	15,019,761	15,148,769	14,597,363	14,272,094

EXCESS RESERVES	Reforecasted	Budget	Forecast				
	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Beginning Balance	\$ 11,893,458	12,240,041	12,717,617	13,066,719	13,277,421	13,785,589	14,663,229
Reserve Fund Requirement	(1,882,876)	(1,769,592)	(1,774,319)	(1,794,664)	(1,815,303)	(1,836,241)	(1,857,484)
TOTAL EXCESS RESERVES	10,010,582	10,470,449	10,943,298	11,272,055	11,462,118	11,949,348	12,805,745

Airport Passenger Facility Charge - Fund Overview

	Actual	Actual	Actual	Reforecasted	Budget	% Change
FUNDING SOURCES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Passenger Facility Charge	\$ 1,680,620	1,764,753	1,759,572	1,766,002	1,777,168	0.6
Interest Earnings	3,830	13,033	40,224	70,000	62,000	(11.4)
Total Revenue Sources	1,684,450	1,777,786	1,799,796	1,836,002	1,839,168	0.2
Use of Excess Reserves	-	-	-	-	1,193,042	-
TOTAL FUNDING SOURCES	\$ 1,684,450	1,777,786	1,799,796	1,836,002	3,032,210	65.2

	Actual	Actual	Actual	Amended	Budget	% Change
FUND LEVEL EXPENSES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Transfer to Airport-PFC Debt Service	\$ 864,421	862,460	862,977	883,758	1,924,185	117.7
Transfer to Airport Capital	-	-	-	-	1,108,025	-
TOTAL FUND LEVEL EXPENSES	\$ 864,421	862,460	862,977	883,758	3,032,210	243.1

Airport Passenger Facility Charge - Operating Model

FUNDING SOURCES	Budget	Forecast				
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interest Earnings	\$ 62,000	55,000	55,000	55,000	55,000	69,519
PFC Revenue	1,777,168	1,794,940	1,812,889	1,831,018	1,849,328	1,867,821
Total Revenue Sources	1,839,168	1,849,940	1,867,889	1,886,018	1,904,328	1,937,341
Use of Excess Reserves	1,193,042	76,512	122,127	-	-	-
TOTAL FUNDING SOURCES	\$ 3,032,210	1,926,452	1,990,016	1,886,018	1,904,328	1,937,341

FUND LEVEL EXPENSES	Budget	Forecast				
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Transfer to Airport Capital - PFC Pay-As-You-Go	\$ 1,108,025	-	648,900	494,240	100,000	-
Transfer - PFC Debt Service Annually	1,924,185	1,926,452	1,341,116	1,341,615	1,341,588	1,339,894
TOTAL FUND LEVEL EXPENSES	\$ 3,032,210	1,926,452	1,990,016	1,835,855	1,441,588	1,339,894

EXCESS RESERVES	Reforecasted	Budget	Forecast				
	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Excess Reserves	\$ 4,038,752	2,845,709	2,769,197	2,647,071	2,697,234	3,159,974	3,757,421
TOTAL EXCESS RESERVES	\$ 4,038,752	2,845,709	4,030,525	2,911,444	3,021,201	3,351,559	3,619,178

Airport Customer Facility Charge - Fund Overview

	Actual	Actual	Actual	Reforecasted	Budget	% Change
FUNDING SOURCES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Customer Facility Charge	\$ 581,775	596,242	1,174,528	1,186,273	1,203,891	1.5
Interest Earnings	5,282	12,261	24,165	45,137	40,000	(11.4)
Total Revenue Sources	587,057	608,502	1,198,693	1,231,410	1,243,891	1.0
Use of Excess Reserves	-	292,692	-	-	-	-
TOTAL FUNDING SOURCES	\$ 587,057	901,194	1,198,693	1,231,410	1,243,891	1.0

	Actual	Actual	Actual	Amended	Budget	% Change
FUND LEVEL EXPENSES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
CFC Transfer to Airport Capital	\$ -	901,194	-	-	-	-
Transfer - CFC Debt Service Annually	-	-	-	1,051,094	1,050,498	(0.1)
TOTAL FUND LEVEL EXPENSES	\$ -	901,194	-	1,051,094	1,050,498	(0.1)

Airport Customer Facility Charge - Operating Model

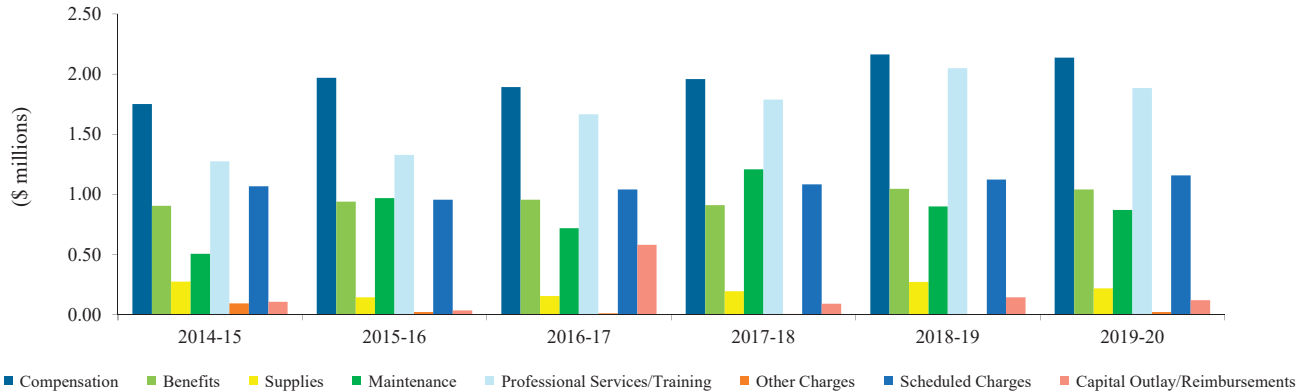
FUNDING SOURCES	Budget	Forecast				
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interest Earnings	\$ 40,000	36,000	36,000	36,000	36,000	76,912
CFC Revenue	1,203,891	1,215,930	1,228,089	1,240,370	1,252,774	1,265,302
Total Revenue Sources	1,243,891	1,251,930	1,264,089	1,276,370	1,288,774	1,342,214
Use of Excess Reserves	-	-	-	-	-	-
TOTAL FUNDING SOURCES	\$ 1,243,891	1,251,930	1,264,089	1,276,370	1,288,774	1,342,214

FUND LEVEL EXPENSES	Budget	Forecast				
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
CFC Transfer to Airport Capital	\$ -	-	-	-	-	-
Transfer - CFC Debt Service Annually	1,050,498	1,051,025	1,050,420	1,053,598	1,050,336	1,050,611
TOTAL FUND LEVEL EXPENSES	\$ 1,050,498	1,051,025	1,050,420	1,053,598	1,050,336	1,050,611

EXCESS RESERVES	Reforecasted	Budget	Forecast				
	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Excess Reserves	\$ 2,426,823	2,620,216	2,821,121	3,034,791	3,257,563	3,496,001	3,787,603
TOTAL EXCESS RESERVES	\$ 2,426,823	2,620,216	2,821,121	3,034,791	3,257,563	3,496,001	3,787,603

Airport - Department Overview

COMPOSITION OF EXPENDITURES



	Actual	Actual	Actual	Amended	Budget	% Change
EXPENDITURES BY CATEGORY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Compensation	\$ 1,966,936	1,892,191	1,957,856	2,161,677	2,134,552	(1.3)
Benefits	938,559	955,106	909,907	1,045,664	1,039,258	(0.6)
Supplies	142,922	154,836	192,969	271,348	216,938	(20.1)
Maintenance	968,378	717,285	1,208,236	899,215	868,753	(3.4)
Professional Services/Training	1,327,715	1,666,209	1,786,927	2,046,819	1,883,046	(8.0)
Other Charges	20,365	10,910	6,431	1,878	21,600	1,050.2
Scheduled Charges	954,683	1,039,875	1,082,587	1,122,345	1,158,154	3.2
Capital Outlay/Reimbursements	34,903	579,495	91,625	143,000	119,600	(16.4)
TOTAL EXPENDITURES BY CATEGORY	\$ 6,354,462	7,015,906	7,236,538	7,691,946	7,441,901	(3.3)

	Actual	Actual	Actual	Amended	Budget	% Change
EXPENDITURES BY DEPARTMENT	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Aviation Administration	\$ 949,723	934,073	957,586	1,058,343	1,000,565	(5.5)
Field Maintenance	869,800	904,283	1,250,951	1,437,499	1,158,520	(19.4)
Aviation Maintenance	1,831,886	2,406,751	2,118,572	2,027,753	2,169,513	7.0
Security Access	1,057,626	1,002,779	1,035,442	1,136,329	1,121,656	(1.3)
Security	644,984	699,922	783,219	830,204	833,657	0.4
Parking	1,000,443	1,068,100	1,090,768	1,201,817	1,157,990	(3.6)
TOTAL EXPENDITURES BY DEPARTMENT	\$ 6,354,462	7,015,906	7,236,538	7,691,946	7,441,901	(3.3)

Airport - Department Expenditures

Aviation Administration	Actual	Actual	Actual	Amended	Budget	% Change
EXPENDITURES BY CATEGORY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Compensation	\$ 466,946	425,780	438,046	452,684	452,964	0.1
Benefits	167,392	156,797	162,926	169,991	169,924	(0.0)
Supplies	8,091	8,622	6,017	8,330	8,220	(1.3)
Maintenance	-	1,737	1,942	1,834	1,829	(0.3)
Professional Services/Training	157,660	197,928	216,198	212,795	213,385	0.3
Other Charges	20,463	11,045	1,316	1,878	1,600	(14.8)
Scheduled Charges	129,171	132,165	131,141	210,831	152,643	(27.6)
Capital Outlay/Reimbursements	-	-	-	-	-	-
TOTAL AVIATION ADMINISTRATION	\$ 949,723	934,073	957,586	1,058,343	1,000,565	(5.5)

Field Maintenance						
EXPENDITURES BY CATEGORY						
Compensation	\$ 223,251	229,556	230,956	271,571	260,895	(3.9)
Benefits	117,540	130,004	122,434	140,155	137,325	(2.0)
Supplies	38,035	53,488	75,763	144,768	93,505	(35.4)
Maintenance	367,926	266,091	448,483	295,807	349,639	18.2
Professional Services/Training	8,474	135,428	216,004	354,375	158,125	(55.4)
Other Charges	-	-	5,114	-	-	-
Scheduled Charges	79,671	89,716	73,547	87,824	92,030	4.8
Capital Outlay/Reimbursements	34,903	-	78,650	143,000	67,000	(53.1)
TOTAL FIELD MAINTENANCE	\$ 869,800	904,283	1,250,951	1,437,499	1,158,520	(19.4)

Aviation Maintenance						
EXPENDITURES BY CATEGORY						
Compensation	\$ 314,543	294,062	284,354	374,780	368,014	(1.8)
Benefits	197,862	200,782	162,523	220,801	220,995	0.1
Supplies	65,485	65,452	80,696	72,694	72,796	0.1
Maintenance	446,352	349,855	622,780	448,565	433,593	(3.3)
Professional Services/Training	120,626	162,036	141,906	156,015	229,635	47.2
Other Charges	(98)	-	-	-	-	-
Scheduled Charges	687,116	755,069	813,337	754,898	844,480	11.9
Capital Outlay/Reimbursements	-	579,495	12,975	-	-	-
TOTAL AVIATION MAINTENANCE	\$ 1,831,886	2,406,751	2,118,572	2,027,753	2,169,513	7.0

Security Access						
EXPENDITURES BY CATEGORY						
Compensation	\$ 579,675	563,609	563,270	604,149	594,622	(1.6)
Benefits	274,555	277,710	263,263	291,414	288,549	(1.0)
Supplies	14,229	10,528	15,464	17,107	15,821	(7.5)
Maintenance	140,849	81,253	110,876	131,446	61,810	(53.0)
Professional Services/Training	22,041	41,928	52,963	63,256	59,323	(6.2)
Other Charges	-	-	-	-	20,000	-
Scheduled Charges	26,277	27,750	29,607	28,957	28,931	(0.1)
Capital Outlay/Reimbursements	-	-	-	-	52,600	-
TOTAL SECURITY ACCESS	\$ 1,057,626	1,002,779	1,035,442	1,136,329	1,121,656	(1.3)

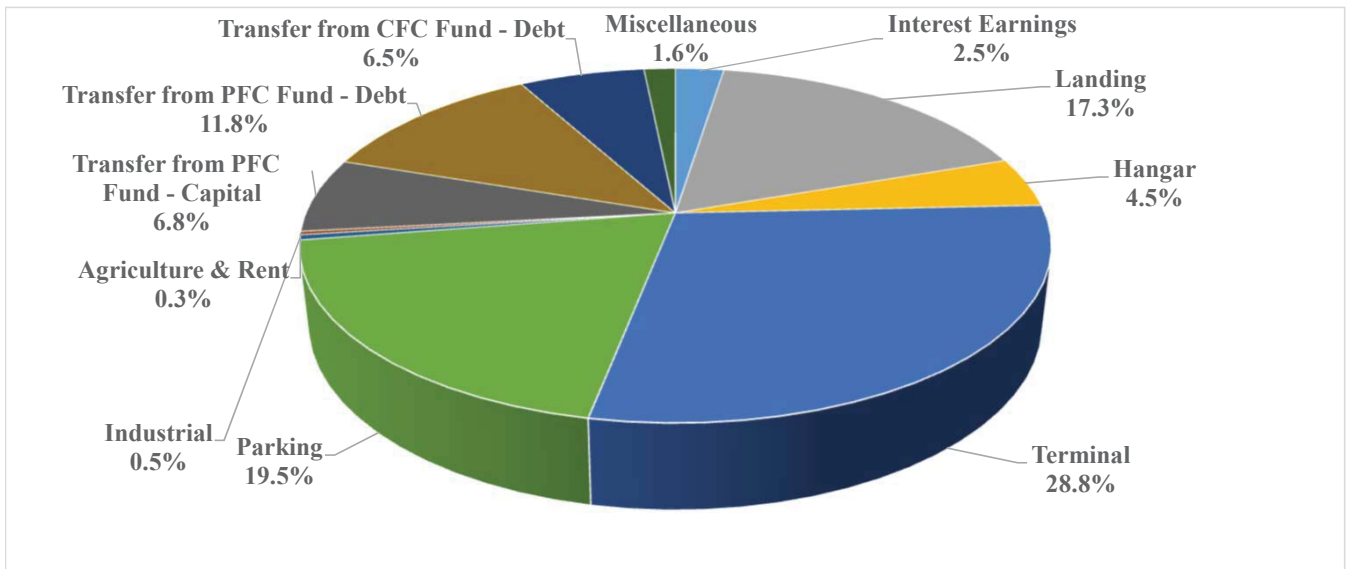
Security						
EXPENDITURES BY CATEGORY						
Compensation	\$ 382,522	379,183	441,230	458,494	458,057	(0.1)
Benefits	181,210	189,812	198,762	223,302	222,465	(0.4)
Supplies	17,082	16,746	15,029	28,449	26,595	(6.5)
Maintenance	13,251	18,350	24,156	21,562	21,881	1.5
Professional Services/Training	29,020	72,535	77,419	74,480	78,980	6.0
Other Charges	-	(134)	-	-	-	-
Scheduled Charges	21,899	23,430	26,624	23,917	25,678	7.4
Capital Outlay/Reimbursements	-	-	-	-	-	-
TOTAL SECURITY	\$ 644,984	699,922	783,219	830,204	833,657	0.4

Airport - Department Expenditures

Parking	Actual	Actual	Actual	Amended	Budget	% Change
EXPENDITURES BY CATEGORY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Compensation	\$ -	-	-	-	-	-
Benefits	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Maintenance	-	-	-	-	-	-
Professional Services/Training	989,894	1,056,355	1,082,436	1,185,898	1,143,598	(3.6)
Other Charges	-	-	-	-	-	-
Scheduled Charges	10,549	11,745	8,331	15,919	14,392	(9.6)
Capital Outlay/Reimbursements	-	-	-	-	-	-
TOTAL PARKING	\$ 1,000,443	1,068,100	1,090,768	1,201,817	1,157,990	(3.6)

Airport Fund Revenue Analysis

FUNDING SOURCES	Actual FY 2015-16	Actual FY 2016-17	Actual FY 2017-18	Re-Forecasted FY 2018-19	Budget FY 2019-20
Interest Earnings	107,333	151,070	321,613	460,000	405,000
Department Operations					
Landing	1,605,437	1,662,579	2,877,053	3,442,120	2,810,451
Hangar	680,346	703,907	702,275	724,800	738,900
Terminal	4,698,545	4,920,090	4,743,323	4,239,785	4,690,932
Parking	3,073,545	3,069,676	3,189,859	3,166,700	3,168,800
Industrial	62,052	63,132	64,464	74,900	76,000
Agriculture & Rent	42,360	95,296	49,819	50,000	50,000
Transfer from PFC					
Fund - Capital	-	-	-	-	1,108,025
Transfer from PFC Fund - Debt	864,421	862,460	862,977	883,758	1,924,185
Transfer from CFC Fund - Debt	-	-	-	1,051,094	1,050,498
Miscellaneous	186,791	201,497	337,800	394,200	262,200
Total Revenue Sources	11,320,830	11,729,706	13,149,183	14,487,357	16,284,991
Utilization of Net Assets	-	-	-	-	-
TOTAL FUNDING SOURCES	11,320,830	11,729,706	13,149,183	14,487,357	16,284,991



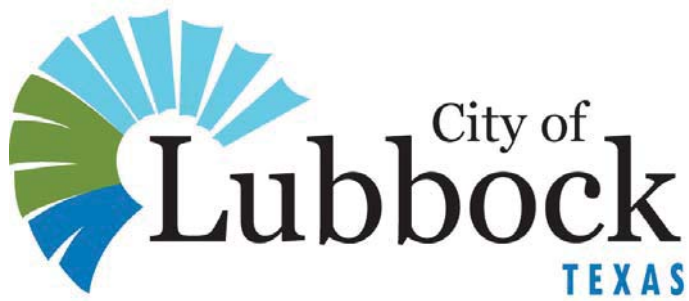
Almost twenty-nine percent of the revenues in the Airport Fund are generated by fees associated with terminal operations. This includes rental of office space to airlines as well as rental car vendors. Revenues are projected utilizing a long-term model that projects the growth in the various airport operations and the revenue requirement of the fund based on capital and operating expenses. The Airport Fund has a five-year capital plan that is incorporated into the model to project current and future revenue needs. The model is included in this section. The factors utilized to project airport operations include current airport activity, historical data, current tenant occupancy rate of terminal, current or projected use of hanger and landing areas, along with fees associated with rental income and landing fees. Parking revenues make up almost twenty percent of the revenue in the Airport Fund. This is revenue derived from fees collected for use of the public parking lot. The airport acquired the Airport Shelter Park off-site facility in February 2015. Over seventeen percent of total revenues are generated from landing operations while almost five percent is generated from hangar operations. The utilization of heavier aircraft contributed to the projected revenue amount in landing operations. The transfers from the Passenger Facility Charge (PFC) Fund and the Customer Facility Charge (CFC) Fund to the Airport Fund is over twenty-five percent of the revenue combined. This transfer is based on a debt service schedule and capital, funding FAA approved projects at Lubbock Preston Smith International Airport that enhance safety, security, or capacity, reduce noise, or increase air carrier competition.

Airport Fund Line Item Funding Source Summary

FUNDING SOURCES	Account	Actual	Actual	Actual	Reforecasted	Budget	% Change
	Number	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Reforecasted
Oil and Gas Lease	6238	-	-	-	156,000	-	(100.0)
Grant Revenue - Reimbursement	6369	65,880	79,160	102,200	102,200	102,200	-
Late Fees	6704	280	280	-	-	-	-
Interest	6802	107,333	151,070	321,613	460,000	405,000	(12.0)
Hangar Rent and Shop Rent	6909	208,571	212,135	203,046	207,000	209,000	1.0
East Terminal Rent	6910	55,666	56,614	57,777	58,800	59,900	1.9
Land Rent - Fixed Base Operator	6912	416,109	435,158	441,452	459,000	470,000	2.4
Office Space Rentals - Airlines	6913	2,041,160	1,907,424	2,668,231	2,328,785	2,727,932	17.1
Office Space Rentals - Other	6914	161,960	163,566	172,246	152,000	160,000	5.3
Land Rent - Terminal	6915	51,946	54,101	66,983	62,000	58,000	(6.5)
Land Rent Agriculture	6917	42,360	95,296	49,819	50,000	50,000	-
Building Rent	6919	62,052	63,132	64,464	74,900	76,000	1.5
Miscellaneous Recovery of Expenses	7011	23,624	30,868	54,266	50,000	50,000	-
Discounts	7012	1,103	1,113	1,044	-	-	-
Security Access Reimbursement	7017	879,137	1,134,651	70,305	-	-	-
Sale of Equipment Vehicle	7104	2,518	3,908	2,144	-	-	-
Sale of Junk	7112	117	591	382	-	-	-
Subrogation	7510	(1,980)	215	16,175	-	-	-
Landing Fees - Airlines	7534	933,852	956,269	1,636,358	3,300,120	2,696,774	(18.3)
Landing Fees - Other	7535	671,585	706,310	1,240,695	142,000	113,677	(19.9)
Gasoline Commissions	7536	82,659	84,923	91,213	86,000	110,000	27.9
Advertising	7539	31,232	55,028	91,102	85,000	85,000	-
Restaurant Concessions	7543	193,674	218,842	242,611	220,000	220,000	-
Shoe Shine Stand	7545	900	900	525	-	-	-
Rental Car Income	7546	1,287,931	1,323,504	1,393,948	1,335,000	1,335,000	-
Taxicabs	7547	7,800	16,527	29,932	40,000	80,000	100.0
Tenant Parking	7549	16,539	13,326	5,610	13,000	13,000	-
Public Parking	7550	3,039,047	3,024,914	3,150,484	3,100,000	3,100,000	-
Rental Car Parking	7551	30,550	31,436	33,765	53,700	55,800	3.9
Miscellaneous Revenue	7682	42,804	45,987	77,746	-	-	-
Other Revenue	7681	-	-	-	17,000	25,000	47.1
Transfer from PFC - Capital	-	-	-	-	-	1,108,025	-
Transfer from PFC - Debt	7944	864,421	862,460	71	883,758	1,924,185	117.7
Transfer from CFC - Debt	7945	-	-	862,977	1,051,094	1,050,498	(0.1)
TOTAL REVENUE SOURCES		11,320,830	11,729,706	13,149,183	14,487,357	16,284,991	23.8

Summary of Airport Fee Changes

ACCOUNT DESCRIPTION	Account	Rate	Actual	Actual	Actual	Budget	Proposed	\$ Change
	Number	Details	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Budget
Hangar and Shop Rent	6909	Chaparral Building 108, 302	1.1319	1.1557	1.1800	1.2000	1.2240	0.0240
		Chaparral Building 310	0.9402	0.9600	0.9802	0.9988	1.0188	0.0200
		Condorsaa Aviation	1.5415	1.5739	1.6070	1.6375	1.6703	0.0328
		Lubbock Aero(Brick Hangar)	1.5103	1.5420	1.5744	1.6700	1.7034	0.0334
		Lubbock Aero (Hangar 20)	1.4072	1.4367	1.4670	1.4950	1.5249	0.0299
		Med-Trans Corp (Aero-Care)	1.4700	1.5000	1.5300	1.5600	1.5912	0.0312
East Terminal Rent	6910	FAA (per sq. ft.)	9.1250	9.1250	9.1250	9.1250	9.3075	0.1825
		Chaparral (per sq. ft.)	11.74	11.74	12.07	12.55	12.80	0.25
Land Rent - Fixed Base Operator	6912	Berry Enterprises	0.1714	0.1726	0.1762	0.1833	0.1870	0.0037
		Chaparral (108,302)	0.1714	0.1726	0.1762	0.1833	0.1870	0.0037
		Chaparral (Horton)	0.1714	0.1726	0.1762	0.1833	0.1870	0.0037
		Chaparral (fuel)	0.1714	0.1726	0.1762	0.1833	0.1870	0.0037
		Chaparral (T-hangar)	0.1714	0.1726	0.1762	0.1833	0.1870	0.0037
		Charles Hall Hangar	0.1533	0.1544	0.1576	0.1639	0.1672	0.0033
		Echo Hangar	0.1714	0.1726	0.1762	0.1833	0.1870	0.0037
		Executive Hangars	0.1714	0.1726	0.1762	0.1833	0.1870	0.0037
		Federal Express	0.4000	0.4000	0.4084	0.4300	0.4386	0.0086
		Condorsaa Aviation	0.1714	0.1726	0.1762	0.1833	0.1870	0.0037
		Jim Killion Hangar	0.1533	0.1544	0.1576	0.1640	0.1673	0.0033
		Lee Lewis Constructior	0.1714	0.1726	0.1762	0.1833	0.1870	0.0037
		Lubbock Aero (Tracks)	0.1387	0.1397	0.1426	0.1484	0.1514	0.0030
		Lubbock Aero (Hangar 20)	0.1714	0.1726	0.1762	0.1833	0.1870	0.0037
		Lubbock Aero T-hangars (West)	0.1516	0.1527	0.1559	0.1622	0.1654	0.0032
		Lubbock Aero (Brick Hangar)	0.1714	0.1726	0.1762	0.1833	0.1870	0.0037
		Lubbock Aero (new hangar)	0.0000	0.0000	0.0000	0.2200	0.2244	0.0044
		Marco Steel	0.1714	0.1726	0.1762	0.1833	0.1870	0.0037
		ABX Lubbock (Midway)	0.1619	0.1630	0.1664	0.1731	0.1766	0.0035
		Med-Trans Corp (AeroCare)	0.1714	0.1726	0.1762	0.1833	0.1870	0.0037
		Birdcage (N5OSQ, LLC)	0.0000	0.0000	0.1762	0.1833	0.1870	0.0037
United Parcel Service	0.4000	0.4000	0.4084	0.4300	0.4386	0.0086		
West Gaines Seed	0.1714	0.1726	0.1762	0.1833	0.1870	0.0037		
Wolfpen	0.1539	0.1550	0.1583	0.1647	0.1680	0.0033		
Office Space Rentals - Airlines	6913	Per Sq. Ft.	29.23	29.23	30.93	27.13	31.78	4.65
Office Space Rentals - Other	6914	TSA	33.61	33.61	33.19	38.00	38.76	0.76
		ABM	20.05	20.19	20.61	21.44	21.87	0.43
		Alamo	28.32	28.52	29.12	27.13	31.78	4.65
		Avis	28.32	28.52	29.12	27.13	31.78	4.65
		Enterprise	28.32	28.52	29.12	27.13	31.78	4.65
		Hertz	28.32	28.52	29.12	27.13	31.78	4.65
		National	28.32	28.52	29.12	27.13	31.78	4.65
Land Rent - Terminal	6915	Per Sq. Ft.	0.1714	0.1726	0.1762	0.2038	0.2079	0.0041
Building Rent	6919	Marco Steel	1.2950	1.3222	1.3500	1.3760	1.4035	0.0275
		Roy Neal Insurance	0.000	0.000	0.000	5.450	5.559	0.109
Landing Fees - Airlines	7534	Rate per 1,000 pounds	1.51	1.51	2.79	3.29	2.79	-0.50
Landing Fees - Other	7535	Rate per 1,000 pounds	1.89	1.89	3.49	4.12	3.49	-0.63
Gasoline Commissions	7536	Commercial fuel provider	0.04	0.04	0.04	0.04	0.08	0.04
Taxicabs	7547	Fees from taxi and shuttle operations	100 per month/per operator	\$1 per trip	\$1 per trip	\$1 per trip	\$2 per trip	1.00
Rental Car Parking	7551	Fee per month	16.50	17.00	17.00	25.00	26.00	1.00



Airport

Appropriation Summary

Project Name	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
8593 Consolidated Rental Car Facility Design	1,951,194	0	0	0	0	0	0	1,951,194
8601 Safety Management System (SMS) Development	150,000	0	0	0	0	0	0	150,000
8610 Remove and Reseal All Joints in Concrete	200,410	106,583	0	0	3,648,453	0	0	3,955,446
8616 Terminal Apron Maintenance	77,270	0	0	0	2,256,466	0	0	2,333,736
92361 Terminal Building Remodel	34,689,163	11,034,354	0	0	0	0	0	45,723,517
92372 Aircraft Rescue & Fire Fighting Facility	674,897	0	0	4,095,028	0	0	0	4,769,925
92508 Consolidated Rental Car Facility Construction	16,000,000	0	0	0	0	0	0	16,000,000
92579 Airport Property Improvements	600,000	300,000	300,000	300,000	300,000	300,000	0	2,100,000
2016121 Airport Master Plan	0	0	0	0	0	1,000,000	0	1,000,000
2018066 Cargo Apron Expansion	0	0	0	0	0	0	13,072,901	13,072,901
2019075 East Side T-Hangars	0	200,000	0	0	0	0	0	200,000
2019076 Airfield Pavement Maintenance	0	200,000	200,000	200,000	200,000	200,000	0	1,000,000
2019077 Acquire Snow Removal Equipment	0	846,202	0	0	0	0	0	846,202
2019078 Construct Federal Inspection Services Facility	0	300,000	400,000	400,000	400,000	0	0	1,500,000
2019151 Airport Parking Analysis	0	100,000	0	0	0	0	0	100,000
Total Airport	54,342,934	13,087,139	900,000	4,995,028	6,804,919	1,500,000	13,072,901	94,702,921

Airport

Funding Summary

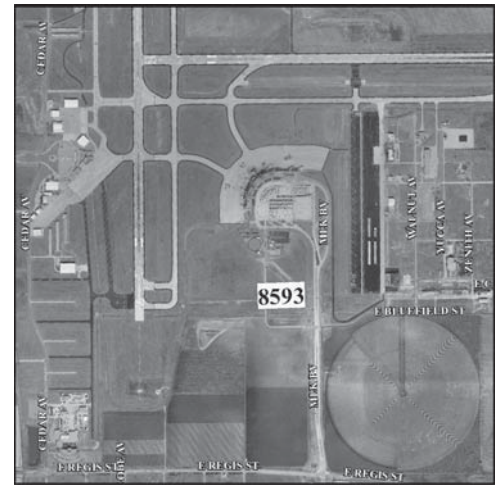
Funding Source	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Airport Capital Project Fund	1,177,761	0	0	0	0	0	0	1,177,761
Federal Grant Funding	12,769,950	6,469,187	0	3,446,128	5,410,679	900,000	11,765,611	40,761,555
FY 2014 Airport Revenue CO's	0	204,489	0	0	0	0	0	204,489
FY 2015 Airport Cash	83,000	0	0	0	0	0	0	83,000
FY 2015 Airport Revenue CO's	2,331,353	10,897	0	0	0	0	0	2,342,250
FY 2015 CFC Fund Cash	1,050,000	0	0	0	0	0	0	1,050,000
FY 2015 PFC Revenue CO's	381,729	0	0	0	0	0	0	381,729
FY 2016 Airport Cash	15,000	0	0	0	0	0	0	15,000
FY 2016 PFC Revenue CO's	283,605	0	0	0	0	0	0	283,605
FY 2017 Airport Cash	277,680	0	0	0	0	0	0	277,680
FY 2017 CFC Fund Cash	901,194	0	0	0	0	0	0	901,194
FY 2018 Airport Cash	0	191,203	0	0	0	0	0	191,203
FY 2018 CFC Fund Cash	1,500,000	0	0	0	0	0	0	1,500,000
FY 2018 CFC Revenue Co's	14,500,000	0	0	0	0	0	0	14,500,000
FY 2019 Airport Cash	600,000	0	0	0	0	0	0	600,000
FY 2019 Airport Revenue CO's	3,134,501	4,000,499	0	0	0	0	0	7,135,000
FY 2019 PFC Revenue CO's	15,337,161	2,839	0	0	0	0	0	15,340,000
FY 2020 Airport Cash	0	1,100,000	0	0	0	0	0	1,100,000
FY 2020 PFC Cash	0	1,108,025	0	0	0	0	0	1,108,025
FY 2021 Airport Cash	0	0	900,000	0	0	0	0	900,000
FY 2022 Airport Cash	0	0	0	900,000	0	0	0	900,000
FY 2022 PFC Cash	0	0	0	648,900	0	0	0	648,900
FY 2023 Airport Cash	0	0	0	0	900,000	0	0	900,000
FY 2023 PFC Cash	0	0	0	0	494,240	0	0	494,240
FY 2024 Airport Cash	0	0	0	0	0	500,000	0	500,000
FY 2024 PFC Cash	0	0	0	0	0	100,000	0	100,000
FY 2025 Airport Revenue CO's	0	0	0	0	0	0	1,307,290	1,307,290
Airport Total	54,342,934	13,087,139	900,000	4,995,028	6,804,919	1,500,000	13,072,901	94,702,921

Managing Department **Aviation Maintenance**

Project Manager **Kelly Campbell**

Project Classification **Replacement Facility**

Project Status **Approved**



Project Scope

The project funds the analysis of existing conditions, recommendations for improvements, and design services for the rental car facility improvements. Improvements include a consolidated rental car service facility and expansion and relocation of the ready/return parking lot. A future (FY 2027 or later) phase of construction is anticipated to expand the ready/return facilities with the addition of a parking deck over the short term parking facilities.

Project Justification

The current service facilities are individually owned by each rental car operator. The buildings are in poor condition and detract from the overall appearance of the airport property. Building a consolidated facility will improve the aesthetics of the airport property. Customer Facility Charge (CFC) funds will be used for future operating and maintenance costs of the building, ensuring the property remains in good condition. Relocation of the ready/return lot will allow the rental car operators to provide better service to customers.

Project History

In FY 2015-16, contract was awarded for conceptual design (analysis of existing conditions and recommendations for improvements). In FY 2016-17, a contract for full design services was awarded (design through construction completion and project close out). All programming, conceptual, schematic, design development, and construction documents tasks are complete. Construction administration and post construction services are scheduled for completion in October 2019.

\$1.05 million was appropriated in the FY 2014-15 Budget, Ord. No. 2014-00122, October 1, 2014.

\$901,904 was appropriated in FY 2016-17 Budget Amendment NO. 24, Ord. No. 2017-00048, April 27, 2017.

Appropriation Detail	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Design and Engineering	1,951,194	0	0	0	0	0	0	1,951,194
Total Project Appropriation	1,951,194	0	0	0	0	0	0	1,951,194

Funding Detail	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2015 CFC Fund Cash	1,050,000	0	0	0	0	0	0	1,050,000
FY 2017 CFC Fund Cash	901,194	0	0	0	0	0	0	901,194
Total Funding Sources	1,951,194	0	0	0	0	0	0	1,951,194

<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Aviation Maintenance**

Project Manager **Kelly Campbell**

Project Classification **Administrative**

Project Status **Approved**



Project Scope

Develop SMS program to be compliant with pending Federal Aviation Administration (FAA) guidance. The program would include the development of a SMS policy, promotion, safety assurance, and steps for implementing safety risk assessment processes.

Project Justification

Development and justification of a Safety Management System (SMS) will ensure compliance with pending FAA mandates. Additional benefits of SMS implementation include efficiencies and improvements in assessing the risks and hazards associated with construction projects and changes in airport operations.

Project History

This project has been re-scheduled pending an anticipated federal mandate requiring SMS.

\$150,000 was appropriated in the FY 2015-16 Budget, Ord. No. 2015-00094, October 1, 2015.

Appropriation Detail	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Other Activites	150,000	0	0	0	0	0	0	150,000
Total Project Appropriation	150,000	0	0	0	0	0	0	150,000

Funding Detail	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Federal Grant Funding	135,000	0	0	0	0	0	0	135,000
FY 2016 Airport Cash	15,000	0	0	0	0	0	0	15,000
Total Funding Sources	150,000	0	0	0	0	0	0	150,000

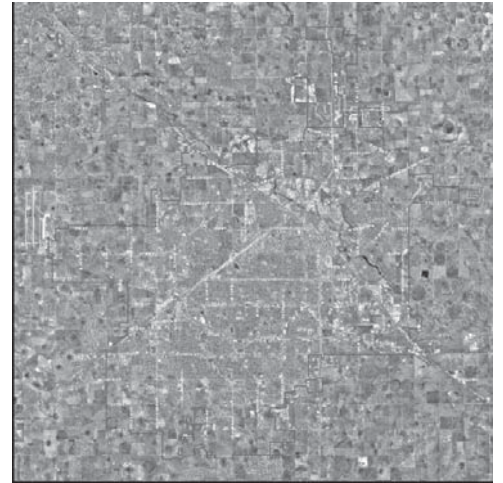
Operating Budget Impact	FY 2019-20	Unappropriated Planning Years					Total Impact
		FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Aviation Oper - Field Maint**

Project Manager **Kelly Campbell**

Project Classification **Upgrade/Major Maintenance**

Project Status **Approved**



Project Scope

The project includes removal and resealing of all joints in the airfield concrete. Design development (funded with airport cash) is complete, and the project is ready to bid. The construction phase is programmed for FY 2022-23 with federal entitlement funds but has been included in a request for federal discretionary funding. If discretionary funds are awarded, the construction phase will be expedited.

Project Justification

Preventative maintenance of the airfield pavement is necessary to avoid costly repairs or replacement in the future.

Project History

This project was proposed in the 2006 Master Plan. Due to the necessity for multiple phases to complete major runway and terminal building projects, this project has been delayed to FY 2023.

In FY 2016-17, a contract for design services was awarded. Design is complete August 2018 and the project is ready to bid when federal funding becomes available.

\$260,410 was appropriated in the FY 2016-17 Budget, Ord. No. 2016-00135, October 1, 2016.
 Reduced appropriation by \$60,000 in the FY 2017-18 Budget, Ord. No. 2017-00111, October 1, 2017.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	0	106,583	0	0	3,648,453	0	0	3,755,036
Design and Engineering	200,410	0	0	0	0	0	0	200,410
Total Project Appropriation	200,410	106,583	0	0	3,648,453	0	0	3,955,446

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Federal Grant Funding	0	0	0	0	3,379,860	0	0	3,379,860
FY 2017 Airport Cash	200,410	0	0	0	0	0	0	200,410
FY 2018 Airport Cash	0	106,583	0	0	0	0	0	106,583
FY 2023 PFC Cash	0	0	0	0	268,593	0	0	268,593
Total Funding Sources	200,410	106,583	0	0	3,648,453	0	0	3,955,446

<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Aviation Oper - Field Maint**

Project Manager **Kelly Campbell**

Project Classification **Upgrade/Major Maintenance**

Project Status **Approved**



Project Scope

Terminal apron improvements to include: crack seal and spall repair, joint sealing, removal and obliteration of striping, associated painting, removal and replacement of failing concrete section(s), and installation of an under-drain system. Design development (funded with airport cash) is complete, and the project is ready to bid. The construction phase is programmed for FY 2022-23 with federal entitlement funds but has been included in a request for federal discretionary funding. If discretionary funds are awarded, the construction phase will be expedited

Project Justification

Portions of the terminal apron are showing signs on fatigue and water penetration. The apron must be maintained to avoid disruptions to air service.

Project History

Due to federal funding constraints, this project construction has been delayed/rescheduled for FY 2023.

In FY 2016-17, a contract was awarded for design services. Design is complete March 2018 and the project is ready to bid when federal funding becomes available.

\$77,270 was appropriated in the FY 2016-17 Budget, Ord. No. 2016-00135, October 1, 2016.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	0	0	0	0	2,256,466	0	0	2,256,466
Design and Engineering	77,270	0	0	0	0	0	0	77,270
Total Project Appropriation	77,270	0	0	0	2,256,466	0	0	2,333,736

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Federal Grant Funding	0	0	0	0	2,030,819	0	0	2,030,819
FY 2017 Airport Cash	77,270	0	0	0	0	0	0	77,270
FY 2023 PFC Cash	0	0	0	0	225,647	0	0	225,647
Total Funding Sources	77,270	0	0	0	2,256,466	0	0	2,333,736

<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Aviation Maintenance**

Project Manager **Kelly Campbell**

Project Classification **Upgrade/Major Maintenance**

Project Status **Approved**



Project Scope

The remodel includes modifications to the screening and exit points, consolidation of the baggage claims areas, HVAC/mechanical, electrical, and plumbing improvements, roof replacement, PA system replacement, and aesthetic improvements to the exterior and interior areas. Please revise the Project History to read: Due to the complexity of the project, the construction estimate has increased. A budget amendment will be presented in FY 18/19 to reflect available funding. Design services are 95% complete and project construction has been divided into two phases. A construction contract for Phase 1-roof replacement was awarded in April 2019. The second and final phase is anticipated in Summer 2019.

Project Justification

The airport terminal building opened in 1976. Many key components are failing and it is necessary to rehabilitate and/or replace to maintain operations. The airport master plan contains a long-term list of rehabilitation and improvement projects necessary to maintain airport facilities and meet the requirements of the FAA. The various elements of this project will address security and also operational needs in the airport terminal building.

Project History

Due to the complexity of the project, the construction estimate has increased. A budget amendment will be presented in FY 2018-19 to reflect available funding.

CIP 92437 was combined with CIP 92361 in the FY 2018-19 Budget.
 \$34,689,163 was appropriated in the FY 2018-19 Budget, Ord. No. 2018-O0109, October 1, 2018

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	33,187,281	11,034,354	0	0	0	0	0	44,221,635
Design and Engineering	1,501,882	0	0	0	0	0	0	1,501,882
Total Project Appropriation	34,689,163	11,034,354	0	0	0	0	0	45,723,517

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Airport Capital Project Fund	1,177,761	0	0	0	0	0	0	1,177,761
Federal Grant Funding	12,043,053	5,707,605	0	0	0	0	0	17,750,658
FY 2014 Airport Revenue CO's	0	204,489	0	0	0	0	0	204,489
FY 2015 Airport Revenue CO's	2,331,353	10,897	0	0	0	0	0	2,342,250
FY 2015 PFC Revenue CO's	381,729	0	0	0	0	0	0	381,729
FY 2016 PFC Revenue CO's	283,605	0	0	0	0	0	0	283,605
FY 2019 Airport Revenue CO's	3,134,501	4,000,499	0	0	0	0	0	7,135,000
FY 2019 PFC Revenue CO's	15,337,161	2,839	0	0	0	0	0	15,340,000
FY 2020 PFC Cash	0	1,108,025	0	0	0	0	0	1,108,025
Total Funding Sources	34,689,163	11,034,354	0	0	0	0	0	45,723,517

<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Aviation Oper - Field Maint.**

Project Manager **Kelly Campbell**

Project Classification **Replacement Facility**

Project Status **Approved**



Project Scope

Construction of a new Aircraft Rescue and Firefighting (ARFF) facility and demolition of the existing building.

The project constructs a new fire station, at a more central location, similar in size to the existing Fire Station 11.

Project Justification

The current ARFF facility is outdated and in poor condition.

The primary objective is to relocate the ARFF facility to a more centralized location ensuring emergency response times to the north part of Runway 17R/35L (primary runway) and benefiting all airport users.

Project History

Due to the need for increased federal funding for the terminal building project, construction of this project has been delayed/rescheduled for FY 2022.

In FY 2014-15 and FY 15-16, a site survey was conducted to determine the best location for the station in accordance with FAA guidance.

In FY 2016-17, a contract for full design services was awarded. Completion of design services is anticipated in FY 2019-20. The project will be ready to bid when federal funding is available.

The project is included in the Airport Master Plan, approved by the City Council in March 2007.

\$900,000 was appropriated in the FY 2014-15 Budget, Ord. No. 2014-00122, October 1, 2014.

\$3.6 million was appropriated in the FY 2015-16 Budget, Ord. No. 2015-00094, October 1, 2015.

Reduced appropriation by \$3,825,103 in the FY 2017-18 Budget, Ord. No. 2017-00111, October 1, 2017.

Appropriation Detail	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	0	0	0	4,095,028	0	0	0	4,095,028
Design and Engineering	674,897	0	0	0	0	0	0	674,897
Total Project Appropriation	674,897	0	0	4,095,028	0	0	0	4,769,925

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Federal Grant Funding	591,897	0	0	3,446,128	0	0	0	4,038,025
FY 2015 Airport Cash	83,000	0	0	0	0	0	0	83,000
FY 2022 PFC Cash	0	0	0	648,900	0	0	0	648,900
Total Funding Sources	674,897	0	0	4,095,028	0	0	0	4,769,925

<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Aviation Maintenance**

Project Manager **Kelly Campbell**

Project Classification **Replacement Facility**

Project Status **Approved**



Project Scope

The project funds the construction of rental car facility improvements. Improvements include a consolidated rental car service facility and expansion and relocation of the ready/return parking lot.

Project Justification

The current service facilities are individually owned by each rental car operator. The buildings are in poor condition and detract from the overall appearance of the airport property. Building a consolidated facility will improve the aesthetics of the airport property. Customer Facility Charge (CFC) funds will be used for future operating and maintenance costs of the building, ensuring the property remains in good condition.

Relocation of the ready/return lot will allow the rental car operators to provide better service to customers. A second phase of future improvements is anticipated to include a parking deck over the short term parking facilities to expand the size of the ready/return facility.

Project History

Construction contract awarded in FY 2017-18 and construction began in April 2018. The ready return lot has been relocated and construction of the service facility is complete and in use. The final efforts to improve the staging and storage lots is underway. Project completion is scheduled for October 2019.

\$16.0 million was appropriated in the FY 2017-18 Budget, Ord. No. 2017-00111, October 1, 2017.

Appropriation Detail	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	16,000,000	0	0	0	0	0	0	16,000,000
Total Project Appropriation	16,000,000	0	0	0	0	0	0	16,000,000

Funding Detail	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2018 CFC Fund Cash	1,500,000	0	0	0	0	0	0	1,500,000
FY 2018 CFC Revenue Co's	14,500,000	0	0	0	0	0	0	14,500,000
Total Funding Sources	16,000,000	0	0	0	0	0	0	16,000,000

<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Aviation Maintenance**

Project Manager **Kelly Campbell**

Project Classification **Upgrade/Major Maintenance**

Project Status **Approved**



Project Scope

Repair, replace, maintain, and rehabilitate various airport assets. Efforts include re-branding and replacing airport signage as well as other improvements to the airport terminal building and other airport facilities. Potential improvements include parking garage repairs, painting, encapsulating or removing asbestos, resealing or reconstructing airport roads, roof repairs or replacement on airport owned buildings, improvements to overflow parking, HVAC improvements, and other unanticipated mechanical or technical failures that could occur.

Project Justification

Many airport assets are reaching end of life capacity. Investment in repairs will reduce potential for more costly replacement or loss of assets.

Project History

Beginning in FY 2009-10, funds have been set aside in Capital Project 253.92191 for various airport facility improvements. Several projects have been completed, and for record keeping purposes, a new project is requested. Elements of the original project that were not completed will be addressed in the new project.

A contract to replace the roofs on the airport electrical vault and one west side building was awarded in June 2019.

\$600,000 was appropriated in the FY 2018-19 Budget, Ord. No. 2018-00109, October 1, 2018.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Other Activites	600,000	300,000	300,000	300,000	300,000	300,000	0	2,100,000
Total Project Appropriation	600,000	300,000	300,000	300,000	300,000	300,000	0	2,100,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2019 Airport Cash	600,000	0	0	0	0	0	0	600,000
FY 2020 Airport Cash	0	300,000	0	0	0	0	0	300,000
FY 2021 Airport Cash	0	0	300,000	0	0	0	0	300,000
FY 2022 Airport Cash	0	0	0	300,000	0	0	0	300,000
FY 2023 Airport Cash	0	0	0	0	300,000	0	0	300,000
FY 2024 Airport Cash	0	0	0	0	0	300,000	0	300,000
Total Funding Sources	600,000	300,000	300,000	300,000	300,000	300,000	0	2,100,000

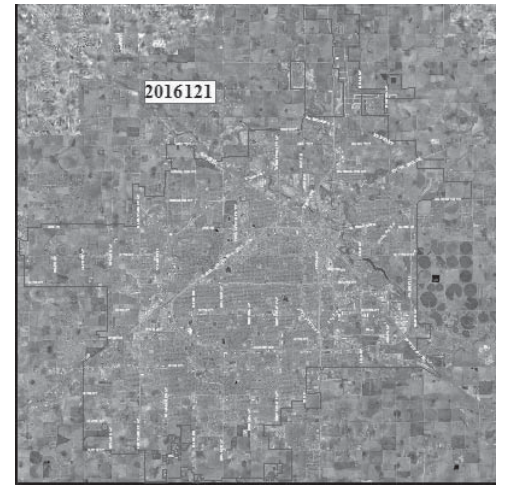
<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Aviation Maintenance**

Project Manager **Kelly Campbell**

Project Classification **Administrative**

Project Status **Requested**



Project Scope

The Airport Master Plan will include the following elements: pre-planning, public involvement, environmental considerations, existing conditions, aviation forecasts, facility improvements, alternatives to development and evaluation, Airport Layout Plan (FAA required), facilities implementation plans, and financial feasibility analysis.

Project Justification

The goal of airport master planning is to provide a framework to guide future airport development that is cost-effective and satisfies the needs of the airport and community.

Project History

Due to increased federal funding for the terminal building project, this project has been re-scheduled for FY 2024.

Appropriation Detail	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Other Activites	0	0	0	0	0	1,000,000	0	1,000,000
Total Project Appropriation	0	0	0	0	0	1,000,000	0	1,000,000

Funding Detail	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Federal Grant Funding	0	0	0	0	0	900,000	0	900,000
FY 2024 PFC Cash	0	0	0	0	0	100,000	0	100,000
Total Funding Sources	0	0	0	0	0	1,000,000	0	1,000,000

Operating Budget Impact	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Aviation Oper - Field Maint**

Project Manager **Kelly Campbell**

Project Classification **Infrastructure Improvements**

Project Status **Requested**



Project Scope

The existing cargo apron (approximately 500,000 square feet) will be expanded to accommodate additional operations and the use of larger aircraft.

Project Justification

Substantial cargo operations exist at Lubbock Preston Smith International Airport (LBB), which includes long term commitments from Federal Express and UPS. The existing ramp is leased at near capacity. Expansion of the cargo ramp will provide opportunity for use of larger aircraft and expanded operations in addition to increased revenue for the airport.

Project History

Due to increased federal funding for the terminal building project, this project has been re-scheduled for FY 2025.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	0	0	0	0	0	0	11,472,901	11,472,901
Design and Engineering	0	0	0	0	0	0	1,600,000	1,600,000
Total Project Appropriation	0	0	0	0	0	0	13,072,901	13,072,901

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Federal Grant Funding	0	0	0	0	0	0	11,765,611	11,765,611
FY 2025 Airport Revenue CO's	0	0	0	0	0	0	1,307,290	1,307,290
Total Funding Sources	0	0	0	0	0	0	13,072,901	13,072,901

<i>Operating Budget Impact</i>	Unappropriated Planning Years							Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25		
No Impact Anticipated	0	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0	0

Managing Department **Aviation Oper - Field Maint**

Project Manager **Kelly Campbell**

Project Classification **Upgrade/Major Maintenance**

Project Status **Requested**



Project Scope

The project will include exterior paint and door repairs for all 37 units.

Future improvements to the pavement surrounding the t-hangars will be necessary as future funding is available.

Project Justification

The existing t-hangars are vacant and unusable in the current condition. The doors are rusted and hard to operate. Many have fallen off during wind events. The inability to secure the doors allows birds to roost in them and creates a wildlife hazard.

Project History

Appropriation Detail	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	0	200,000	0	0	0	0	0	200,000
Total Project Appropriation	0	200,000	0	0	0	0	0	200,000

Funding Detail	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2020 Airport Cash	0	200,000	0	0	0	0	0	200,000
Total Funding Sources	0	200,000	0	0	0	0	0	200,000

Operating Budget Impact	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Aviation Oper - Field Maint**

Project Manager **Kelly Campbell**

Project Classification **Upgrade/Major Maintenance**

Project Status **Requested**



Project Scope

One phase of the project will include design efforts to procure a multi-year pavement contractor. Construction will be broken down annually assigning the highest priority areas first. Another phase will fund design and construction improvements to larger areas.

Project Justification

Airfield maintenance staff is responsible for 250 acres of concrete and 135 acres of asphalt. Some areas of the airfield need minor pavement repairs that exceed the expertise of staff but does not qualify for grant funding. This project would set funds aside annually to develop a multi-year schedule of pavement repairs and/or rehabilitate larger areas of pavement.

Project History

Appropriation Detail	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	0	0	200,000	200,000	200,000	200,000	0	800,000
Design and Engineering	0	200,000	0	0	0	0	0	200,000
Total Project Appropriation	0	200,000	200,000	200,000	200,000	200,000	0	1,000,000

Funding Detail	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2020 Airport Cash	0	200,000	0	0	0	0	0	200,000
FY 2021 Airport Cash	0	0	200,000	0	0	0	0	200,000
FY 2022 Airport Cash	0	0	0	200,000	0	0	0	200,000
FY 2023 Airport Cash	0	0	0	0	200,000	0	0	200,000
FY 2024 Airport Cash	0	0	0	0	0	200,000	0	200,000
Total Funding Sources	0	200,000	200,000	200,000	200,000	200,000	0	1,000,000

Operating Budget Impact	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Aviation Oper - Field Maint**

Project Manager **Kelly Campbell**

Project Classification **Replacement Equipment/Fleet**

Project Status **Requested**



Project Scope
 Replace a 1989 OshKosh Snow Blower with like equipment.

Project Justification
 Snow removal equipment is required to keep the airport operating during winter weather events. The equipment to be replaced is a 1989 OshKosh Snow Blower. The existing equipment has reached the end of its useful life.

Project History

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Furnishings, Fixtures, and Equipment	0	846,202	0	0	0	0	0	846,202
Total Project Appropriation	0	846,202	0	0	0	0	0	846,202

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Federal Grant Funding	0	761,582	0	0	0	0	0	761,582
FY 2018 Airport Cash	0	84,620	0	0	0	0	0	84,620
Total Funding Sources	0	846,202	0	0	0	0	0	846,202

<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Aviation Maintenance**

Project Manager **Kelly Campbell**

Project Classification **New Facility**

Project Status **Requested**



Project Scope

The new facility will be located at an existing, vacant building on airport property. The project will include the design and construction of improvements necessary to meet the required federal standards. In order to minimize the impact on the operating budget, the project will be designed and constructed in multiple phases.

Project Justification

U.S. Customs currently occupies 1,075 ft of office space in the Executive Terminal Building (east side). Federal officials have advised airport staff the existing space does not meet the requirements of the Airport Technical Design Standards for General Aviation FIS facilities and the space cannot be conformed to meet the standards. In order to ensure continued service, a facility meeting the ATDS and GAFIS standards are required.

Project History

Appropriation Detail	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	0	180,000	400,000	400,000	400,000	0	0	1,380,000
Design and Engineering	0	120,000	0	0	0	0	0	120,000
Total Project Appropriation	0	300,000	400,000	400,000	400,000	0	0	1,500,000

Funding Detail	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2020 Airport Cash	0	300,000	0	0	0	0	0	300,000
FY 2021 Airport Cash	0	0	400,000	0	0	0	0	400,000
FY 2022 Airport Cash	0	0	0	400,000	0	0	0	400,000
FY 2023 Airport Cash	0	0	0	0	400,000	0	0	400,000
Total Funding Sources	0	300,000	400,000	400,000	400,000	0	0	1,500,000

Operating Budget Impact	Unappropriated Planning Years							Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25		
No Impact Anticipated	0	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0	0

Managing Department **Aviation Maintenance**

Project Manager **Kelly Campbell**

Project Classification **Administrative**

Project Status **Requested**



Project Scope

This effort includes inventory of existing parking facilities, recommended improvements to existing facilities, rate study, demand analysis, and capital improvement and investment recommendations. The study will also evaluate and offer suggestions for dealing with technological advances that could impact future revenue streams (impact of autonomous vehicles, app-based/ ride share services, etc)

Project Justification

Recent reconfiguration of the surface parking facility coupled with increased passenger traffic has resulted in limited availability of covered (garage) parking at LBB. This study will help the airport make decisions regarding parking rates, reconfiguration of existing facilities, marketing of existing facilities, parking structure investment, maintenance of existing facilities, and investment in future improvements.

Project History

Appropriation Detail	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Design and Engineering	0	100,000	0	0	0	0	0	100,000
Total Project Appropriation	0	100,000	0	0	0	0	0	100,000

Funding Detail	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2020 Airport Cash	0	100,000	0	0	0	0	0	100,000
Total Funding Sources	0	100,000	0	0	0	0	0	100,000

Operating Budget Impact	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Transit Overview

Mission and Purpose

Deliver safe, quality, efficient, environmentally sustainable transportation choices that link people, jobs and community. Citibus provides the following services that is essential to economic vitality:

- City of Lubbock fixed route transportation.
- CitiAccess paratransit transportation.
- Texas Tech University subsystem.
- Special services for charters and sporting events.
- Food King Shopper program – transports low to moderate income and senior citizen passengers from their home to the store.
- Regional service sub-contractor for Medicaid transportation program for the Region 1.
- Greyhound agent for the Lubbock area.

Goals and Objectives

- Seek complementary operating sources of funding to replace government subsidies.
- Maintain the financial performance of Citibus by striving for 50% cost recovery ratio.
- Apply for federal grants that support the ongoing efforts to replace buses and vans.
- Complete NIMS training

Accomplishments for FY 2018 -19

- Took possession of two 40' electric buses and had charging stations constructed.
- Redeveloped Title VI plan.
- Updated CitiAccess Guide to Ride to include new federal mandates.
- Increased staff community involvement.
- Researched paratransit vehicle options that would be more beneficial and efficient on the CitiAccess service.
- Successful Federal Transit Administration Triennial Review
- Initiated NIMS training for staff and supervisors.
- Continue to build and improve efficiencies on the Food King Shopper program – transports low to moderate income and senior citizen passengers from their home to the store.
- Enhance safety program to reduce preventable accidents and increase safety awareness.
- Reduce overtime in operations, maintenance, and administration.
- Negotiated two-year agreement with Texas Tech University for student transportation services.
- Hire consultant to complete a comprehensive operational analysis.
- Created program to provide safety accountability for clients that require a mobility device.
- Implemented full vehicle maintenance software suite.

- Implemented RATP Dev Incident Notification System (INS)
- Completed installation of passenger waiting amenities.
- Installed additional security cameras at administrative and maintenance facility.
- Increase Citibus social media presence.

Objectives for FY 2019-20

- Apply for federal grants to procure buses and building project through the 5339 (b), 5339(c), and BUILD grant programs.
- Continue to enhance safety program to reduce preventable accidents and increase safety awareness.
- Continue to reduce overtime in operations, maintenance, and administration.
- Procure paratransit vehicles.
- Procure one supervisor mobility van.
- Begin implementation strategies based recommendations from the comprehensive operational analysis.
- Complete installation of passenger waiting amenities.
- Sustain Citibus social media presence.
- Deploy six new buses that will replace vehicles that have exceeded their useful life.

Revenue Overview

A large portion of revenues that fund the operations of Citibus come from State or Federal grants. In most instances, the grants are received after the start of the fiscal year, and in some instances, may be received very late in the fiscal year. Prior to FY 2010-11, all grant funds that the City planned to apply for, were appropriated in the operating budget. This year, only grants that are received on an annual basis, or that the City is very likely to receive, will be budgeted. All other grants will be budgeted through budget amendments when the grant award is received. A grant overview has been included in the budget document to assist the reader in understanding what type of expenditure can be funded from each grant and how the grants are awarded. Following is a listing of grants that will be appropriated for FY 2019-20:

Federal Grants

- The FY 2019-20 Section 5307 grant has been budgeted at \$3.3 million. This is a \$110,756 increase from the prior fiscal year budget. The local match is \$1.1 million.
- The FY 2019-20 Section 5310 grant has been budgeted at \$216.4 thousand. This is a \$5,046 increase from the prior fiscal year budget. The local match is \$71,557.

Transit Overview

State Grants

- The Section 5307 State Operating Assistance grant is budgeted at the same amount as the prior year, totaling \$734.6 thousand.
- The Section 5303 Municipal Planning Organization grant remained the same as the prior year, totaling \$53,700.

Local Funds

- The transfer from the General Fund to Citibus increased \$261.1 thousand, totaling \$3.3 million, for FY 2019-20.
- The transfer from the Economic Development Fund to Citibus remained the same, totaling \$400.0 thousand, for FY 2019-20.
- The combination of all other local revenues including fares, advertising, Texas Tech, and Demand Response increased \$2,550 to total \$6.0 million for FY 2019-20.

Expense Overview

- Department level expenses decreased \$92,378 or 1.1 percent, for FY 2019-20.
- Transfers to grant funds include the local match of Federal Grants, totaling \$1.2 million.
- All other expenditures related to the operations of Citibus are funded from State and Federal Grants. The largest share of grant funding comes from FY 2019-20 Section 5307 funds. The funds are guaranteed, and come with pre-award approval. In order to use these funds for operations, a local match of 50 percent is required. If the funds are used for capital, preventative maintenance, or planning needs, a local match of 20 percent is required. The total budget for FY 2019-20 Section 5307 funds is \$4.5 million.
- All other grants are presented separately in the budget document, and will be accounted for separately in the City's Grant Fund.

Grants Overview

The following items are intended to help the reader understand the various types of funding to the City's Transit Fund:

Federal Grant 5307 is a formula grant program based on population, population density, and passenger factors such as hours of service, miles and passengers. These funds are guaranteed and have pre-award approval. These funds can be used for operating (for transit systems with less than 100 buses in peak service), capital needs, and planning needs. Operating assistance funds are based on 50 percent federal and 50 percent local. Capital and planning funds are based on 80 percent federal funds and 20 percent local funds. Capital Assistance includes anything that is not operating and can be used for the following:

- Capital Maintenance, which is maintenance parts, and labor.

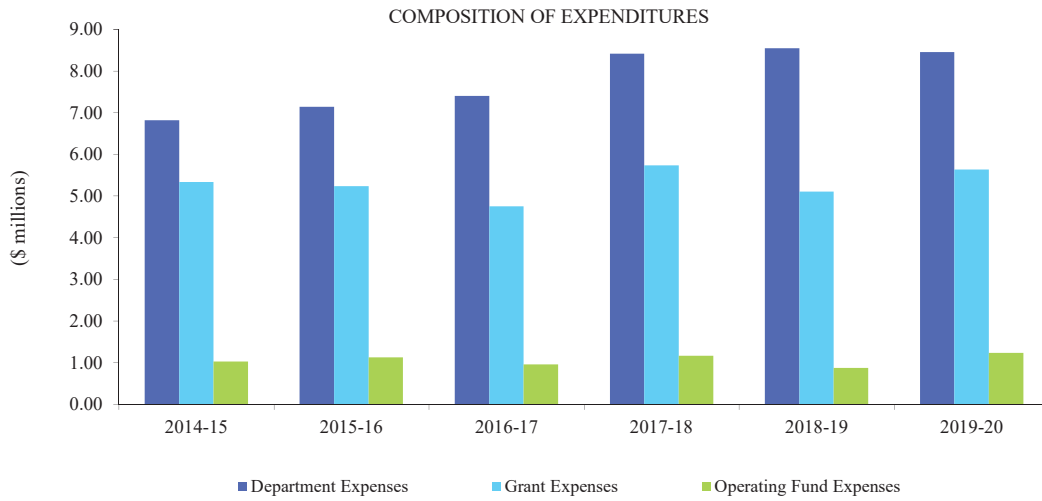
- ADA Capital, limited to 10 percent of the 5307 allocation, can be used as operating assistance for Paratransit services (CitiAccess).
- Planning funds can be used for planning purposes, for maintenance of eligibility, and the preparation of grant applications.

Federal Grant 5310 (Capital & Operating), is a federal grant program. It can only be used for seniors and persons with disabilities related to transportation. Citibus used to use these funds to help maintain the paratransit vans, but with MAP-21 these funds now have to be used for a replacement van and to pay for our mobility manager and trips that are provided outside the required ADA service.

State Operating Assistance 5307 has no local funding match, and is used strictly for operations, fixed route, and CitiAccess.

MPO Planning Funds provide 100 percent funding from the Metropolitan Planning Organization, and can be used for planning purposes only.

Enterprise Fund - Transit



METRICS/PERFORMANCE MEASURES	Actual FY 2015-16	Actual FY 2016-17	Actual FY 2017-18	Projected FY 2018-19	Target FY 2019-20	% Change from Projected
Passengers	3,744,359	3,738,252	3,759,406	3,800,000	3,810,000	0.3
Revenue Hours	186,245	189,815	187,150	187,000	189,000	1.1
Operating Recovery Ratios	50.4%	49.4%	49.6%	50.0%	50.0%	-
Avg Miles between Chargeable road calls	6,989	8,113	5,316	7,500	7,000	(6.7)
Avg Number of City Route Passengers/Hour	10.9	10.7	9.2	10.3	9.5	(7.3)
Net Cost per System Passenger	\$ 1.6	1.7	1.7	1.6	1.7	6.2

Transit - Combined Grant and Operating Overview

Operating Fund	Actual	Actual	Actual	Reforecasted	Budget	% Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Reforecasted
FUNDING SOURCES						
City Transfer	\$ 2,247,383	2,247,383	2,647,383	2,997,383	3,258,473	8.7
Department Operations	1,585,277	1,640,000	1,605,000	1,660,530	1,553,500	(6.4)
Advertising	310,000	300,000	425,000	375,000	400,000	6.7
Tech Sub System	3,604,775	3,678,278	3,703,278	3,829,500	3,950,000	3.1
Ticket & Freight Agent	120,000	115,000	140,000	120,920	85,000	(29.7)
Leasing & Sale of Buses	-	5,000	10,000	10,000	10,000	-
Transfer from Economic Development Fund	390,880	400,000	400,000	400,000	400,000	-
Hurricane Relief	-	-	-	-	-	-
Total Operating Revenues	\$ 8,258,315	8,385,661	8,930,661	9,393,333	9,656,973	2.8
Section 5307 Federal Grant	\$ 3,157,669	3,157,670	3,170,830	3,200,590	3,311,346	3.5
Section 5310 Federal Grant - Elderly and Disabled	402,656	199,016	199,016	211,319	216,365	2.4
Section 5307 State Grant - Operating	630,416	630,416	704,294	734,576	734,576	-
Section 5311 State Grant - Transfer Plaza Renovation	-	-	-	-	-	-
Section 5309 Federal State of Good Repair Grant	-	-	-	-	-	-
Section 5339 Federal Capital Grant	-	-	309,500	-	-	-
Community Development Block Grant	-	-	-	-	-	-
Lubbock Metropolitan Planning Organization Grant	53,700	53,700	53,700	53,700	53,700	-
Prior Year Grant Funding	-	-	370,758	51,481	110,756	-
Total Grant Revenues	4,244,441	4,040,802	4,808,098	4,251,666	4,426,743	4.1
Use of Prior Year Grants/Match	-	-	-	-	68,600	-
TOTAL FUNDING SOURCES	\$ 12,502,756	12,426,463	13,738,759	13,644,999	14,152,316	3.7

GRANT AND DEPARTMENT LEVEL EXPENSES	Actual	Actual	Actual	Amended	Budget	% Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Compensation	\$ 5,355,596	5,324,856	5,744,568	5,768,494	5,934,091	2.9
Benefits	2,553,739	2,598,007	2,852,378	2,943,316	3,108,626	5.6
Supplies	1,493,327	1,493,327	1,336,219	1,287,674	1,369,550	6.4
Maintenance	1,468,469	1,507,476	1,661,333	1,745,447	1,636,350	(6.3)
Professional Services/Training	604,968	647,126	700,216	695,447	687,328	(1.2)
Other Charges	481,741	478,075	522,468	508,680	685,641	34.8
Capital Outlay/Reimbursements	468,918	359,459	296,959	366,225	398,751	8.9
Capital Outlay/Reimbursements	-	-	309,500	329,716	331,979	0.7
Vehicle/Equipment Debt Payment	-	-	315,119	-	-	-
TOTAL GRANT AND DEPARTMENT LEVEL EXPENSES	\$ 12,426,757	12,408,324	13,738,759	13,644,999	14,152,316	3.7

The employees of Citibus are employees of McDonald Transit

Transit - Operating Fund Overview

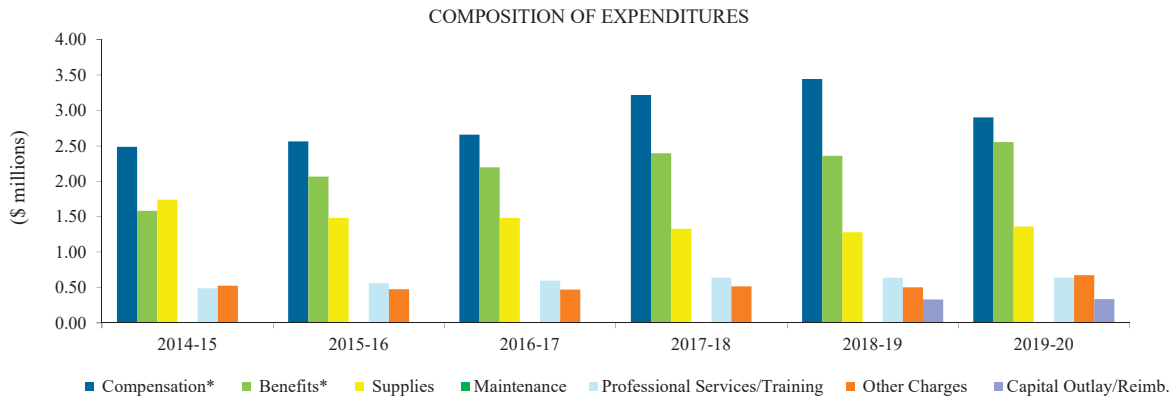
Operating Fund	Actual*	Actual*	Actual*	Amended	Budget	% Change
FUNDING SOURCES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
City Transfer	\$ 2,247,383	2,247,383	2,647,383	2,997,383	3,258,473	8.7
Department Operations	1,585,277	1,640,000	1,605,000	1,660,530	1,553,500	(6.4)
Advertising	310,000	300,000	425,000	375,000	400,000	6.7
Tech Sub System	3,604,775	3,678,278	3,703,278	3,829,500	3,950,000	3.1
Ticket & Freight Agent	120,000	115,000	140,000	120,920	85,000	(29.7)
Leasing & Sale of Buses	-	5,000	10,000	10,000	10,000	-
Transfer from Economic Development Fund	390,880	400,000	400,000	400,000	400,000	-
Total Revenue Sources	8,258,315	8,385,661	8,930,661	9,393,333	9,656,973	2.8
Use of Excess Reserves	-	-	647,098	16,481	21,100	28.0
TOTAL FUNDING SOURCES	\$ 8,258,315	8,385,661	9,577,759	9,409,814	9,678,073	2.9

	Actual*	Actual*	Actual*	Amended	Budget	% Change
DEPARTMENT LEVEL EXPENSES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Compensation	\$ 2,560,648	2,656,141	3,216,675	3,442,615	2,901,919	(15.7)
Benefits	2,061,635	2,196,891	2,395,102	2,358,876	2,549,741	8.1
Supplies	1,482,066	1,482,066	1,324,958	1,276,413	1,358,289	6.4
Maintenance	-	-	-	-	-	-
Professional Services & Contract Maint	558,554	594,201	633,509	637,448	636,693	(0.1)
Other Charges	472,097	468,197	512,259	499,321	673,392	34.9
Capital Outlay/Reimbursements	-	-	331,979	329,716	331,979	1
TOTAL DEPARTMENT LEVEL EXPENSES	\$ 7,135,000	7,397,495	8,414,482	8,544,389	8,452,011	(1.1)

FUND LEVEL EXPENSES						
Transfer to 5307 Grant Fund	\$ 916,148	889,776	792,707	800,148	1,140,905	42.6
Transfer to 5310 Grant Fund	207,167	59,889	55,451	65,277	85,157	30.5
Vehicle/Equipment Debt Payment	-	-	315,119	-	-	-
TOTAL FUND LEVEL EXPENSES	\$ 1,123,315	949,665	1,163,278	865,425	1,226,062	41.7
TOTAL EXPENSES	\$ 8,258,315	8,347,160	9,577,759	9,409,814	9,678,073	2.9

*Due to grant funding extending beyond the fiscal year, budgeted amounts are provided
The employees of Citibus are employees of McDonald Transit.

Transit - Department Overview



EXPENDITURES BY CATEGORY	Actual FY 2015-16	Actual FY 2016-17	Actual FY 2017-18	Amended FY 2018-19	Budget FY 2019-20	% Change from Amended
Compensation*	\$ 2,560,648	2,656,141	3,216,675	3,442,615	2,901,919	(15.7)
Benefits*	2,061,635	2,196,891	2,395,102	2,358,876	2,549,741	8.1
Supplies	1,482,066	1,482,066	1,324,958	1,276,413	1,358,289	6.4
Maintenance	-	-	-	-	-	-
Professional Services/Training	558,554	594,201	633,509	637,448	636,693	(0.1)
Other Charges	472,097	468,197	512,259	499,321	673,392	34.9
Capital Outlay/Reimbursements	-	-	-	329,716	331,979	0.7
TOTAL EXPENDITURES BY CATEGORY	\$ 7,135,000	7,397,495	8,082,503	8,544,389	8,452,011	(1.1)

*The employees of Citibus are employees of McDonald Transit.

Transit Federal and State Grants Overview

Section 5307 Federal Grant	Actual	Actual	Actual	Amended	Budget	% Change
FUNDING SOURCES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
ADA Capital	\$ 315,767	315,767	317,083	320,059	331,135	3.5
Capital	200,000	200,000	150,000	200,000	200,000	-
Capital Maintenance	2,371,167	2,455,692	2,606,165	2,574,880	2,329,765	(9.5)
Operating Assistance	168,973	133,811	-	-	370,507	-
Planning	101,762	52,400	97,582	105,651	79,940	(24.3)
Transfer from Operating for Local Match	916,148	889,776	792,707	800,148	1,105,716	38.2
TOTAL GRANT FUNDING	4,073,818	4,047,446	3,963,538	4,000,737	4,417,062	10.4

EXPENDITURES BY CATEGORY	Actual	Actual	Actual	Amended	Budget	% Change
FUNDING SOURCES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Compensation*	1,885,948	1,919,790	1,660,615	1,619,810	2,151,432	32.8
Benefits*	408,933	302,968	372,763	306,862	305,134	(0.6)
Supplies	11,261	11,261	11,261	11,261	11,261	0.0
Maintenance	1,468,469	1,507,476	1,661,333	1,745,447	1,636,350	(6.3)
Professional Services/Training	39,564	46,075	59,857	57,999	50,635	(12.7)
Other Charges	9,644	9,878	10,209	9,359	12,249	30.9
Capital Outlay/Reimbursements	250,000	250,000	187,500	250,000	250,000	-
TOTAL GRANT EXPENSES	\$ 4,073,818	4,047,446	3,963,538	4,000,737	4,417,062	10.4

Prior Year Section 5307 Federal Grant	Actual	Actual	Actual	Amended	Budget	% Change
FUNDING SOURCES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Capital	\$ -	(200,000)	252,095	-	-	-
Capital Maintenance	-	(50,000)	50,000	-	110,756	-
Planning	(50,000)	40,000	10,000	-	-	-
Transfer from Operating for Local Match	(12,500)	(52,500)	78,024	-	27,689	-
TOTAL GRANT FUNDING	(62,500)	(262,500)	390,119	-	138,445	-

EXPENDITURES BY CATEGORY	Actual	Actual	Actual	Amended	Budget	% Change
FUNDING SOURCES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Compensation*	(62,500)	(12,500)	75,000	-	138,445	-
Capital Outlay/Reimbursements	-	(250,000)	315,119	-	-	-
TOTAL GRANT EXPENSES	\$ (62,500)	(262,500)	390,119	-	138,445	-

Section 5307 State Operating Grant	Actual	Actual	Actual	Amended	Budget	% Change
FUNDING SOURCES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
State Operating Assistance Grant	\$ 630,416	630,416	704,294	734,576	734,576	-
TOTAL GRANT FUNDING	630,416	630,416	704,294	734,576	734,576	-

EXPENDITURES BY CATEGORY	Actual	Actual	Actual	Amended	Budget	% Change
FUNDING SOURCES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Compensation*	588,006	573,029	660,542	503,110	530,362	5.4
Benefits*	42,410	57,387	43,752	231,466	204,214	(11.8)
TOTAL GRANT EXPENSES	\$ 630,416	630,416	704,294	734,576	734,576	-

Section 5310 Federal Grant	Actual	Actual	Actual	Amended	Budget	% Change
FUNDING SOURCES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Federal Grant	\$ 183,738	89,557	89,557	95,094	97,364	2.4
Capital	218,918	109,459	109,459	116,225	119,001	2.4
Transfer from Operating for Local Match	207,167	59,889	55,451	48,796	71,557	46.6
TOTAL GRANT FUNDING	609,823	258,905	254,467	260,115	287,922	10.7

EXPENDITURES BY CATEGORY	Actual	Actual	Actual	Amended	Budget	% Change
FUNDING SOURCES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Compensation*	390,905	149,447	145,008	143,890	139,172	(3.3)
Maintenance	-	-	-	-	-	-
Capital Outlay/Reimbursements	218,918	109,459	109,459	116,225	148,751	28.0
TOTAL GRANT EXPENSES	\$ 609,823	258,905	254,467	260,115	287,922	10.7

Prior Year Section 5310 Federal Grant	Actual	Actual	Actual	Amended	Budget	% Change
FUNDING SOURCES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Federal Grant	\$ (50,000)	10,000	40,000	35,000	-	(100.0)
Transfer from Operating for Local Match	(26,000)	10,361	15,639	16,481	-	(100.0)
TOTAL GRANT FUNDING	(76,000)	20,361	55,639	51,481	-	(100.0)

EXPENDITURES BY CATEGORY	Actual	Actual	Actual	Amended	Budget	% Change
FUNDING SOURCES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Compensation*	(76,000)	20,361	55,639	51,481	-	(100.0)
TOTAL GRANT EXPENSES	\$ (76,000)	20,361	55,639	51,481	-	(100.0)

*FY 2014-15 and FY 2015-16 award amounts were applied to the following fiscal year budget

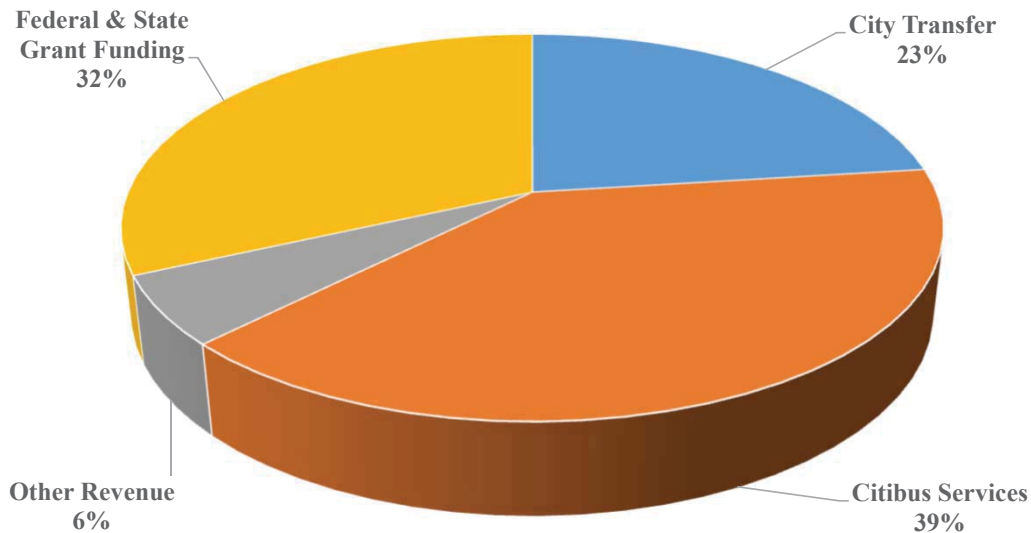
Transit Federal and State Grants Overview

Section 5303 MPO Grant	Actual	Actual	Actual	Amended	Budget	% Change
FUNDING SOURCES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Municipal Planning Organization Grant	\$ 53,700	53,700	53,700	53,700	53,700	-
TOTAL GRANT FUNDING	53,700	53,700	53,700	53,700	53,700	-
EXPENDITURES BY CATEGORY						
Compensation*	6,089	6,089	6,089	7,589	4,163	(45.1)
Benefits*	40,761	40,761	40,761	46,111	49,537	7.4
Professional Services/Training	6,850	6,850	6,850	-	-	-
TOTAL GRANT EXPENSES	\$ 53,700	53,700	53,700	53,700	53,700	(0)
Section 5339 Federal Grant						
FUNDING SOURCES	Actual	Actual	Actual	Amended	Budget	% Change
Federal Capital Grant	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Federal Capital Grant	\$ -	-	309,500	-	-	-
TOTAL GRANT FUNDING	-	-	309,500	-	-	-
EXPENDITURES BY CATEGORY						
Capital Outlay/Reimbursements	-	-	309,500	-	-	-
TOTAL GRANT EXPENSES	\$ -	-	309,500	-	-	-
GRAND TOTAL FUNDING SOURCES	\$ 5,229,256	4,748,328	5,731,256	5,100,609	5,631,705	10.4
GRAND TOTAL EXPENDITURES	\$ 5,229,256	4,748,328	5,731,257	5,100,610	5,631,706	10.4

*The employees of Citibus are the employees of McDonald Transit.

Transit Fund Revenue Analysis

FUNDING SOURCES	Actual	Actual	Actual	Reforecasted	Budget
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
City Transfer	2,247,383	2,247,383	2,647,383	2,997,383	3,258,473
Citibus Services	5,310,052	5,433,278	5,448,278	5,610,950	5,588,500
Other Revenue	700,880	705,000	835,000	785,000	810,000
Federal & State Grant Funding	4,244,441	4,040,802	4,808,098	4,251,666	4,495,343
Total Revenue Sources	12,502,756	12,426,463	13,738,759	13,644,999	14,152,316
Use of Excess Reserves	-	-	-	-	-
TOTAL FUNDING SOURCES	12,502,756	12,426,463	13,738,759	13,644,999	14,152,316



Transportation services offered by Citibus include fixed route, route guarantee, special services, demand response service, and the Texas Tech sub system. The revenue generated through the contract with Texas Tech Student Government Association to provide bus service during the academic year produces the majority of revenue earned by these services. FY 2019-20 revenue estimates for these services are projected based upon contract amounts and/or prior year actuals. Federal and state grant funding is estimated according to information released by the granting agencies during the annual budget preparation. The transfer amount from the General Fund is based upon budgeted expenditures and availability of grant funding. Other revenue generated in the Transit Fund includes advertising income, proceeds from leasing or selling buses, and a transfer from the Economic Development Fund in the amount of \$400,000.

Summary of Transit Fund Fee Changes

ACCOUNT DESCRIPTION	Account Number	Rate Details	Actual FY 2015-16	Actual FY 2016-17	Actual FY 2017-18	Budget FY 2018-19	Proposed FY 2019-20	\$ Change from Budget
Advertising Revenue -per month cost	6644	In-Bus Signage	100 - 150 per poster	100 - 150 per poster	100 - 150 per poster	100 - 150 per poster	100 - 175 per poster	0-25
		In-Bus Floor Advertising	100 per foot	100 per foot	100 per foot	100 per foot	-	-

Cemetery Overview

Mission and Services

Provide an aesthetically pleasing, peaceful, and quiet sanctuary as a suitable location for families to inter and honor their loved ones.

Overview

Cemetery staff provides the following services:

- Sell burial ground space and mausoleum space on an immediate or pre-need basis.
- Maintain and beautify the Cemetery property.
- Conduct graveside services with associated amenities.
- Record and preserve Cemetery documents, transactions, and records.

Goals and Objectives

- Provide excellent and compassionate customer service to the general public, families, visitors, funeral homes, monument companies, and Lubbock County General Assistance.
- Assist families in purchasing plots and completing the burial process in a compassionate manner.
- Properly and professionally care for and maintain Cemetery property, gravesites, and facilities, as well as strive to improve the Cemetery's overall appearance.
- Maintain all records in an orderly, efficient, and professional manner.

Accomplishments for FY 2018-19

- Purchased and planted 32 trees throughout the cemetery.
- Initiated replacement of temporary grave markers with permanent metal disk markers in the County Section.
- Re-landscaped entrance to the Cemetery.
- Continued digital update of records and files.

Objectives for FY 2019-20

- Improve irrigation system to ensure all areas obtain sufficient water.
- Upgrade internet and telephone service at Cemetery Office.
- Repair fencing around Cemetery and shop.
- Improve wayfinding opportunities.

Financial Condition

Adjusting for accounts payable, other current liabilities, and restricted cash at September 30, 2018, \$306 thousand is available for appropriation. Bringing that amount forward, the amount available for appropriation at September 30, 2019, is expected to be \$107.7 thousand. The percentage of revenue required by policy to be set aside as a reserve for the Cemetery Fund is 10 percent. The fund is forecast to have an excess reserves of \$68,672 at September 30, 2019.

Current Assets at September 30, 2018	\$ 303,501
Less: Accounts Payable and Accrued Liabilities	(18,975)
Total Net Current Assets	284,526

Cashflow Calculations

Current Assets Less Current Liabilities	284,526
Add: Restricted Cash Reserved for Debt Service	21,438
Total Available Cash at September 30, 2018	\$ 305,964

FY 2018-19 Budget Forecast:

Operating Revenues	390,231
Non-Operating Revenues	226,971
Less: Expenses	(815,471)
Net Operating	(198,269)

Total Available Cash at September 30, 2019	107,695
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Estimated September 30, 2019

Target Percent Policy Reserves	10.00%
Target Policy Reserves	39,023
Excess Reserves at September 30, 2019	\$ 68,672

Revenue Overview

- Total revenues increased \$123,710, or 20 percent, when compared with FY 2018-19 Reforecasted.
- The transfer from the General Fund increased \$127,252, or 56.1 percent, due to utilizing excess revenues in FY 2018-19, and not in FY 2019-20.

Expense Overview

- Budgeted expenses decreased \$74,559, or 9.1 percent, when compared with the FY 2018-19 Operating Budget.
- Compensation decreased \$19,381, or 8.3 percent, due to a change in staff.
- Benefits decreased \$3,757, or 3.1 percent, due to the change in compensation.
- Supplies decreased \$10,539, or 21.2 percent, due to a decrease in botanical supplies and in fuel.
- Maintenance increased \$22,317 or 67.3 percent, due to increased vehicle and fence maintenance costs.
- Professional Services/ Training increased \$9,000, or 4.9 percent, due to an increase in herbicide contract services.
- Scheduled Charges decreased \$1,320, or 3.3 percent, due to a decrease in property and liability insurance costs, offset slightly by increases in utility costs, and telecommunications and Information Technology allocations.
- Debt Service increased \$3,125, or 6.1 percent, due to increased debt payments.
- Vehicle/Equipment Debt decreased \$400, or 1.6 percent, due to lower vehicle debt payments

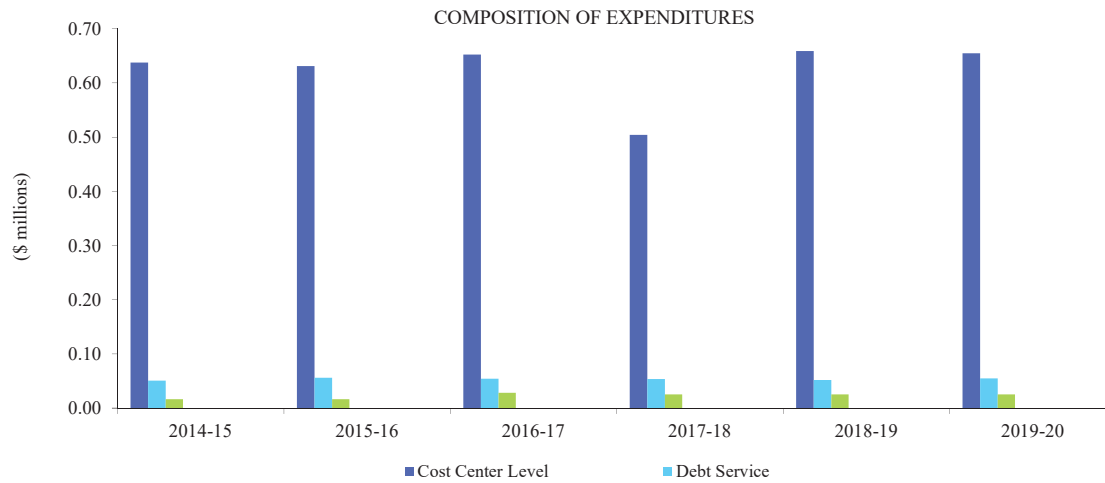
Cemetery Overview

Capital Program Overview

The Cemetery Fund has one active capital project with the appropriation of \$80,000. No new funding is included in FY 2019-20.

A full description of the project is included in this section.

Enterprise Fund - Cemetery



	Actual	Actual	Actual	Amended	Budget	Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
STAFFING						
Cemetery	7	7	6	6	6	-
TOTAL STAFFING	7	7	6	6	6	-

	Actual	Actual	Actual	Projected	Target	% Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Projected
METRICS/PERFORMANCE MEASURES						
Service Metrics						
Fertilization frequency	1	1	1	1	2	100.0
New markers installed	270	277	281	290	300	3.4
Hours on Irrigation System Maintenance	400	350	200	400	500	25.0
Funeral Services	375	377	390	400	400	-
Spaces Sold	312	305	317	300	300	-
Monument permits issued	105	97	103	101	100	(1.0)
80% Trees pruned annually	-	-	40.0%	50.0%	65.0%	30.0
75% Graves levelled annually	-	-	70.0%	75.0%	100.0%	33.3
Number trees planted	-	-	-	20	30	50.0
Number irrigation heads raised	-	40	20	50	50	-
Number irrigation valves replaced	-	-	30	30	30	-
Performance Metrics						
Mowing cycles with no call-backs	25	18	18	20	20	-
Mowing cycles completed on time	-	-	90.0%	85.0%	85.0%	-

FULL-TIME POSITIONS

Cemetery Foreman	1
Cemetery Leader	1
Cemetery Sales/Service Rep	1
Cemetery Supervisor	1
Equipment Operator I	2
TOTAL FULL-TIME POSITIONS	6

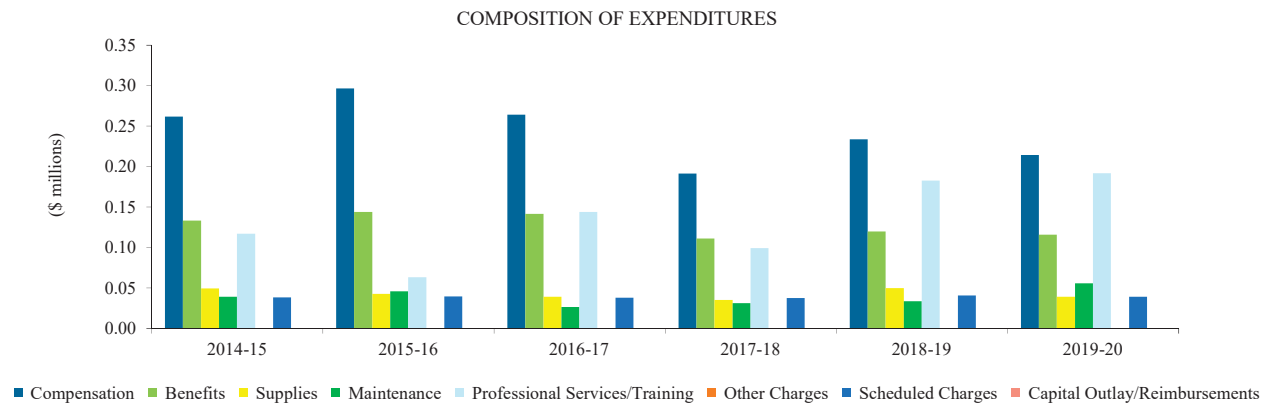
Cemetery - Fund Overview

	Actual	Actual	Actual	Reforecasted	Budget	% Change
FUNDING SOURCES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Interest Earnings	\$ 4,164	4,081	6,839	6,731	3,189	(52.6)
Miscellaneous	21,484	20,408	17,862	20,500	20,500	-
Lot Sales	193,882	184,437	178,128	180,000	180,000	-
Grave Services	181,924	161,325	172,225	180,000	180,000	-
Mausoleum Sales	5,190	(2,843)	2,643	3,000	3,000	-
Transfer from Other Funds	350,181	315,203	200,000	226,971	354,223	56.1
Total Revenue Sources	756,825	682,611	577,696	617,202	740,912	20.0
Utilization of Net Assets	-	52,197	6,418	198,269	-	(100.0)
TOTAL FUNDING SOURCES	\$ 756,825	734,808	584,114	815,471	740,912	(9.1)

	Actual	Actual	Actual	Amended	Budget	% Change
DEPARTMENT LEVEL EXPENSES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Compensation	\$ 296,482	264,093	191,246	233,380	213,999	(8.3)
Benefits	143,645	141,276	110,833	119,537	115,780	(3.1)
Supplies	42,534	39,021	34,789	49,613	39,074	(21.2)
Maintenance	45,667	26,308	30,792	33,162	55,479	67.3
Professional Services/Training	62,868	143,602	99,014	182,355	191,355	4.9
Other Charges	177	-	70	-	-	-
Scheduled Charges	39,399	37,850	37,368	40,399	39,079	(3.3)
Capital Outlay/Reimbursements	-	-	-	-	-	-
TOTAL DEPARTMENT LEVEL EXPENSES	\$ 630,771	652,149	504,112	658,446	654,765	(0.6)

FUND LEVEL EXPENSES						
Net Debt Service	\$ 55,659	54,341	53,375	51,625	54,750	6.1
Vehicle/Equipment Debt	16,086	28,318	25,140	25,400	25,000	(1.6)
Transfer to CIP	-	-	-	80,000	-	(100.0)
Miscellaneous	-	-	1,487	-	-	-
TOTAL FUND LEVEL EXPENSES	\$ 71,745	82,659	80,002	157,025	79,750	(49.2)
Compensation Adjustment					6,397	
TOTAL EXPENSES	\$ 702,516	734,808	584,114	815,471	740,912	(9.1)

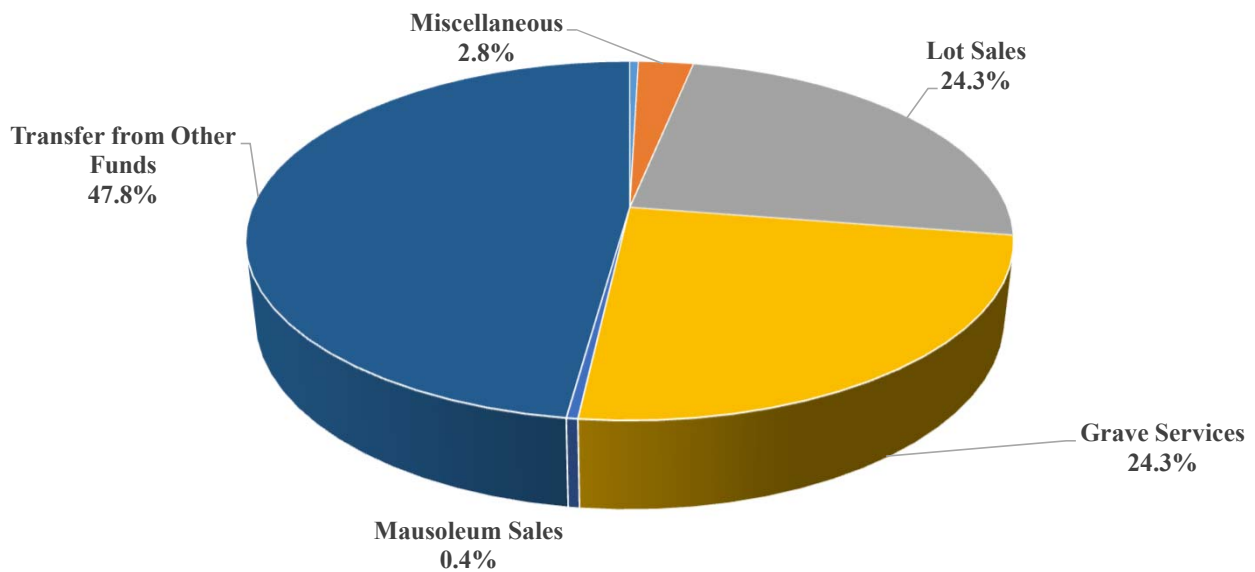
Cemetery - Department Overview



EXPENDITURES BY CATEGORY	Actual	Actual	Actual	Amended	Budget	% Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Compensation	\$ 296,482	264,093	191,246	233,380	213,999	(8.3)
Benefits	143,645	141,276	110,833	119,537	115,780	(3.1)
Supplies	42,534	39,021	34,789	49,613	39,074	(21.2)
Maintenance	45,667	26,308	30,792	33,162	55,479	67.3
Professional Services/Training	62,868	143,602	99,014	182,355	191,355	4.9
Other Charges	177	-	70	-	-	-
Scheduled Charges	39,399	37,850	37,368	40,399	39,079	(3.3)
Capital Outlay/Reimbursements	-	-	-	-	-	-
TOTAL EXPENDITURES BY CATEGORY	\$ 630,771	652,149	504,112	658,446	654,765	(0.6)

Cemetery Fund Revenue Analysis

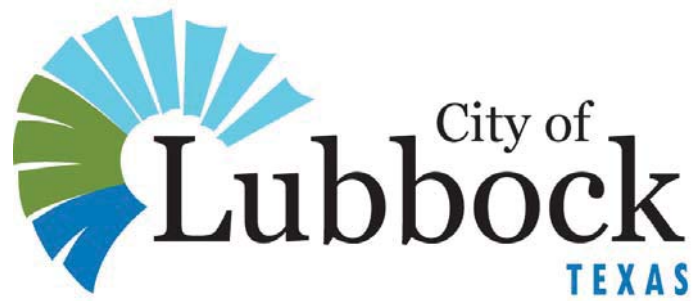
FUNDING SOURCES	Actual FY 2015-16	Actual FY 2016-17	Actual FY 2017-18	Re-forecasted FY 2018-19	Budget FY 2019-20
Interest Earnings	\$ 4,164	4,081	6,839	6,731	3,189
Miscellaneous	21,484	20,408	17,862	20,500	20,500
Lot Sales	193,882	184,437	178,128	180,000	180,000
Grave Services	181,924	161,325	172,225	180,000	180,000
Mausoleum Sales	5,190	(2,843)	2,643	3,000	3,000
Sale of Equipment Vehicle	-	-	-	-	-
Transfer from Other Funds	350,181	315,203	200,000	226,971	354,223
Total Revenue Sources	\$ 756,825	682,611	577,696	617,202	740,912
Use of Excess Reserves	-	52,197	6,418	198,269	-
TOTAL FUNDING SOURCES	\$ 756,825	734,808	584,114	815,471	740,912



Over forty-seven percent of the revenues in the Cemetery Fund are generated by a transfer from the General Fund. Other revenues include miscellaneous, lot sales, grave services, and mausoleum sales. These revenues are projected utilizing previous year trends. Lot sales are derived from the sale of Cemetery ground space which varies according to location and is calculated by taking an average of historical revenues for lots and ground space sold. Grave service revenues are derived from opening and closing fees for funeral services as well as disinterments. These fees are set according to the type of service, i.e. adult, infant, County interment, or cremation, and if the service is on a weekday or Saturday. Revenues are calculated based on the estimated number and kinds of funeral services anticipated in the coming fiscal year and opening and closing fee revenues for previous years.

Cemetery Fund Line Item Funding Source Summary

FUNDING SOURCES	Account	Actual	Actual	Actual	ReForecasted	Budget	% Change
	Number	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Reforecasted
Interest Earnings	6802	\$ 4,164	4,081	6,839	6,731	3,189	(52.6)
Lot Sales	7611	193,882	184,437	178,128	180,000	180,000	-
Grave Services	7612	181,924	161,325	172,225	180,000	180,000	-
Mausoleum Sales	7616	5,190	(2,843)	17,862	3,000	3,000	-
Miscellaneous	7613	21,484	20,408	2,643	20,500	20,500	-
Transfer from Other Funds	7904	350,181	315,203	200,000	226,971	354,223	56.1
TOTAL REVENUE SOURCES		\$ 756,825	682,611	577,696	617,202	740,912	20.0



Cemetery

Appropriation Summary

Project Name	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
92580 Cemetery Capital Improvements	80,000	0	0	0	0	0	0	80,000
Total Cemetery	80,000	0	0	0	0	0	0	80,000

Cemetery

Funding Summary

Funding Source	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2019 Cemetery Cash	80,000	0	0	0	0	0	0	80,000
Center Total	80,000	0	0	0	0	0	0	80,000

Managing Department **Cemetery**

Project Manager **Lionel Plummer**

Project Classification **Upgrade/Major Maintenance**

Project Status **Approved**



Project Scope

This project will allow for improvements at the cemetery including, but not limited to fencing, irrigation, construction, and other projects.

Project Justification

Control of the property is paramount due to City responsibility of protecting individuals entrusted to the City. The cemetery property and facilities are in need of permanent repairs and improvements.

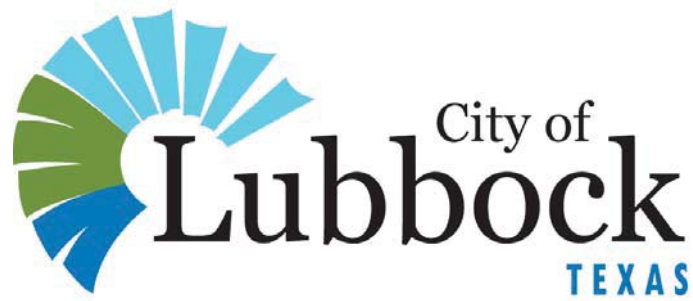
Project History

\$80,000 was appropriated in the FY 2018-19 Budget, Ord. No. 2018-00109, October 1, 2018.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	80,000	0	0	0	0	0	0	80,000
Total Project Appropriation	80,000	0	0	0	0	0	0	80,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2019 Cemetery Cash	80,000	0	0	0	0	0	0	80,000
Total Funding Sources	80,000	0	0	0	0	0	0	80,000

<i>Operating Budget Impact</i>	FY 2019-20	Unappropriated Planning Years					Total Impact
		FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0



Civic Centers Overview

Mission and Services

The Lubbock Memorial Civic Center is committed to being the premier event venue in West Texas, promoting and providing convention, conference, and special event facilities and services to customers by emphasizing West Texas hospitality and helpfulness.

The Civic Center Department provides cultural and economic interchange by maximizing the use of Civic Centers' facilities. Staff delivers the following services:

- Room configurations meeting the requirements of a variety of events.
- Facilities focusing on cleanliness and comfort.
- Friendly and courteous staff with the knowledge to make events successful.
- Ticketing services for a majority of events in the region.
- Concession items and services of the highest quality.

Goals and Objectives

- Generate event-driven tax revenue that enhances the quality of life for all Lubbock residents and visitors.
- Serve as the region's premier gathering place and host for important community events.
- Provide our clients and guests with outstanding service, consistently exceeding expectations, and in a manner that secures future business and economic benefits for Lubbock.
- Increase the number of booked conventions and events by working closely with Visit Lubbock and other partners.
- Help increase attendance to the facilities with increased social media and marketing efforts.

Accomplishments for FY 2018-19

- Installed new comfort furnishings throughout the Civic Center.
- Installed new furnishings in the administrative offices.
- Completed a feasibility analysis of current and future needs of the Lubbock Memorial Civic Center to become a first-rate convention/conference center.
- Completed phase one of a two phase renovation of the planters and sidewalks along Avenue O.
- Participated alongside Visit Lubbock to market the facilities in multiple meeting planner conferences.
- Replaced two man-lifts to provide better service to events and maintenance for the facility.
- Replaced the lighting board in the Civic Center Theatre.
- Replaced the Clear-Comm Communications equipment in the theatre, ahead of the required Federal Communications Commission (FCC) update.
- Installed interior bollards to protect the overhead door in the exhibit hall.

- Removed equipment from the Auditorium/Coliseum after the completion of the final event in the facility.

Objectives for FY 2019-20

- Develop a virtual tour for the website, highlighting the recent renovations of the Lubbock Memorial Civic Center to better market the space.
- Increase professional development opportunities for staff, to include sessions on life safety, crowd management, severe weather, and customer service.
- Increase facility use while providing customers with an excellent event experience.
- Work with Visit Lubbock to promote the Civic Center to national meeting planners.
- Complete installation of the new access control and camera security features in the Civic Center.

Financial Condition

Adjusting for accounts payable, other current liabilities, and restricted cash at September 30, 2018, \$1.6 million is available for appropriation. The amount available for appropriation at September 30, 2019 is expected to be \$1.6 million. The Civic Center fund is required by policy, to have 8 percent of revenue set aside as a reserve. The fund is forecasted to have a reserve surplus of \$1.5 million at September 30, 2019.

Current Assets at September 30, 2018	\$ 1,771,191
Less: Accounts Payable and Accrued Liabilities	(304,216)
Net Current Assets	1,466,975
Cashflow Calculations	
Current Assets Less Current Liabilities	1,466,975
Add: Restricted Cash Reserved for Debt Service	174,220
Total Available Cash at September 30, 2018	\$ 1,641,195
FY 2018-19 Reforecasted Budget	
Operating Revenues	640,962
Non-Operating Revenues	2,138,664
Less: Expenses	(2,824,036)
Net Operating	(44,410)
Total Available Cash by September 30, 2019	\$ 1,596,785
Estimated September 30, 2019	
Target Percent Policy Reserves	8.0%
Target Policy Reserves	96,144
Excess Reserves at September 30, 2019	\$ 1,500,641

Revenue Overview

- Budgeted revenues for FY 2019-20 increased \$59,216, or 2.1 percent, when compared to FY2018-19.
- Use of excess reserves for FY2019-20 is \$864.2 thousand.

Expenditure Overview

- Total expenditures increased \$879.0 thousand, or 31.1 percent, when compared to the FY 2018-19 Operating Budget.

Civic Centers Overview

- Compensation increased \$13,721, or 1.3 percent, due to an increase in terminal pay and temporary employee pay, which was offset by a decrease in permanent full-time salary. Temporary employee pay increased due to anticipated increase in upcoming events.
- Benefits decreased by \$3,295, or 1.0 percent, due to changes in compensation and a reduction in the TMRS rate, offset by an increase to health costs.
- Supplies increased by \$3,983, or 7.1 percent, due to additional cleaning supply costs.
- Maintenance increased by \$19,894, or 8.8 percent, due to an increase in existing equipment and systems maintenance service costs.
- Professional services and training increased by \$62,970, or 83.9 percent, due to a new contracted Director of Cultural Arts expenditure as well as an increase in upcoming required travel and training.
- Scheduled charges decreased by \$6,708, or 1.2 percent, due to a decrease in property insurance and telecommunication charges offset by an increase in information technology services and liability insurance charges.
- Capital outlay decreased by \$36,000, or 100 percent, due to a capital equipment procurement not carrying over into the new fiscal year.

- Debt service decreased \$10,256, or 2.2 percent.
- Vehicle Equipment debt decreased \$5,811, or 67.4 percent.
- Transfer to Civic Center Capital increased \$864.2 thousand due to additional cash funding of capital projects.

Capital Program Overview

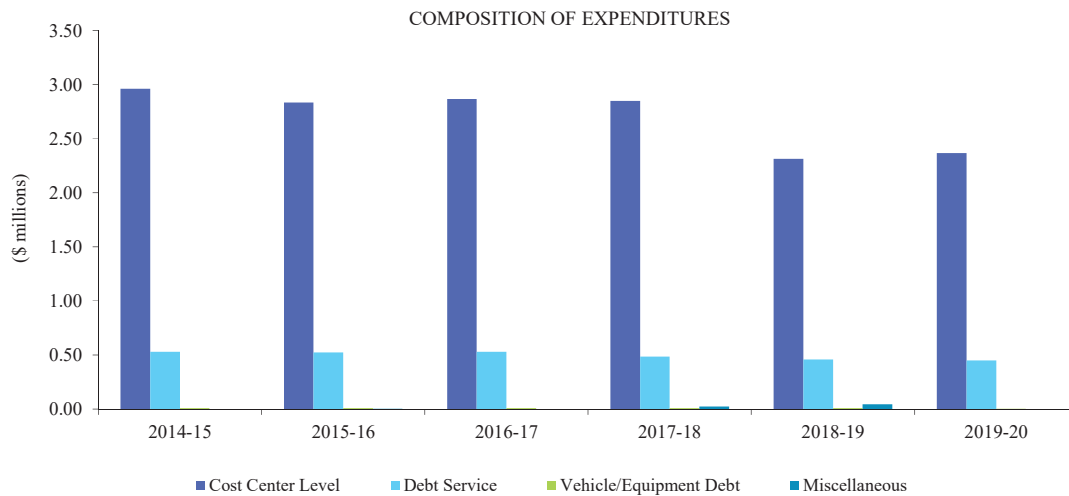
Civic Center (Arts and Entertainment Facilities) has three active capital projects with appropriation of \$685 thousand. An additional \$220 thousand is included in FY 2019-20 for the existing project, Civic Center Exterior Repair and Upgrade.

Four new projects are added for FY 2019-20 with anticipated costs totaling \$1.3 million.

- Civic Center Parking Lot Repair, \$543.8 thousand.
- Amphitheater Erosion Renovations, \$254.7 thousand.
- Civic Center Expansion Project, \$150.0 thousand.
- Civic Center Rebranding Project, \$353.3 thousand.

The funding source for the FY 2019-20 appropriation is cash funding of \$1.5 million.

Enterprise Fund - Civic Centers



	Actual FY 2015-16	Actual FY 2016-17	Actual FY 2017-18	Amended FY 2018-19	Budget FY 2019-20	Change from Amended
STAFFING						
Civic Center	16	16	15	16	16	-
Coliseum	11	11	6	-	-	-
TOTAL STAFFING	27	27	21	16	16	-

METRICS/PERFORMANCE MEASURES	Actual FY 2015-16	Actual FY 2016-17	Actual FY 2017-18	Projected FY 2018-19	Target FY 2019-20	% Change from Projected
Service Metrics						
Number of Events Under 500 in Attendance	246	307	373	277	291	5.0
Number of Events Over 500 in Attendance	213	218	220	153	161	5.0
Number of Event Activities	1,564	1,761	1,724	1,645	1,727	5.0
Total Event Attendance	465,743	449,416	426,811	397,296	417,161	5.0
Number of Conventions	9	9	8	7	8	14.3
Performance Metrics						
Positive feedback from Lessee Surveys	-	-	94.0%	93.0%	93.0%	-
Positive feedback regarding Venue Accommodations	-	-	93.0%	93.0%	93.0%	-
Positive feedback regarding Customer Service	-	-	94.0%	93.0%	93.0%	-

FULL-TIME POSITIONS	
Administrative Asst	1
Asst Technical Coord	1
Bldg Maint Foreman	1
Bldg Operations Foreman	4
Building Maint Tech II	2
Civic Cntr Oper Supvr	1
Civic Services Director	1
Custodian	2
Events Coord	1
Sr Events Coord	1
Technical Coordinator	1
TOTAL FULL-TIME POSITIONS	16

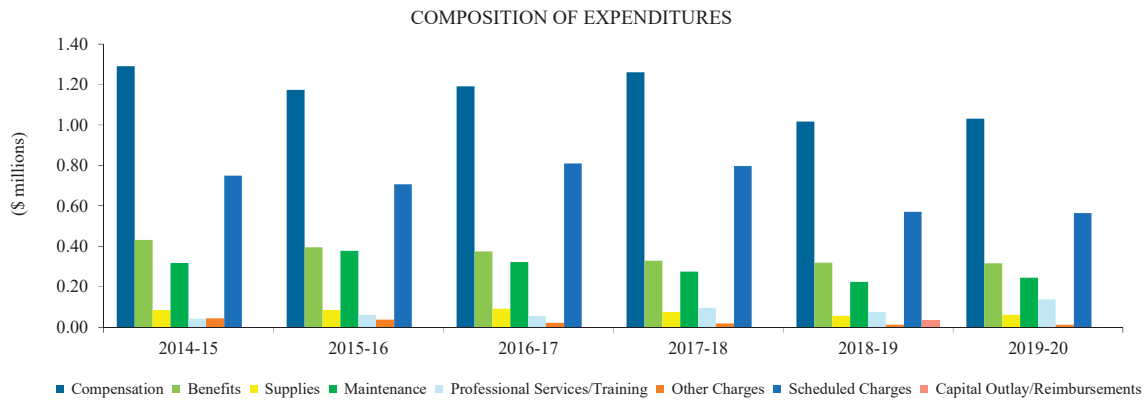
Civic Centers - Fund Overview

	Actual	Actual	Actual	Reforecasted	Budget	% Change
FUNDING SOURCES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Interest Earnings	\$ 21,735	24,459	37,457	21,555	25,634	18.9
Auditorium/Coliseum	189,108	262,930	164,615	-	-	-
Civic Center	499,634	555,186	622,888	583,659	612,842	5.0
Miscellaneous	42,815	71,668	42,394	35,748	37,536	5.0
Transfer from General Fund	672,632	660,612	-	-	-	-
Transfer from HOT Fund	1,746,502	1,721,640	1,972,511	1,679,577	1,713,999	2.0
Transfer from Debt Service Fund	527,642	527,557	528,565	459,087	448,831	(2.2)
Total Revenue Sources	3,700,068	3,824,052	3,368,428	2,779,626	2,838,842	2.1
Use of Excess Reserves	-	-	120,586	44,400	864,218	1,846.4
TOTAL FUNDING SOURCES	\$ 3,700,068	3,824,052	3,489,014	2,824,026	3,703,060	31.1

	Actual	Actual	Actual	Amended	Budget	% Change
DEPARTMENT LEVEL EXPENSES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Compensation	\$ 1,173,208	1,192,041	1,259,742	1,017,475	1,031,196	1.3
Benefits	395,577	374,470	328,855	318,827	315,532	(1.0)
Supplies	85,464	91,661	74,608	56,149	60,132	7.1
Maintenance	377,516	323,037	274,105	224,829	244,724	8.8
Professional Services/Training	60,090	54,712	96,208	75,014	137,984	83.9
Other Charges	36,656	21,751	18,906	12,000	12,000	-
Scheduled Charges	705,938	809,954	796,571	570,975	564,267	(1.2)
Capital Outlay/Reimbursements	-	-	-	36,000	-	(100.0)
TOTAL DEPARTMENT LEVEL EXPENSES	\$ 2,834,449	2,867,626	2,848,995	2,311,270	2,365,834	2.4

FUND LEVEL EXPENSES						
Net Debt Service	\$ 524,766	527,557	482,675	459,087	448,831	(2.2)
Vehicle/Equipment Debt	8,541	8,541	8,573	8,622	2,811	(67.4)
Transfer to Civic Center Capital	-	-	125,000	-	864,218	-
Transfer to Fleet Replacement Fund	-	-	-	-	3,017	-
Miscellaneous	2,260	-	23,771	45,047	-	(100.0)
TOTAL FUND LEVEL EXPENSES	\$ 535,567	536,098	640,019	512,756	1,318,877	157.2
Compensation Adjustment					18,349	-
TOTAL EXPENSES	\$ 3,370,016	3,403,724	3,489,014	2,824,026	3,703,060	31.1

Civic Centers - Department Overview



EXPENDITURES BY CATEGORY	Actual FY 2015-16	Actual FY 2016-17	Actual FY 2017-18	Amended FY 2018-19	Budget FY 2019-20	% Change from Amended
Compensation	\$ 1,173,208	1,192,041	1,259,742	1,017,475	1,031,196	1.3
Benefits	395,577	374,470	328,855	318,827	315,532	(1.0)
Supplies	85,464	91,661	74,608	56,149	60,132	7.1
Maintenance	377,516	323,037	274,105	224,829	244,724	8.8
Professional Services/Training	60,090	54,712	96,208	75,014	137,984	83.9
Other Charges	36,656	21,751	18,906	12,000	12,000	-
Scheduled Charges	705,938	809,954	796,571	570,975	564,267	(1.2)
Capital Outlay/Reimbursements	-	-	-	36,000	-	(100.0)
TOTAL EXPENDITURES BY CATEGORY	\$ 2,834,449	2,867,626	2,848,995	2,311,270	2,365,834	2.4

EXPENDITURES BY DEPARTMENT	Actual FY 2015-16	Actual FY 2016-17	Actual FY 2017-18	Amended FY 2018-19	Budget FY 2019-20	% Change from Amended
Municipal Auditorium	\$ 67,551	135,664	200,589	-	-	-
Civic Center	1,986,774	1,990,546	2,127,879	2,277,998	2,330,227	2.3
Coliseum	766,963	720,552	491,220	-	-	-
Amphitheater	13,160	20,864	29,307	33,272	35,607	7.0
TOTAL EXPENDITURES BY DEPARTMENT	\$ 2,834,449	2,867,626	2,848,995	2,311,270	2,365,834	2.4

Civic Centers - Department Expenditures

Municipal Auditorium	Actual	Actual	Actual	Amended	Budget	% Change
EXPENDITURES BY CATEGORY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Compensation	\$ -	-	87,866	-	-	-
Benefits	-	-	45,989	-	-	-
Supplies	1,813	2,130	419	-	-	-
Maintenance	15,420	12,099	4,814	-	-	-
Professional Services/Training	3,087	4,411	4,584	-	-	-
Other Charges	19,756	18,183	18,250	-	-	-
Scheduled Charges	27,475	98,843	38,667	-	-	-
Capital Outlay/Reimbursements	-	-	-	-	-	-
TOTAL MUNICIPAL AUDITORIUM	\$ 67,551	135,664	200,589	-	-	-

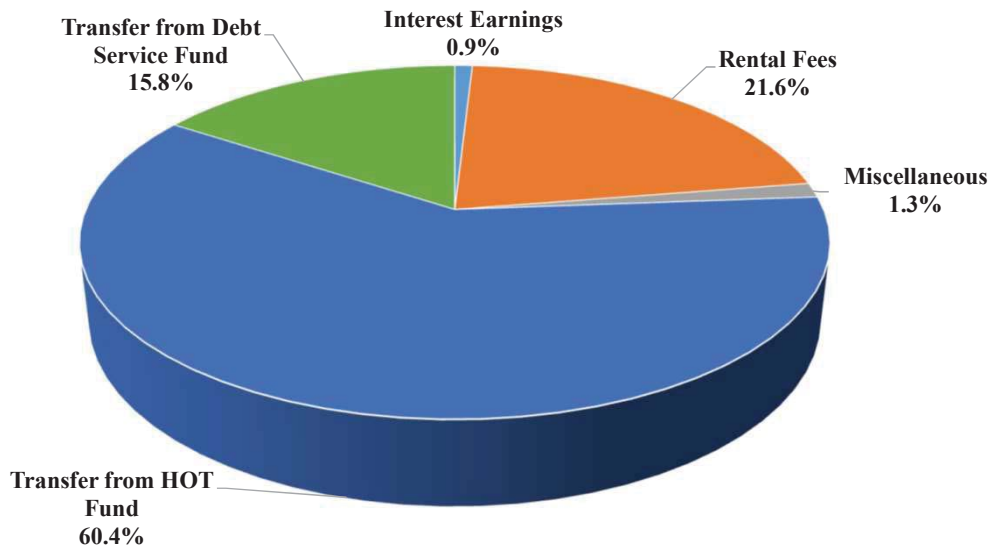
Civic Center						
EXPENDITURES BY CATEGORY						
Compensation	\$ 836,580	868,013	989,114	995,479	1,007,268	1.2
Benefits	269,848	264,605	250,084	310,881	307,573	(1.1)
Supplies	62,223	64,749	57,643	55,820	59,412	6.4
Maintenance	266,130	271,425	239,354	221,829	241,724	9.0
Professional Services/Training	43,607	39,758	48,198	75,014	137,984	83.9
Other Charges	16,339	2,769	-	12,000	12,000	-
Scheduled Charges	492,047	479,226	543,485	570,975	564,267	(1.2)
Capital Outlay/Reimbursements	-	-	-	36,000	-	(100.0)
TOTAL CIVIC CENTER	\$ 1,986,774	1,990,546	2,127,879	2,277,998	2,330,227	2.3

Coliseum						
EXPENDITURES BY CATEGORY						
Compensation	\$ 326,753	310,263	163,324	-	-	-
Benefits	125,729	109,865	27,743	-	-	-
Supplies	20,529	23,651	16,109	-	-	-
Maintenance	93,580	33,547	25,544	-	-	-
Professional Services/Training	13,396	10,543	43,426	-	-	-
Other Charges	561	799	656	-	-	-
Scheduled Charges	186,416	231,884	214,419	-	-	-
Capital Outlay/Reimbursements	-	-	-	-	-	-
TOTAL COLISEUM	\$ 766,963	720,552	491,220	-	-	-

Amphitheater						
EXPENDITURES BY CATEGORY						
Compensation	\$ 9,875	13,765	19,437	21,996	23,928	8.8
Benefits	-	-	5,039	7,946	7,959	0.2
Supplies	900	1,131	437	330	720	118.3
Maintenance	2,385	5,966	4,394	3,000	3,000	-
Professional Services/Training	-	-	-	-	-	-
Other Charges	-	-	-	-	-	-
Scheduled Charges	-	1	-	-	-	-
Capital Outlay/Reimbursements	-	-	-	-	-	-
TOTAL AMPHITHEATER	\$ 13,160	20,864	29,307	33,272	35,607	7.0

Civic Center Fund Revenue Analysis

FUNDING SOURCES	Actual	Actual	Actual	Re-Forecasted	Budget
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Interest Earnings	\$ 21,735	24,459	37,457	21,555	25,634
Rental Fees	688,742	818,116	787,503	583,659	612,842
Auditorium/Coliseum	189,108	262,930	164,615	-	-
Civic Center	499,634	555,186	622,888	583,659	612,842
Miscellaneous	42,815	71,668	42,394	35,748	37,536
Transfer from General Fund	672,632	660,612	-	-	-
Transfer from HOT Fund	1,746,502	1,721,640	1,972,511	1,679,577	1,713,999
Transfer from Debt Service Fund	527,642	527,557	528,565	459,087	448,831
Total Revenue Sources	\$ 3,700,068	3,824,052	3,368,428	2,779,626	2,838,842
Use of Excess Reserves	-	-	120,586	44,400	864,218
TOTAL FUNDING SOURCES	\$ 3,700,068	3,824,052	3,489,014	2,824,026	3,703,060



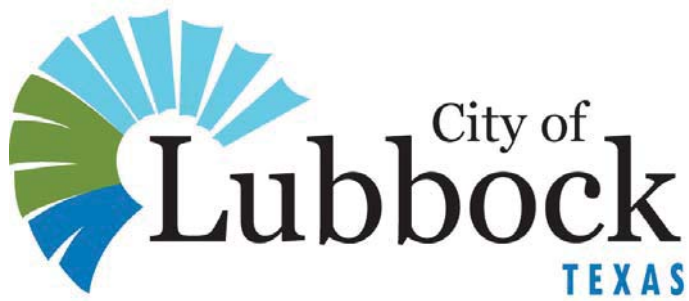
Sixty percent of the revenues in the Civic Center Fund are generated by a transfer from the Hotel Occupancy Tax (HOT) Fund. HOT funds are used for marketing and operating costs at the City's Civic Centers. The revenues in the HOT Fund are projected using historical trends in actual HOT receipts, economic conditions, Texas Tech University events, and sporting events. Other revenues include a transfer from Debt Service Fund, miscellaneous fees, and rental fees which are paid by the lessees for the use of the facilities. Fees paid by groups to use the Civic Center, include but are not limited to the Exhibit Hall, Theater, Banquet Hall, Meeting Rooms, Terrace Suite, Mezzanine, and the Moonlight Musical Ampitheatre at Mackenzie Park. These revenues are projected using historical trends and collection.

Civic Center Fund Line Item Funding Source Summary

FUNDING SOURCES	Account Number	Actual FY 2015-16	Actual FY 2016-17	Actual FY 2017-18	Re-forecasted FY 2018-19	Budget FY 2019-20	% Change from Re-forecasted
Auditorium/Coliseum Rent	6550	\$ 135,821	118,663	54,586	-	-	(100.0)
Auditorium/Coliseum Parking	6551	44,298	137,223	100,339	-	-	(100.0)
Civic Center Rental	6552	484,889	540,155	608,870	568,457	596,880	(2.0)
Auditorium/Coliseum Commissions	6555	8,989	7,044	9,690	-	-	(100.0)
Concession Commission - Civic Center	6556	14,745	15,031	14,017	15,202	15,962	13.9
Facility Improvement Fee	6590	38,295	14,680	27,522	27,522	28,899	5.0
Interest Earnings	6802	21,735	24,459	37,457	21,555	25,634	(135)
Civic Center Equipment Rental	6901	1,616	1,358	4,357	4,000	4,200	(3.6)
Sale of Land	7107	-	50,050	-	-	-	-
Junk Sales	7104/7112	-	-	6,164	-	-	(100.0)
Subrogation	7510	177	1,435	560	-	-	(100.0)
Misc Other Revenue - ATM Commission	7681	2,727	4,145	3,790	4,226	4,437	17.1
Transfer from General Fund	7904	672,632	660,612	-	-	-	-
Transfer from HOT Fund	7906	1,746,502	1,721,640	1,972,511	1,679,577	1,713,999	(13.1)
Transfer from Debt Service Fund	7909	527,642	527,557	528,565	459,087	448,831	(15.1)
TOTAL REVENUE SOURCES		\$ 3,700,068	3,824,052	3,368,428	2,779,626	2,838,842	(15.7)

Summary of Civic Center Fee Changes

ACCOUNT DESCRIPTION	Account Number	Rate Details	Actual FY 2015-16	Actual FY 2016-17	Actual FY 2017-18	Budget FY 2018-19	Proposed FY 2019-20	\$ Change from Budget	
Civic Center/Hall/Room Rentals	6552	Banquet Hall:							
		Non-Profit	Full per event Sunday - Thursday	800.00	800.00	800.00	800.00	850.00	50.00
		Non-Profit	Full per event Friday and Saturday	800.00	900.00	900.00	900.00	950.00	50.00
		Exhibit Hall:							
		Non-Profit	1/3 per event Sunday - Thursday	800.00	800.00	800.00	800.00	850.00	50.00
		Non-Profit	1/3 per event Friday and Saturday	800.00	850.00	850.00	850.00	900.00	50.00
		Meeting Rooms:							
		Non-Profit	All	900.00	900.00	900.00	900.00	950.00	50.00
		Commercial	All	1,200.00	1,200.00	1,200.00	1,200.00	1,250.00	50.00
		Pedestrian Mall	Per Event/Per Section	250.00	250.00	250.00	250.00	300.00	50.00
Entire Building:									
Non-Profit	Per Event	3,500.00	3,500.00	3,500.00	3,500.00	4,050.00	550.00		
Commercial	Per Event	4,600.00	4,600.00	4,600.00	4,600.00	4,800.00	200.00		
Equipment Rentals	6901	Risers per Section	Per Event	-	-	-	-	10.00	10.00
		Dance Floor	Per Event	-	-	-	-	200.00	200.00
		RV Electrical	Per Day					15.00	15.00



Arts and Entertainment Facilities

Appropriation Summary

Project Name	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
8629 Civic Center Exterior Repair and Upgrade	371,000	220,000	0	0	0	0	0	591,000
92581 Civic Center Elevator Repairs	84,000	0	0	0	0	0	0	84,000
92582 Civic Center Camera/Access Control System	230,000	0	0	0	0	0	0	230,000
2019092 Civic Center Parking Lot Repair	0	543,785	940,717	1,036,691	669,447	0	0	3,190,640
2019108 Amphitheatre Erosion Renovations	0	254,650	25,000	0	0	0	0	279,650
2019109 Civic Center Exhibit Hall Acoustical Treatment	0	0	0	0	0	0	468,875	468,875
2019142 Civic Center Expansion Project	0	150,000	0	0	0	0	0	150,000
2019153 Civic Center Rebranding Project	0	353,320	0	0	0	0	0	353,320
Total Arts and Entertainment Facilities	685,000	1,521,755	965,717	1,036,691	669,447	0	468,875	5,347,485

Arts and Entertainment Facilities

Funding Summary

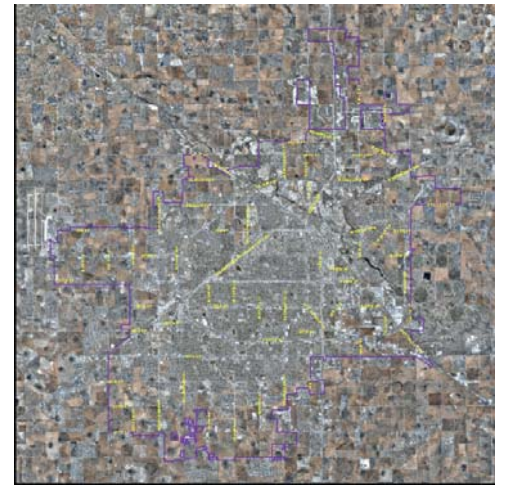
Funding Source	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2019 Hotel Occupancy Tax	222,829	0	0	0	0	0	0	222,829
FY 2019 Hotel Tax	171,000	0	0	0	0	0	0	171,000
FY 2020 Civic Center Cash	0	864,218	0	0	0	0	0	864,218
FY 2020 Hotel Occupancy Tax	0	657,537	0	0	0	0	0	657,537
FY 2021 Civic Center Cash	0	0	25,000	0	0	0	0	25,000
FY 2021 Tax Supported Revenue CO's	0	0	940,717	0	0	0	0	940,717
FY 2022 Tax Supported Revenue CO's	0	0	0	1,036,691	0	0	0	1,036,691
FY 2023 Tax Supported Revenue CO's	0	0	0	0	669,447	0	0	669,447
FY 2025 Hotel Occupancy Tax	0	0	0	0	0	0	468,875	468,875
Hotel Occupancy Tax	200,000	0	0	0	0	0	0	200,000
Prior Year Hotel Funds	91,171	0	0	0	0	0	0	91,171
Arts and Entertainment Facilities	685,000	1,521,755	965,717	1,036,691	669,447	0	468,875	5,347,485

Managing Department **Civic Centers**

Project Manager **Lisa Thomason**

Project Classification **Infrastructure Improvements**

Project Status **Approved**



Project Scope

Exterior repairs and renovations to the Lubbock Memorial Civic Center are needed to enhance the complex and compliment the interior renovations. This project will include repairing, patching and painting exterior retaining walls and stem walls around the complex. Repair and/or replacement of decorative pavers on planters, walkways, and stairways. Repair and/or replacement of physical plant concrete exterior stucco. Concrete repair around the facility due to spalling. Placement of bronze panels to cover exterior wall damage in the plaza area. Addition of security accent lighting adjacent to the building.

Project Justification

The exterior of the Lubbock Memorial Civic Center requires repair and renovation due to age and deterioration. The project will fund exterior improvements, on a priority basis, as identified in the scope of work.

Project History

\$200,000 was appropriated in the FY 2017-18 Budget, Ord. No. 2017-00111, October 1, 2017.
 \$171,000 was appropriated in the FY 2018-19 Budget, Ord. No. 2018-00109, October 1, 2018.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	0	200,000	0	0	0	0	0	200,000
Design and Engineering	0	20,000	0	0	0	0	0	20,000
Other Activites	371,000	0	0	0	0	0	0	371,000
Total Project Appropriation	371,000	220,000	0	0	0	0	0	591,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2019 Hotel Tax	171,000	0	0	0	0	0	0	171,000
FY 2020 Hotel Occupancy Tax	0	220,000	0	0	0	0	0	220,000
Hotel Occupancy Tax	200,000	0	0	0	0	0	0	200,000
Total Funding Sources	371,000	220,000	0	0	0	0	0	591,000

<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Civic Centers**

Project Manager **Lisa Thomason**

Project Classification **Upgrade/Major Maintenance**

Project Status **Approved**



Project Scope

This project would provide for the repair and upgrade of the theatre stage lift, small freight elevator, large freight elevators and replacement of our portable Americans with Disabilities Act (ADA) lift in the Lubbock Memorial Civic Center.

Project Justification

The theatre stage lift power unit has outlived its useful life. The unit is currently not leveling properly, which can be a hazard. To avoid any unscheduled outages, which would affect the lessees’ of the facility, replacement is recommended.

The large freight elevator door is original to the unit and in need of repair. These repairs will reduce the number of unscheduled outages.

Procurement and installation of an oil cooler system to cool hydraulic oil when the oil temperature exceeds a predetermined level. The oil cooler system will reduce unscheduled outages for the small freight elevator.

Procurement of a replacement ADA lift to access portable staging units of various heights.

Project History

\$84,000 was appropriated in the FY 2018-19 Budget, Ord. No. 2018-00109, October 1, 2018.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years							Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25		
Construction	84,000	0	0	0	0	0	0	0	84,000
Total Project Appropriation	84,000	0	0	0	0	0	0	0	84,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years							Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25		
Prior Year Hotel Funds	84,000	0	0	0	0	0	0	0	84,000
Total Funding Sources	84,000	0	0	0	0	0	0	0	84,000

<i>Operating Budget Impact</i>	Unappropriated Planning Years							Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25		
No Impact Anticipated	0	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0	0

Managing Department **Civic Centers**

Project Manager **Lisa Thomason**

Project Classification **Infrastructure Improvements**

Project Status **Approved**



Project Scope

The project would provide for the procurement and installation of a security camera system and an access control door locking system. These systems would enhance the security for the employees and the public using the Lubbock Memorial Civic Center.

Project Justification

The Lubbock Memorial Civic Center is a large facility that is open to the public on a daily basis, with many entry ways that are not observable by employees. Increasingly, meeting planners are inquiring about the safety and security of their delegates and the infrastructure the facility has in place. These systems are listed in industry best practices and can offer both detection and deterrents for unwelcome activity.

Project History

\$230,000 was appropriated in the FY 2018-19 Budget, Ord. No. 2018-00109, October 1, 2018.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Technology	230,000	0	0	0	0	0	0	230,000
Total Project Appropriation	230,000	0	0	0	0	0	0	230,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2019 Hotel Occupancy Tax	222,829	0	0	0	0	0	0	222,829
Prior Year Hotel Funds	7,171	0	0	0	0	0	0	7,171
Total Funding Sources	230,000	0	0	0	0	0	0	230,000

<i>Operating Budget Impact</i>	FY 2019-20	Unappropriated Planning Years					Total Impact
		FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Training	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Civic Centers**

Project Manager **Lisa Thomason**

Project Classification **Upgrade/Major Maintenance**

Project Status **Requested**



Project Scope

The project provides for mill and re-lay, with a 3” black base, throughout the entire parking lot, striping of parking stalls and fire lanes and landscaping.

Project Justification

The project provides for mill and re-lay of the parking lots surrounding the Lubbock Memorial Civic Center. The parking lot is utilized year round as event parking for those visiting the Lubbock Memorial Civic Center and other business in the surrounding area. The parking lot surface has begun raveling and rutting in the traffic lanes.

Project History

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	0	543,785	940,717	1,036,691	669,447	0	0	3,190,640
Total Project Appropriation	0	543,785	940,717	1,036,691	669,447	0	0	3,190,640

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2020 Civic Center Cash	0	106,248	0	0	0	0	0	106,248
FY 2020 Hotel Occupancy Tax	0	437,537	0	0	0	0	0	437,537
FY 2021 Tax Supported Revenue CO's	0	0	940,717	0	0	0	0	940,717
FY 2022 Tax Supported Revenue CO's	0	0	0	1,036,691	0	0	0	1,036,691
FY 2023 Tax Supported Revenue CO's	0	0	0	0	669,447	0	0	669,447
Total Funding Sources	0	543,785	940,717	1,036,691	669,447	0	0	3,190,640

<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Civic Centers**

Project Manager **Lisa Thomason**

Project Classification **Upgrade/Major Maintenance**

Project Status **Requested**



Project Scope

The project would address the erosion issues at the Moonlight Musicals Amphitheater. Remove existing landscaping and irrigation and replace with landscape materials to slow the erosion process to the Southeast of the seating area.

Project Justification

The facility is built on the side of a hill in Mackenzie Park and erosion occurs during rain events. The erosion causes a build-up of dirt and debris even in light precipitation. This buildup blocks drainage and creates slip hazards for the thousands of citizens who visit the facility throughout the season.

Project History

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	0	180,000	0	0	0	0	0	180,000
Design and Engineering	0	35,000	25,000	0	0	0	0	60,000
Landscaping	0	15,000	0	0	0	0	0	15,000
Other Activites	0	24,650	0	0	0	0	0	24,650
Total Project Appropriation	0	254,650	25,000	0	0	0	0	279,650

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2020 Civic Center Cash	0	254,650	0	0	0	0	0	254,650
FY 2021 Civic Center Cash	0	0	25,000	0	0	0	0	25,000
Total Funding Sources	0	254,650	25,000	0	0	0	0	279,650

<i>Operating Budget Impact</i>	FY 2019-20	Unappropriated Planning Years					Total Impact
		FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Civic Centers**

Project Manager **Lisa Thomason**

Project Classification **Infrastructure Improvements**

Project Status **Requested**



Project Scope

Design and installation of sound absorbing treatments to enhance the acoustics in the Civic Center Exhibit Hall.

Project Justification

The Civic Center Exhibit Hall is utilized by many different types of events requiring enhanced sound. The solid surfaces throughout the facility cause excessive echoes. The echoes blur the sound and elevate the levels of background noise. Installation of acoustic treatments increase speech intelligibility and sound clarity.

Project History

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Furnishings, Fixtures, and Equipment	0	0	0	0	0	0	468,875	468,875
Total Project Appropriation	0	0	0	0	0	0	468,875	468,875

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2025 Hotel Occupancy Tax	0	0	0	0	0	0	468,875	468,875
Total Funding Sources	0	0	0	0	0	0	468,875	468,875

<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Civic Centers**

Project Manager **Lisa Thomason**

Project Classification **Upgrade/Major Maintenance**

Project Status **Requested**



Project Scope

The City of Lubbock is seeking architectural and engineering services, as well as cost analysis for the potential expansion of the Lubbock Memorial Civic Center. The concepts will need to tie in physically to the planned headquarters hotel and new parking garage, as well as aesthetically compliment the architecture existing and planned in the area.

Project Justification

The Lubbock Memorial Civic Center will continue to be West Texas’ premier full-service meeting and event facility. Major trade shows, convention and consumer shows, meetings, and banquets have all discovered the facility can provide all the amenities needed to create a successful event. During FY18-19, the City of Lubbock contracted with a consultant to conduct a feasibility study on the need to expand the Lubbock Memorial Civic Center in order to become a first rate convention facility. The study concluded that an expansion was necessary to attract state, national and international conventions to Lubbock. This project is the next step in planning for a future expansion.

Project History

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Design and Engineering	0	150,000	0	0	0	0	0	150,000
Total Project Appropriation	0	150,000	0	0	0	0	0	150,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2020 Civic Center Cash	0	150,000	0	0	0	0	0	150,000
Total Funding Sources	0	150,000	0	0	0	0	0	150,000

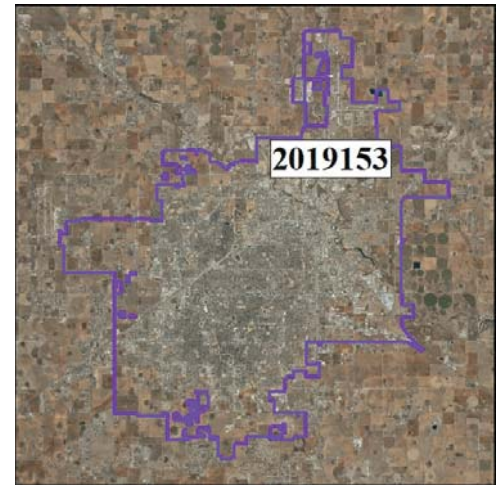
<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Total Operating Budget Impact							

Managing Department **Civic Centers**

Project Manager **Lisa Thomason**

Project Classification **Infrastructure Improvements**

Project Status **Requested**



Project Scope

The Lubbock Memorial Civic Center continues to be West Texas’ premier full-service meeting and event facility. Major trade shows, convention and consumer shows, meetings, and banquets have all discovered the facility can provide all the amenities needed to create a successful event. During FY18-19, the City of Lubbock contracted with a consultant to conduct a feasibility study on the need to expand the Lubbock Memorial Civic Center in order to become a first rate convention facility. The study concluded that rebranding the Civic Center was one of the necessary improvements needed to attract state, national and international conventions to Lubbock. This project is another step in planning for the future of the Lubbock Memorial Civic Center.

Project Justification

In order to rebrand the Lubbock Memorial Civic Center it will be necessary to replace and enhance existing signage and marketing materials.

Project History

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Design and Engineering	0	30,000	0	0	0	0	0	30,000
Signage, Lighting and Signals	0	323,320	0	0	0	0	0	323,320
Total Project Appropriation	0	353,320	0	0	0	0	0	353,320

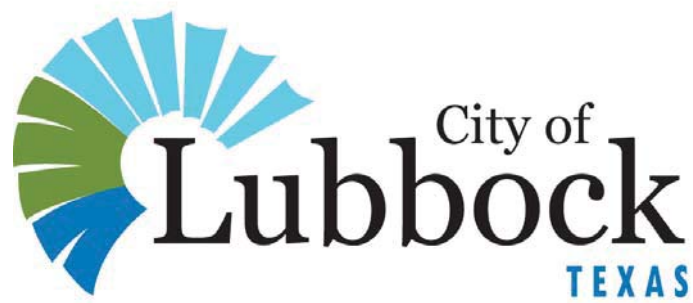
<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2020 Civic Center Cash	0	353,320	0	0	0	0	0	353,320
Total Funding Sources	0	353,320	0	0	0	0	0	353,320

<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Special Revenue Funds Overview

Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes. The FY 2019-20 Operating Budget and Capital Program includes the following departments in the Special Revenue Funds Section:

- Abandoned Vehicles
- Animal Assistance Program
- Bell Farms Public Improvement District
- Cable Services
- Central Business District Tax Increment Financing Reinvestment Zone (Central Business District TIF)
- Community Development
- Criminal Investigation Fund
- Department of Justice Asset Sharing
- Economic Development
- Gateway Streets
- Grants
- Hotel Occupancy Tax
- Juvenile Case Manager
- Lubbock Business Park Tax Increment Financing Reinvestment Zone (Lubbock Business Park TIF)
- Lubbock Economic Development Alliance, Inc.
- Municipal Court
- North and East Lubbock Neighborhood and Infrastructure Fund
- North Overton Public Improvement District
- North Overton Tax Increment Financing Reinvestment Zone (North Overton TIF)
- North Point Public Improvement District
- Quincy Park Public Improvement District
- Valencia Public Improvement District
- Vintage Township Public Improvement District



Funding Source Summary by Fund

SPECIAL REVENUE FUNDS	Actual	Actual	Actual	Re-Forecasted	Budget	% Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Forecast
Abandoned Vehicles	\$ 828,109	987,544	1,236,686	843,000	946,100	12.2
Animal Assistance Program	134,150	140,855	152,072	270,700	248,693	(8.1)
Bell Farms Public Improvement District	-	-	-	28,532	63,035	120.9
Cable Services Fund	617,676	575,841	533,005	548,389	548,316	(0.0)
Central Business District TIF	1,071,369	1,077,055	1,209,113	1,511,131	1,247,986	(17.4)
Community Development	4,578,751	4,310,409	5,484,130	5,976,169	6,796,531	13.7
Criminal Investigation Fund	514,890	454,517	228,018	426,590	111,000	(74.0)
Department of Justice Asset Sharing	53,863	24,994	1,317	60,000	45,000	(25.0)
Economic Development	3,256,280	3,443,010	3,620,821	3,778,490	4,096,476	8.4
Emergency Management	503,696	428,666	61,267	61,267	-	(100.0)
Gateway Streets	8,402,503	8,285,110	8,685,322	8,548,331	8,400,761	(1.7)
Hotel Occupancy Tax	6,878,342	7,025,827	7,418,074	7,286,537	7,789,948	6.9
Juvenile Case Manager	30,028	28,596	36,738	84,525	109,593	29.7
Lubbock Business Park TIF	477,727	537,489	584,111	624,683	635,214	1.7
Lubbock Economic Development Alliance	5,664,843	5,868,166	6,130,959	6,231,310	6,691,820	7.4
Municipal Court	221,540	213,116	238,119	215,991	218,440	1.1
North and East Lubbock N & I Fund	472,037	282,456	352,396	354,000	374,229	5.7
North Overton Public Improvement District	573,392	762,032	706,740	853,837	833,469	(2.4)
North Overton TIF	4,165,518	5,334,156	4,905,698	5,476,365	5,518,843	0.8
North Point Public Improvement District	112,844	302,711	156,745	216,717	236,861	9.3
Quincy Park Public Improvement District	99,234	119,063	284,593	150,615	186,465	23.8
Valencia Public Improvement District	12,489	14,148	21,858	27,156	56,514	108.1
Vintage Township Public Improvement Dist.	181,748	183,801	185,067	193,937	195,000	0.5
Grants	-	-	-	1,470,420	1,439,851	(2.1)
TOTAL SPECIAL REVENUE FUNDS	\$ 38,851,031	40,399,563	42,232,848	45,238,692	46,790,146	3.4

Appropriation Summary by Fund

SPECIAL REVENUE FUNDS	Actual	Actual	Actual	Re-Forecasted	Budget	% Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Forecast
Abandoned Vehicles	\$ 714,364	970,057	936,453	811,100	946,100	16.6
Animal Assistance Program	81,360	140,855	113,516	94,681	248,693	162.7
Bell Farms Public Improvement District	-	-	-	-	50,160	-
Cable Services Fund	72,520	76,744	71,653	500,000	25,000	(95.0)
Central Business District TIF	953,873	841,315	1,209,113	1,511,131	1,247,986	(17.4)
Community Development	4,578,751	4,310,409	5,484,130	5,976,169	6,796,531	13.7
Criminal Investigation Fund	514,890	454,517	228,018	426,590	111,000	(74.0)
Department of Justice Asset Sharing	53,863	24,994	-	60,000	45,000	(25.0)
Economic Development	3,256,280	3,441,439	3,537,864	3,778,490	4,096,476	8.4
Emergency Management	503,696	428,666	61,267	61,267	-	(100.0)
Gateway Streets	8,402,503	8,285,110	8,168,324	8,548,331	8,400,761	(1.7)
Hotel Occupancy Tax	6,878,342	7,017,628	7,418,074	7,286,537	7,789,948	6.9
Juvenile Case Manager Fund	-	-	499	72,876	75,000	2.9
Lubbock Business Park TIF	12,568	12,673	513,427	196,160	11,130	(94.3)
Lubbock Economic Development Alliance	5,664,843	5,868,166	6,130,959	6,231,310	6,691,820	7.4
Municipal Court	221,540	213,116	134,932	108,480	107,000	(1.4)
North and East Lubbock N & I Fund	472,037	41,225	352,396	354,000	374,229	5.7
North Overton Public Improvement District	434,034	544,087	489,538	853,837	755,281	(11.5)
North Overton TIF	3,044,490	3,360,836	4,905,698	4,022,663	3,490,406	(13.2)
North Point Public Improvement District	34,270	302,711	104,195	216,717	204,589	(5.6)
Quincy Park Public Improvement District	26,623	63,992	284,593	150,615	186,465	23.8
Valencia Public Improvement District	3,697	4,270	3,912	5,100	56,514	1,008.2
Vintage Township Public Improvement Dist.	173,097	173,831	181,214	193,937	195,000	0.5
Grants	-	-	-	1,470,420	1,439,851	(2.1)
TOTAL SPECIAL REVENUE FUNDS	\$ 36,097,643	36,576,642	40,329,775	42,930,410	43,344,940	1.0

Position History by Fund

	Actual	Actual	Actual	Amended	Budget	Change
SPECIAL REVENUE FUNDS	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Abandoned Vehicles	-	-	-	-	-	-
Animal Assistance Program	-	-	-	-	-	-
Bell Farms Public Improvement District	-	-	-	-	-	-
Cable Services Fund	-	-	-	-	-	-
Central Business District TIF	-	-	-	-	-	-
Community Development	14	13	13	12	12	-
Criminal Investigation Fund	-	-	-	-	-	-
Department of Justice Asset Sharing	-	-	-	-	-	-
Economic Development	-	-	1	1	2	100.0
Emergency Management	2	2	-	-	-	-
Gateway Streets	-	-	-	-	-	-
Hotel Occupancy Tax	-	-	-	-	-	-
Juvenile Case Manager Fund	-	-	-	1	-	(1)
Lubbock Business Park TIF	-	-	-	-	-	-
Lubbock Economic Development Alliance, Inc.	-	-	-	-	-	-
Municipal Court	2	2	2	-	-	-
North and East Lubbock N & I Fund	-	-	-	-	-	-
North Overton Public Improvement District	-	-	-	-	-	-
North Overton TIF	-	-	-	-	-	-
North Point Public Improvement District	-	-	-	-	-	-
Quincy Park Public Improvement District	-	-	-	-	-	-
Valencia Public Improvement District	-	-	-	-	-	-
Vintage Township Public Improvement District	-	-	-	-	-	-
Grants	-	-	-	-	-	-
TOTAL SPECIAL REVENUE FUNDS	18	17	16	14	14	-

Abandoned Vehicle Fund Overview

Mission and Purpose

Protect the community from vandalism and provide a clean, well-maintained appearance by removing abandoned vehicles from streets, private property, and public property. Revenues from the sale of vehicles provide funding for necessary equipment in the Police Department.

Goals and Objectives

- Comply with provisions set forth in the Texas Transportation Code, Chapter 683, for law enforcement purposes.
- Remove abandoned vehicles from streets, private property, and public property.

Accomplishments for FY 2018-19

- Stickered over 2,000 vehicles for abandonment.
- Abated over 800 abandoned vehicles from streets, private property, and public property.
- Auctioned over 1,900 vehicles, generating approximately \$300,000 in revenue for law enforcement purposes.
- Renewed the contract for towing of abandoned motor vehicles.
- Purchased Abandoned Vehicle Towing/Auction software for better organization and efficiency of current methods
- Paid second year of Taser Replacement Contract to outfit entire department with new Tasers.

- Purchased a horse trailer for the Mounted Patrol Unit.
- Purchased Video Redaction Software for better compliance with open records requests.
- Purchased a bomb robot to replace the obsolete model previously owned by LPD.

Objectives for FY 2019-20

- Beautify streets and neighborhoods by removing abandoned vehicles throughout the city limits.
- Pay third year of Taser Replacement Contract to outfit entire department with new Tasers.

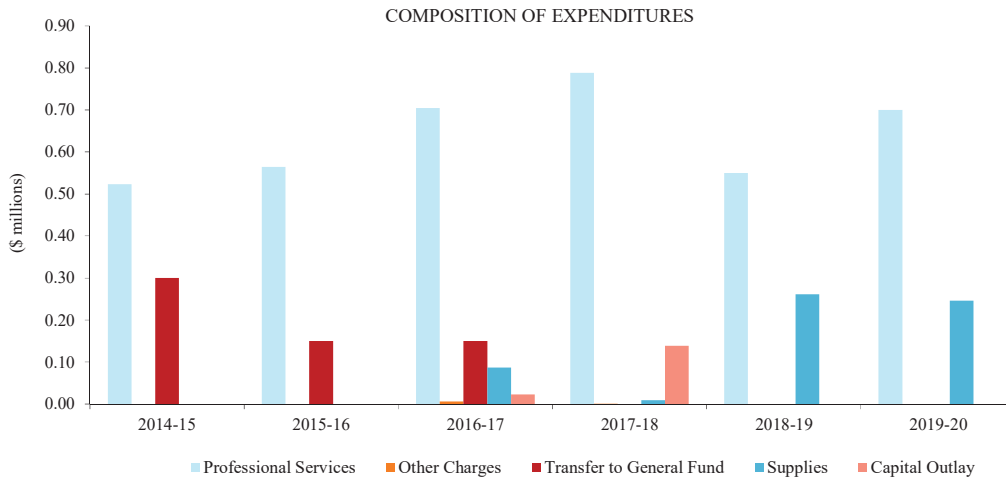
Revenue Overview

- Budgeted revenues increased \$18,694, or 2.2 percent, for FY 2019-20.
- Revenue from sales of vehicles increased \$10,000, or 1.2 percent. This is based on current abandoned vehicles sales activity.

Expenditure Overview

- Total expenditures increased \$135 thousand, or 16.6 percent for FY 2019-20.
- Supplies decreased \$15,000, or 5.7 percent, due to a decrease in the annual payment for the Taser replacement program.
- Professional services increased by \$150 thousand, or 27.3 percent based on current and prior year history for towing services.

Abandoned Vehicle



FUNDING SOURCES	Actual	Actual	Actual	Reforecasted	Budget	% Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	
Interest Earnings	\$ 1,488	2,411	7,878	3,000	11,694	289.8
Sale of Vehicles	826,621	985,134	1,228,808	840,000	850,000	1.2
Total Revenue Sources	828,109	987,544	1,236,686	843,000	861,694	2.2
Use of Excess Reserves	-	-	-	-	84,406	-
TOTAL FUNDING SOURCES	\$ 828,109	987,544	1,236,686	843,000	946,100	12.2

EXPENDITURES						
Supplies	\$ -	86,582	8,900	261,100	246,100	(5.7)
Professional Services	564,504	704,680	788,500	550,000	700,000	27.3
Other Charges	-	6,003	660	-	-	-
Capital Outlay	-	22,932	138,393	-	-	-
Transfer to General Fund	149,860	149,860	-	-	-	-
TOTAL EXPENDITURES	\$ 714,364	970,057	936,453	811,100	946,100	16.6

Animal Assistance Program Overview

Mission and Services

Provide funding to qualifying low income pet owners to assist with the cost of spaying or neutering their companion dogs and cats.

Goals and Objectives

- Reduce the number of animals surrendered and euthanized annually.

Accomplishments for FY 2018-19

- Increased non-qualifying spay/neuter certificates at events and shelter.
- October 2018 – Present have issued 269 assistance vouchers
- Extended dates for expired certificates to encourage pet owners to sterilize their animal.
- Increased media coverage for Lubbock Animal Services.

Objectives for FY 2019-20

- Hope to decrease the amount of vouchers going out through starting an in-house spay and neuter program.
- Increase spay/neuter events in problem areas of the city.

- Extend certificate expiration dates to accommodate owners and veterinary clinic schedules.
- Expedite approval process of applications.
- Hold additional non-qualifying spay/neuter promotions.
- Began in house spay and neuter program to decrease the amount of certificates being issued.

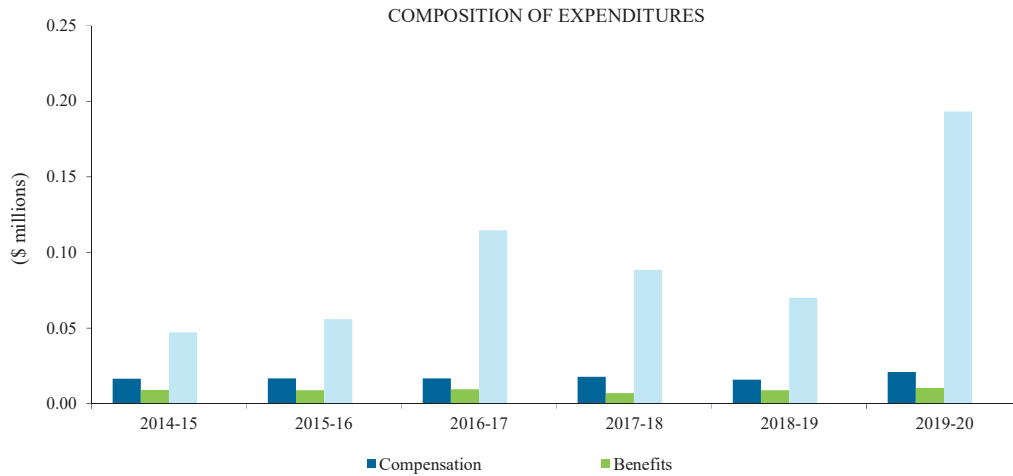
Revenue Overview

- Revenues are projected to decrease \$25,464, or 9.4 percent, due to current monthly trends.

Expenditure Overview

- Total expenditure increased \$154.0 thousand, or 162.7 percent, compared to the FY 2018-19 Operating Budget.
- Compensation increased \$5,161, or 32.7 percent, due to the reclassification of a position.
- Benefits increased \$1,379, or 15.5 percent, due to the change in compensation.
- Supplies increased \$23,516 due to the funding of the spay and neuter program.
- Professional Services/Training increased \$123.3 thousand, or 176.1 percent, due to the Veterinarian contract being moved to Animal Assistance Fund for in house spay and neutering program.

Animal Assistance Program



	Actual	Actual	Actual	Reforecasted	Budget	% Change
FUNDING SOURCES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	
Interest Earnings	\$ 1,895	2,751	5,465	2,700	9,959	268.9
Animal Licensing and Registration	132,255	133,684	146,607	268,000	235,277	(12.2)
Total Revenue Sources	134,150	136,435	152,072	270,700	245,236	(9.4)
Use of Excess Reserves	-	4,421	-	-	3,457	-
TOTAL FUNDING SOURCES	\$ 134,150	140,855	152,072	270,700	248,693	(8.1)

EXPENDITURES						
Compensation	\$ 16,525	16,804	17,641	15,774	20,935	32.7
Benefits	8,947	9,438	7,002	8,907	10,286	15.5
Supplies	-	-	-	-	23,516	-
Professional Services / Training	55,888	114,614	88,406	70,000	193,300	176.1
Other Charges	-	-	467	-	-	-
Compensation Adjustment	-	-	-	-	656	-
TOTAL EXPENDITURES	\$ 81,360	140,855	113,516	94,681	248,693	162.7

Bell Farms Public Improvement District Overview

Mission and Services

Maintain neighborhood parks, construct and maintain a walking path to connect the parks, and maintain neighborhood entry signs in the Bell Farms Public Improvement District (PID).

History and Overview

A PID is a defined assessment area created by the City in response to property owner petitions to provide specific types of improvements or maintenance of a given public area.

The Bell Farms PID was created by resolution of the City Council on May 24, 2018, after the property owners petitioned for the creation of the Bell Farms PID. Each year, a public hearing is held, and the assessment rate for the Bell Farms PID is set by the City Council.

The Bell Farms PID generally covers a 472.16 acre area bounded by 133rd Street on the north, University Avenue on the west, 146th Street on the south, and Avenue P on the east.

Goals and Objectives

- Manage the collection and safekeeping of assessments.
- Maintain neighborhood parks and neighborhood entry signs to a level required by the PID property owners.

Accomplishments for FY 2018-19

- Coordinated the annual meeting of the property owners.
- Held a public hearing and accomplished other annual tasks as mandated by State statute.

Objectives for FY 2019-20

- Manage the collection and safekeeping of assessments.
- Coordinate the annual meeting of the property owners.
- Create the Bell Farms PID Advisory Board and hold first election for the Board.
- Hold a public hearing and accomplish other annual tasks as mandated by State statute.
- Take ownership of the parks completed by the Developer in FY 2018-19 to be maintained by the PID.

Revenue Overview

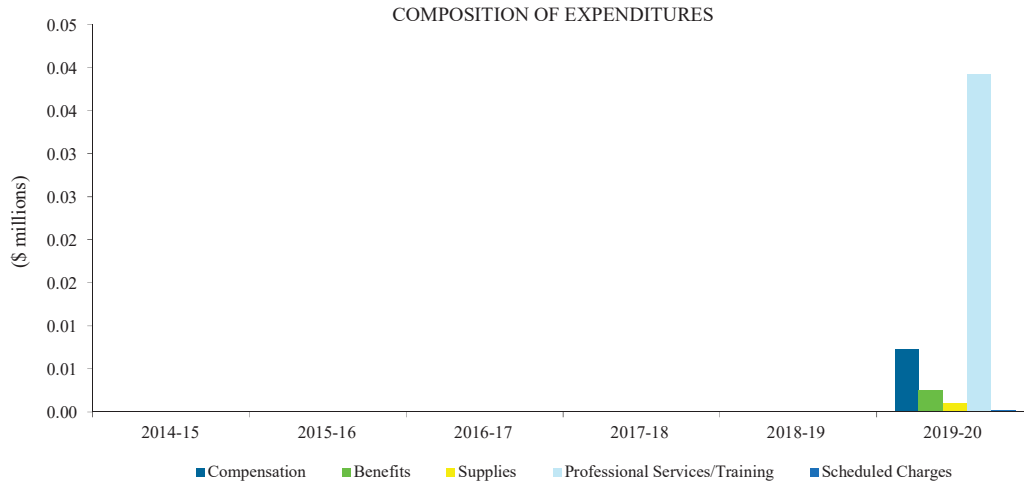
- Estimated assessments are projected to increase \$33,876, or 118.7 percent, due to increased property values.
- The FY 2019-20 estimate is based on an assessment rate of \$0.12 per \$100 valuation and estimated total property values of \$52 million.

Expenditure Overview

- Expenditures are \$50,160 for FY 2019-20.



Bell Farms PID



	Actual	Actual	Actual	Reforecasted	Budget	% Change
FUNDING SOURCES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	
Assessments	\$ -	-	-	28,532	62,408	118.7
Interest	-	-	-	-	628	-
Total Revenue Sources	-	-	-	28,532	63,035	120.9
Use of Excess Reserves	-	-	-	-	-	-
TOTAL FUNDING SOURCES	\$ -	-	-	28,532	63,035	120.9

EXPENDITURES						
Compensation	\$ -	-	-	-	7,224	-
Benefits	-	-	-	-	2,516	-
Supplies	-	-	-	-	1,039	-
Professional Services/Training	-	-	-	-	39,200	-
Scheduled Charges	-	-	-	-	181	-
TOTAL EXPENDITURES	\$ -	-	-	-	50,160	-

Cable Services Fund Overview

Mission and Purpose

Provide funding for specialized equipment and technology for the City's government access channel. State law specifies the money can only be used for Public, Education, and Government (PEG) access channel capital expenditures.

Goals and Objectives

- Use funds according to the provisions of Texas Utility Code Section 66.006 and related federal statutes.
- Provide ongoing, updated information about City government services and activities, and to provide other programs for informational and educational purposes.
- Increase citizen access to and awareness, understanding, and participation in city government.

Accomplishments for FY 2018-19

- Worked with Suddenlink to improve broadcast quality at receiver.
- Increased dissemination of City-created content (stories, videos, PSAs) on PEG access channel.
- Procured new and improved equipment to continue evolving broadcasted product enhancements.

Objectives for FY 2019-20

- Increase programming on channel to educate citizens on City projects, programs, events, and offer preparedness information for hazards and other events.
- Procure and utilize higher quality equipment in the continuing effort of making broadcasted products look better and more easily accessible for all citizens.
- Design and set up new, modern studio and suite in Citizen's Tower.

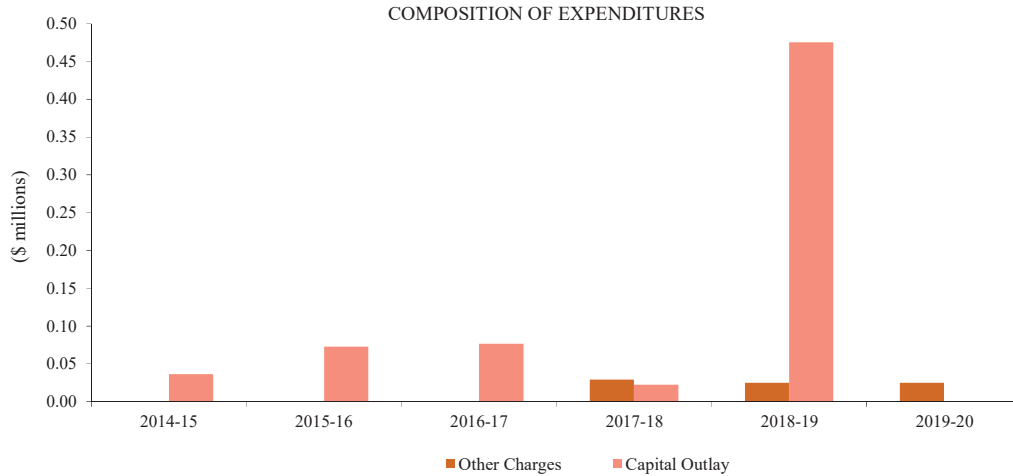
Revenue Overview

- Sources of revenue for the Cable Services Fund include AT&T, NTS and Suddenlink.
- Budgeted revenues are projected to be \$548.3 thousand for FY 2019-20.

Expenditure Overview

- \$25,000 is appropriated for FY 2019-20 to procure video and other equipment specifically required for the PEG access channel.

Cable Services Fund



FUNDING SOURCES	Actual	Actual	Actual	Reforecasted	Budget	% Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	
Cable Services Fee	\$ 607,440	559,051	496,657	502,187	507,770	1.1
Interest Earnings	10,235	16,790	36,348	46,202	40,546	(12.2)
Total Revenue Sources	617,676	575,841	533,005	548,389	548,316	(0.0)
Use of Excess Reserves	-	-	-	-	-	-
TOTAL FUNDING SOURCES	\$ 617,676	575,841	533,005	548,389	548,316	(0.0)

EXPENDITURES						
Professional Services / Training	\$ -	-	20,003	-	-	-
Other Charges	-	-	29,000	25,000	25,000	-
Capital Outlay	72,520	76,744	22,650	475,000	-	(100.0)
TOTAL EXPENDITURES	\$ 72,520	76,744	71,653	500,000	25,000	(95.0)

Central Business District TIF Overview

Mission and Purpose

Promote the economic growth and revitalization of the Central Business District. The Central Business District (CBD) Tax Increment Financing Reinvestment Zone (TIF) supports downtown development.

History and Overview

The CBD has been developed for office, retail, and governmental agency uses. As in many cities, retail shopping and dining has relocated to areas outside the CBD and office development has consequently stagnated. To reverse that trend and stimulate further development downtown, in December 2001, the City established the CBD TIF. Participating taxing jurisdictions include the City of Lubbock, Lubbock County, High Plains Underground Water District, and Lubbock County Hospital District.

The CBD TIF Board of Directors created a project and finance plan to assist redevelopment. As the project has progressed, the Project and Finance Plans have been updated with actual values and the projections revised to reflect expected development. The CBD TIF Board of Directors adopted the Fifth Amended Project and Finance Plan (Plan) on April 27, 2017. The total projected assessment value shown in the Plan at the end of the 40-year CBD TIF term is \$361.5 million, and the total increment value is projected at \$255.7 million. The termination date of the CBD TIF is December 31, 2040. Historical appraised values of the CBD TIF are:

	Market Value	Net Taxable Value
2009	171,428,178	166,824,005
2010	171,041,421	167,743,779
2011	171,587,238	168,274,091
2012	171,822,804	172,262,889
2013	181,690,584	181,154,656
2014	191,145,323	190,577,695
2015	202,885,256	202,359,028
2016	211,538,988	210,285,569
2017	206,096,705	205,642,967
2018	213,977,163	211,770,127
*2019	226,591,268	225,891,914

*Preliminary Value

The Revitalization Action Plan (Action Plan) for Downtown Lubbock was completed in FY 2007-08 by the Downtown Redevelopment Commission. The Action Plan was approved by the CBD TIF Board of Directors and the City Council. The Action Plan created seven broad land-use districts in the downtown area and dispersed catalytic projects and supporting elements throughout these districts in a manner that best complemented existing key

structures. The districts included: Arts and Convention District, CBD, Depot Entertainment District, Residential District, Gateway Retail District, Destination Retail District, and Transition District. The Action Plan addressed implementation of the plan, economic development, policy and land use, urban design, and transportation and utilities.

In December 2008, the City executed a master development agreement with McDougal Companies for the redevelopment of Downtown. The agreement was extended another five years in 2013. The Master Developer is responsible for coordination and implementation of the Action Plan.

The City Council has rezoned the Central Business District into five districts: CB-2 for downtown business uses such as commercial, office, and residential mixed use; CB-3 allows commercial but includes the ability to have a residential component; CB-4 supports the entertainment industry with a larger area and needed flexibility; CB-5 is the new Civic Center District; and CB-6 is the Arts District area.

Goals and Objectives

- Develop increased private investment within the CBD TIF to fund future public improvements.
- Increase residential and commercial development in areas in and around the CBD.
- Assist the master developer in the implementation of the Downtown Revitalization initiative.

Accomplishments for FY 2018-19

- Continued improvements to the downtown website.
- Began the construction of the tornado memorial gateway.
- Continued the Downtown Police Program with the assistance of Lubbock Economic Development Alliance.
- Approved a contract for the update of the Lubbock Downtown Redevelopment Plan.

Objectives for FY 2019-20

- Continue improvements to the downtown website.
- Complete the construction of the tornado memorial gateway in time for the 50th anniversary of the 1970 tornados.
- Continue the Downtown Police Program with the assistance of Lubbock Economic Development Alliance.
- Complete the update of the Lubbock Downtown Redevelopment Plan

Central Business District TIF Overview

Revenue Overview

- Revenues are projected to increase \$31,143, or 2.7 percent, compared to Reforecasted FY 2018-19.
- A use of excess reserves in the amount of \$72,190 is planned in FY 2019-20, a decrease of \$294.3 thousand from the prior fiscal year.

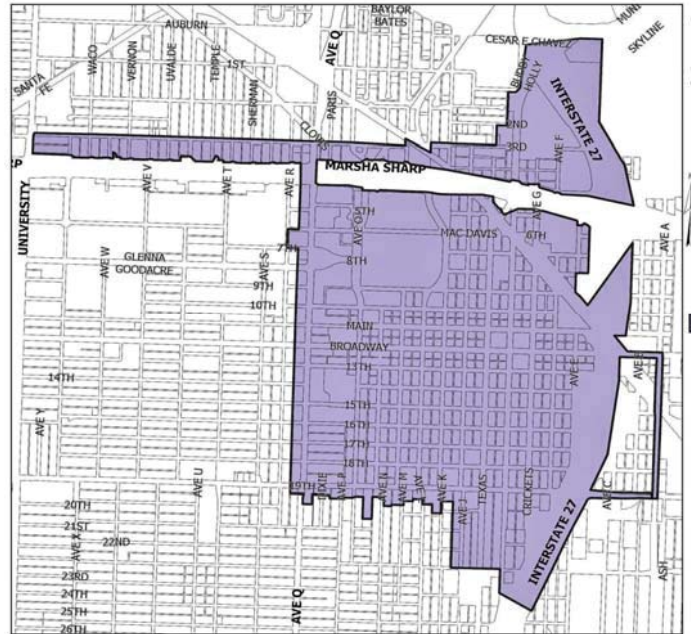
Expenditure Overview

- Budgeted expenditures decreased \$263.1 thousand, or 17.4 percent, when compared to the FY 2018-19 Budget.
- Compensation decreased \$18,775, or 29.4 percent, due to a change in the allocation of staff.
- Benefits decreased \$5,969 or 26.7 percent, due to the change in compensation.
- Professional Services/Training decreased \$250.9 thousand, or 55.8 percent, due to a one-time expense for the downtown master plan in FY 2018-19.

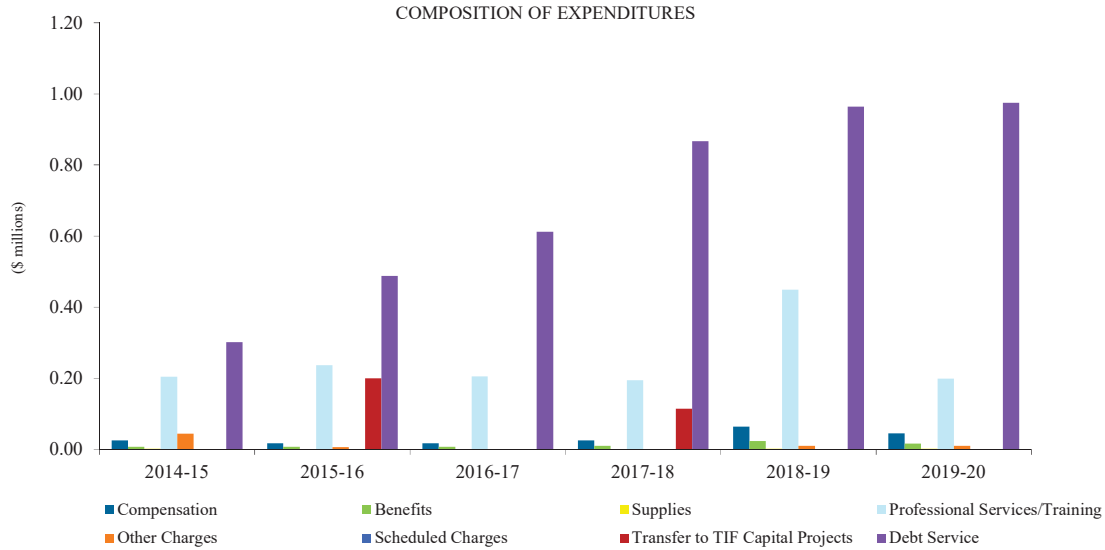
Capital Program Overview

The Central Business District TIF Fund has four active capital projects with the appropriation of \$6.5 million. No new funding is included in FY 2019-20.

A full description of the project follows this overview.



Central Business District TIF

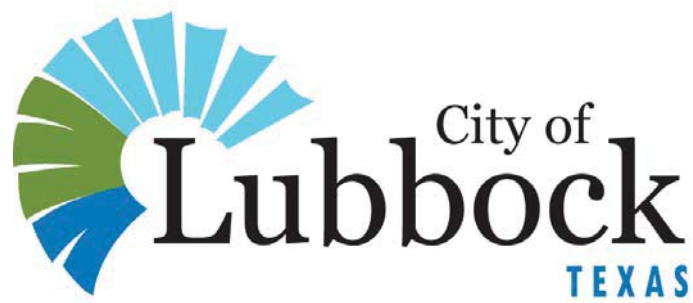


Operating Fund

FUNDING SOURCES	Actual	Actual	Actual	Reforecasted	Budget	% Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	
Property Tax	\$ 957,180	1,027,123	965,387	1,050,512	1,097,335	4.5
Transfer N&E Lubbock Neighborhood & Infr Fund	108,490	41,225	-	-	-	-
Transfer from General Fund	-	-	91,498	69,300	53,461	(22.9)
Interest Earnings	5,699	8,707	22,073	24,841	25,000	0.6
Total Revenue Sources	1,071,369	1,077,055	1,078,958	1,144,653	1,175,796	2.7
Use of Excess Reserves	-	-	130,155	366,478	72,190	(80.3)
TOTAL FUNDING SOURCES	\$ 1,071,369	1,077,055	1,209,113	1,511,131	1,247,986	(17.4)

EXPENDITURES

Compensation	\$ 16,511	16,725	24,300	63,757	44,982	(29.4)
Benefits	6,756	7,022	9,076	22,387	16,418	(26.7)
Supplies	900	320	419	1,330	1,220	(8.3)
Professional Services/Training	236,196	204,892	194,567	449,447	198,584	(55.8)
Other Charges	5,625	-	-	10,000	10,000	-
Scheduled Charges	-	-	-	50	50	-
Transfer to TIF Capital Projects	200,000	-	114,048	-	-	-
Debt Service	487,886	612,356	866,702	964,160	975,323	1.2
Compensation Adjustment	-	-	-	-	1,409	-
TOTAL EXPENDITURES	\$ 953,873	841,315	1,209,113	1,511,131	1,247,986	(17.4)



Central Business District TIF

Appropriation Summary

Project Name	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
8631 Convention Center Hotel Project	114,048	0	0	0	0	0	0	114,048
92368 CBD TIF Special Projects	410,000	0	0	0	0	0	0	410,000
92399 Gateways	4,500,000	0	0	0	0	0	0	4,500,000
92432 Utility Infrastructure Upgrades/Relocations	1,500,000	0	0	0	0	0	0	1,500,000
Total Central Business District TIF	6,524,048	0	0	0	0	0	0	6,524,048

Central Business District TIF

Funding Summary

Funding Source	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2016 CBD TIF Cash	200,000	0	0	0	0	0	0	200,000
FY 2016 CBD TIF Revenue CO's	1,500,000	0	0	0	0	0	0	1,500,000
FY 2017 CBD TIF Revenue CO's	4,500,000	0	0	0	0	0	0	4,500,000
FY 2018 CBD TIF Cash	114,048	0	0	0	0	0	0	114,048
Market Lubbock Inc. Capital Project Fund	210,000	0	0	0	0	0	0	210,000
Central Business District TIF Total	6,524,048	0	0	0	0	0	0	6,524,048

Managing Department **Fiscal Policy**

Project Manager **Melissa Trevino**

Project Classification **New Facility**

Project Status **Approved**



Project Scope

This project will fund the owners consultant to assist the Central Business District TIF Board in reviewing the Hotel Operator request for proposal submissions and securing a Hotel Operator for the project.

Project Justification

The City of Lubbock has performed a feasibility analysis on a convention center hotel to be constructed on the Civic Center site. This project funds the first step in the process.

Project History

\$114,048 was appropriated in FY 2017-18 Budget Amendment No. 17, Ord. No. 2018-00068, June 28,2018.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Other Activities	114,048	0	0	0	0	0	0	114,048
Total Project Appropriation	114,048	0	0	0	0	0	0	114,048

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2018 CBD TIF Cash	114,048	0	0	0	0	0	0	114,048
Total Funding Sources	114,048	0	0	0	0	0	0	114,048

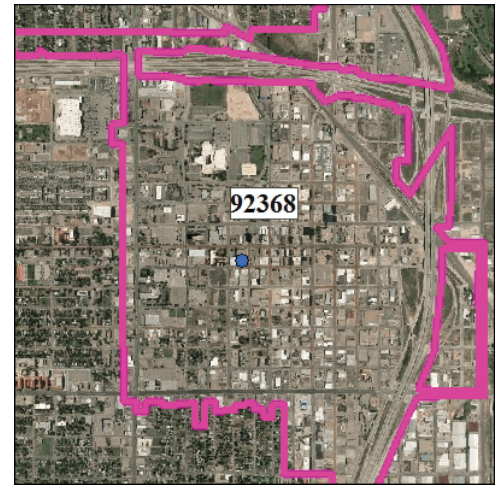
<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Fiscal Policy**

Project Manager **John Turpin**

Project Classification **Infrastructure Improvements**

Project Status **Approved**



Project Scope

The project is funding for additional costs related to the installation of the duct system in the downtown area, reconnection costs, or any other cost related to downtown redevelopment. The project also includes funding for additional police presence downtown through the Downtown Patrol program. The additional funding is from Market Lubbock, Inc., for one-half of the cost of the Downtown Patrol program.

Project Justification

As the downtown redevelopment project continues, additional costs related to the installation of the duct system and other activities will be incurred. The purpose of the project is to set aside cash funding for those additional costs.

Project History

\$200,000 was appropriated in the FY 2015-16 Budget, Ord. No. 2015-00094, October 1, 2015.

\$210,000 was appropriated in FY 2017-18 Budget Amendment No. 6, Ord. No. 2018-00010, January 25, 2018.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Other Activities	410,000	0	0	0	0	0	0	410,000
Total Project Appropriation	410,000	0	0	0	0	0	0	410,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2016 CBD TIF Cash	200,000	0	0	0	0	0	0	200,000
Market Lubbock Inc. Capital Project Fund	210,000	0	0	0	0	0	0	210,000
Total Funding Sources	410,000	0	0	0	0	0	0	410,000

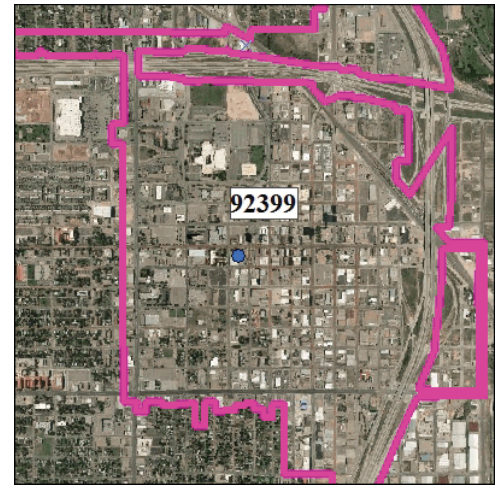
<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Fiscal Policy**

Project Manager **John Turpin**

Project Classification **Infrastructure Improvements**

Project Status **Approved**



Project Scope
 Construct gateways and green spaces in the Central Business District TIF.

Project Justification
 Gateways and other green spaces are one of the components included in the downtown redevelopment plan. They will improve the overall appearance of the downtown area and will be another incentive for businesses to participate in the redevelopment of downtown.

Project History
 \$1.5 million was appropriated in the FY 2015-16 Budget, Ord. No. 2015-00094, October 1, 2015.
 Reduced appropriation by \$800,000 in FY 2015-16, Budget Amendment No. 36, Ord. No. 2016-00101, July 28, 2016.
 \$800,000 was appropriated in the FY 2016-17 Budget, Ord. No. 2016-00135, October 1, 2016.
 Increased appropriation by \$3,000,000 in FY 2017-18, Budget Amendment No. 17, Ord. No. 2018-00068, June 28, 2018.

Appropriation Detail	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	4,500,000	0	0	0	0	0	0	4,500,000
Total Project Appropriation	4,500,000	0	0	0	0	0	0	4,500,000

Funding Detail	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2016 CBD TIF Revenue CO's	700,000	0	0	0	0	0	0	700,000
FY 2017 CBD TIF Revenue CO's	3,800,000	0	0	0	0	0	0	3,800,000
Total Funding Sources	4,500,000	0	0	0	0	0	0	4,500,000

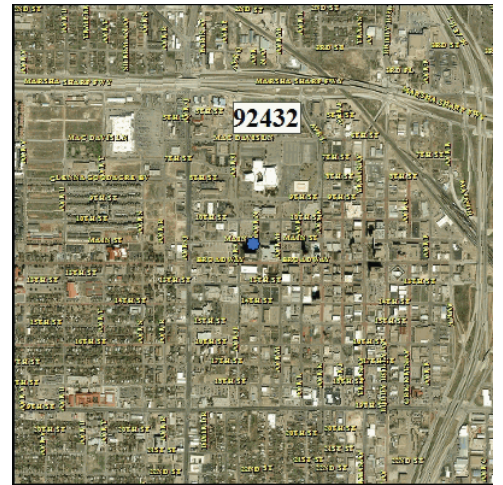
Operating Budget Impact	Unappropriated Planning Years							Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25		
No Impact Anticipated	0	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0	0

Managing Department **Engineering**

Project Manager **Wood Franklin**

Project Classification **Infrastructure Improvements**

Project Status **Approved**



Project Scope
Replacement, upgrade, or relocation of utility infrastructure in Downtown Lubbock.

Project Justification
Some of the public infrastructure in Downtown Lubbock is 60 - 80 years old and needs replacement in order to support the redevelopment of the downtown area.

Project History
\$800,000 was appropriated in FY 2015-16, Budget Amendment No. 36, Ord. No. 2016-00101, July 28, 2016.
\$700,000 was appropriated in the FY 2016-17 Budget, Ord. No. 2016-00135, October 1, 2016.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	1,500,000	0	0	0	0	0	0	1,500,000
Total Project Appropriation	1,500,000	0	0	0	0	0	0	1,500,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2016 CBD TIF Revenue CO's	800,000	0	0	0	0	0	0	800,000
FY 2017 CBD TIF Revenue CO's	700,000	0	0	0	0	0	0	700,000
Total Funding Sources	1,500,000	0	0	0	0	0	0	1,500,000

<i>Operating Budget Impact</i>	FY 2019-20	Unappropriated Planning Years					Total Impact
		FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Community Development Overview

Mission and Purpose

To promote self-sufficiency, economic opportunities, and suitable living environments, including but not limited to decent, safe, sanitary, and affordable housing for low-to-moderate income individuals and families. Community Development (CD) provides the following services:

- Administer federal grant programs including Community Development Block Grant (CDBG), Home Investment Partnership Program (HOME), and Emergency Solutions Grant (ESG).
- Administer state grant programs including the Community Services Block Grant (CSBG) and the Comprehensive Energy Assistance Program (CEAP).
- Implement affordable housing programs.

Goals and Objectives

- Educate citizens, neighborhoods, and agencies concerning available programs, and encourage active participation in these programs.
- Develop and implement strategic planning to deal with the use of federal, state, and local resources.
- Ensure safe, decent, accessible, and affordable housing for Lubbock citizens.
- Ensure revenue by managing and servicing out housing loan portfolios.

Accomplishments for FY 2018-19

- Received approval of the FY 2018-19 Action Plan and FY 2017-18 Consolidated Annual Performance and Evaluation Report by U.S Department of Housing and Urban Development (HUD).
- Expect to meet HUD's requirements for expenditure ratios for CDBG by assisting 12 non-profit agencies with funds for childcare, youth services, health services, and abused and neglected children. In-house program will assist approximately 70 households with minor home repairs.
- Expect to meet HUD's requirements for HOME commitments by constructing two new homes and assisting approximately 25 households with home rehabilitation projects.
- Expect to finish 25 Home Rehabilitation projects with the North & East Lubbock Neighborhood Infrastructure Fund.
- Conducted annual technical assistance workshop and received proposals for FY 2019-20.

Objectives for FY 2019-20

- Provide decent, accessible, affordable housing for Lubbock citizens.
- Educate and inform the public concerning services and programs offered in order to encourage participation.
- Work with the Community Development and Services Board, City Management, and City Council to address housing and community needs.
- Spend funds in a timely fashion.

Revenue Overview

- Federal grant entitlement amounts decreased \$29,638, or 0.9 percent.
 - Funding from the CDBG increased \$56,760, or 2.8 percent.
 - Funding from the HOME program decreased \$88,687, or 9.1 percent.
 - Funding from the ESG increased \$2,289, or 1.3 percent.
- State funding increased \$450,000, or 31 percent.
 - Funding from the CSBG did not change from the prior year and remains at \$400 thousand.
 - Funding from the CEAP increased \$450,000, or 42.9 percent.
- Program income increased \$400,000, or 29.6 percent, when compared with FY 2018-19 amended budget.

Expenditure Overview

- Total expenditures increased \$820.4 thousand, or 13.7 percent, for FY 2019-20.
- Department level expenditures decreased \$11,797, or 1.1 percent. The department will begin using two cost centers again to assist in tracking expenses. Both CD Administration and CD Field appear for FY 2019-20.
- The CDSB recommends funding of the CDBG, HOME, and ESG. Recommendations of the CDSB are published and a public hearing was held in August to allow citizens to directly participate in the funding process.

Community Development Block Grant

Expenditures for CDBG decreased \$43,240 or 1.5 percent compared to FY 2018-19. Both public service and non-public service expenditures are funded again this year. Public service expenditures meet the national objective criteria of benefit to low and moderate income persons and families. Whereas non-public service expenditures include activities related to infrastructure, public facility improvements and projects related to affordable housing.

HOME Investment Partnership Program

Expenditures increased \$411.3 thousand or 27.9 percent. Funding for affordable housing development is increasing \$468.9 thousand or 35.3 percent, while administrative costs will decrease \$57,587 or 39 percent.

Emergency Solutions Grant

Over \$157 thousand is dedicated to housing and services for the homeless while \$15,000 will go to administrative costs. Overall expenditures are increasing \$2,289 or 1.3 percent compared to FY 2018-19.

Community Development Overview

The City of Lubbock Community Development also receives funding from the Texas Department of Housing and Community Affairs.

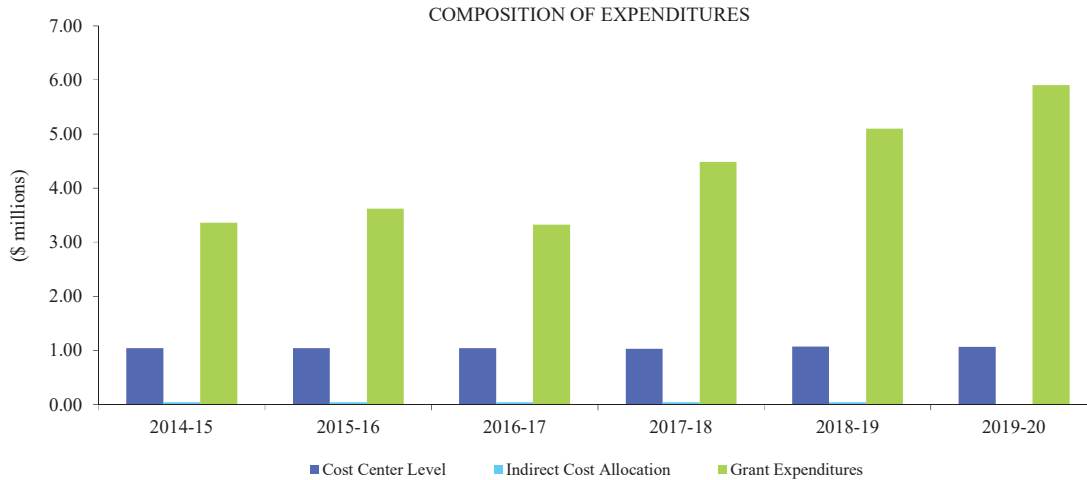
Community Services Block Grant

The Community Services Block Grant is used primarily to support community self-sufficiency programs. This year there is no change to expenditures as they remain at \$400,000.

Comprehensive Energy Assistance Program

The Comprehensive Energy Assistance Program assists agencies that help elderly and low-income individuals with utility costs. Expenditures are increasing by \$450 thousand offering citizens over \$452.3 thousand more in assistance compared to FY 2018-19. Administrative costs in this area are increasing by \$28,203.

Community Development



	Actual FY 2015-16	Actual FY 2016-17	Actual FY 2017-18	Reforecasted FY 2018-19	Budget FY 2019-20	% Change
STAFFING						
CDBG - Administration	6	13	13	12	7	(5)
CDBG - Field Services	8	-	-	-	5	5
TOTAL STAFFING	14	13	13	12	12	-

METRICS/PERFORMANCE MEASURES	Actual FY 2015-16	Actual FY 2016-17	Actual FY 2017-18	Projected FY 2018-19	Target FY 2019-20	% Change from Projected
New Construction Affordable Housing	1	2	3	2	2	-
Build Affordable houses for 1st time low mod homebuyers complete construction and sell within 9 months after completion of construction. Commitment and expending grant funding by deadlines.	-	-	100.0%	100.0%	100.0%	-
Housing Rehabilitation	120	98	70	80	100	25.0
Rehab of low to moderate owner occupied homes. Below market rate loan for major rehabs and grant for minor rehabs. Expending grant funding by deadlines.	-	-	100.0%	100.0%	100.0%	-
Special Events/Promotions	5	12	4	24	24	-
Community Development (CD) Week-showcase CD project and public awareness; CD staff attends monthly community meetings and active with organizations such as Lubbock Neighborhood Connection, South Plains Homeless Consortium (Homelessness), Lubbock Housing Consortium (1st time homebuyer education and homeownership).	-	-	100.0%	100.0%	100.0%	-
Monitoring Subrecipients of Federal Grants	17	17	19	20	20	-
Monitoring and compliance assurance of contracted subrecipients on monthly desk review and biannual onsite visits.	-	-	100.0%	100.0%	100.0%	-

Community Development

METRICS/PERFORMANCE MEASURES	Actual FY 2015-16	Actual FY 2016-17	Actual FY 2017-18	Projected FY 2018-19	Target FY 2019-20	% Change from Projected
Annual and Planning reports data input	-	2	3	3	4	33.3
Creating, compiling, and verifying demographic data for Annual Action Plan, Year end, and 5 year con plan.	-	-	100.0%	100.0%	100.0%	-
Completion of Rehab Projects	-	70	120	100	100	-
Rehab project completed within 6 months from intake of client to completion of scope of work.	-	-	100.0%	100.0%	100.0%	-
FULL-TIME POSITIONS						
Administrative Assistant	1					
Assistant Director of Community Development	1					
CD Contract & Compliance Mgr	1					
CD Inspection Manager	1					
Community Development Director	1					
Construction Inspection Specialist	2					
Financial/Project Manager	1					
Project Specialist	4					
TOTAL FULL-TIME POSITIONS	12					

Community Development - Fund Overview

U. S. Department of Housing and Urban Development (HUD) Grants

CD Block Grant (CDBG)						
	Actual*	Actual*	Actual*	Reforecasted	Budget	% Change
FUNDING SOURCES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	
Entitlement	\$ 1,935,068	1,925,875	1,888,268	2,030,304	2,087,064	2.8
Program Income	-	-	850,000	850,000	750,000	(11.8)
TOTAL FUNDING SOURCES	\$ 1,935,068	1,925,875	2,738,268	2,880,304	2,837,064	(1.5)
DEPARTMENT LEVEL EXPENDITURES						
Compensation	\$ 434,405	439,124	415,948	334,386	382,292	14.3
Benefits	222,638	214,438	197,476	154,943	181,108	16.9
Supplies	26,450	20,248	11,441	18,443	11,164	(39.5)
Maintenance	13,824	13,342	14,752	23,026	12,964	(43.7)
Professional Services/Training	51,450	52,450	39,200	45,540	87,000	91.0
Other Charges	18,235	18,235	44,080	43,000	-	(100.0)
Scheduled Charges	127,999	136,338	133,757	100,690	112,280	11.5
Capital Outlay/Reimbursements	-	-	30,000	3,703	-	(100.0)
TOTAL DEPARTMENT LEVEL EXPENDITURES	\$ 895,000	894,175	886,653	723,731	786,809	8.7
FUND LEVEL EXPENDITURES						
Public Service	290,260	288,880	283,240	304,545	300,000	(1.5)
Non-Public Service	749,808	742,820	1,568,375	1,852,028	1,750,255	(5.5)
TOTAL FUND LEVEL EXPENDITURES	\$ 1,040,068	1,031,700	1,851,615	2,156,573	2,050,255	(4.9)
TOTAL EXPENDITURES	\$ 1,935,068	1,925,875	2,738,268	2,880,304	2,837,064	(1.5)

HOME						
	Actual*	Actual*	Actual*	Reforecasted	Budget	% Change
FUNDING SOURCES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	
Entitlement	\$ 679,643	702,470	714,068	975,878	887,191	(9.1)
Program Income	350,000	-	-	500,000	1,000,000	100.0
TOTAL FUNDING SOURCES	\$ 1,029,643	702,470	714,068	1,475,878	1,887,191	27.9
EXPENDITURES						
Affordable Housing Development	961,679	632,223	642,662	1,328,291	1,797,191	35.3
Admin./Direct Delivery (10%) - Housing Section	67,964	70,247	71,406	147,587	90,000	(39.0)
TOTAL EXPENDITURES	\$ 1,029,643	702,470	714,068	1,475,878	1,887,191	27.9

Emergency Solutions Grant (ESG)						
FUNDING SOURCES						
	Actual*	Actual*	Actual*	Reforecasted	Budget	% Change
FUNDING SOURCES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	
Entitlement	\$ 171,680	174,195	173,382	169,987	172,276	1.3
TOTAL FUNDING SOURCES	\$ 171,680	174,195	173,382	169,987	172,276	1.3
EXPENDITURES						
Homeless Housing and Services	\$ 158,804	\$ 161,131	\$ 160,380	\$ 165,987	\$ 157,276	\$ (700)
Administration (7.5%) - Daily Operations	12,876	13,064	13,002	12,700	15,000	18.1
TOTAL EXPENDITURES	\$ 171,680	\$ 174,195	\$ 173,382	\$ 169,987	\$ 172,276	1.3

Texas Department of Housing and Community Affairs (TDHCA) Grants

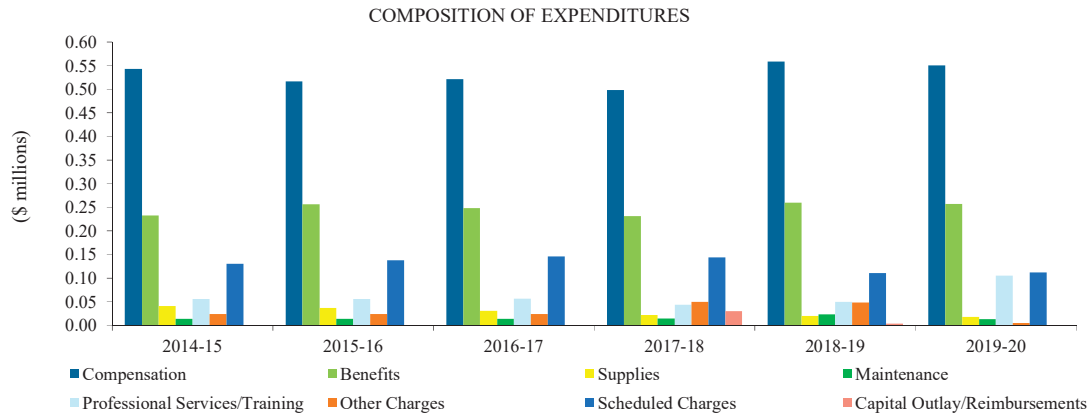
Community Services Block Grant						
	Actual*	Actual*	Actual*	Reforecasted	Budget	% Change
FUNDING SOURCES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	
Entitlement	\$ 391,964	388,790	395,554	400,000	400,000	-
TOTAL FUNDING SOURCES	\$ 391,964	388,790	395,554	400,000	400,000	-
DEPARTMENT LEVEL EXPENDITURES						
Compensation	\$ 65,000	53,401	32,450	41,406	15,446	(62.7)
Benefits	27,179	26,000	11,000	19,344	7,262	(62.5)
Supplies	2,000	2,000	1,250	1,250	1,500	20.0
Professional Services/Training	3,000	5,000	3,000	3,000	3,000	-
Other Charges	1,100	1,100	5,000	5,000	5,000	-
Scheduled Charges	10,000	10,000	10,000	10,000	-	(100.0)
TOTAL DEPARTMENT LEVEL EXPENDITURES	\$ 108,279	97,501	62,700	80,000	32,208	(59.7)
FUND LEVEL EXPENDITURES						
Community Self-Sufficiency Programs	\$ 283,685	291,289	332,854	320,000	367,792	14.9
TOTAL EXPENDITURES	\$ 391,964	388,790	395,554	400,000	400,000	(0.0)

Community Development - Fund Overview

Comprehensive Energy Assistance Program						
	Actual*	Actual*	Actual*	Reforecasted	Budget	% Change
FUNDING SOURCES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	
Entitlement	\$ 1,050,396	1,119,079	1,462,858	1,050,000	1,500,000	42.9
TOTAL FUNDING SOURCES	\$ 1,050,396	1,119,079	1,462,858	1,050,000	1,500,000	42.9
DEPARTMENT LEVEL EXPENDITURES						
Compensation	\$ 16,382	31,205	45,492	72,997	81,626	11.8
Benefits	6,717	20,000	25,518	34,103	34,877	2.3
Supplies	-	-	-	-	5,000	-
Professional Services/Training	1,200	328	1,200	1,200	15,000	1,150.0
TOTAL DEPARTMENT LEVEL EXPENDITURES	\$ 24,299	51,533	72,210	108,300	136,503	1,164.1
FUND LEVEL EXPENDITURES						
Community Energy Assistance Programs	\$ 1,026,097	1,067,546	1,390,648	941,700	1,394,000	
TOTAL EXPENDITURES	\$ 1,050,396	1,119,079	1,462,858	1,050,000	1,500,000	1,164.1
TOTAL FUNDING SOURCES	\$ 4,578,751	4,310,409	5,484,130	5,976,169	6,796,531	13.7
GRAND TOTAL EXPENDITURES	\$ 4,578,751	4,310,409	5,484,130	5,976,169	6,796,531	13.7

* Due to grant funding extending beyond the fiscal year, budgeted amounts are provided

Community Development - Department Overview



EXPENDITURES BY CATEGORY	Actual FY 2015-16	Actual FY 2016-17	Actual FY 2017-18	Reforecasted FY 2018-19	Budget FY 2019-20	% Change
Compensation	\$ 516,489	521,208	498,032	558,028	550,801	(1.3)
Benefits	256,534	248,334	231,372	259,437	256,810	(1.0)
Supplies	36,950	30,748	21,941	19,693	17,664	(10.3)
Maintenance	13,824	13,342	14,752	23,026	12,964	(43.7)
Professional Services/Training	55,650	56,650	43,400	49,740	105,000	111.1
Other Charges	23,735	23,735	49,580	48,000	5,000	(89.6)
Scheduled Charges	137,999	146,338	143,757	110,690	112,280	1.4
Capital Outlay/Reimbursements	-	-	30,000	3,703	-	(100.0)
TOTAL EXPENDITURES BY CATEGORY	\$ 1,041,180	1,040,355	1,032,833	1,072,317	1,060,520	(1.1)

EXPENDITURES BY DEPARTMENT	Actual FY 2015-16	Actual FY 2016-17	Actual FY 2017-18	Reforecasted FY 2018-19	Budget FY 2019-20	% Change
CD Administration	\$ 491,180	1,040,355	1,032,833	1,072,317	650,178	(39.4)
CD Field	550,000	-	-	-	410,342	-
TOTAL EXPENDITURES BY DEPARTMENT	\$ 1,041,180	1,040,355	1,032,833	1,072,317	1,060,520	(1.1)

Community Development - Department Expenditures

CD Administration	Actual	Actual	Actual	Reforecasted	Budget	% Change
EXPENDITURES BY CATEGORY	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	
Compensation	\$ 253,659	521,208	498,032	558,028	437,451	(21.6)
Benefits	114,484	248,334	231,372	259,437	183,227	(29.4)
Supplies	20,889	30,748	21,941	19,693	6,500	(67.0)
Maintenance	451	13,342	14,752	23,026	-	(100.0)
Professional Services/Training	38,400	56,650	43,400	49,740	18,000	(63.8)
Other Charges	10,500	23,735	49,580	48,000	5,000	(89.6)
Scheduled Charges	52,798	146,338	143,757	110,690	-	(100.0)
Capital Outlay/Reimbursements	-	-	30,000	3,703	-	(100.0)
TOTAL CD ADMINISTRATION	\$ 491,180	1,040,355	1,032,833	1,072,317	650,178	(39.4)

CD Field

EXPENDITURES BY CATEGORY						
Compensation	\$ 262,830	-	-	-	113,350	-
Benefits	142,050	-	-	-	73,583	-
Supplies	16,062	-	-	-	11,164	-
Maintenance	13,373	-	-	-	12,964	-
Professional Services/Training	17,250	-	-	-	87,000	-
Other Charges	13,235	-	-	-	-	-
Scheduled Charges	85,201	-	-	-	112,280	-
TOTAL CD FIELD	\$ 550,000	-	-	-	410,342	-

Criminal Investigation Fund Overview

Mission and Purpose

Provide funding for specialized equipment, technology, and payments to confidential informants to aid in the investigation of certain criminal cases through the use of seized assets resulting from local police investigations.

Goals and Objectives

- Use funds according to the provisions of Texas Code of Criminal Procedure Chapter 59 and related federal statutes.
- Investigate criminal offenses, arrest offenders, and assist in the criminal prosecution of the offenders in a court of competent jurisdiction.

Accomplishments for FY 2018-19

- Purchased Vigilant's License Plate Recognition (LPR) parking control program.
- Purchased Access Card printer.

Objectives for FY 2019-20

- Purchase four-six night vision units for Special Weapons and Tactics (SWAT).

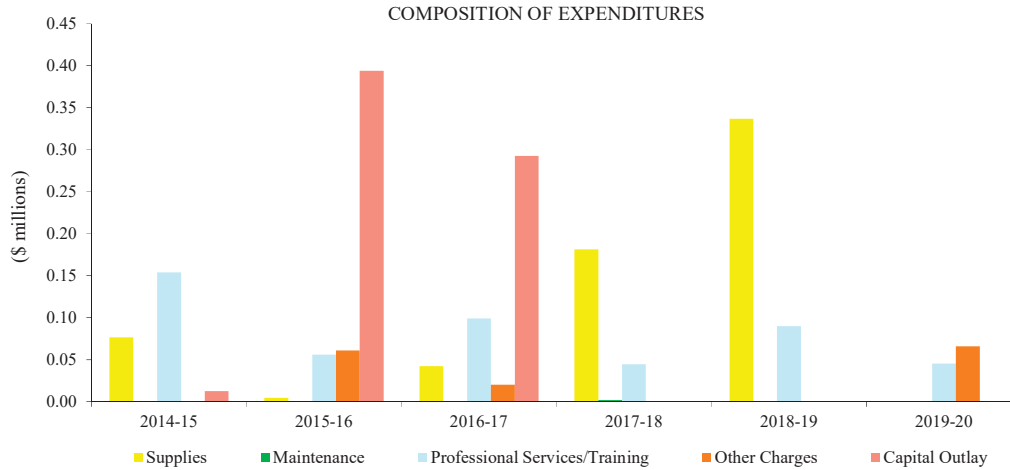
Revenue Overview

- Revenue from the sale of vehicles/equipment decreased \$10,000, or 45.5 percent.
- Confiscation funds decreased \$175 thousand, or 70 percent, based on current year and historical trends.
- A use of excess reserves of \$21,801 is planned in FY 2019-20.

Expenditure Overview

- Total expenditures decreased \$315.6 thousand, or 74 percent.
- Supplies decreased \$336.6 thousand, or 100 percent, due to no budgeted supplies in FY 2019-20.
- Professional Services/Training decreased \$45,000, or 50 percent, due to the decrease of confiscated funds.
- Other Charges increased \$66,000 due to the planned purchase of night vision units for SWAT.

Criminal Investigation Fund



	Actual	Actual	Actual	Reforecasted	Budget	% Change
FUNDING SOURCES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	
Revenue from Sale of Equipment/Vehicles	\$ -	59,393	29,116	22,000	12,000	(45.5)
Confiscation Funds	194,870	275,010	96,497	250,000	75,000	(70.0)
Interest Earnings	5,202	5,263	6,688	5,500	2,199	(60.0)
Total Revenue Sources	200,072	339,666	132,301	277,500	89,199	(67.9)
Use of Excess Reserves	314,818	114,851	95,716	149,090	21,801	(85.4)
TOTAL FUNDING SOURCES	\$ 514,890	454,517	228,018	426,590	111,000	(74.0)

EXPENDITURES						
	Actual	Actual	Actual	Reforecasted	Budget	% Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	
Supplies	\$ 4,545	42,304	181,301	336,590	-	(100.0)
Maintenance	-	541	1,558	-	-	-
Professional Services/Training	55,768	98,830	44,636	90,000	45,000	(50.0)
Other Charges	60,810	20,351	523	-	66,000	-
Capital Outlay	393,768	292,490	-	-	-	-
TOTAL EXPENDITURES	\$ 514,890	454,517	228,018	426,590	111,000	(74.0)

Department of Justice Asset Sharing Overview

Mission and Purpose

Provide funding for specialized equipment, technology, and other needs of the Police Department through the use of seized assets resulting from Federal investigations.

Goals and Objectives

- Expend funds according to the provisions of Texas Code of Criminal Procedure Chapter 59 and related federal statutes.

Accomplishments for FY 2018-19

- Purchased two Neighborhood Surveillance Cameras for Special Operations to help combat crimes and neighborhood nuisance issues.

Objectives for FY 2019-20

- Receive confiscated funds through court awards that will allow for funding of equipment and other needs for law enforcement.
- Purchase technology aids and tools for Investigation.

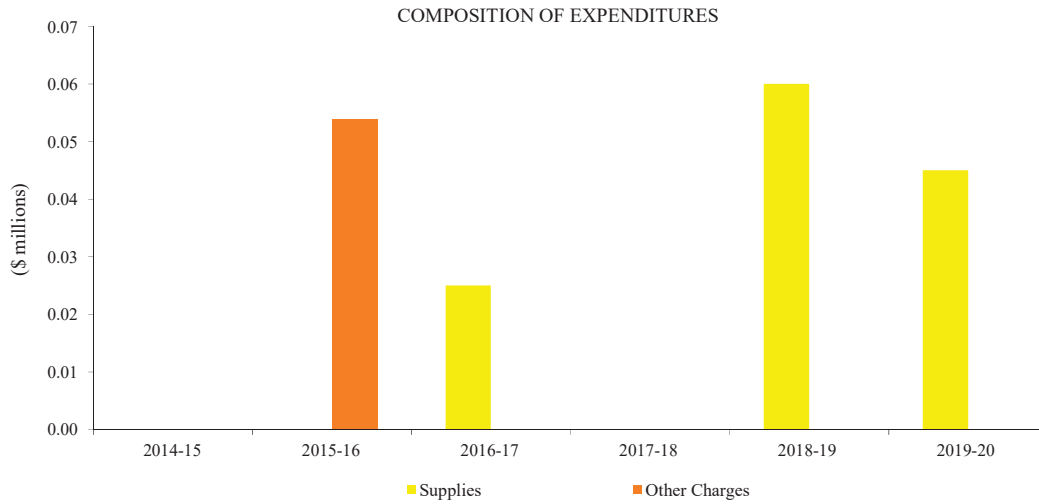
Revenue Overview

- Operating revenues are not budgeted as funds are not known until received through court awards after the Police Department has confiscated funds during criminal investigations. The account balance in this fund at the end of FY 2018-19 is projected to be \$54,558.

Expenditure Overview

- Total Expenditures decreased by \$15,000, or 25 percent, compared to FY 2018-19.

Department of Justice Asset Sharing



	Actual	Actual	Actual	Reforecasted	Budget	% Change
FUNDING SOURCES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	
Court Awards	\$ 14,716	171	-	-	-	-
Interest Earnings	711	913	1,317	-	-	-
Total Revenue Sources	15,426	1,084	1,317	-	-	-
Use of Excess Reserves	38,436	23,910	-	60,000	45,000	(25.0)
TOTAL FUNDING SOURCES	\$ 53,863	24,994	1,317	60,000	45,000	(25.0)
EXPENDITURES						
Supplies	\$ -	24,994	-	60,000	45,000	(25.0)
Other Charges	53,863	-	-	-	-	-
TOTAL EXPENDITURES	\$ 53,863	24,994	-	60,000	45,000	(25.0)

Economic Development Overview

Mission and Purpose

Enhance and encourage economic development, job creation, and facilitate the development of new industries. The Economic Development Fund provides the following services:

- Assist Lubbock Economic Development Alliance (LEDA) in its economic development activities by providing a single point of contact for city related issues.
- Coordinate and monitor special projects such as the Downtown Redevelopment Plan.
- The majority of property tax revenues in this Fund are transferred to Market Lubbock, Inc. (MLI).

Goals and Objectives

- Assist MLI and LEDA in recruiting efforts.
- Administer and coordinate implementation of the Downtown Revitalization Action Plan.
- Provide a single point of contact for businesses as it relates to City issues.

Accomplishments for FY 2018-19

- Selected the developer for the Civic Center Hotel project and completed the contract.
- Assisted LEDA and MLI with downtown projects.
- Coordinated efforts to complete a new Development agreement for the Central Business District TIF.
- Completed an agreement to update the Downtown Master Plan.

Objectives for FY 2019-20

- Begin the development of the plans and specs for the Civic Center Hotel project.
- Work with LEDA and the Board of Directors of Central Business District TIF to facilitate development in downtown Lubbock and city-wide.

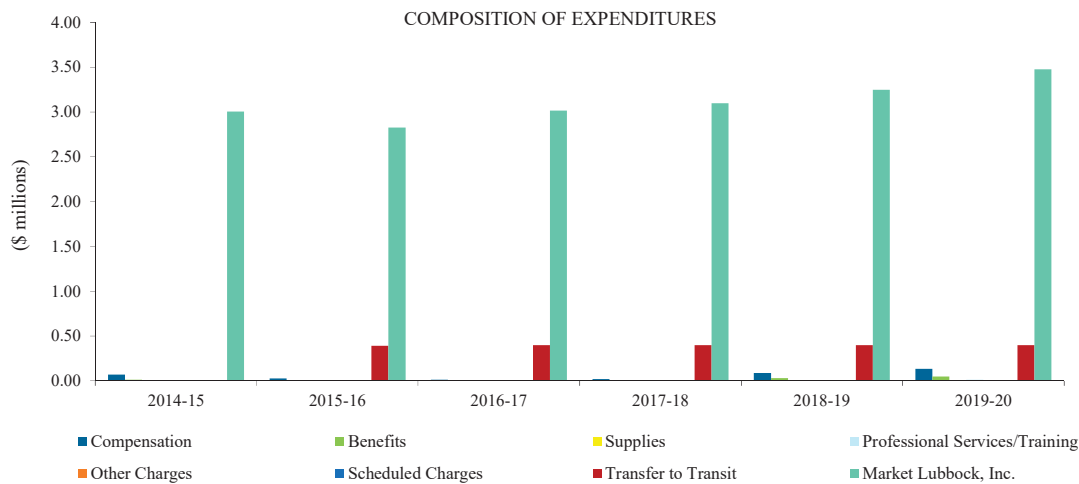
Revenue Overview

- Revenues are based on a 2.315 cent property tax allocation, net of city economic development expenses, estimated at \$4.1 million.
- Estimated revenues, including delinquent, penalties, transfer from the General Fund, and interest, increased \$279.6 thousand, or 7.4 percent, in FY 2019-20.

Expenditure Overview

- Total expenditures increased \$318.0 thousand, or 8.4 percent, compared to the FY 2018-19 Operating Budget.
- Compensation increased \$46,234, or 52.1 percent, due to the addition of a Grant Writer position at City Council's request.
- Benefits increased \$20,929, or 69.7 percent, due to the change in compensation.
- Supplies increased \$1,800 for Business Development Director and Grant Writer.
- Professional Services/Training increased \$6,574, or 72.5 percent, due to the hiring of Business Development Director and addition of a Grant Writer.
- Other Charges increased \$4,230 due to the need for office equipment for added staff.
- Scheduled Charges increased \$5,787 due to the addition of information technology, liability insurance, telephone, and postage allocations to the Economic Development Fund.
- MLI's transfer is \$3.5 million for FY 2019-20, an increase of \$230.2 thousand, or 7.1 percent, from the prior year.
- Included in the FY 2019-20 budget is a transfer to Transit of \$400.0 thousand for Citibus operations. Citibus plays an important role in the City by providing transportation for employees to get to their jobs each day.

Economic Development



FUNDING SOURCES	Actual	Actual	Actual	Reforecasted	Budget	% Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	
Property Tax	\$ 3,211,522	3,397,781	3,591,071	3,733,490	3,954,550	5.9
Delinquent Property Tax	23,424	20,178	6,169	20,000	18,852	(5.7)
Penalty & Interest - Delinquent Property Tax	20,809	25,051	23,581	25,000	22,734	(9.1)
Transfer from General Fund	-	-	-	-	62,000	-
Total Revenue Sources	3,255,755	3,443,010	3,620,821	3,778,490	4,058,136	7.4
Use of Excess Reserves	525	-	-	-	38,340	-
TOTAL FUNDING SOURCES	\$ 3,256,280	3,443,010	3,620,821	3,778,490	4,096,476	8.4

EXPENDITURES						
Compensation	\$ 28,327	15,192	21,324	88,814	135,048	52.1
Benefits	8,275	7,630	8,075	30,038	50,967	69.7
Supplies	-	-	329	-	1,800	-
Professional Services/Training	-	-	6,718	9,070	15,644	72.5
Other Charges	-	-	-	-	4,230	-
Scheduled Charges	640	1,160	428	6	5,792	100,988.8
Transfer to Transit	390,880	400,000	400,000	400,000	400,000	-
Market Lubbock, Inc.	2,828,158	3,017,457	3,100,991	3,250,562	3,480,802	7.1
Compensation Adjustment	-	-	-	-	2,193	-
TOTAL EXPENDITURES	\$ 3,256,280	3,441,439	3,537,864	3,778,490	4,096,476	8.4

STAFFING	Actual	Actual	Actual	Amended	Budget	Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Economic Development	-	-	1	1	2	1
TOTAL STAFFING						

Gateway Streets Overview

Mission and Services

In 2004, the City Council established the Gateway Streets Program. The program, funded with 40 percent of franchise fees, opens areas of the City for development through thoroughfare construction.

Accomplishments for FY 2018-19

- Completed 50th Street from Milwaukee to Upland Avenue.
- Environmental Assessment and Schematic for Upland Avenue have been completed and given to the Texas Department of Transportation for comment.

Objectives for FY 2019-20

- Complete and receive approval of the Environmental Assessment and Schematic for Upland Avenue.
- Complete Design of Upland Avenue from 66th to 82nd Street.
- Complete Right-of-Way Acquisition from 66th to 82nd Street on Upland Avenue.
- Complete Relocation of all Utilities from 66th to 82nd Street on Upland Avenue.
- Begin obtaining Right-of-Way for the remainder of the Upland corridor from 82nd to 114th Street.

Revenue Overview

- Budgeted revenues decreased \$298.2 thousand, or 3.6 percent compared to the FY 2018-19 Operating Budget.
- The use of excess reserves increased \$150.6 thousand, or 91.4 percent.

Expenditure Overview

- Total expenditure decreased \$147.6 thousand, or 1.7 percent, due to decrease in debt service.
- A transfer to debt service in the amount of \$8.4 million is planned for FY 2019-20.

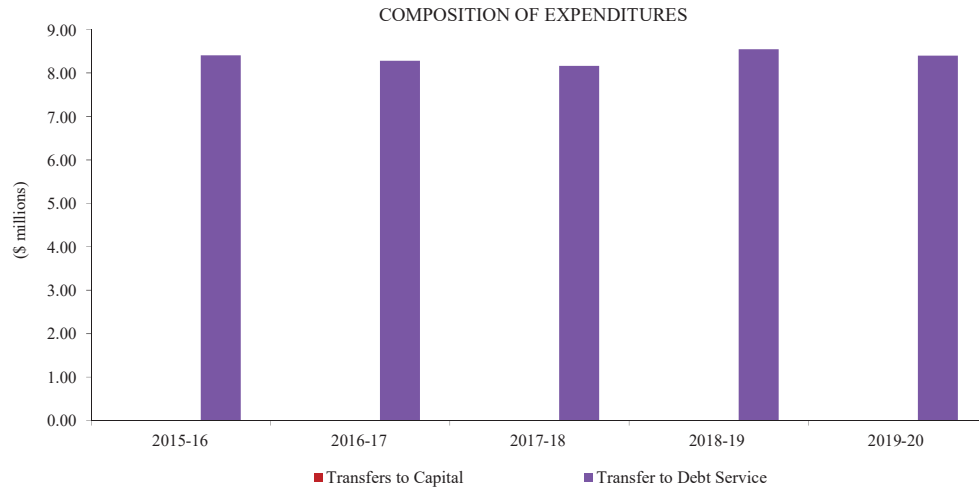
Capital Program Overview

The Gateway Streets Fund has three active capital projects with appropriation of \$5.5 million. An additional \$3.6 million is included in FY 2019-20 for Upland Avenue – 66th to 82nd Street.

One new project is added for FY 2019-20, Indiana Avenue from 130th to 146th Street, with anticipated costs totaling \$4.5 million.

The funding source for the FY 2019-20 appropriation is \$8.1 million in Gateway Streets Revenue CO's.

Gateway Streets



	Actual	Actual	Actual	Reforecasted	Budget	% Change
FUNDING SOURCES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	
Interest	\$ 45,942	56,489	108,801	-	195,000	-
Xcel Energy	33,760	18,712	-	-	-	-
Suddenlink	796,191	799,870	-	-	-	-
Telecom	1,326,900	1,087,149	-	-	-	-
West Texas Gas	5,297	7,695	-	-	-	-
NTS	-	-	-	-	-	-
South Plains Electric Cooperative	431,901	479,277	-	-	-	-
Transfer from LP&L	4,127,264	4,504,108	618,248	-	-	-
Atmos	874,604	1,013,010	-	-	-	-
Transfer from General Fund	-	-	7,958,273	8,383,611	7,890,457	(5.9)
Total Revenue Sources	\$ 7,641,859	7,966,310	8,685,322	8,383,611	8,085,457	(3.6)
Use of Excess Reserves	760,644	318,801	-	164,720	315,304	91.4
TOTAL FUNDING SOURCES	\$ 8,402,503	8,285,110	8,685,322	8,548,331	8,400,761	(1.7)

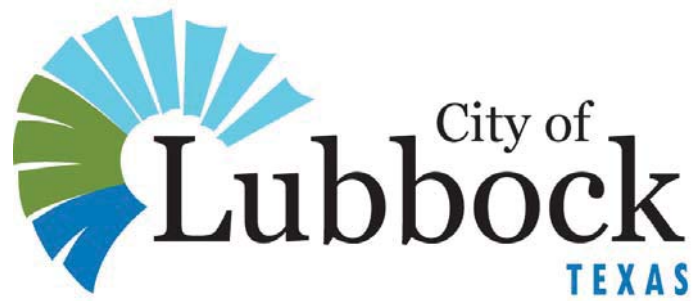
EXPENDITURES						
Transfers to Capital	\$ -	-	-	-	-	-
Transfer to Debt Service	8,402,503	8,285,110	8,168,324	8,548,331	8,400,761	(1.7)
Less Interest Earnings on Bond Funds	-	-	-	-	-	-
Less Build America Bonds Subsidy	-	-	-	-	-	-
Interest Earnings on Debt	-	-	-	-	-	-
TOTAL EXPENDITURES	\$ 8,402,503	8,285,110	8,168,324	8,548,331	8,400,761	(1.7)

Gateway Streets - Model

FUNDING SOURCES	Budget		Forecast			
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interest Earnings	\$ 358,301	418,925	413,550	364,000	320,000	282,000
Transfer from General Fund Franchise Fees	7,890,457	7,910,457	7,995,099	8,080,646	8,167,109	8,254,497
TOTAL FUNDING SOURCES	\$ 8,248,758	8,329,382	8,408,649	8,444,646	8,487,109	8,536,497

FUND LEVEL EXPENSES						
Transfer to Debt Service	\$ 8,400,761	8,352,112	8,999,311	9,221,204	9,171,427	9,578,433
New Debt Future Issuance - Debt Service	-	640,497	256,199	-	355,832	-
TOTAL EXPENDITURES	\$ 8,400,761	8,992,610	9,255,510	9,221,204	9,527,259	9,578,433
TOTAL REVENUES OVER/(UNDER) EXPENDITURES	\$ (152,003)	(663,228)	(846,861)	(776,558)	(1,040,150)	(1,041,935)

EXCESS RESERVES	Forecast	Budget	Forecast				
	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Total Fund Balance	\$ 13,059,953	12,907,949	12,244,722	11,397,860	10,621,303	9,581,152	8,539,217
Less: Reserve Fund Requirements	8,400,761	8,992,610	9,255,510	9,221,204	9,527,259	9,578,433	8,477,924
TOTAL EXCESS RESERVES	\$ 4,659,192	3,915,340	2,989,212	2,176,656	1,094,043	2,720	61,294



Gateway Streets Projects

Appropriation Summary

Project Name	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
92215 Slide Road from Marshall to US 84	2,255,700	0	0	0	0	0	0	2,255,700
92510 Upland Avenue - 66th Street to 82nd Street	2,918,687	3,600,000	0	0	0	0	0	6,518,687
92562 Quaker Roadway Improvements	340,000	0	0	0	0	0	0	340,000
2017016 Upland Avenue 98th Street to 114th Street	0	0	3,240,000	0	0	0	0	3,240,000
2017042 98th Street - Alcove Avenue to Upland Avenue	0	0	0	0	4,500,000	0	0	4,500,000
2018068 Indiana Avenue from 130th Street to 146th Street	0	4,500,000	0	0	0	0	0	4,500,000
Total Gateway Streets Projects	5,514,387	8,100,000	3,240,000	0	4,500,000	0	0	21,354,387

Gateway Streets Projects

Funding Summary

Funding Source	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Developer Participation	1,500,000	0	0	0	0	0	0	1,500,000
FY 2010 Gateway Streets Revenue CO's	698,687	0	0	0	0	0	0	698,687
FY 2018 Gateway Streets CO's	2,810,000	0	0	0	0	0	0	2,810,000
FY 2020 Gateway Streets Revenue CO's	0	8,100,000	0	0	0	0	0	8,100,000
FY 2021 Gateway Streets Revenue CO's	0	0	3,240,000	0	0	0	0	3,240,000
FY 2023 Gateway Streets Revenue CO's	0	0	0	0	4,500,000	0	0	4,500,000
TxDOT Participation	505,700	0	0	0	0	0	0	505,700
Gateway Streets Projects	5,514,387	8,100,000	3,240,000	0	4,500,000	0	0	21,354,387

Managing Department **Public Works Engineering**

Project Manager **John Turpin**

Project Classification **New Roadways**

Project Status **Approved**



Project Scope

This is one of the projects included in the Northwest Passage Transportation Improvement Program. The project includes the design of a T-2 thoroughfare street on Slide Road from Marshall Street to U.S. Highway 84. The proposed street will have three lanes of traffic in each direction, plus a continuous left turn lane (Slide Road exists from Erskine Avenue to Marshall Street). The funding for the project will be from Developer participation and participation from Texas Department of Transportation.

Project Justification

Facilitates congestion relief and economic development for Northwest Lubbock.

Project History

\$60,000 was appropriated in FY 2009-10, Budget Amendment No. 3, Ord. No. 2009-O0102, November 5, 2009.

\$659,700 was appropriated in FY 2010-11, Budget Amendment No. 17, Ord. No. 2011-O0084, September 27, 2011.

\$250,000 was appropriated in FY 2011-12 Budget Amendment No. 13, Ord. No. 2012-O0034, April 26, 2012.

\$1,286,000 was appropriated in FY 2012-13 Budget Amendment No. 6, Ord. No. 2012-O0126, November 8, 2012.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	1,286,000	0	0	0	0	0	0	1,286,000
Design and Engineering	719,700	0	0	0	0	0	0	719,700
Other Activities	250,000	0	0	0	0	0	0	250,000
Total Project Appropriation	2,255,700	0	0	0	0	0	0	2,255,700

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Developer Participation	1,500,000	0	0	0	0	0	0	1,500,000
FY 2010 Gateway Streets Revenue CO's	250,000	0	0	0	0	0	0	250,000
TxDOT Participation	505,700	0	0	0	0	0	0	505,700
Total Funding Sources	2,255,700	0	0	0	0	0	0	2,255,700

<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Public Works Engineering**

Project Manager **John Turpin**

Project Classification **Infrastructure Improvements**

Project Status **Approved**



Project Scope

This roadway is designated on the City of Lubbock 2007 Master Thoroughfare Plan to ultimately be constructed as a T-2 (7-lane) Thoroughfare. This roadway is currently two lane strip paved. Development growth in this area has resulted in this roadway exceeding the current capacity of the two lane structure. The first year of this project will fund the Environmental Study and Engineering Schematics for the Upland Avenue Corridor between 66th Street and 114th Street. The proposed second year will fund the Right-of-Way acquisition ahead of the improvements between 66th Street and 82nd Street. The proposed third year will fund the Engineering Design and Construction of a 5-lane roadway section that will include pedestrian elements, drainage, street lighting, and ADA compliance between 66th Street and 82nd Street.

Project Justification

The City of Lubbock continues to strive to meet the transportation needs of the Citizens of Lubbock. The City must continue to anticipate the infrastructure needs for a growing population in order to provide a safe and efficient transportation system. Due to continued development in the area of Upland Avenue, this roadway has become congested and the road structure is requiring constant maintenance in order to safely serve the traveling public. The current construction of the Marsha Sharp Freeway and Upland Avenue intersection by the Texas Department of Transportation will only increase the need for these proposed improvements.

Project History

\$2,470,000 was appropriated in the FY 2017-18 Budget, Ord. No. 2017-00111, October 1, 2017.
 \$448,687 was appropriated in the FY 2018-19 Budget, Ord. No. 2018-00109, October 1, 2018.
 Reduced appropriated by \$451,313 on 1/31/19 per BCR 1819-07.

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Land Acquisition	448,687	0	0	0	0	0	0	448,687
Construction	0	3,600,000	0	0	0	0	0	3,600,000
Design and Engineering	1,700,000	0	0	0	0	0	0	1,700,000
Right of Way Acquisition	770,000	0	0	0	0	0	0	770,000
Total Project Appropriation	2,918,687	3,600,000	0	0	0	0	0	6,518,687

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2010 Gateway Streets Revenue CO's	448,687	0	0	0	0	0	0	448,687
FY 2018 Gateway Streets CO's	2,470,000	0	0	0	0	0	0	2,470,000
FY 2020 Gateway Streets Revenue CO's	0	3,600,000	0	0	0	0	0	3,600,000
Total Funding Sources	2,918,687	3,600,000	0	0	0	0	0	6,518,687

<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Street Engineering**

Project Manager **John Turpin**

Project Classification **New Roadways**

Project Status **Approved**



Project Scope

This project will widen a 2 lane section of roadway to a total of 5 lanes. This will be done through a public private partnership using a developer’s agreement.

Project Justification

Quaker Avenue from FM 1585 to 146th Street is identified on the City of Lubbock’s Master Thoroughfare Plan as a T-2 7 Lane thoroughfare. Currently this road is only 2 lanes and has become overwhelmed by congestion due to development within this area. This project will be done in conjunction with a developer’s agreement to widen the roadway to a total of 5 lanes. The 5 lanes will alleviate the current congestion and help this roadway function at a better level of service.

Project History

The developer’s agreement for this project was approved by City Council on June 14th 2018. Budget Ordinance No. 2018-00061 moved \$340,000 in 2018 Gateway Streets CO's from 92546 98th Street from Upland Avenue to Milwaukee Avenue.

Appropriation Detail	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	340,000	0	0	0	0	0	0	340,000
Total Project Appropriation	340,000	0	0	0	0	0	0	340,000

Funding Detail	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2018 Gateway Streets CO's	340,000	0	0	0	0	0	0	340,000
Total Funding Sources	340,000	0	0	0	0	0	0	340,000

Operating Budget Impact	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Engineering**

Project Manager **John Turpin**

Project Classification **New Roadways**

Project Status **Requested**



Project Scope

This roadway is designated on the 2007 Thoroughfare Plan to become a T-2(7-lane) Thoroughfare. At this time the plan is to build a 5-lane section with the intent to widen the roadway in the future. Improvements will also be made to the pedestrian elements as well as the street lighting and the drainage.

Project Justification

The City of Lubbock continues to strive to meet the transportation needs of its citizens. We must continue to anticipate the infrastructure needs for a growing populous in order to provide a safe and effect transportation system. Due to continued development in the area this roadway has become congested and the road bed itself is requiring constant maintenance in order to serve the traveling public. The future plans of the Department of Transportation to improve the intersection of Upland Avenue and the Marsha Sharp Freeway will only increase the traffic along this roadway.

Project History

Appropriation Detail	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	0	0	2,440,000	0	0	0	0	2,440,000
Design and Engineering	0	0	700,000	0	0	0	0	700,000
Right of Way Acquisition	0	0	100,000	0	0	0	0	100,000
Total Project Appropriation	0	0	3,240,000	0	0	0	0	3,240,000

Funding Detail	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2021 Gateway Streets Revenue CO's	0	0	3,240,000	0	0	0	0	3,240,000
Total Funding Sources	0	0	3,240,000	0	0	0	0	3,240,000

Operating Budget Impact	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Engineering**

Project Manager **John Turpin**

Project Classification **New Roadways**

Project Status **Requested**



Project Scope

This roadway is designated on the 2007 Thoroughfare Plan to become a T-2(7-lane) Thoroughfare. Improvements will also be made to the pedestrian elements as well as the street lighting and the drainage.

Project Justification

The City of Lubbock continues to strive to meet the transportation needs of its citizens. We must continue to anticipate the infrastructure needs for a growing populous in order to provide a safe and effect transportation system. Due to continued development in the area this roadway has become congested and the road bed itself is requiring constant maintenance in order to serve the traveling public.

Project History

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	0	0	0	0	4,000,000	0	0	4,000,000
Design and Engineering	0	0	0	0	500,000	0	0	500,000
Total Project Appropriation	0	0	0	0	4,500,000	0	0	4,500,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2023 Gateway Streets Revenue CO's	0	0	0	0	4,500,000	0	0	4,500,000
Total Funding Sources	0	0	0	0	4,500,000	0	0	4,500,000

<i>Operating Budget Impact</i>	Unappropriated Planning Years							Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25		
No Impact Anticipated	0	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0	0

Managing Department **Engineering**

Project Manager **John Turpin**

Project Classification **New Roadways**

Project Status **Requested**



Project Scope

This project will provide 7-lanes of the T-2 thoroughfare along with street lighting, pedestrian improvements and storm water structures. This roadway received the minimal County strip paving many years ago and is currently experiencing more traffic than what the roadway is designed to carry.

Project Justification

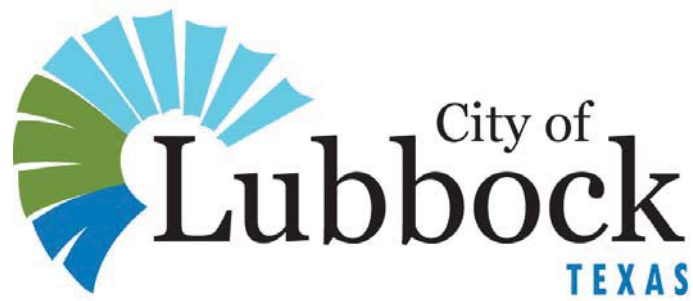
Due to development along the Indiana Ave corridor, the County strip paving along this roadway is receiving more traffic than it is able to carry and as a result requires a great deal of maintenance. In addition the level of service for this roadway is less than desirable for traffic volumes.

Project History

Appropriation Detail	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	0	4,000,000	0	0	0	0	0	4,000,000
Design and Engineering	0	500,000	0	0	0	0	0	500,000
Total Project Appropriation	0	4,500,000	0	0	0	0	0	4,500,000

Funding Detail	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2020 Gateway Streets Revenue CO's	0	4,500,000	0	0	0	0	0	4,500,000
Total Funding Sources	0	4,500,000	0	0	0	0	0	4,500,000

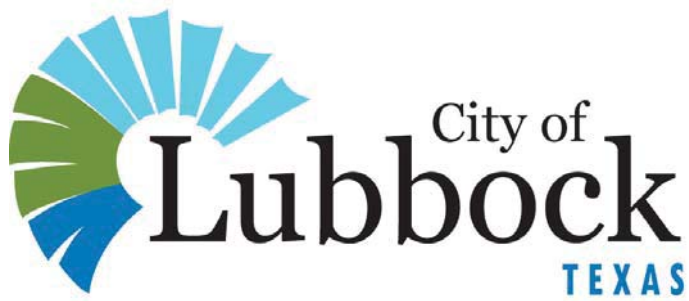
Operating Budget Impact	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Maintenance Savings Estimated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0



Annual Grant Award Appropriations

AGENCY	PROGRAM	Projected FY 2019-20
US Department of Justice	Justice Assistance Grant	\$ 201,703
Texas Department of State Health Services	Public Health Emergency Preparedness Grant	256,211
	Regional and Local Service System/Local Public Health System Grant	175,290
	Immunization Branch - Locals Grant	232,115
	Texas Epidemiology Capacity Expansion Grant	125,339
Texas Department of Transportation	Safety City Grant	30,298
Texas Department of Public Safety	Emergency Management Performance Grant	61,267
Office of the Governor	Homeland Security Grant Program	96,917
Dallas Police Department	Internet Crimes Against Children	20,000
South Plains Association of Government	Area Agency on Aging Direct Purchase of Services Grant	240,711
TOTAL GRANT AWARD APPROPRIATIONS		\$ 1,439,851

*Appropriation of funding and expenditures.



Hotel Occupancy Tax Fund Overview

Mission and Services

This fund accounts for hotel occupancy tax (HOT) receipts and distributes those receipts as authorized in Chapter 351 of the Texas Tax Code and as directed by the City Council.

The FY 2019-20 Operating Budget includes the following changes to the FY 2018-19 allocation:

- Civic Center Operations and Marketing allocation decreased from 23.1 percent to 22.0 percent.
- Buddy and Maria Elena Holly Plaza Debt Service allocation decreased from 1.2 percent to 1.1 percent.
- The allocation, Transfer to TIF – Conference Center decreased from 6.6 percent to 6.3 percent.
- The allocation, Transfer to CIP – Civic Center Exterior Improvements, will increase from 6.9 percent to 8.4 percent.

Revenue Overview

- Budgeted HOT receipts increased \$503.4 thousand, or 6.9 percent. The projected receipts are based on recent trends in actual HOT receipts.

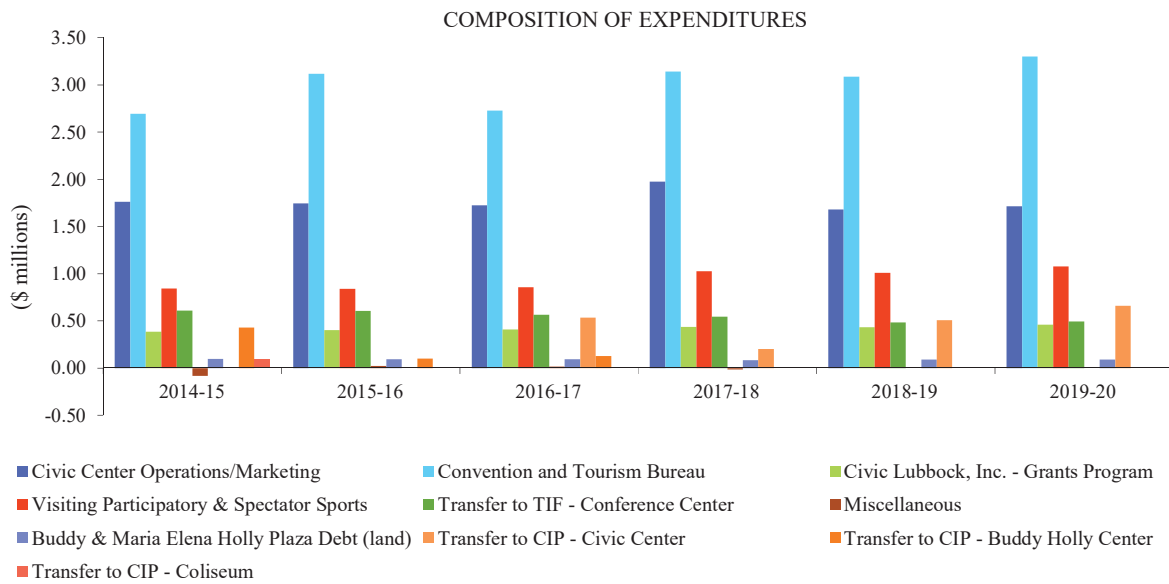
Expenditure Overview

- Budgeted expenditures have increased \$503.4 thousand or 6.9 percent, for FY 2019-20.
- Civic Center Operations/Marketing – 22.00270 percent: Funds are used for marketing and operating costs at the City's Civic Centers. The allocation is \$1.7 million for FY 2019-20.
- Convention and Tourism Bureau – 42.38340 percent: Funds are used by Visit Lubbock to plan and implement an effective marketing program. The

program promotes a positive image of the City to attract conventions, group tours, and tourism travel. The allocation is \$3.3 million for FY 2019-20.

- Visiting Participatory and Spectator Sports Marketing – 13.81600 percent: Funds are used by the Lubbock Sports Authority to market Lubbock as the Sports Capital of West Texas and Eastern New Mexico. Its goal is to maintain existing events and aggressively solicit new sports conventions, tournaments, events, and organizations that have a positive economic impact on the City. The allocation increased \$69,551, or 6.9 percent, for FY 2019-20.
- Buddy and Maria Elena Holly Plaza Debt Service – 1.12966 percent: Funds are used to pay debt service on the property acquired for the Buddy and Maria Elena Holly Plaza. The allocation decreased \$3,000, or 3.3 percent, for FY 2019-20.
- North Overton TIF Conference Center – 6.30620 percent: The funds are a portion of the total projected hotel occupancy tax receipts collected from the Overton Hotel and Conference Center that will be used to pay debt service on the Conference Center portion of the development. The allocation is \$491.3 thousand for FY 2019-20. The total debt on the conference center is \$6.7 million, with 8 years of debt service remaining.
- Civic Lubbock, Inc. – 5.92120 percent: Funds are used to underwrite local visual and performing arts programs. The allocation is \$461.3 thousand for FY 2019-20.
- Transfer to CIP – Civic Center CIP – 8.44084 percent: Funds will be used for improvements to the exterior of the Lubbock Memorial Civic Center and parking lot repair at the Lubbock Memorial Civic Center. The allocation is \$657.5 thousand for FY 2019-20.

Hotel Occupancy Tax



	Actual	Actual	Actual	Reforecasted	Budget	% Change
FUNDING SOURCES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	
Hotel/Motel Tax	\$ 6,852,082	7,025,004	7,357,830	7,286,537	7,789,948	6.9
Interest Earnings	642	823	-	-	-	-
Total Revenue Sources	6,852,724	7,025,827	7,357,830	7,286,537	7,789,948	6.9
Use of Excess Reserves	25,618	-	60,244	-	-	-
TOTAL FUNDING SOURCES	\$ 6,878,342	7,025,827	7,418,074	7,286,537	7,789,948	6.9

EXPENDITURES						
Civic Center Operations/Marketing	\$ 1,746,502	1,721,640	1,972,511	1,679,577	1,713,999	2.0
Convention and Tourism Bureau	3,116,972	2,729,107	3,141,378	3,088,282	3,301,644	6.9
Civic Lubbock, Inc. - Grants Program	402,642	407,345	437,924	431,450	461,258	6.9
Visiting Participatory & Spectator Sports	836,425	855,001	1,024,016	1,006,708	1,076,259	6.9
Transfer to TIF - Conference Center	603,705	564,916	543,421	483,574	491,250	1.6
Buddy & Maria Elena Holly Plaza Debt (land)	94,109	93,688	83,750	91,000	88,000	(3.3)
Transfer to CIP - Civic Center	-	534,696	200,000	505,946	657,538	29.96
Transfer to CIP - Buddy Holly Center	100,000	126,000	-	-	-	-
Miscellaneous	(22,012)	(14,764)	15,075	-	-	-
TOTAL EXPENDITURES	\$ 6,878,342	7,017,628	7,418,074	7,286,537	7,789,948	6.9

Juvenile Case Manager Fund Overview

Mission and Purpose

The Juvenile Case Manager Fund will coordinate with available community and juvenile services to ensure that City and County referrals benefit from these services. In addition the Juvenile Case Manager will be in charge of the following:

- Referrals to Lubbock County’s Specialized Treatment and Rehabilitation Programs (“S.T.A.R. Program”);
- Monitoring compliance with court orders;
- Implementing policies/services developed by the parties;
- Coordinating services with other City and County departments; and
- Acting as liaison between the various courts in Lubbock County having jurisdiction over juveniles and juvenile issues.

Goals and Objectives

- Assist the Court in administering the Court’s juvenile docket.
- Supervise court orders in juvenile cases.
- Coordinate with other local jurisdictions, including Lubbock County’s Dispute Resolution office and Lubbock Independent School District to oversee Teen Court.

Accomplishments for FY 2018-19

- Full-time Juvenile Case Manager hired to oversee the Municipal Courts’ juvenile cases. This is a position filled at Lubbock County, and co-funded by the City of Lubbock Municipal Court.

Objectives for FY 2019-20

- Establish a permanent Teen Court Program.
- Implement mock trial collaboration with Lubbock Independent School District (LISD).
- Establish an internship program.

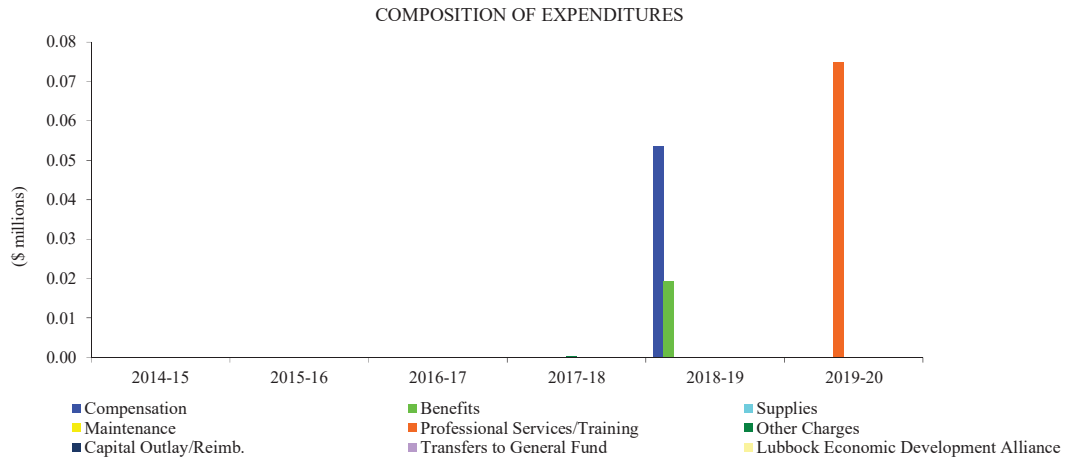
Revenue Overview

- Total revenues are expected to increase \$25,068, or 29.7 percent, when compared to FY 2018-19.

Expenditure Overview

- Total expenditures for FY 2019-20 are projected to be \$75,000, and are based on a contract agreement with Lubbock County where the City of Lubbock funds the Juvenile Case Manager position for this program.

Juvenile Case Manager Fund



	Actual	Actual	Actual	Reforecasted	Budget	% Change
FUNDING SOURCES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	
Juvenile Case Manager Fee	\$ 2,666	1,423	1,159	56,525	70,023	23.9
Truancy Prevention Fee	25,435	24,499	29,865	25,000	30,372	21.5
Interest Earnings	1,928	2,674	5,715	3,000	9,198	206.6
Total Revenue Sources	30,028	28,596	36,738	84,525	109,593	29.7
Use of Excess Reserves	-	-	-	-	-	-
TOTAL FUNDING SOURCES	\$ 30,028	28,596	36,738	84,525	109,593	29.7

EXPENDITURES						
Compensation	\$ -	-	-	53,560	-	(100.0)
Benefits	-	-	-	19,316	-	(100.0)
Supplies	-	-	-	-	-	-
Maintenance	-	-	-	-	-	-
Professional Services/Training	-	-	-	-	75,000	100.0
Other Charges	-	-	499	-	-	-
TOTAL EXPENDITURES	\$ -	-	499	72,876	75,000	2.9

	Actual	Actual	Actual	Amended	Budget	Change
STAFFING	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Juvenile Case Manager	-	-	-	1	-	(1)
TOTAL STAFFING	-	-	-	1	-	(1)

Lubbock Business Park TIF

Mission and Purpose

Promote economic growth of the Lubbock Business Park Tax Increment Financing Reinvestment Zone (TIF).

History and Overview

Lubbock Economic Development Alliance (LEDA) continues to develop a 586 acre business park adjacent to Interstate 27 and between East Kent Street and East Ursuline Street. To further develop the business park, the City partnered with LEDA to create a TIF to assist in funding the public improvements needed to develop the park. The TIF was created on December 16, 2009, Ordinance No. 2009-00113. Following is the market value of the TIF each year.

Year	Market Value	Taxable Value
2009	\$ 410,486	410,486
2010	15,219,253	2,498,920
2011	37,053,082	25,888,196
2012	44,041,389	27,441,841
2013	45,879,585	38,390,344
2014	48,212,761	36,319,587
2015	56,301,941	46,489,432
2016	56,863,331	53,329,114
2017	56,499,323	54,561,371
2018	57,810,727	56,671,380
*2019	58,007,240	58,007,240

* Preliminary Value

Goals and Objectives

- Install public infrastructure to support the development of the Lubbock Business Park.

Accomplishments for FY 2018-19

- Completed and submitted the Lubbock Business Park TIF annual report to the Comptroller of Public Accounts and the other participating taxing jurisdictions.
- Completed reporting in the Comptroller of Public Accounts Special District Database for Lubbock Business Park TIF.
- Complete extension of North King Street

Objectives for FY 2019-20

- Assist LEDA with funding for public infrastructure projects.

Revenue Overview

- Total revenues increased \$10,531, or 1.7 percent.
- Property tax revenues are projected to increase \$7,675, or 1.4 percent, from re-forecasted FY 2018-19 due to increased property tax values.

Expenditure Overview

- Budgeted expenditures decreased \$185 thousand, or 94.3 percent, when compared to FY 2018-19 operating budget.
- Compensation decreased \$4,225, or 48.8 percent, due to a change in the allocation of staff.
- Benefits decreased \$1,664 or 49.3 percent, due to the change in allocation of staff.
- Supplies increased \$720 due to the added charge for mail handling.
- Transfer to Capital decreased by \$180,000 due to a one time transfer in FY 2018-19.

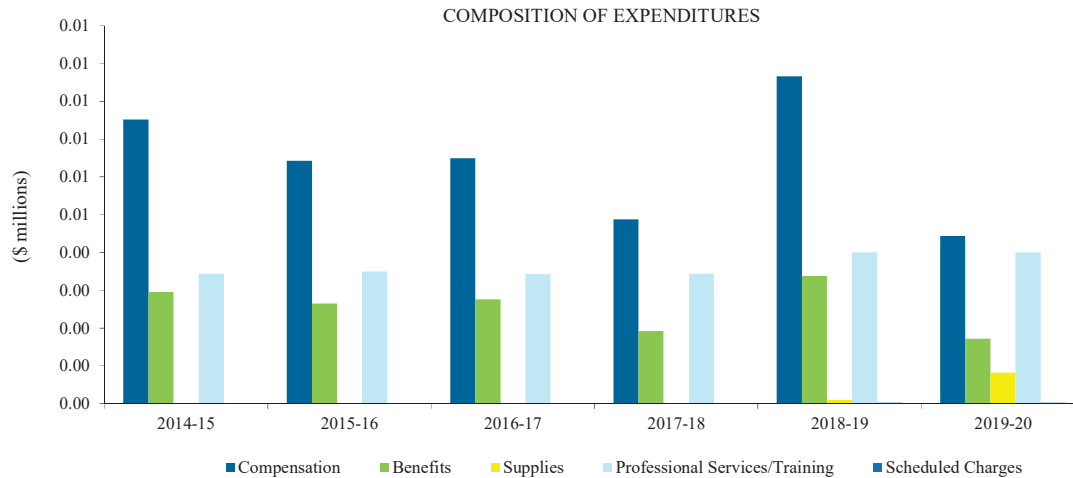
Capital Program Overview

The Lubbock Business Park TIF Fund has one active capital project with the appropriation of \$500,000. No new funding is included in FY 2019-20.

A full description of the project follows this overview.



Lubbock Business Park TIF



	Actual	Actual	Actual	Reforecasted	Budget	% Change
FUNDING SOURCES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	
Property Tax	\$ 469,614	523,532	548,442	568,206	575,881	1.4
Interest	8,113	13,958	35,668	56,477	59,333	5.1
Total Revenue Sources	477,727	537,489	584,111	624,683	635,214	1.7
Use of Excess Reserves	-	-	-	-	-	-
TOTAL FUNDING SOURCES	\$ 477,727	537,489	584,111	624,683	635,214	1.7

EXPENDITURES						
Compensation	\$ 6,419	6,490	4,874	8,657	4,432	(48.8)
Benefits	2,651	2,757	1,923	3,378	1,714	(49.3)
Supplies	-	-	-	100	820	720.0
Professional Services/Training	3,498	3,426	3,432	4,000	4,000	-
Other Charges	-	-	3,198	-	-	-
Scheduled Charges	-	-	-	25	25	-
Transfer to LBP Capital	-	-	500,000	180,000	-	(100.0)
Compensation Adjustment	-	-	-	-	139	-
TOTAL EXPENDITURES	\$ 12,568	12,673	513,427	196,160	11,130	(94.3)

Lubbock Business Park TIF

Appropriation Summary

		Appropriation to Date	Unappropriated Planning Years					Total Appropriation	
			FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24		FY 2024-25
92563	North King Street Project	500,000	0	0	0	0	0	0	500,000
Total	Lubbock Business Park TIF	500,000	0	0	0	0	0	0	500,000

Lubbock Business Park TIF

Funding Summary

	Funding to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2018 Lubbock Business Park TIF Cash	500,000	0	0	0	0	0	0	500,000
Total Lubbock Business Park TIF	500,000	0	0	0	0	0	0	500,000

Managing Department: **Lubbock Economic Development Alliance**

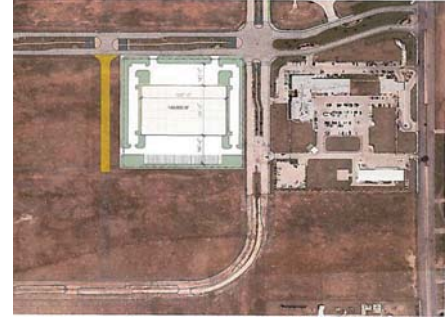
Project Manager: **John Osborne**

Project Classification: **Road Construction**

Project Status: **Approved**

Start Date: **9/1/2018**

End Date: **9/30/2020**



Project Scope:

Construction of a City of Lubbock standard "Industrial" street at approximately the mid-point between North Ivory Ave and North Nutmeg Avenue within the Lubbock Business Park. The proposed street would extend from Lubbock Business Park Blvd., south approximately 600 feet. The new street is proposed to be 42ft wide from face of curb to face of curb, accommodating one lane of traffic in each direction and accommodating width for a central turn lane.

Project Justification:

Development at the Lubbock Business Park continues to increase. Adding paving and street lights along the west side of Lot 22 will allow better access and road conditions for a prospective tenant on that piece of property.

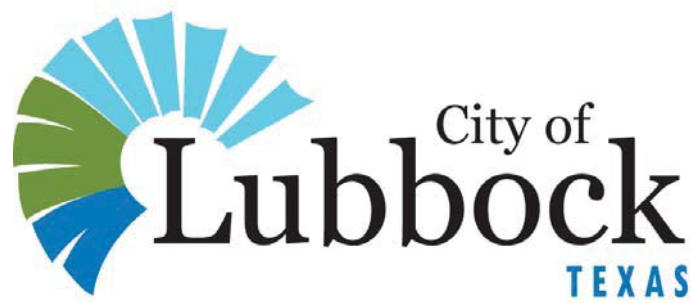
Project History:

\$500,000 was appropriated in FY 2017-18 Budget Amendment No. 22, Ord. No. 2018-O0092, August 23, 2018

<i>Appropriation Detail</i>	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	500,000	0	0	0	0	0	0	500,000
Total Project Appropriation	500,000	0	0	0	0	0	0	500,000

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Lubbock Business Park TIF Cash	500,000	0	0	0	0	0	0	500,000
Total Funding Sources	500,000	0	0	0	0	0	0	500,000

<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Funding
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0



Lubbock Economic Development Alliance Overview

Mission and Purpose

- An election held on November 4, 2003, authorized the collection of one-eighth of a percent of City sales tax for economic development purposes. The revenues collected as a result of that election are deposited into this Fund, and subsequently transferred to the Lubbock Economic Development Alliance (LEDA).
- LEDA was established in FY 2004-05 for the City's economic development activities.
- LEDA's mission is to promote economic growth by creating high-quality jobs, investing in new capital improvements and improving Lubbock's quality of life.

Revenue & Expenditure Overview

- Estimated revenue and expenditure for FY 2019-20 total \$6.7 million, which is an increase of \$460.5 thousand compared to the FY 2018-19 Operating Budget.
- The only expense in this special revenue fund is a transfer to LEDA.
- The LEDA operating budget is included in a component units section of the budget.

Lubbock Economic Dev. Alliance

COMPOSITION OF EXPENDITURES



	Actual	Actual	Actual	Reforecasted	Budget	% Change
FUNDING SOURCES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	
Sales Tax	\$ 5,664,843	5,868,166	6,130,959	6,231,310	6,691,820	7.4
Total Revenue Sources	5,664,843	5,868,166	6,130,959	6,231,310	6,691,820	7.4
TOTAL FUNDING SOURCES	\$ 5,664,843	5,868,166	6,130,959	6,231,310	6,691,820	7.4
EXPENDITURES						
Transfers to LEDA	\$ 5,664,843	5,868,166	6,130,959	6,231,310	6,691,820	7.4
TOTAL EXPENDITURES	\$ 5,664,843	5,868,166	6,130,959	6,231,310	6,691,820	7.4

Municipal Court Fund Overview

Mission and Services

The Municipal Court Fund was created in FY 2004-05 to track revenue designated for Municipal Court use in Court Security, Court Improvements, and Court Technology.

Goals and Objectives

- Continue to improve court facilities and technology.
- Enhance the court management software system.

Accomplishments for FY 2018-19

- Initiated the transition to a new payment gateway provider to comply with PCI guidelines regarding the safe handling of credit and debit card data.
- Currently transitioning Municipal Court video monitoring equipment into updated hybrid units to provide better quality images.
- Partnered with the Lubbock Police Department to purchase the first of two sets of ticket writers (12 total) and accessories for the Motors unit.

Objectives for FY 2019-20

- Improve Court technology as it relates to enhanced services provided by the software vendor (juror module, document imaging).
- Acquire additional ticket writers with updated android technology for the Lubbock Police Department to complete the number of ticket writers needed for the entire Motors' squad.

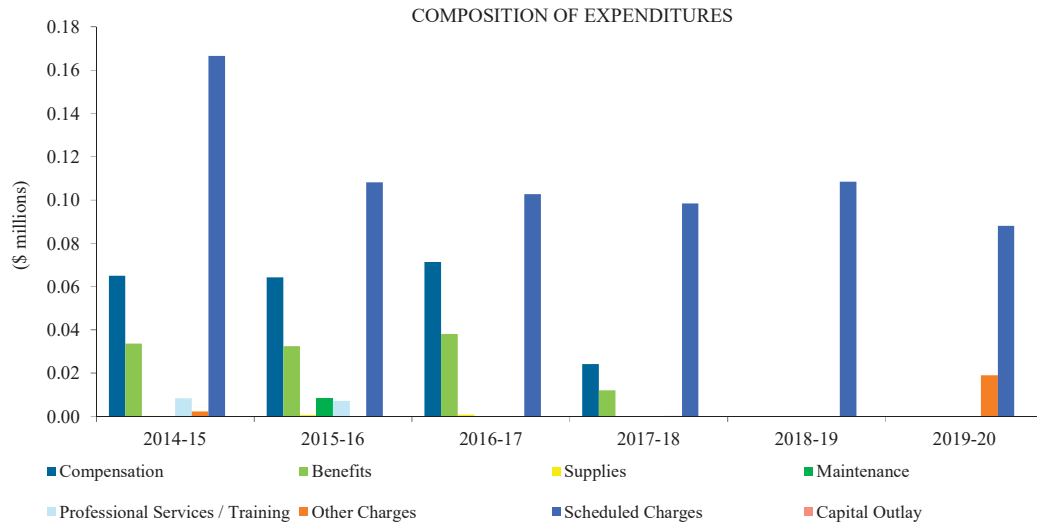
Revenue Overview

- Total revenues are projected to increase \$2,449, or 1.1 percent when compared with FY 2018-19.

Expenditure Overview

- Total expenditures decreased \$1,480, or 1.4 percent, when compared with FY 2018-19.
- Scheduled charges decreased \$20,480, or 18.9 percent, due to a decrease in information technology service charges.
- Miscellaneous charges increased \$19,000, or 100 percent, due to replacement costs required for Lubbock Police mobile computer equipment.

Municipal Court



	Actual	Actual	Actual	Reforecasted	Budget	% Change
FUNDING SOURCES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	
Court Security	\$ 85,313	80,077	94,635	87,147	84,909	(2.6)
Court Improvement	9,526	9,466	13,643	13,240	14,320	8.2
Court Technology	113,727	106,384	126,928	114,004	113,213	(0.7)
Interest	1,084	1,215	2,914	1,600	5,998	274.9
Total Revenue Sources	209,650	197,141	238,119	215,991	218,440	1.1
Use of Excess Reserves	11,890	15,974	-	-	-	-
TOTAL FUNDING SOURCES	\$ 221,540	213,116	238,119	215,991	218,440	1.1

EXPENDITURES	Actual	Actual	Actual	Reforecasted	Budget	% Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	
Compensation	\$ 64,273	71,360	24,159	-	-	-
Benefits	32,481	38,150	12,031	-	-	-
Supplies	787	879	-	-	-	-
Maintenance	8,700	-	-	-	-	-
Professional Services / Training	7,163	-	-	-	-	-
Other Charges	-	-	303	-	19,000	100.0
Scheduled Charges	108,137	102,727	98,439	108,480	88,000	(18.9)
TOTAL EXPENDITURES	\$ 221,540	213,116	134,932	108,480	107,000	(1.4)

FULL-TIME POSITIONS	
City Marshal	-
TOTAL FULL-TIME POSITIONS	-

North and East Lubbock Neighborhood & Infrastructure Fund Overview

Mission and Purpose

Provide funding for revitalization of neighborhoods in North and East Lubbock.

History and Overview

The City Council approved a resolution May 9, 2013 creating the North and East Lubbock Neighborhood and Infrastructure Program fund. The City Council approved an amendment to the resolution on September 13, 2018 which changed how the funding would be distributed from General Fund. Ten percent of the revenue will remain in General Fund, and the rest will be distributed as follows:

- In FY 2019-20 78.75 percent of the revenue will be transferred to the North and East Lubbock Neighborhood and Infrastructure fund and 11.25 percent will be transferred to the Central Business District TIF fund.
- In FY 2020-21 and all subsequent years 90 percent of the oil and gas revenue received by the City of Lubbock will be transferred into the North and East Lubbock Neighborhood and Infrastructure Program fund. The program will be funded with 90 percent of the oil and gas royalty revenue that historically was deposited into the General Fund.

Goals and Objectives

- Use funds to assist in the redevelopment and revitalization of North and East Lubbock neighborhoods

Accomplishments for FY 2018-19

- Total of twenty-five (25) owner occupied houses have been assisted with minor rehabilitations.

Objectives for FY 2019-20

- Fund owner occupied rehabilitation in North and East Lubbock neighborhoods. For this funding year, potential owner occupied participants that meet Minor Rehabilitation Program criteria and live in North and East Neighborhoods randomly selected during an open enrollment, or referred as Health and Safety and/or necessary immediate repair.
- A minimum of twenty-five (25) owner occupied houses will be assisted with minor rehabs, which will address codes issues as well as provide a safe and sanitary living environment.

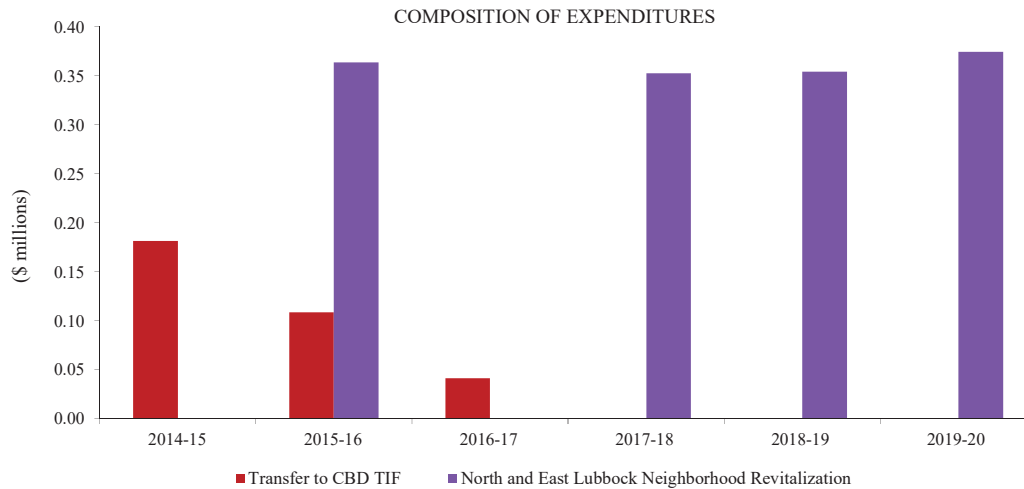
Revenue Overview

- For FY 2019-20, \$475.2 thousand is budgeted for the oil and gas royalty revenue in the General Fund, and \$374.2 thousand will be transferred to the North and East Lubbock Neighborhood and Infrastructure Fund.

Expenditure Overview

- Total expenditure for North and East Lubbock Neighborhood Revitalization for FY 2019-20 is \$374.2 thousand.

North and East Lubbock Neighborhood and Infrastructure Fund



	Actual	Actual	Actual	Reforecasted	Budget	% Change
FUNDING SOURCES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	
Oil and Gas Royalties	\$ 286,252	282,456	-	-	-	-
Transfer from General Fund	-	-	282,811	310,147	374,229	20.7
Total Revenue Sources	286,252	282,456	282,811	310,147	374,229	20.7
Use of Excess Reserves	185,785	-	69,585	43,853	-	(100.0)
TOTAL FUNDING SOURCES	\$ 472,037	282,456	352,396	354,000	374,229	5.7

EXPENDITURES						
Compensation	\$ -	-	21,849	-	-	-
Benefits	-	-	11,137	-	-	-
Transfer to CBD TIF	108,490	41,225	-	-	-	-
North and East Lubbock Neighborhood Revitalization	363,547	-	319,410	354,000	374,229	5.7
TOTAL EXPENDITURES	\$ 472,037	41,225	352,396	354,000	374,229	5.7

North Overton Public Improvement District Overview

Mission and Purpose

Provide security, lighting, and landscape maintenance within the boundaries of the North Overton Public Improvement District (PID). The North Overton PID provides the following services:

- Enhance and maintain landscaping and public improvements within the street right-of-way (ROW).
- Provide security.
- Fund the electric cost of lighting.

History and Overview

A PID is a defined assessment area created by the City in response to property owner petitions to provide specific types of improvements or maintenance in a given public area.

The North Overton PID was created on October 9, 2003, by Resolution of the City Council after the property owners petitioned for the creation of the PID. Each year a public hearing is held and the City Council sets the assessment for the North Overton PID.

The North Overton PID is responsible for maintaining the amenities in the ROW including the electric cost for the pedestrian lighting and the water cost for irrigation of the landscaping. The North Overton PID includes a portion of the area between Fourth Street on the North, Avenue Q to the East, Broadway Street on the South, and University Avenue to the West.

Goals and Objectives

- Maintain landscaping in the ROW.
- Provide electricity for lighting to ensure a safe pedestrian environment.
- Secure and maintain a safe environment for residents and businesses.

Accomplishments for FY 2018-19

- Managed the collection and safekeeping of the assessments.
- Maintained the common areas in North Overton PID.
- Coordinated the annual meeting of property owners.
- Held a public hearing and accomplished other annual tasks as mandated by State statute.
- Repaired and replaced hardscape, pedestrian lights, and plant materials as needed, or when damaged by vehicles and vandalism.
- Humanely deterred birds for cleaner walkways.

Objectives for FY 2019-20

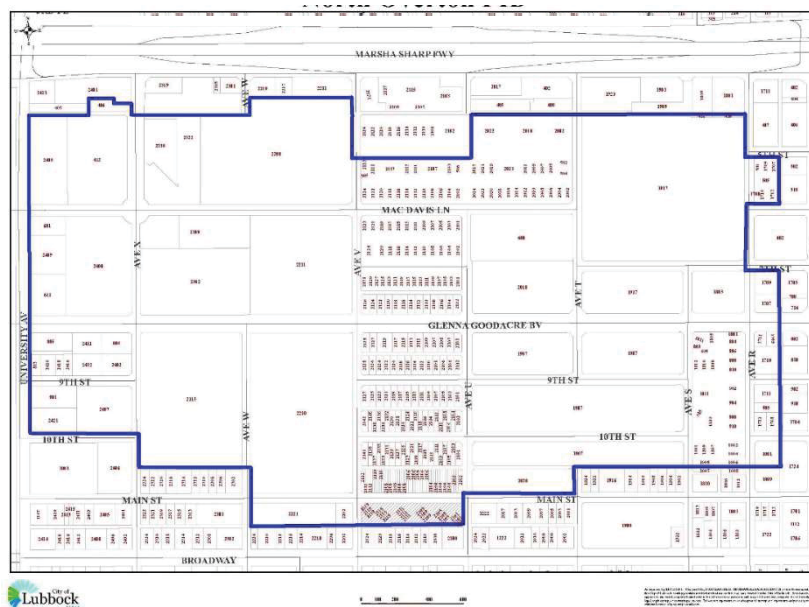
- Manage the collection and safekeeping of the assessments.
- Maintain the common areas in North Overton PID.
- Coordinate the annual meeting of property owners.
- Hold a public hearing and accomplish other annual tasks as mandated by State statute.
- Provide increased security.

Revenue Overview

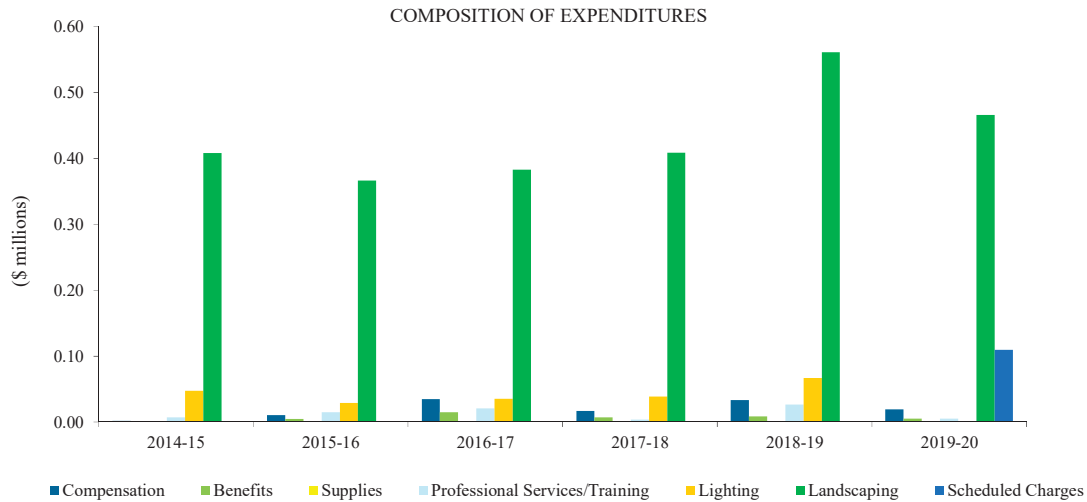
- Funding sources are projected to increase \$3,686, or 0.4 percent, compared to the FY 2018-19 budget.
- The FY 2019-20 revenue estimate is based on an assessment rate of \$0.18 per \$100 valuation and an estimated property value of \$451.6 million.

Expenditure Overview

- Total expenditures decreased \$98,556, or 11.5 percent, when compared to the FY 2018-19 Operating Budget.



North Overton PID



FUNDING SOURCES	Actual	Actual	Actual	Reforecasted	Budget	% Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	
Assessments	\$ 570,075	751,921	693,400	815,645	812,913	(0.3)
Interest	3,316	10,081	13,340	14,138	20,556	45.4
Miscellaneous	-	30	-	-	-	-
Total Revenue Sources	573,392	762,032	706,740	829,783	833,469	0.4
Use of Excess Reserves	-	-	-	24,054	-	(100.0)
TOTAL FUNDING SOURCES	\$ 573,392	762,032	706,740	853,837	833,469	(2.4)

EXPENDITURES						
Compensation	\$ 10,544	34,624	16,963	33,146	19,105	(42.4)
Benefits	4,567	14,713	6,770	8,378	4,825	(42.4)
Supplies	52	118	291	150	720	380.0
Professional Services/Training	14,841	20,701	3,458	26,730	4,949	(81.5)
Security	1,578	-	-	75,000	50,000	(33.3)
Lighting	28,576	35,002	38,390	66,950	-	(100.0)
Landscaping	366,504	382,788	408,795	561,000	466,000	(16.9)
Repairs	7,305	56,061	14,685	82,400	100,000	21.4
Scheduled Charges	68	79	187	83	109,682	132,542.4
TOTAL EXPENDITURES	\$ 434,034	544,087	489,538	853,837	755,281	(11.5)

North Overton TIF Reinvestment Zone Overview

Mission and Purpose

Promote economic growth and revitalization of the North Overton Tax Increment Financing Reinvestment Zone (TIF).

History and Overview

Overton Park is a 300+ acre revitalization project in the heart of Lubbock in a previously blighted area known as North Overton.

North Overton was established in 1907 and was developed as a middle class owner-occupied neighborhood. In 1925, Texas Tech University (formerly Texas Technological College) was established along the western boundary of the neighborhood. Following World War II, the growth of Texas Tech University stimulated a need for student housing, resulting in many non-conforming apartments, converted garages, and subdivided houses, leading to reduced home ownership in North Overton. Continued growth of Texas Tech encouraged development of apartment buildings, further eroding the stability of the area. Through the 1990s, the situation in North Overton continued to stagnate as population declined and vacancies rose. Owner occupancy of the properties was 7.3 percent compared to 51.5 percent citywide. Crime was high, many properties were in poor condition, abandoned vehicles and weeds were prevalent, and there was little to attract residents to North Overton.

A local developer approached the City to discuss plans to redevelop North Overton. The developer planned to purchase and redevelop about 90 percent of the North Overton property. The developer and other property owners submitted a petition requesting the City establish a TIF to provide the public funds for constructing public improvements. In response, the City created the North Overton TIF with participation from the City, County, High Plains Underground Water District, and Lubbock County Hospital District.

The public/private partnership provides a significantly enhanced redevelopment of the North Overton area by investing public funds in upgraded intersections, additional right-of-way (ROW) landscaping, improved street lighting, park improvements, and street and utility replacement and reconstruction. The infrastructure projects replace 70-year old utilities, provide new street lighting and signalization, upgrade an existing park, and provide enhanced ROW landscaping, wider sidewalks, and street furniture. The pedestrian oriented plans require street closures for development projects, student housing, a variety of housing developments, and retail to support the neighborhood. The City approved site design guidelines for the development in Overton Park to ensure the quality of the development project.

The TIF was created on March 14, 2002, Ordinance No. 2002-O0029, and will expire on December 31, 2031.

Overton Park developed faster than anticipated. It is projected that the build-out of the public/private project will occur over a ten-year period. According to the latest Project and Finance Plan for the North Overton TIF, there are planned expenditures of \$40.4 million for public infrastructure improvements. To-date \$41.4 million in bonds have been issued. The total project expenditures are \$41 million through September 30, 2017. The North Overton TIF has expended an additional \$11 million in grants from the CH Foundation and Moody Foundation for the Overton Conference Center. The expenditures provide public infrastructure to encourage future development and redevelopment. In the Project and Finance Plan the expected increase in value was \$373.9 million during the TIF's 30-year life. As of the preliminary 2018 value, North Overton has exceeded the growth projected and has a current preliminary value of \$516.1 million. Historical appraised values of the North Overton TIF are:

Year	Market Value	Net Taxable Value
2009	279,910,784	278,423,523
2010	305,098,516	304,880,908
2011	293,761,157	293,565,274
2012	311,515,736	311,422,096
2013	355,373,233	355,296,433
2014	361,077,868	361,017,768
2015	360,243,679	360,183,579
2016	483,566,759	483,500,988
2017	487,113,971	460,123,867
2018	507,598,260	507,547,160
*2019	517,995,359	517,935,259

* Preliminary Value

Goals and Objectives

- Replace and upgrade public utility infrastructure.
- Reconstruct street infrastructure.
- Redesign and renovate Pioneer Park.
- Construct landscaping in the parkway including, architectural and engineering services, plant material, pedestrian lighting, and street furniture.

Accomplishments for FY 2018-19

- Submitted the North Overton TIF annual report to the Comptroller of Public Accounts and participating taxing jurisdictions.
- Construct the landscaping in the parkway of the last two blocks of Glenna Goodacre Boulevard.
- Complete redesign of Roy Furr Pioneer Park

Objectives for FY 2019-20

- Construct improvements to Roy Furr Pioneer Park
- Submit North Overton TIF annual reports to the Comptroller of Public Accounts and participating taxing jurisdictions.

North Overton TIF Reinvestment Zone Overview

Revenue Overview

- Revenues are projected to increase \$42,478 or 0.8 percent, for FY 2019-20.
- Estimated property tax revenues are projected to increase \$6,221 or 0.1 percent, as compared to re-forecasted FY 2018-19 revenues.

Expenditure Overview

- Budgeted expenditures decreased \$532.3 thousand, or 13.2 percent, compared to FY 2018-19.
- Compensation decreased \$12,338, or 73.6 percent, due to a change in the allocation of salaries.
- Benefits decreased \$4,608, or 72.9 percent, due to the change in compensation

- Transfer to CIP decreased \$500 thousand, or 62.5 percent, due to a decrease in funding to capital.
- Debt service decreased \$15,840, or 0.5 percent.

Capital Program Overview

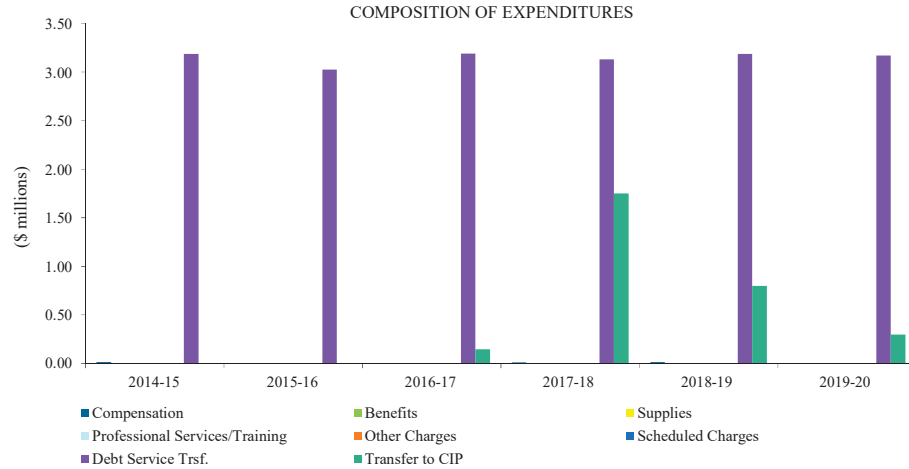
The North Overton TIF Fund has two active capital projects with the appropriation of \$4.2 million. An additional \$300 thousand is included in FY 2019-20 for the following existing project:

- Roy Furr Pioneer Park

The funding source for the FY 2019-20 appropriation is cash funding of \$300 thousand.

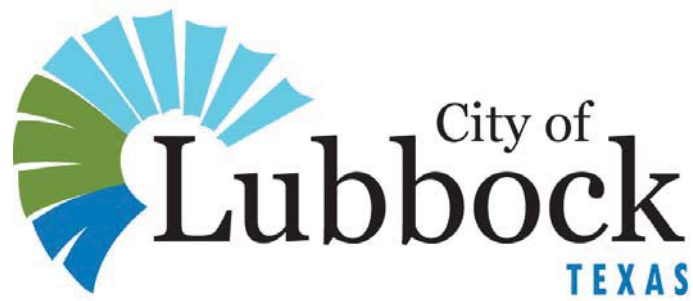


North Overton TIF



FUNDING SOURCES	Actual FY 2015-16	Actual FY 2016-17	Actual FY 2017-18	Reforecasted FY 2018-19	Budget FY 2019-20	% Change
Property Tax	\$ 3,392,483	4,598,930	4,018,755	4,799,415	4,805,636	0.1
Misc. Other Revenue - 1% Hotel Revenue	100,712	90,992	91,701	91,200	93,024	2.0
Misc. Other Revenue - 65,000	65,527	66,509	67,906	67,561	67,616	0.1
Transfer from Hotel Motel Tax	603,705	564,916	543,421	483,574	491,250	1.6
Interest	3,091	12,809	49,307	34,615	61,317	77.1
Total Interfund Revenue Sources	4,165,518	5,334,156	4,771,090	5,476,365	5,518,843	0.8
Use of Excess Reserves	-	-	134,608	-	-	-
TOTAL FUNDING SOURCES	\$ 4,165,518	5,334,156	4,905,698	5,476,365	5,518,843	0.8

EXPENDITURES						
Compensation	\$	6,419	8,766	11,150	16,770	4,432 (73.6)
Benefits		2,651	3,673	4,184	6,322	1,714 (72.9)
Supplies		900	320	565	580	970 67.2
Professional Services/Training		5,960	5,989	5,995	8,500	-
Other Charges		2,559	1,838	2,831	3,000	3,000 -
Scheduled Charges		6	-	-	25	25 -
Transfer to CIP		-	150,000	1,750,000	800,000	300,000 (62.5)
Transfer to Debt Service		3,027,073	3,190,249	3,149,667	3,187,466	3,171,626 (0.5)
Less Interest Earnings on Bond Funds		(1,077)	-	(18,695)	-	-
Compensation Adjustment		-	-	-	-	139 -
TOTAL EXPENDITURES	\$	3,044,490	3,360,836	4,905,698	4,022,663	3,490,406 (13.2)



North Overton TIF

Appropriation Summary

Project Name	Appropriation to Date	Unappropriated Planning Years						Total Appropriation
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
92254 North Overton TIF Public Improvements	3,397,031	0	0	0	0	0	0	3,397,031
92593 Roy Furr Pioneer Park	800,000	300,000	0	0	0	0	0	1,100,000
Total North Overton TIF	4,197,031	300,000	0	0	0	0	0	4,497,031

North Overton TIF

Funding Summary

Funding Source	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2007 TIF Revenue CO's	29,175	0	0	0	0	0	0	29,175
FY 2008 TIF Revenue CO's	676,105	0	0	0	0	0	0	676,105
FY 2009 TIF Revenue CO's	41,731	0	0	0	0	0	0	41,731
FY 2010 TIF Revenue CO's	20	0	0	0	0	0	0	20
FY 2016 10-Year TIF Revenue CO's	1,500,000	0	0	0	0	0	0	1,500,000
FY 2017 North Overton TIF Cash	150,000	0	0	0	0	0	0	150,000
FY 2018 North Overton TIF Cash	1,000,000	0	0	0	0	0	0	1,000,000
FY 2019 North Overton TIF Cash	800,000	0	0	0	0	0	0	800,000
FY 2020 North Overton TIF Cash	0	300,000	0	0	0	0	0	300,000
North Overton TIF Total	4,197,031	300,000	0	0	0	0	0	4,497,031

Managing Department **Financial Planning and Analysis**

Project Manager **Melissa Trevino**

Project Classification **Infrastructure Improvements**

Project Status **Approved**



Project Scope

Construction of public improvements in the right-of-way for the remaining undeveloped tracts. Also included in the project is the repair or replacement of public improvements in the right of way for already developed areas, such as the relocation and replacement of bollards on Glenna Goodacre Boulevard and any other replacement of the original construction that is needed.

Project Justification

The project is part of the ongoing redevelopment in the North Overton TIF to replace 70-year old infrastructure.

Proposed to be completed in FY 2017-18 is the design and construction of the Landscaping in the parkway and median on the final two blocks of GGB that was constructed in FY 2016-17.

Project History

Completed projects:

- GGB Completion - \$87,458.21
- Chipotles Development Agreement - \$23,571.60
- LKM Matador Development Agreement (92254B) - \$161,765
- Golden Properties Agreement (92254C)- 53,716.92
- Tract 6 Development Agreement (92254D) - 93,000
- Racer Classic Car Wash Development Agreement (92254E) - \$8,640
- 2402 9th Street Development Agreement (92254F) - \$51,878
- Jackie Moon Development Agreement (92254G) - 78,547
- ACC OPP Development Agreement (92254H) - \$583,287
- Haven Campus Communities - 18Nineteen (92254I) - \$322,155
- Removal of Pedestrian Lights - \$1800.96
- Irrigation Water Line Relocate Tract 3 - \$19,625
- McCantonwood Agreement - \$22,105
- Haven II Development Agreement - \$340,549

\$65,485 was appropriated in FY 2010-11 Budget Amendment No. 1, Ord. No. 2010-O0080, October 28, 2010.
 \$161,765 was appropriated in FY 2010-11, Budget Amendment No. 5, Ord. No. 2011-O0010, February 10, 2011.
 \$519,782 was appropriated in FY 2010-11, Budget Amendment No. 12, Ord. No. 2011-O0059, July 14, 2011.
 \$1.5 million was appropriated in FY 2015-16, Budget Amendment No. 9, Ord. No. 2015-O0122, December 17, 2015.
 \$150,000 was appropriated in the FY 2016-17 Budget, Ord. No. 2016-O0135, October 1, 2016.
 \$1.0 million was appropriated in the FY 2017-18 Budget, Ord. No. 2017-O0111, October 1, 2017.

Appropriation Detail	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	3,397,031	0	0	0	0	0	0	3,397,031
Total Project Appropriation	3,397,031	0	0	0	0	0	0	3,397,031

<i>Funding Detail</i>	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2007 TIF Revenue CO's	29,175	0	0	0	0	0	0	29,175
FY 2008 TIF Revenue CO's	676,105	0	0	0	0	0	0	676,105
FY 2009 TIF Revenue CO's	41,731	0	0	0	0	0	0	41,731
FY 2010 TIF Revenue CO's	20	0	0	0	0	0	0	20
FY 2016 10-Year TIF Revenue CO's	1,500,000	0	0	0	0	0	0	1,500,000
FY 2017 North Overton TIF Cash	150,000	0	0	0	0	0	0	150,000
FY 2018 North Overton TIF Cash	1,000,000	0	0	0	0	0	0	1,000,000
Total Funding Sources	3,397,031	0	0	0	0	0	0	3,397,031

<i>Operating Budget Impact</i>	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0

Managing Department **Financial Planning and Analysis**

Project Manager **Lionel Plummer**

Project Classification **Replacement Infrastructure**

Project Status **Approved**



Project Scope

The project will design and construct/install new improvements in Roy Furr Pioneer Park. The improvements includes, but it not limited to, updates/renovation of the existing park, lighting, furniture, new structures, and any other elements needed as determined by the design.

Project Justification

Roy Furr Pioneer Park has not been updated in many years.

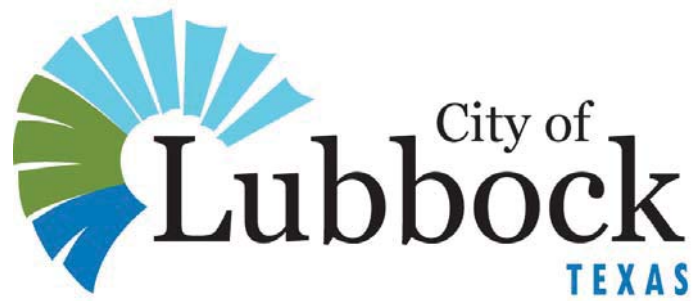
Project History

\$800,000 was appropriated in the FY 2018-19 Budget, Ord. No. 2018-00109, October 1, 2018.

Appropriation Detail	Appropriation to Date	Unappropriated Planning Years						Total Project Amount
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
Construction	800,000	0	0	0	0	0	0	800,000
Design and Engineering	0	300,000	0	0	0	0	0	300,000
Total Project Appropriation	800,000	300,000	0	0	0	0	0	1,100,000

Funding Detail	Funding to Date	Unappropriated Planning Years						Total Funding
		FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
FY 2019 North Overton TIF Cash	800,000	0	0	0	0	0	0	800,000
FY 2020 North Overton TIF Cash	0	300,000	0	0	0	0	0	300,000
Total Funding Sources	800,000	300,000	0	0	0	0	0	1,100,000

Operating Budget Impact	Unappropriated Planning Years						Total Impact
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
No Impact Anticipated	0	0	0	0	0	0	0
Total Operating Budget Impact	0	0	0	0	0	0	0



North Point Public Improvement District Overview

Mission and Services

Maintain common areas and construct a hike and bike trail in the North Point Public Improvement District (PID). The North Point PID provides the following services:

- Maintenance of landscaping in the common areas.
- Construction and maintenance of a hike and bike trail.

History and Overview

A PID is a defined assessment area created by the City in response to property owner petitions to provide specific types of improvements or maintenance of a given public area.

The North Point PID was created by resolution of the City Council on October 28, 2004, after the property owners petitioned for its creation. Each year, a public hearing is held and the assessment for the North Point PID is set by the City Council.

The North Point PID is responsible for maintaining the amenities in the Slide Road right-of-way and median, neighborhood entry stations, and a hike and bike trail.

The North Point PID generally covers a 543-acre area between Erskine Avenue and Ursuline Avenue, and between North Quaker Avenue to a line east of Frankford Avenue.

Goals and Objectives

- Provide maintenance services for the common areas in the North Point PID.

Accomplishments for FY 2018-19

- Managed the collection and safekeeping of assessments.

- Extended maintenance contract for Slide Road median, right-of-way areas, hike and bike trail, and holiday lighting.
- Coordinated the annual meeting of property owners, and conducted nominations and elections for three positions on the Advisory Board.
- Held a public hearing and accomplished other annual tasks as mandated by State statute.
- Constructed and installed north and south entrance signs in the Slide Road medians.
- Connected the existing well at the hike and bike trail to the north medians on Slide Road, and eliminated the need for municipal water supply.

Objectives for FY 2019-20

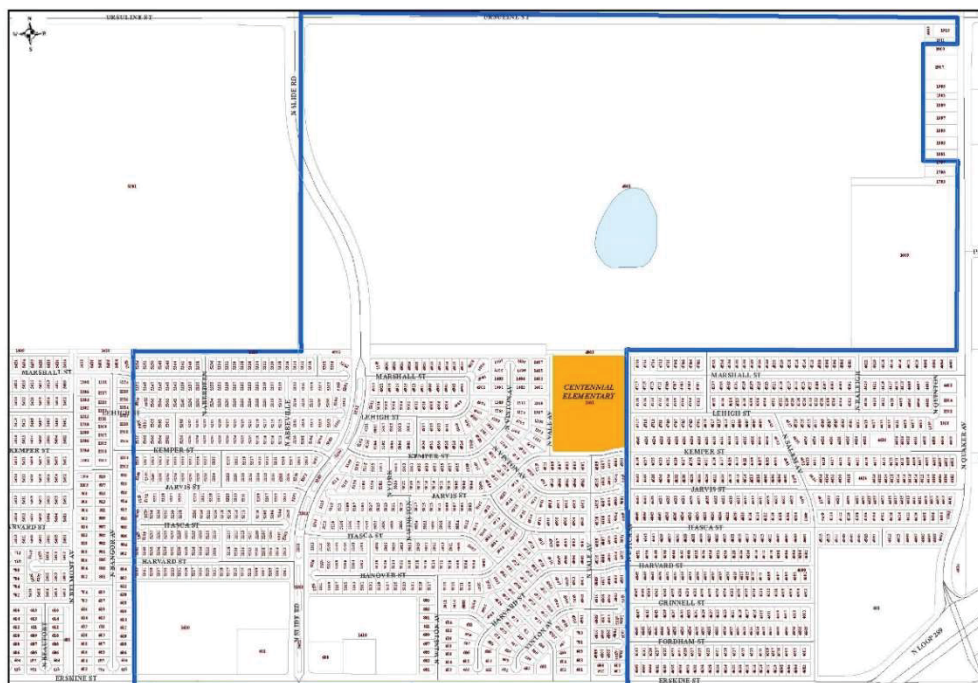
- Manage the collection and safekeeping of assessments.
- Maintain the Slide Road median, right-of-way areas, hike and bike trail, and holiday lighting.
- Coordinate the annual meeting of property owners.
- Hold a public hearing and accomplish other annual tasks as mandated by State statute.

Revenue Overview

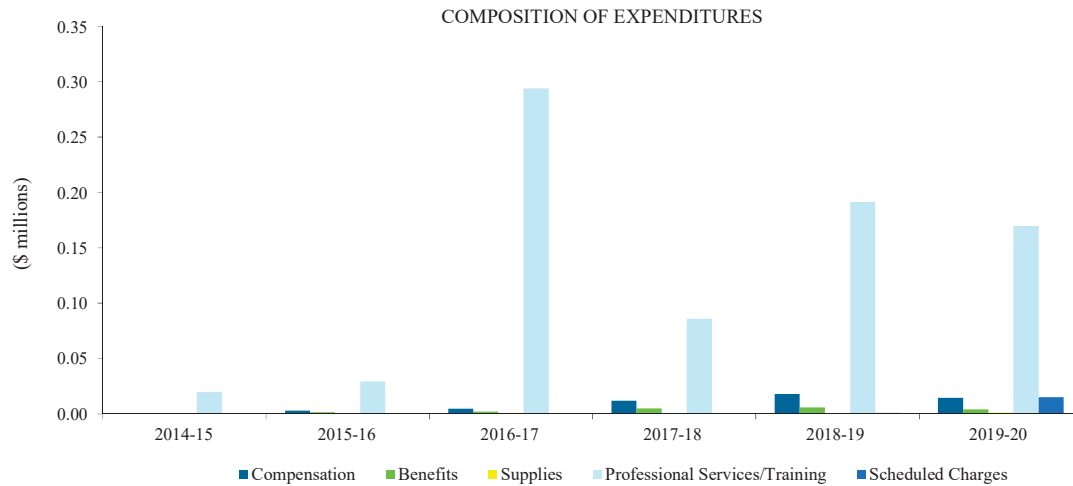
- Estimated assessments are projected to increase \$54,291, or 31.2 percent, due to an increase in property values.
- The FY 2019-20 revenue estimate is based on an assessment rate of \$0.14 per \$100 valuation and an estimated property value of \$163 million.

Expenditure Overview

- Total expenditures decreased \$12,128, or 5.6 percent, when compared with FY 2018-19.



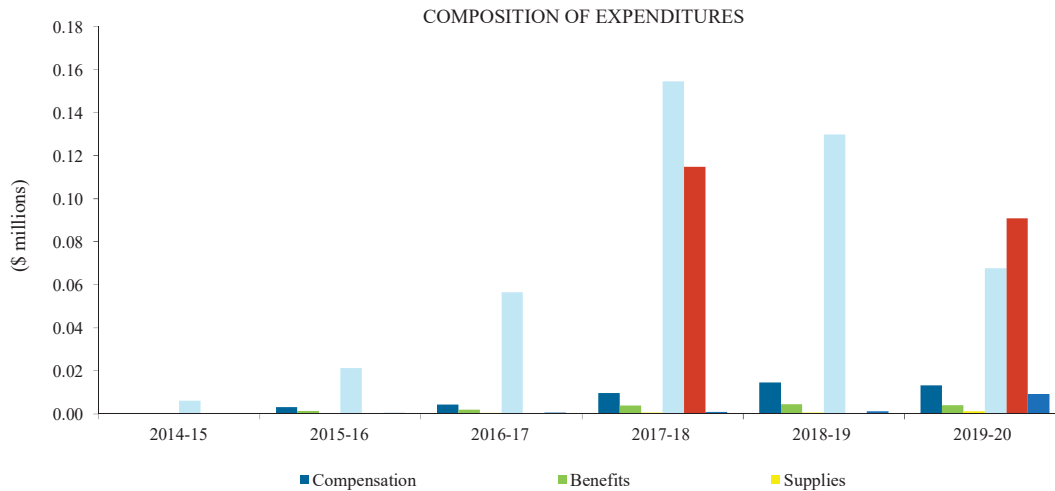
North Point PID



	Actual FY 2015-16	Actual FY 2016-17	Actual FY 2017-18	Reforecasted FY 2018-19	Budget FY 2019-20	% Change
FUNDING SOURCES						
Assessments	\$ 109,909	130,474	150,900	173,933	228,224	31.2
Interest	2,935	3,295	5,846	1,705	8,637	406.6
Total Revenue Sources	112,844	133,769	156,745	175,638	236,861	34.9
Use of Excess Reserves	-	168,942	-	41,079	-	(100.0)
TOTAL FUNDING SOURCES	\$ 112,844	302,711	156,745	216,717	236,861	9.3

EXPENDITURES						
Compensation	\$ 3,017	4,742	12,132	18,209	14,487	(20.4)
Benefits	1,384	2,119	4,894	5,691	4,072	(28.4)
Supplies	262	990	566	500	1,320	164.0
Professional Services/Training	29,101	293,977	85,917	191,399	169,700	(11.3)
Scheduled Charges	505	882	685	918	15,010	1,535.3
TOTAL EXPENDITURES	\$ 34,270	302,711	104,195	216,717	204,589	(5.6)

Quincy Park PID



	Actual	Actual	Actual	Reforecasted	Budget	% Change
FUNDING SOURCES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	
Assessments	\$ 97,942	116,899	136,839	142,375	164,452	15.5
Interest	1,292	2,164	4,163	3,671	2,949	(19.7)
Total Revenue Sources	99,234	119,063	141,002	146,046	167,401	14.6
Use of Excess Reserves	-	-	143,592	4,569	19,064	317.3
TOTAL FUNDING SOURCES	\$ 99,234	119,063	284,593	150,615	186,465	23.8

EXPENDITURES						
Compensation	\$ 3,144	4,369	9,745	14,555	13,234	(9.1)
Benefits	1,449	1,961	3,989	4,484	4,056	(9.5)
Supplies	258	555	629	600	1,320	120.0
Professional Services/Training	21,299	56,531	154,491	129,775	67,600	(47.9)
Scheduled Charges	472	577	960	1,201	9,321	676.3
Capital Outlay/Reimbursement	-	-	114,780	-	90,934	-
TOTAL EXPENDITURES	\$ 26,623	63,992	284,593	150,615	186,465	23.8

Valencia Public Improvement District Overview

Mission and Services

Maintain public improvements when completed in the Valencia Public Improvement District (PID). The Valencia PID provides the following services:

- Maintenance of landscaping in the common areas.
- Maintenance of the park.

History and Overview

A PID is a defined assessment area created by the City in response to property owner petitions to provide specific types of improvements or maintenance of a given public area.

The Valencia PID was created by resolution of the City Council on July 14, 2011, after the property owners petitioned for the creation of the Valencia PID. Each year, a public hearing is held and the assessment for the Valencia PID is set by the City Council.

The Valencia PID is responsible for constructing and maintaining the amenities in the 87th Street right-of-way (ROW), median, and park.

The Valencia PID generally covers an area bounded by 85th Street on the North, Milwaukee Avenue on the West, 88th Place on the South, and Iola Avenue on the East.

Goals and Objectives

- Maintain the 87th Street median and the park.

Accomplishments for FY 2018-19

- Managed the collection and safekeeping of assessments.
- Coordinated the annual meeting of property owners.

- Held a public hearing and accomplished other annual tasks as mandated by government statute.
- Coordinated the meetings of the Valencia PID Advisory Board.

Objectives for FY 2019-20

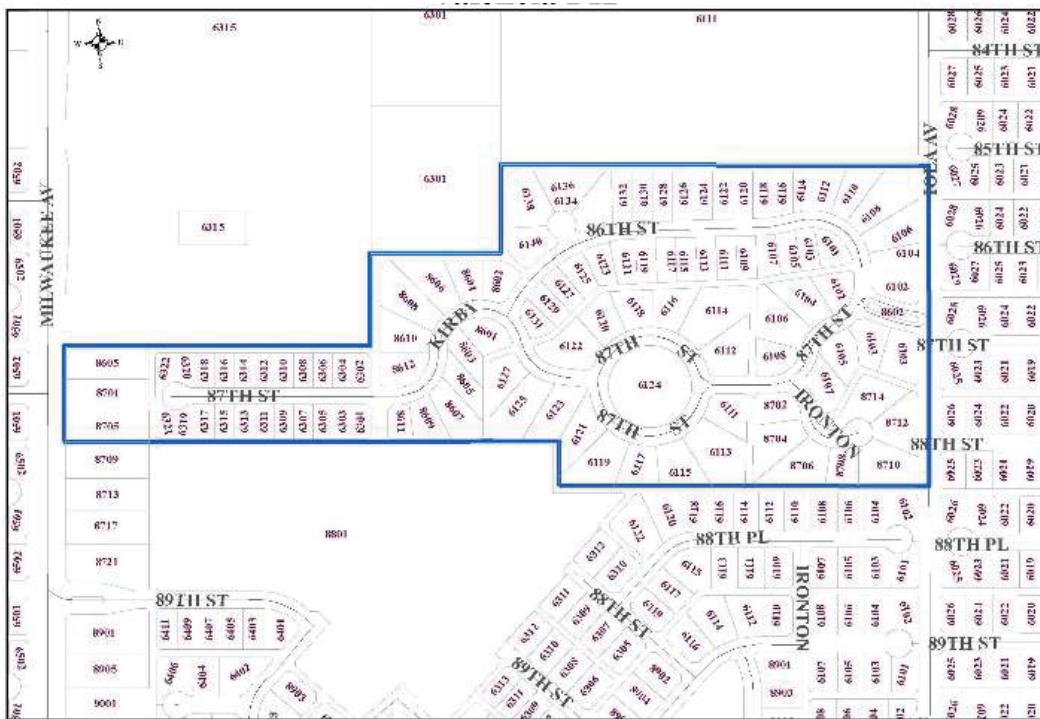
- Manage the collection and safekeeping of assessments.
- Maintain common areas within the PID boundary once the PID takes ownership of Valencia Park and the 87th Street median.
- Coordinate the annual meeting of property owners and conduct Advisory Board elections.
- Hold a public hearing and accomplish other annual tasks as mandated by government statute.
- Construct a public improvement project.

Revenue Overview

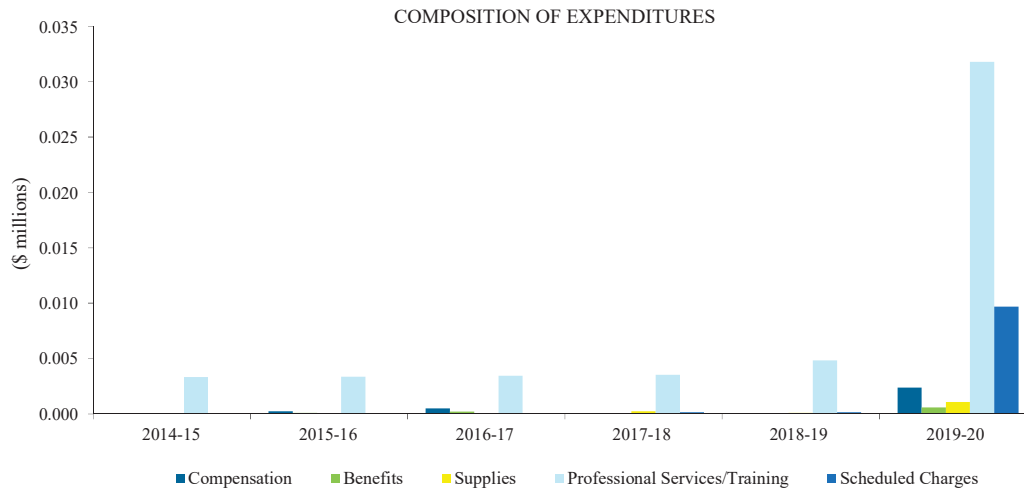
- Estimated assessments are projected to increase \$13,531, or 51.3 percent, due to an increase in the assessment rate from \$0.11 to \$0.15 per \$100 valuation in FY 2019-20 and a slight increase to property values.
- The FY 2019-20 revenue estimate is based on an assessment rate per \$100 of valuation of \$0.15, and an estimated total property value of \$26.6 million.
- Use of excess reserves totals \$15,140 for FY 2019-20.

Expenditure Overview

- Budgeted expenditures increased \$51,414 when compared with FY 2018-19 due to the expectation of the Valencia PID taking ownership of the park property and maintaining it going forward.



Valencia PID



FUNDING SOURCES	Actual	Actual	Actual	Reforecasted	Budget	% Change
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	
Assessments	\$ 12,407	13,911	21,123	26,352	39,883	51.3
Interest	82	237	735	804	1,491	85.4
Total Revenue Sources	12,489	14,148	21,858	27,156	41,374	52.4
Use of Excess Reserves	-	-	-	-	15,140	-
TOTAL FUNDING SOURCES	\$ 12,489	14,148	21,858	27,156	56,514	108.1

EXPENDITURES						
Compensation	\$ 223	508	-	-	2,366	-
Benefits	106	215	-	-	597	-
Supplies	-	18	223	100	1,070	970.0
Professional Services/Training	3,349	3,450	3,526	4,836	31,800	557.6
Scheduled Charges	19	80	163	164	9,681	5,808.8
Capital Outlay/Reimb.	-	-	-	-	11,000	-
TOTAL EXPENDITURES	\$ 3,697	4,270	3,912	5,100	56,514	1,008.2

Vintage Township Public Improvement District Overview

Mission and Purpose

Construct public improvements in the Vintage Township Public Improvement District.

History and Overview

A Public Improvement District (PID) is a defined assessment area created by the City in response to property owner petitions to provide specific types of improvements or maintenance of a given public area.

The Vintage Township PID was created by resolution of the City Council on January 12, 2007, after the property owners petitioned for the creation of the PID. Each year the Service and Assessment Plan is reviewed by the City Council. The Vintage Township PID generally covers a 276 acre area bounded by 114th Street on the north, Quaker Avenue on the east, 122nd Street on the south and Slide Road on the west.

The general nature of the public improvements in the Vintage Township PID included the acquisition, design, construction, installation and improvement of the following:

- Parks and greens including playgrounds, athletic facilities, pavilions, amphitheaters, community facilities, bridges, walkways, lighting, benches, trash receptacles;
- Landscaping, hardscaping, and irrigation;
- Water features such as lakes, ponds, and fountains;
- Distinctive lighting and signs;
- Pedestrian malls, passages, or pathways including pedestrian bridges;
- Vehicular bridges and low water crossings;
- Community meeting halls or similar buildings;
- Community monuments, towers, and other similar structures;
- Art work;
- Water and sewer infrastructure and facilities;
- Streets, roadways, and other thoroughfares, including streetscaping and streetlighting; and
- Storm water drainage infrastructure and facilities.

Goals and Objectives

- Constructed public improvements and amenities that are above the level of improvements typically provided by a developer.

Accomplishments for FY 2018-19

- Funds were transferred to the Vintage Township Public Facilities Corporation for the payment of debt service on the 2008A bonds.

Objectives for FY 2019-20

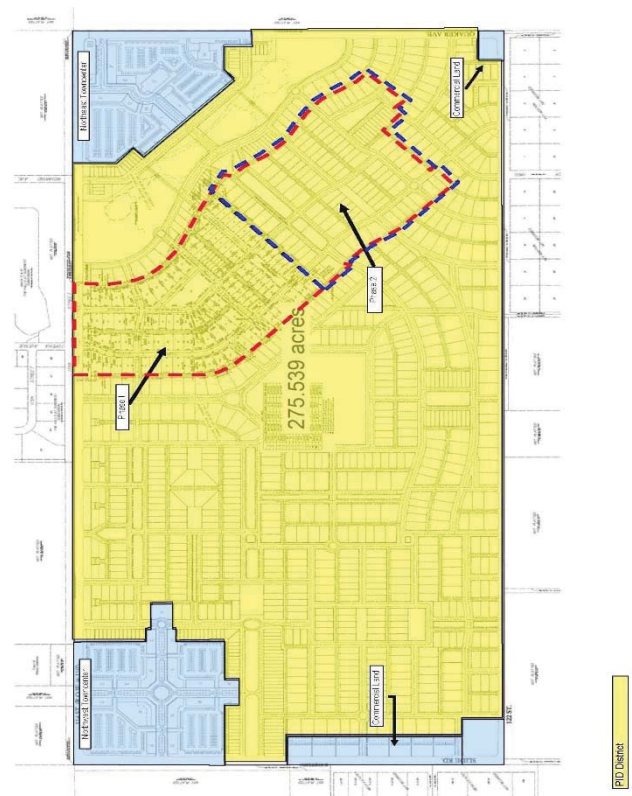
- Collect sufficient assessments for the payment of debt service on the 2008A bonds.

Revenue Overview

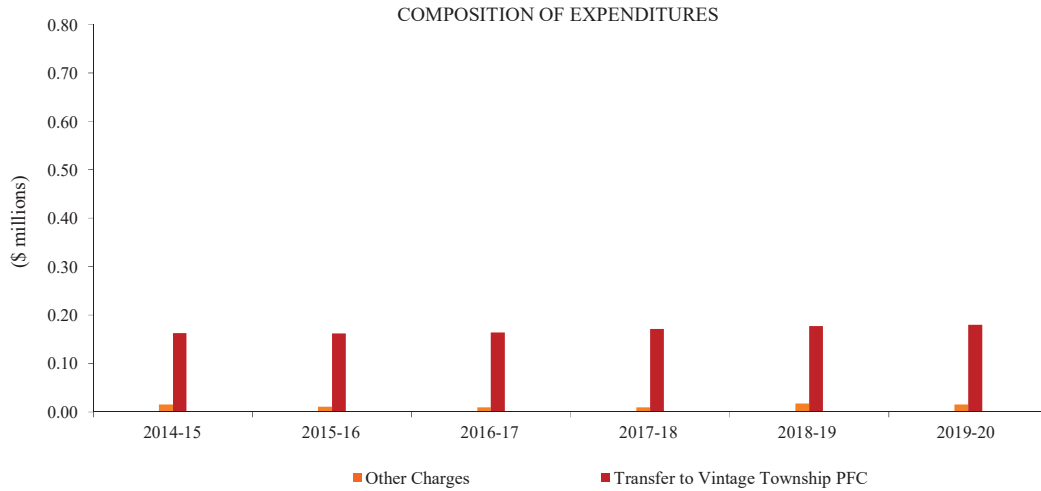
- Assessment revenues are projected to increase \$1,063, or 0.5 percent in FY 2019-20.

Expenditure Overview

- Total expenditures increased \$1,063, or 0.5 percent, in FY 2019-20.
- Transfer to Vintage Township Public Facilities Corporation increased \$3,006, or 1.7 percent in FY 2019-20.



Vintage Township PID



	Actual	Actual	Actual	Reforecasted	Budget	% Change
FUNDING SOURCES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	
Assessments	\$ 181,740	183,488	184,104	193,937	195,000	0.5
Interest	7	313	962	-	-	-
Total Revenue Sources	181,748	183,801	185,067	193,937	195,000	0.5
Use of Excess Reserves	-	-	-	-	-	-
TOTAL FUNDING SOURCES	\$ 181,748	183,801	185,067	193,937	195,000	0.5
EXPENDITURES						
Other Charges	\$ 10,885	9,320	9,809	17,000	15,057	(11.4)
Transfer to Vintage Township PFC	162,211	164,511	171,404	176,937	179,943	1.7
TOTAL EXPENDITURES	\$ 173,097	173,831	181,214	193,937	195,000	0.5

Lubbock Economic Development Alliance Overview

Mission and Purpose

The Lubbock Economic Development Alliance (LEDA) fund was established in FY 2004-05 and assumed the economic development activities for the City. LEDA programs include:

- Business Retention
- Business Recruitment
- Workforce Development
- Marketing of Lubbock's assets to attract primary job-producing and capital investments

Goals and Objectives

- Encourage the creation and retention of jobs for existing businesses located in the City.
- Encourage the establishment of new businesses in the City.
- Stimulate business and commercial activities.
- Enhance the qualifications of the workforce presently in the City and attract qualified workers to the City in order to fill the needs of employers.

Accomplishments for FY 2018-19

- Received an unqualified audit opinion.
- Announced the location of new businesses locating or expanding in Lubbock.,
- Assisted businesses in the creation of new jobs.
- Assisted businesses who invested in new buildings and equipment that results in new capital investment in Lubbock.
- Worked with businesses to grow the local workforce and increase employment in Lubbock.
- Contracted with South Plains College to establish a community college academic and career center in Downtown Lubbock
- Continued implementation of the Strategic Plan for LEDA and the Lubbock community.
- Partnered with Workforce Solutions and TWC in obtaining grants to assist area school districts in enhancing their Career and Technical Education (CTE) programs.

Objectives for FY 2019-20

- Continue keeping financial records and documentation in superior condition that will result in an unqualified opinion from independent auditors.
- Encourage business retention and expansion and new business recruitment that will result in more new businesses locating or expanding in the City.
- Seek out and respond to leads for potential new businesses that have an interest in relocating to the City.
- Call on businesses, site selectors, or others to recruit new positions or businesses to the City.

- Develop relationships with existing or new businesses that will result in the creation of more new jobs.
- Increase sales and marketing efforts to companies and site selectors in order to develop relationships with expanding companies.
- Continue working with local employers and educational entities to develop the quality workforce that is needed, including critical needs areas.
- Continue efforts on multi-channeled national workforce campaign in an effort to recruit a work-ready labor force to Lubbock to meet the needs of businesses.
- Continue to implement the strategies and actions specified in the LEDA and Market Lubbock Strategic Plan.
- Increase press and editorial coverage for the City on State and National websites.

Revenue Overview

- An election was held on November 4, 2003 that authorized the collection of one-eighth of a cent of City sales tax for economic development purposes. Sales tax projected revenue totals \$6.7 million, up 7.4 percent from the prior fiscal year.
- Use of Non-Cash Assets (Land) decreased by 96.8 percent to \$53,430 to book the value of 3 projects that involve land incentives.
- Use of Excess Reserves increased by 27.9 percent to \$9.6 million to fund active projects in the coming year and to provide needed infrastructure development for business expansion.

Expenditure Overview

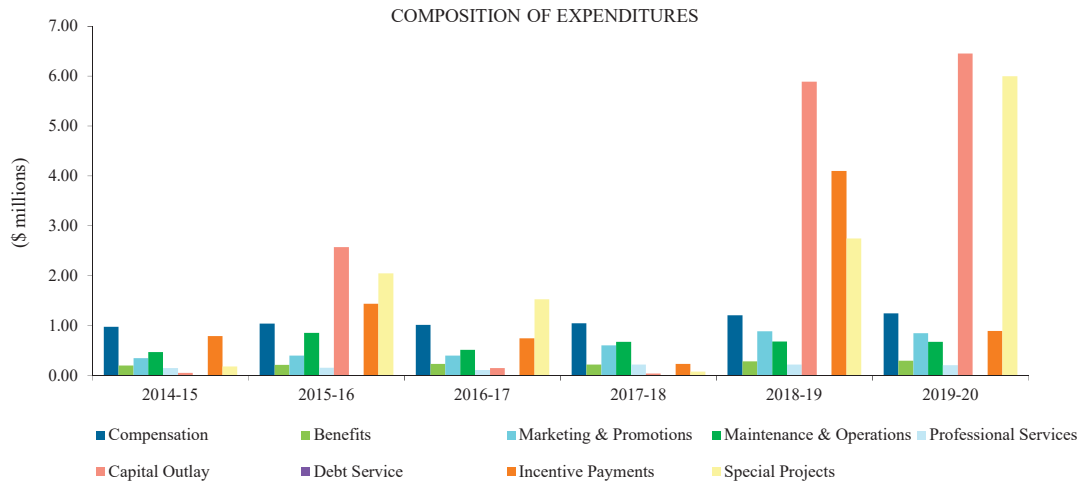
- Funds are expended on administrative activities necessary to provide support and tools to encourage businesses to expand or relocate their business to the City. Expenses for administration, training, and maintenance of the business parks equate to approximately 14.7 percent of the total budget, and are budgeted to increase \$27,400, or 1.1 percent, in FY 2019-20.
- Funds are expended for business activities necessary to develop relationships with companies and site selectors that will enable LEDA to encourage businesses to expand or relocate their business to the City and to develop relationships with the businesses related to workforce needs and available workforce programs. Expenses related to promotions, sales meetings, and travels equate to 5.1 percent of the total budget and are budgeted to decrease \$40,170, or 4.5 percent in FY 2019-20.
- Funds are expended for incentives for businesses that invest new capital or create new jobs in the City. Expenses for incentives are expected to equate to 5.4 percent of the total budget and are budgeted to decrease

Lubbock Economic Development Alliance Overview

\$3.2 million, or 78.2 percent, in FY 2019-20. The decrease is due to the prior year projects with infrastructure cost as a part of the incentive, which is not anticipated for FY 2019-20.

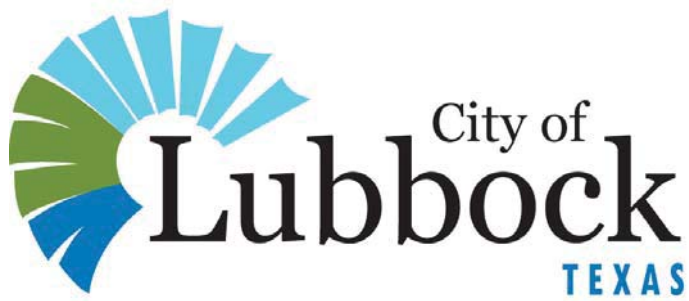
- Infrastructure development equates to 38.8 percent of the budget, and is budgeted to increase \$564.5 thousand, or 9.6 percent, for FY 2019-20. Infrastructure projects in excess of \$48.3 million have been identified for the Lubbock Business Park and Rail Port.
- Special projects equate to 36.1 percent of the budget, and is budgeted to increase \$3.2 million, or 118.02 percent in FY 2019-20. The increase includes funds for Workforce development projects directed toward a more skilled workforce through the establishment of a downtown academic center with South Plains College, High Demand Job Training programs, and Return2Lbk and StayNLbk campaigns.

Component Unit - LEDA



FUNDING SOURCES	Actual FY 2015-16	Actual FY 2016-17	Actual FY 2017-18	Amended FY 2018-19	Budget FY 2019-20	% Change from Amended
Interest Earnings	\$ 100,042	127,024	269,237	200,300	291,300	45.4
Sales Tax	5,664,843	5,868,166	6,130,959	6,231,310	6,691,820	7.4
Grant from Market Lubbock, Inc.	1,890,996	-	93,325	-	-	-
Grant from U.S. Commerce Dept./ EDA	-	-	-	-	-	-
Lubbock Business Park TIF Reimbursement	-	-	-	430,000	-	(100.0)
Other Income	229,520	230,310	25,578	17,800	17,800	-
Loan Proceeds	-	-	-	-	-	-
Total Revenue Sources	7,885,401	6,225,500	6,519,099	6,879,410	7,000,920	1.8
Use of Non-Cash Assets - Land	-	-	-	1,676,200	53,430	(96.8)
Use of Excess Reserve	871,855	-	-	7,499,290	9,590,480	27.9
TOTAL FUNDING SOURCES	\$ 8,757,256	6,225,500	6,519,099	16,054,900	16,644,830	3.7

EXPENSES	Actual FY 2015-16	Actual FY 2016-17	Actual FY 2017-18	Amended FY 2018-19	Budget FY 2019-20	% Change from Amended
Compensation	\$ 1,046,362	1,019,646	1,049,148	1,213,800	1,251,800	3.1
Benefits	220,254	235,263	222,013	287,800	299,800	4.2
Marketing & Promotions	403,572	403,975	607,418	889,500	849,330	(4.5)
Maintenance & Operations	860,637	516,026	677,154	688,000	680,400	(1.1)
Professional Services	161,026	114,435	221,264	225,900	210,900	(6.6)
Capital Outlay	2,576,443	151,266	41,731	5,890,800	6,455,300	9.6
Incentive Payments	1,440,057	748,126	235,838	4,106,100	895,200	(78.2)
Special Projects	2,048,905	1,532,672	84,930	2,753,000	6,002,100	118.0
TOTAL EXPENSES	\$ 8,757,256	4,721,409	3,139,496	16,054,900	16,644,830	3.7



Market Lubbock Economic Development Corp. Overview

Mission and Purpose

- Enhance and encourage economic development and job creation and facilitate the development of new industries. Manage and oversee the operations of Visit Lubbock and Foreign Trade Zone 260 (FTZ). Visit Lubbock encompasses the operations of the Convention and Visitors Bureau (CVB) and Lubbock Sports.

Goals and Objectives

- Promote, assist, and enhance economic development and projects for eliminating unemployment and underemployment in the City.
- Encourage public and social economic welfare of citizens by promoting the inner city and economic development diversification of the area through the development or expansion of commercial activity.

Accomplishments for FY 2018-19

- Received an unqualified audit opinion.
- As FTZ 260 Grantee, oversaw the management of the three active foreign trade zone businesses.
- Continued to work with Texas Tech University at the Texas Tech Innovation and Entrepreneurship Sponsorship, a 3-year initiative to encourage innovation and entrepreneurship in Lubbock.
- Continued the implementation of the Strategic Plan for Visit Lubbock and the Lubbock community.
- Booked over 36,000 room nights for meetings and conventions held in Lubbock with an economic impact of approximately \$11.3 million, based on Destinations International (DI) standards.
- Held over 600 Prospect Development Meetings in markets outside of Lubbock.
- Booked more than 153,000 room nights for sports events held in the City with an economic impact of approximately \$47.9 million, based on DI standards.
- Reached over 52M exposures through Visit Lubbock marketing efforts

Objectives for FY 2019-20

- Continue maintaining financial records and documentation in superior condition that results in an unqualified opinion from independent auditors.
- Pursue avenues and partnerships for encouraging the development of new business and job creation through entrepreneurial programs, incentives and workforce initiatives.
- Continue to implement the strategies and actions specified in LEDA and Market Lubbock's Strategic Plan.

- Facilitate the activation of qualifying businesses and continue to offer technical assistance to all existing Lubbock FTZ businesses.
- Continue working with businesses that will benefit from FTZ status and support the existing FTZ approved businesses.
- Continue recruiting new businesses, retain and expand existing businesses, and develop the workforce through training and placement assistance.
- Continue to work with community partners and the City to promote downtown redevelopment and recruit new businesses to the downtown area, according to their needs.
- Increase press and editorial coverage for the City on State and National websites.
- Continue to implement goals and strategies of the Visit Lubbock Strategic Plan.
- Promote Lubbock attractions to the travel writer market.
- Continue building relationships with new and existing meeting planners in order to increase the amount of conventions that come to the City.
- Continue to service and maintain existing annual sports events, and develop relationships that would bring new regional, national and international sporting events to the City.
- Continue to build and communicate a consistent brand to target audiences outside of Lubbock, as well as to constituents of Lubbock.
- Continue to increase Visit Lubbock's social media presence.

Revenue Overview

- Market Lubbock, Inc. (MLI) is funded with 2.315 cent property tax rate allocation, minus the City of Lubbock economic development expense, and interest on investments. Property tax revenue is estimated at \$3.5 million, with a 7.1 percent increase from FY 2018-19.
- Visit Lubbock and the Lubbock Sports are funded by an allocation of the hotel occupancy tax. Hotel occupancy tax revenues are estimated at \$4.4 million, an increase of \$282.9 thousand, or 6.9 percent above FY 2018-19 funding levels.

Expenditure Overview

Market Lubbock, Inc.

- Compensation increased \$6,700, or 3.1 percent, for FY 2019-20. The allocations for shared staff among Lubbock Economic Development Alliance (LEDA), Market Lubbock, Inc. (MLI) and Visit Lubbock remained the same.

Market Lubbock Economic Development Corp. Overview

- Maintenance and Operations increased \$50, or 0.2 percent.
- Professional Services decreased by \$8,000 or 11.0 percent.
- Incentives decreased \$400.0 thousand, or 21.6 percent, for FY 2019-20 as a result of the delay in the implementation of assistance with the downtown public improvements.
- Special Projects increased \$2.8 million, or 79.4 percent, for FY 2019-20 to partner with the City on projects that will benefit the Lubbock community and to continue to work with TTU in innovation and entrepreneurship.
- Capital Outlay decreased \$50,000, or 10.3 percent.
- A grant to fund Lubbock cultural arts efforts through Experience Lubbock equals \$75,000 in FY 2019-20.

Visit Lubbock, Inc.

- Compensation increased \$25,320 or 3.1 percent due to merit-based raises and other minor adjustments due to changes in personnel. Employee benefits increased \$7,600 or 4.0 percent due to annual

increases in premiums. Overall personnel costs increased \$32,920 or 3.2 percent.

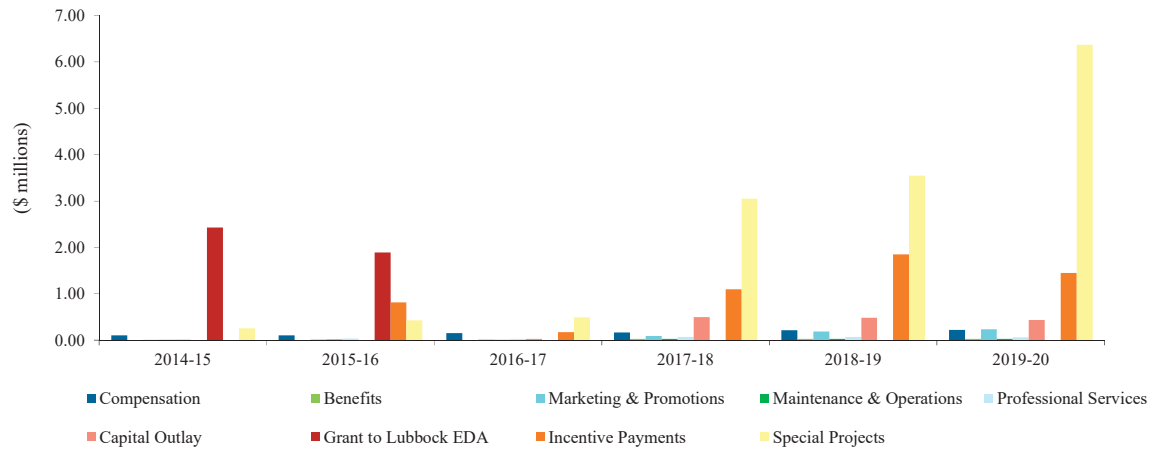
- Maintenance and operations decreased by \$31,075 or 13.9 percent.
- Marketing and promotions increased by \$19,724 or 1.3 percent in FY 2019-20.
- Professional services increased \$79,000 or 47.1 percent in FY 2019-20.
- Capital Outlay decreased \$9,190 or 27.2 percent for FY 2019-20.
- Incentives increased \$18,000 or 16.4 percent in FY 2019-20.

Lubbock Sports, Inc.

- Compensation increased \$6,880, or 3.2 percent due to adjustments in staffing. Employee benefits decreased \$400 or 0.9 percent. Overall personnel costs increased \$6,480 or 2.5 percent.
- Marketing and promotions increased \$42,247 or 8.1 percent for FY 2019-20.
- Sports servicing decreased \$78,250, or 12.4 percent for FY 2019-20.

Component Unit - Market Lubbock, Inc.

COMPOSITION OF EXPENDITURES

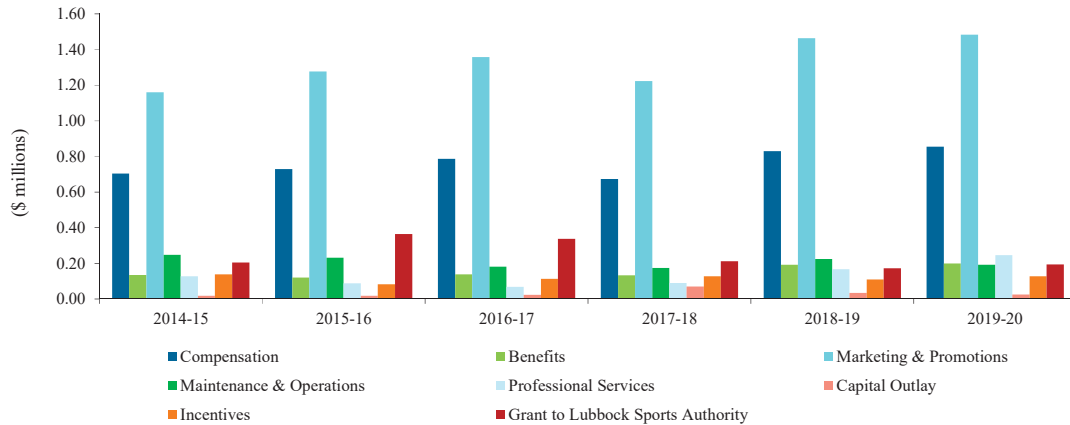


	Actual	Actual	Actual	Amended	Budget	% Change
FUNDING SOURCES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Interest Earnings	\$ 4,766	(12,987)	14,000	60,000	71,000	18.3
Property Tax Allocation	2,828,158	3,017,457	3,095,272	3,250,562	3,480,802	7.1
Lease Income	6,190	-	-	-	-	-
Other Income	100	-	-	-	-	-
Total Revenue Sources	2,839,214	3,004,470	3,109,272	3,310,562	3,551,802	7.3
Use of Excess Reserve	474,372	-	1,926,728	3,114,988	5,362,692	72.2
TOTAL FUNDING SOURCES	\$ 3,313,586	3,004,470	5,036,000	6,425,550	8,914,494	38.7

	Actual	Actual	Actual	Amended	Budget	% Change
EXPENSES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Compensation	\$ 106,893	154,003	170,300	216,700	223,400	3.1
Benefits	-	-	26,000	28,900	30,300	4.8
Marketing & Promotions	18,428	12,555	92,500	191,000	235,750	23.4
Maintenance & Operations	14,421	9,986	27,200	28,950	29,000	0.2
Professional Services	36,065	27,515	73,000	73,000	65,000	(11.0)
Capital Outlay	-	28,470	495,000	485,000	435,000	(10.3)
Grant to Lubbock EDA	1,890,996	-	-	-	-	-
Incentive Payments	816,782	174,725	1,100,000	1,850,000	1,450,000	(21.6)
Grants	-	-	-	-	75,000	-
Special Projects	430,001	490,744	3,052,000	3,552,000	6,371,044	79.4
TOTAL EXPENSES	\$ 3,313,586	897,998	5,036,000	6,425,550	8,914,494	38.7

Market Lubbock, Inc. - Visit Lubbock, Inc.

COMPOSITION OF EXPENDITURES

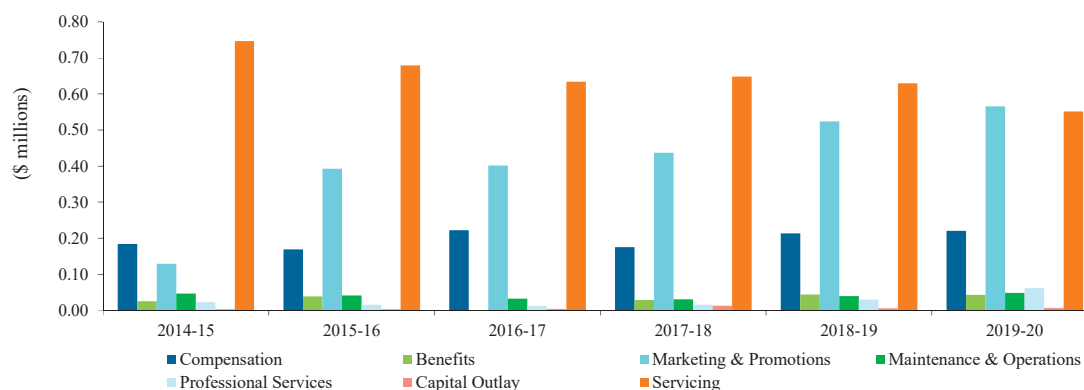


	Actual	Actual	Actual	Amended	Budget	% Change
FUNDING SOURCES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Interest Earnings	\$ 7,680	11,427	21,420	18,240	19,074	4.6
Hotel/Motel Tax	3,111,075	2,730,821	3,141,378	3,088,282	3,301,644	6.9
Hotel/Motel Tax True-Up	-	-	-	84,760	-	(100.0)
Sale of Promotional Items	2,878	4,278	2,782	2,000	2,000	-
Advertising Income	40,212	35,551	13,167	-	-	-
Other Income	-	-	-	-	-	-
Total Revenue Sources	3,161,845	2,782,077	3,178,747	3,193,282	3,322,718	4.1
Use of Excess Reserve	-	220,949	-	-	-	-
TOTAL FUNDING SOURCES	\$ 3,161,845	3,003,026	3,178,747	3,193,282	3,322,718	4.1

	Actual	Actual	Actual	Amended	Budget	% Change
EXPENSES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Compensation	\$ 729,529	785,797	673,995	829,700	855,020	3.1
Benefits	120,305	138,757	132,787	192,300	199,900	4.0
Marketing & Promotions	1,276,275	1,356,710	1,222,255	1,463,076	1,482,800	1.3
Maintenance & Operations	232,129	181,387	173,767	223,775	192,700	(13.9)
Professional Services	87,860	67,780	88,895	167,700	246,700	47.1
Capital Outlay	18,617	23,317	70,441	33,830	24,640	(27.2)
Incentives	81,722	112,684	127,819	110,000	128,000	16.4
Grant to Lubbock Sports Authority	364,939	336,594	212,509	172,901	192,958	11.6
TOTAL EXPENSES	\$ 2,911,376	3,003,026	2,702,468	3,193,282	3,322,718	4.1

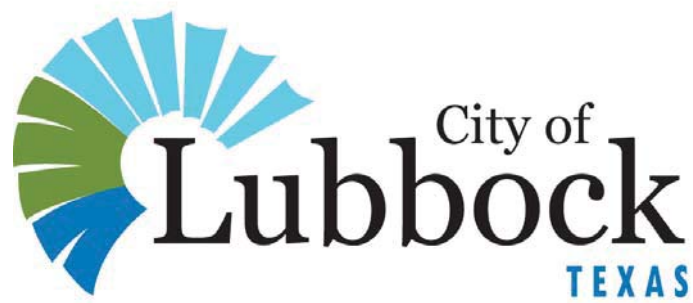
Market Lubbock, Inc. - Sports Authority

COMPOSITION OF EXPENDITURES



	Actual	Actual	Actual	Amended	Budget	% Change
FUNDING SOURCES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Interest Earnings	\$ 2,042	3,038	6,764	5,760	6,023	4.6
Hotel/Motel Tax	842,322	853,287	1,024,016	1,006,707	1,076,259	6.9
Hotel/Motel Tax True-Up	-	-	-	27,630	-	(100.0)
Event Revenue	65,531	58,117	47,942	48,000	53,000	10.4
Event Trust Fund	216,061	163,274	236,204	224,000	168,000	(25.0)
Grant from Visit Lubbock	364,939	336,594	212,509	172,901	192,958	11.6
Other Revenue	6,950	7,701	16,177	-	-	-
Total Revenue Sources	1,497,845	1,422,011	1,543,612	1,484,998	1,496,240	0.8
Use of Excess Reserve	-	-	-	-	-	-
TOTAL FUNDING SOURCES	\$ 1,497,845	1,422,011	1,543,612	1,484,998	1,496,240	0.8

	Actual	Actual	Actual	Amended	Budget	Change
EXPENSES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Compensation	\$ 169,085	222,254	174,902	213,500	220,380	3.2
Benefits	38,526	-	28,454	43,600	43,200	(0.9)
Marketing & Promotions	392,953	401,162	436,905	523,453	565,700	8.1
Maintenance & Operations	40,965	32,011	30,746	39,625	48,100	21.4
Professional Services	15,505	11,961	15,702	29,600	61,700	108.4
Capital Outlay	3,285	4,115	12,417	5,970	6,160	3.2
Servicing	678,922	633,871	648,309	629,250	551,000	(12.4)
Special Projects	-	-	-	-	-	-
Grant to Visit Lubbock	-	-	-	-	-	-
TOTAL EXPENSES	\$ 1,339,241	1,305,374	1,347,435	1,484,998	1,496,240	0.8



Civic Lubbock, Inc.

Mission and Purpose Created by the Lubbock City Council in 1956, Civic Lubbock, Inc. is a non-profit 501(c)(3) corporation established to foster and promote educational, cultural, and entertainment programs, to include the visual and performing arts for the citizens of Lubbock and the surrounding areas.

Goals and Objectives

- Fund and promote art, cultural, and entertainment activities and programs.
- Operate concessions in the Civic Center, Moonlight Musicals Amphitheatre, and other locations.
- Operate the Select-a-Seat ticketing service.

Accomplishments for FY 2018-19

- Administered and distributed \$395 thousand in grant funding from the Cultural Arts Grant Program which is funded through an allocation of the Hotel Occupancy Tax.
- Provided \$75,000 in grant funding to other local cultural and arts organizations utilizing funds generated from Civic Lubbock's activities.
- Funded the continuation of a long range arts and entertainment calendar that is used by event organizers when planning their events.
- Produced the West Texas Walk of Fame Induction Ceremony honoring four individuals.
- Produced the third annual Lubbock Music NOW album to recognize musicians living in the Lubbock area; the album features original music and gives citizens and visitors a time capsule of what the local music scene is producing; hosted a Release Party with performances by the winning artists.
- Contracted with a conservator to restore the Umlauf Angel sculpture using a portion of the funds allocated from the Hotel Occupancy Tax for the Public Art Program; the work will be performed in the fall of 2019.
- Received the third *Llano Dancer* sculpture which was funded from a portion of the funds allocated from the Hotel Occupancy Tax for the Public Art Program. The sculpture will be installed in the spring/summer of 2019 and will complete the collection.

- Sponsored the City of Lubbock's Storm Drain Art Project by providing funds for artist stipends.
- Updated Civic Lubbock's strategic plan.

Objectives for FY 2019/20

- Implement fundraising/sponsorship efforts for future Civic Lubbock projects.
- Administer the Cultural Arts Grant Program for the City of Lubbock which is funded by an allocation of the Hotel Occupancy Tax.
- Providing grant funding, using funds generated by Civic Lubbock, which assist local cultural arts and entertainment events utilizing the Civic Center and Moonlight Musicals Amphitheatre.
- Plan and conduct future inductions into the West Texas Walk of Fame.
- Provide funding for and continue to produce the Lubbock Music NOW album.
- Administer a public art program for the City of Lubbock which is funded by an allocation from the Hotel Occupancy Tax and a portion of Civic Lubbock's funds; includes the acquisition and maintenance of public art on City-owned property.
- Research costs for redesigning Civic Lubbock's website and providing enhancements to the Lubbock Music NOW and Walk of Fame pages; implement contingent upon funding availability.

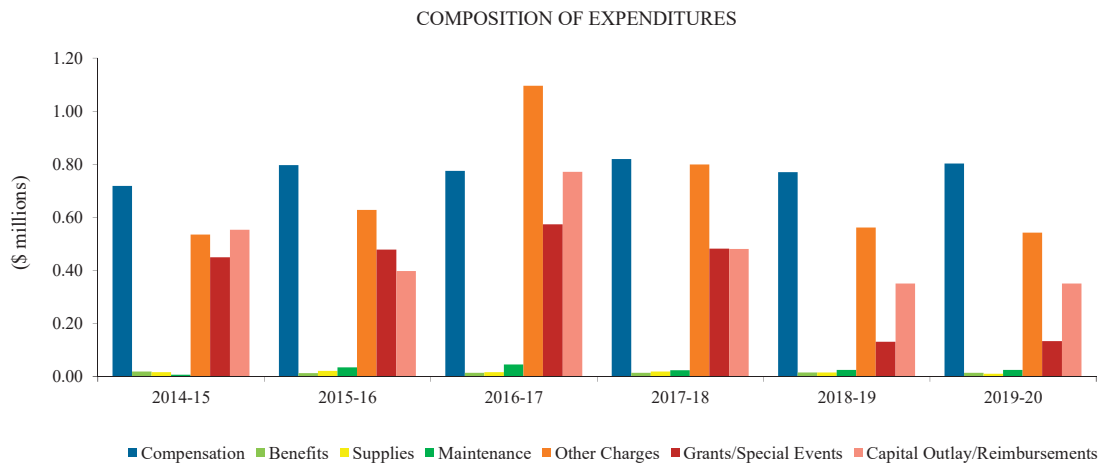
Revenue Overview

- Total revenues increased \$6,647, or 0.3 percent, compared with the FY 2018-19 Operating Budget.

Expenditure Overview

- Total expenditures increased \$6,647, or 0.3 percent, compared with the FY 2018-19 Operating Budget. This increase was primarily due to an increase in compensation for all staff members.

Civic Lubbock, Inc. - Overview



	Actual	Actual	Actual	Amended	Budget	% Change
FUNDING SOURCES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Civic Center Concessions	\$ 413,632	413,921	415,198	401,656	434,274	8.1
Auditorium/Coliseum Concessions	196,131	152,745	213,645	-	-	-
Select-A-Seat	712,430	1,136,791	883,324	769,443	726,441	(5.6)
Grants	384,166	418,928	372,230	133,019	120,800	(9.2)
Other Income	819,309	1,264,876	938,805	643,150	672,400	4.5
Total Revenue Sources	2,525,668	3,387,261	2,823,202	1,947,268	1,953,915	0.3
Use of Excess Reserve	-	14,909	-	-	-	-
TOTAL FUNDING SOURCES	\$ 2,525,668	3,402,170	2,823,202	1,947,268	1,953,915	0.3

	Actual	Actual	Actual	Amended	Budget	% Change
EXPENSES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Compensation	\$ 795,922	774,741	819,583	770,012	802,175	4.2
Benefits	11,928	13,242	13,321	15,171	13,220	(12.9)
Supplies	21,043	16,057	18,261	15,174	10,025	(33.9)
Maintenance	34,509	44,822	23,232	24,675	25,071	1.6
Other Charges	627,266	1,094,971	798,196	561,328	541,263	(3.6)
Grants/Special Events	477,404	573,533	481,173	130,749	132,983	1.7
Capital Outlay/Reimbursements	396,876	770,699	480,857	350,000	350,000	-
Cost of Goods Sold	129,816	114,105	131,161	80,159	79,178	(1.2)
TOTAL EXPENSES	\$ 2,494,764	3,402,170	2,765,784	1,947,268	1,953,915	0.3

FULL-TIME POSITIONS

Accountant	1
Assistant Box Office Coordinator	1
Assistant Food & Beverage Coordinator	1
Box Office Manager	1
Food & Beverage Assistant	1
Food & Beverage Coordinator	1
TOTAL FULL-TIME POSITIONS	6

Civic Lubbock, Inc. - Functional Overview

Civic Center Concessions

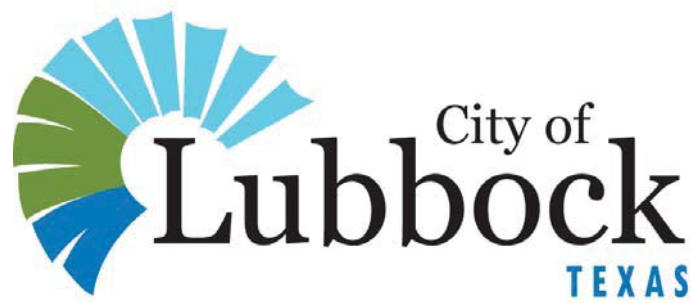
	Budget
FUNDING SOURCES	FY 2019-20
Alcohol Sales	\$ 148,566
Concession Sales	161,962
Catering	100,000
Soda Machine Sales	2,000
Merchandise	4,400
Other Income/ Expense Rebate	15,713
Interest	140
Food Vendors	1,493
Discounts Taken	-
TOTAL FUNDING SOURCES	\$ 434,274
EXPENSES	
Compensation	\$ 238,932
Benefits	3,213
Supplies	3,015
Maintenance	9,221
Other Charges	51,158
Cost of Goods	76,865
Capital Outlay/Reimbursements	-
TOTAL EXPENSES	\$ 382,404

Administration

	Budget
FUNDING SOURCES	FY 2019-20
Other Income / Service Charge	\$ 350,500
Stagehand Wage Reimbursement	275,000
Stagehand Service Charge	46,750
Interest	150
Grants	120,800
Contract Labor Reimbursement	-
TOTAL FUNDING SOURCES	\$ 793,200
EXPENSES	
Compensation	\$ 339,602
Benefits	2,881
Supplies	1,000
Maintenance	2,350
Other Charges	96,126
Capital Outlay/Reimbursements	350,000
Grants/Walk of Fame	132,983
TOTAL EXPENSES	\$ 924,942

Select-A-Seat

	Budget
FUNDING SOURCES	FY 2019-20
Handling Fees	\$ 707,750
Professional Fees	4,014
Commission Revenue	30
Printing Fee Revenue	4,390
Other Income	6,600
Interest Income	1,000
Maintenance Support Revenue	1,200
Equipment Rental Revenue	-
Discounts Taken	1,457
Southwestern Bell Grant	-
TOTAL FUNDING SOURCES	\$ 726,441
EXPENSES	
Compensation	\$ 223,641
Benefits	7,126
Supplies	6,010
Maintenance	13,500
Other Charges	393,979
Cost of Goods	2,313
Capital Outlay/Reimbursements	-
TOTAL EXPENSES	\$ 646,569



Vintage Township Public Facilities Corporation Overview

Department Mission and Purpose

Chapter 303 of the Texas Local Government Code, allows cities to approve and authorize the creation of one or more nonmember, non-stock, nonprofit public facility corporations for the purpose of financing, refinancing, or providing for the acquisition, construction, rehabilitation, renovation, repair, equipping, furnishing, and placement in service of public facilities in an orderly, planned manner and at the lowest possible borrowing costs.

The Vintage Township Public Facilities Corporation was created to issue Certificates of Obligation for the construction of eligible public improvements and amenities in the Vintage Township Public Improvement District (PID).

Series 2008A bonds were issued for the construction of public amenities, such as parks and green spaces, signage, lighting, art work, water features and fountains, hardscape, landscape, and irrigation.

Series 2008B bonds were issued for construction of public infrastructure, such as water and sewer infrastructure, streets,

and storm water drainage infrastructure and facilities. These bonds were paid as the lots were sold. These bonds are paid.

Goals and Objectives

- Use assessments from the Vintage Township PID to pay debt service on 2008A bonds.

Accomplishments for FY 2018-19

- Sufficient assessments were collected to pay the debt service on the bonds.

Revenue Overview

- The transfer from Vintage Township PID increased by \$3,006, or 1.7 percent.

Expenditure Overview

- The debt service payment increased by \$3,006, or 1.7 percent.

Vintage Township PID
Special Assessment Revenue Bonds, Series 2008A
Revised Debt Service Schedule - After regular redemption of \$11,000 in Series 2008A Bonds on 10/01/2016

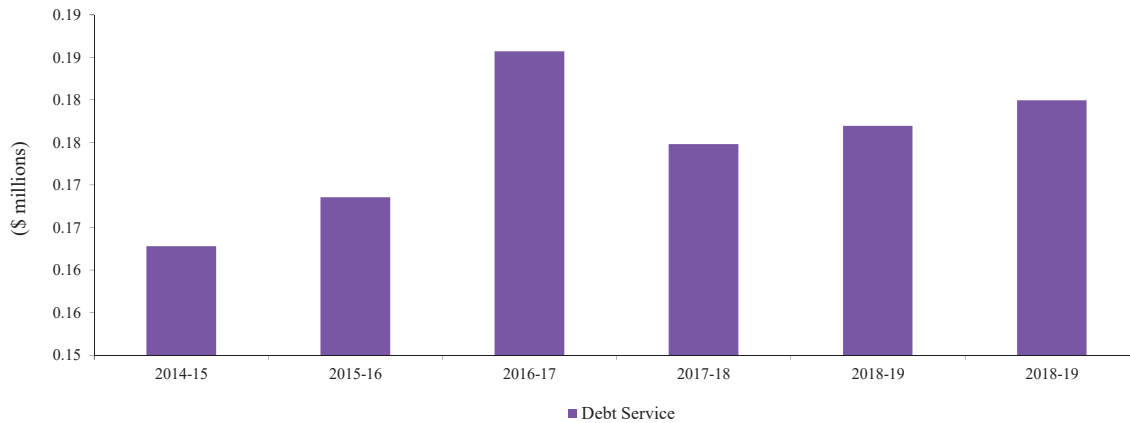
Par Value of Bonds	\$2,193,000.00	100%	Coupon Rate	7.375%
Bonds Redeemed				
Regular Redemptions Through 10/1/16	(\$39,000.00)			
Prepayment Redemptions on 7/1/08	(\$78,000.00)	-3.56%		
Subtotal - Bonds Redeemed	(\$117,000.00)			
Outstanding Principal Amount of Bonds	<u>\$2,076,000.00</u>			

Year Ending (October 1)	ORIGINAL		
	Principal	Interest	Total P & I
2008	\$0.00	\$61,997.94	\$61,997.94
2009	\$0.00	\$161,733.75	\$161,733.75
2010	\$0.00	\$161,733.75	\$161,733.75
2011	\$1,000.00	\$161,733.75	\$162,733.75
2012	\$4,000.00	\$161,660.00	\$165,660.00
2013	\$7,000.00	\$161,365.00	\$168,365.00
2014	\$10,000.00	\$160,848.75	\$170,848.75
2015	\$13,000.00	\$160,111.25	\$173,111.25
2016	\$16,000.00	\$159,152.50	\$175,152.50
2017	\$20,000.00	\$157,972.50	\$177,972.50
2018	\$24,000.00	\$156,497.50	\$180,497.50
2019	\$28,000.00	\$154,727.50	\$182,727.50
2020	\$33,000.00	\$152,662.50	\$185,662.50
2021	\$38,000.00	\$150,228.75	\$188,228.75
2022	\$44,000.00	\$147,426.25	\$191,426.25
2023	\$50,000.00	\$144,181.25	\$194,181.25
2024	\$56,000.00	\$140,493.75	\$196,493.75
2025	\$63,000.00	\$136,363.75	\$199,363.75
2026	\$71,000.00	\$131,717.50	\$202,717.50
2027	\$79,000.00	\$126,481.25	\$205,481.25
2028	\$88,000.00	\$120,655.00	\$208,655.00
2029	\$98,000.00	\$114,165.00	\$212,165.00
2030	\$108,000.00	\$106,937.50	\$214,937.50
2031	\$119,000.00	\$98,972.50	\$217,972.50
2032	\$131,000.00	\$90,196.25	\$221,196.25
2033	\$144,000.00	\$80,535.00	\$224,535.00
2034	\$158,000.00	\$69,915.00	\$227,915.00
2035	\$172,000.00	\$58,262.50	\$230,262.50
2036	\$188,000.00	\$45,577.50	\$233,577.50
2037	\$206,000.00	\$31,712.50	\$237,712.50
2038	\$224,000.00	\$16,520.00	\$240,520.00
Total	\$2,193,000.00	\$3,782,537.94	\$5,975,537.94

REVISED		
Principal	Interest	Total P & I
\$0.00	\$59,792.82	\$59,792.82
\$0.00	\$155,981.26	\$155,981.26
\$0.00	\$155,981.26	\$155,981.26
\$0.00	\$155,981.26	\$155,981.26
\$5,000.00	\$155,981.26	\$160,981.26
\$7,000.00	\$155,612.50	\$162,612.50
\$8,000.00	\$155,096.25	\$163,096.25
\$8,000.00	\$154,506.25	\$162,506.25
\$11,000.00	\$153,916.25	\$164,916.25
\$19,000.00	\$153,105.00	\$172,105.00
\$23,000.00	\$151,703.75	\$174,703.75
\$27,000.00	\$150,007.50	\$177,007.50
\$32,000.00	\$148,016.25	\$180,016.25
\$37,000.00	\$145,656.25	\$182,656.25
\$42,000.00	\$142,927.50	\$184,927.50
\$48,000.00	\$139,830.00	\$187,830.00
\$54,000.00	\$136,290.00	\$190,290.00
\$61,000.00	\$132,307.50	\$193,307.50
\$68,000.00	\$127,808.75	\$195,808.75
\$76,000.00	\$122,793.75	\$198,793.75
\$85,000.00	\$117,188.75	\$202,188.75
\$95,000.00	\$110,920.00	\$205,920.00
\$104,000.00	\$103,913.75	\$207,913.75
\$115,000.00	\$96,243.75	\$211,243.75
\$126,000.00	\$87,762.50	\$213,762.50
\$139,000.00	\$78,470.00	\$217,470.00
\$152,000.00	\$68,218.75	\$220,218.75
\$166,000.00	\$57,008.75	\$223,008.75
\$181,000.00	\$44,766.25	\$225,766.25
\$204,000.00	\$31,417.50	\$235,417.50
\$222,000.00	\$16,372.50	\$238,372.50
\$2,115,000.00	\$3,665,577.86	\$5,780,577.86

Vintage Township Public Facilities Corp. Overview

COMPOSITION OF EXPENDITURES



	Actual	Actual	Actual	Amended	Budget	% Change
FUNDING SOURCES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Transfer from Vintage PID	\$ 168,548	185,679	174,778	176,937	179,943	1.7
Total Revenue Sources	168,548	185,679	174,778	176,937	179,943	1.7
TOTAL FUNDING SOURCES	\$ 168,548	185,679	174,778	176,937	179,943	1.7

	Actual	Actual	Actual	Amended	Budget	% Change
EXPENSES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	from Amended
Debt Service	\$ 168,548	185,679	174,778	176,937	179,943	1.7
TOTAL EXPENSES	\$ 168,548	185,679	174,778	176,937	179,943	1.7